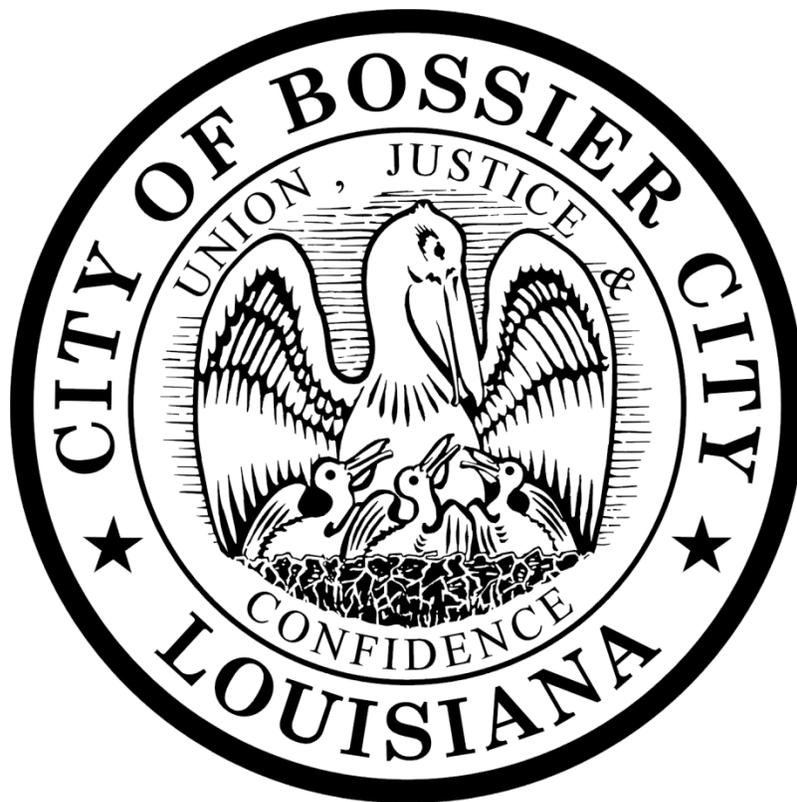


COMPREHENSIVE ANNUAL FINANCIAL REPORT

*Of The
City of
Bossier City, Louisiana*



*For The
Year Ended December 31, 2012*

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CITY OF BOSSIER CITY, LOUISIANA

Comprehensive Annual Financial Report

December 31, 2012

Lorenz “Lo” Walker
Mayor

William J. Buffington
Director of Finance

Prepared by Department of Finance

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**INTRODUCTORY
SECTION**

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CITY OF BOSSIER CITY, LOUISIANA

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CITY OF BOSSIER CITY

P.O. BOX 5337

BOSSIER CITY, LOUISIANA 71171-5337

May 31, 2013

The Honorable Lorenz "Lo" Walker, Mayor,
and Members of the City Council
City of Bossier City, Louisiana:

In accordance with Section 4.06, paragraph (7) of the City of Bossier City Charter, I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2012. The financial statements were prepared in conformity with U.S. generally accepted accounting principles (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City of Bossier City's (the City) financial and operating activities during 2012 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established an internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. We assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 3.10 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the state of Louisiana. The accounting firm of KPMG LLP was selected by the City to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended December 31, 2012 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City's financial statements for the fiscal year ended December 31, 2012 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing single audit engagements require the independent auditor to report not only on the fair presentation of the

The Honorable Lorenz “Lo” Walker, Mayor,
and Members of the City Council
May 31, 2013

financial statements, but also on the audited government’s internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City’s separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City’s MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Bossier City

The City was incorporated in 1907. It is located on the east bank of the Red River in Northwest Louisiana, approximately 35 miles south of Arkansas and 20 miles east of Texas. The area dates back to the 1830s when it was the Elysian Groves Plantation of James and Mary Cane. Steamboat loads of cotton, corn, and sweet potatoes were shipped to markets in the south and east, from the plantation port known to many as “Canes Landing.” The current area of the City is approximately 43 square miles.

The City has been organized under a mayor-council form of government since 1977, when the current City Charter was adopted by the voters. The charter provides for a seven-member council, with five members selected for four-year terms from separate districts of the City and two members elected at large by all the qualified electors of the City. The mayor is elected at large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, culture and recreational activities, general government functions, and others.

These financial statements present the City (the primary government) and its component units. The component units are included in the City’s reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Bossier City Court, Bossier City Marshal, the Metropolitan Planning Commission, and the Bossier Public Trust Financing Authority. They are reported separately within the City’s financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City’s financial planning and control. Prior to October 15, the Mayor files with the Bossier City Clerk a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class. The ordinances provide lump-sum appropriation at the object level. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted.

The Honorable Lorenz “Lo” Walker, Mayor,
and Members of the City Council
May 31, 2013

Local Economy

The City is a dynamic growing area with a proud past and a future filled with the promise of continued growth. It is an area that continues to be defined by the Red River and major cultural features including Barksdale Air Force Base and riverboat casinos. Some of the key factors in the development of the area include its central location among major southern cities and its importance as a transportation hub. Barksdale Air Force Base is one of the largest military installations in the nation and by far the most significant employment generator in the area. The direct impact of Barksdale Air Force Base on the local economy is estimated to be in excess of \$430 million. The City and Bossier Parish have continued to gain in population in recent decades with both growing at a faster pace than statewide rates for Louisiana. The City added 21,150 residents between 1970 and 2012, and is currently estimated to have a population of 62,745.

New construction from 1990 to 1994 was primarily retail and commercial in nature centered around the intersection of East Texas and Airline Drive. Pierre Bossier Mall, a regional mall, is located at this intersection and has been the draw for national retailers such as Books-A-Million, Office Depot, Chuck E. Cheese, Red Lobster, and many other local and regional retailers. More recent construction in the central portion of Bossier City includes numerous restaurants and hotels in close proximity to I-20.

The majority of the new construction from 1995 to the present has been along Benton Road and Airline Drive, north of Shed Road and along the I-220 corridor. The construction of a Home Depot, a Lowe’s, a Wal-Mart Supercenter, Willis Knighton Medical Center, and the new Stirling Retail Center has resulted in a significant amount of commercial and retail growth along Benton Road and Airline Drive. Additionally, numerous single-family residential subdivisions north of I-220 continue to develop and/or expand. As the single-family residential growth continues further north, the northern portion of the neighborhood should enjoy continued retail and commercial development.

The Bossier riverfront has undergone significant changes over the last decade. The area has seen the addition of Red River locks and dams stabilizing navigation channels, the Arthur Ray Teague Parkway extension, and riverboat casinos.

Bossier’s Riverfront Development District is evolving into an entertainment area and is anchored by a new Louisiana Boardwalk Project adjacent to the Horseshoe Casino and Hotel, the top-grossing casino in Louisiana. It consists of entertainment, retail, hospitality, and restaurant elements. The approximate 56 acres of riverfront property is situated in the heart of the Bossier/Shreveport metropolitan area. The project includes a variety of live music, performance theaters, restaurants, a blend of retail specialty shops, a multiplex movie theater, and a hotel. It is not only a major attraction for the 14 million plus gaming tourist visitors annually, but also to residents of the metropolitan area and surrounding region’s growing population and was recently indicated as the top tourist attraction by the Shreveport Bossier Tourist Bureau, narrowly edging out the riverboat casinos. Louisiana Boardwalk is the first lifestyle center to open in the state of Louisiana offering outlet shopping, an entertainment district, and riverfront dining.

Also along the Riverfront District is the Bossier City CenturyLink Center. The arena can house a variety of sporting and performance programs, as well as serve as a major assembly hall for the community. Since opening in late 2000, the Bossier City CenturyLink Center has grown in national prominence within the event and entertainment industry, consistently placing in the top 100 venues in the world for ticket sales, according to Pollstar Magazine, the leading industry tracking firm.

The Honorable Lorenz “Lo” Walker, Mayor,
and Members of the City Council
May 31, 2013

The City and the Bossier Parish Police Jury, combined, issued bonds totaling \$50 million for the development of the Cyber Innovation Center (CIC) and National Cyber Research Park. The State of Louisiana has appropriated \$57 million to facilitate the development of these facilities and related infrastructure to support this development. Sixty-four acres of property was acquired in close proximity to Barksdale Air Force Base and close to the Louisiana Optical Network Initiative (LONI) line, which will provide access to high-speed computer capability and also provide a connection to all the major universities in the United States of America. Construction began in January of 2008 and opened in 2011. The Cyber Innovation Facility supports the activities at Barksdale Air Force Base, including the Air Force Network Operations Center (AFNOC). The AFNOC makes Barksdale Air Force Base the traffic hub for all Air Force communication and the enterprise level organization in the Air Force for communications. Barksdale has been selected as the location for a larger unit, Global Strike Command. Global Strike Command began operations at Barksdale in September 2010 and employs about 900 people. The CIC has a distinguished list of academic research institutions serving as an academic advisory board. Currently, many of the major defense and technology companies have joined the CIC. The CIC became fully operational in May 2011.

The Margaritaville Resort Casino is under construction and it is located along the north side of Bass Pro Shops. Construction on the \$197 million casino and hotel resort began in early 2012 and the targeted opening date is June 15, 2013. The resort will feature a 30,000 square foot, single-level gaming floor with over 1,300 slot machines and 46 table games. The project will feature a 396-room, 18 story hotel, a 900-seat state of the art entertainment venue, “It’s 5 O’Clock Somewhere” bar, spa and fitness center, outdoor pool deck and dining area, and four food and beverage outlets, including the trademark Margaritaville Restaurant.

Overall, the local economy is stable and the outlook is good.

Long-Term Financial Planning

In accordance with Section 6.09 of the City Charter, the Mayor submitted the year 2013–2017 Capital Improvement Program to the City Council in the first quarter of 2012. There are 13 projects that total approximately \$209 million in progress as of December 31, 2012. There are 32 planned projects from year 2013 through 2017, which total approximately \$238 million. Some of the major projects and funding of these projects are summarized as follows:

Project	Funding	Amount
20 Million Gallon Per Day Water Plant Expansion	2008 and 2010 Utility Bond Issue	\$ 71,673,000
Red River and North East Treatment Plants Art – North	DEQ Loans	60,000,000
New Raw Water Pump Station	2007 Capital Bond Issue	24,028,581
Swan Lake Widening (Shed to I-220) Construction	2008 and 2010 Utility Bond Issue	15,000,000
Water Meter Replacement	2007 Capital Bond Issue	8,500,000
Shed Road (Benton to Airline)	2008 and 2010 Utility Bond Issue	7,500,000
Swan Lake Road (U.S. 80 to Shed)	2007 Capital Bond Issue	7,200,000
Margaritaville/River Colony Improvements	2007 Capital Bond Issue	6,000,000

The Honorable Lorenz “Lo” Walker, Mayor,
and Members of the City Council
May 31, 2013

The City’s administration plans to continue the process of looking ahead financially for its operational and capital needs.

Financial Policies

The budget policy of the City can be found in the City Charter Ch. 6. Budgets, §§ 6.01–6.10.

The City Council may revise or amend the budget at its discretion during legally convened sessions. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year.

The City Council shall consider and adopt the capital budget within the first sixty (60) days of each fiscal year. The capital budget shall contain a program of capital improvement projects for the current fiscal year and the succeeding four (4) years. It shall include estimates of the cost of each such improvement project and proposals as to the means of financing the same.

Major Initiatives

The City issued \$125 million of Bonds in 2008 for multiple Water and Sewer Projects with the major project being the expansion of the Water Treatment Plant and Rehabilitation of the Existing Water Plant to meet future water needs and incorporate new technologies that will provide safer and cleaner water for Bossier City residents for the future anticipated growth of Bossier City. It is anticipated that this project will have a total price of approximately \$72 million and is scheduled to be complete in mid-2013.

Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2011. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by the City and its management. We are proud to have received this award each year for more than 30 years (beginning with our Comprehensive Annual Financial Report for the fiscal year ended December 31, 1981).

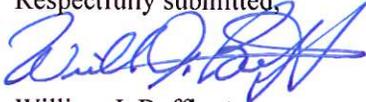
In order to be awarded a Certificate of Achievement for Excellence in Financial Reporting, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, the contents of which conform to program standards. Such reports must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year. We believe our current report continues to conform to Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The Honorable Lorenz "Lo" Walker, Mayor,
and Members of the City Council
May 31, 2013

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the timely preparation of this report possible. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Respectfully submitted,



William J. Buffington
Director of Finance

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Bossier City
Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



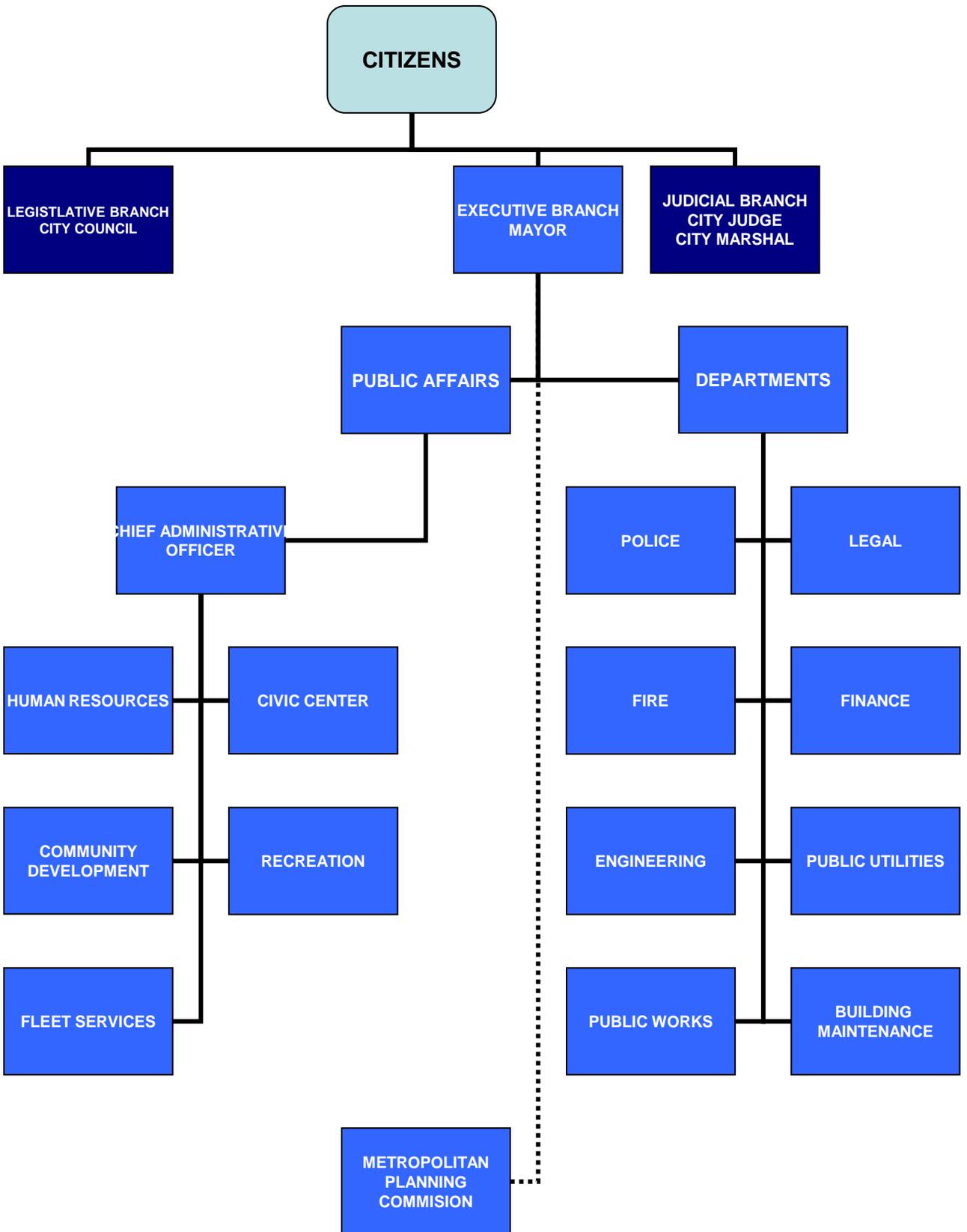
Christopher P. Mouill

President

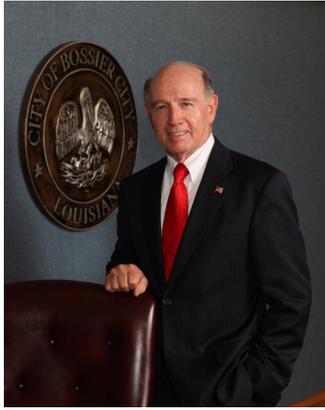
Jeffrey R. Emer

Executive Director

ORGANIZATION CHART



ELECTED OFFICIALS



MAYOR LORENZ "LO" WALKER



Council Member at Large
TIMOTHY LARKIN



Council Member at Large
DAVID MONTGOMERY, JR



Council Member District 1
SCOTT IRWIN



Council Member District 2
JEFFERY DARBY



Council Member District 3
DON WILLIAMS



Council Member District 4
DAVID JONES



Council Member District 5
LARRY HANISEE

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**FINANCIAL
SECTION**

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KPMG LLP
333 Texas Street, Suite 1900
Shreveport, LA 71101-3692

Independent Auditors' Report

The Honorable Members of the City Council and
the Honorable Lorenz "Lo" Walker, Mayor
City of Bossier City, Louisiana:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Bossier City, Louisiana (City) as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, and fiduciary funds presented as supplementary information in the accompanying combining and individual fund financial statements as of and for the year ended December 31, 2012, as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Bossier Public Trust Financing Authority (Authority), the Bossier City Court (Court), and the Bossier City Marshal (Marshal), which represent 95.7%, 96.6%, and 54.6%, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Authority, the Court, and the Marshal, is based on the reports of the other auditors.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal



control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Bossier City, Louisiana as of December 31, 2012, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles. In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each nonmajor governmental, enterprise, internal service, and fiduciary funds of the City of Bossier City, Louisiana as of December 31, 2012, and the respective changes in its financial position and, where applicable, its cash flows thereof for the year then ended, in conformity with U.S. generally accepted accounting principles.

Other Matters

Required Supplementary Information

U.S. generally accepted accounting principles require that the management's discussion and analysis, schedules of funding progress, and budgetary comparison information listed as required supplementary information in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual fund schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.



The introductory section and the statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated May 31, 2013 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

KPMG LLP

Shreveport, Louisiana
May 31, 2013

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

We offer readers of the City of Bossier City's financial statements this narrative overview and analysis of the financial activities of the City of Bossier City for the fiscal year ended December 31, 2012. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

Key financial highlights for the 2012 fiscal year include the following:

- The assets of the City of Bossier City exceeded its liabilities at the close of the most recent fiscal year by \$472.0 million (net position). Of this amount, approximately \$88.5 million (unrestricted net position) may be used to meet the City's obligations to citizens and creditors.
- The total net position of the City of Bossier City increased by \$8.7 million for the year ended December 31, 2012. Net position of governmental activities increased by \$1.9 million and net position of business-type activities increased by \$6.8 million.
- As of the close of the current fiscal year, the City of Bossier City's governmental funds reported combined ending fund balance of \$125.7 million, a decrease of \$18.3 million in comparison with the prior fiscal year. Of this amount, \$7.9 million was unassigned; \$0.1 million was assigned; \$46.5 million was committed for civic center operations and capital projects, \$52.9 million was restricted for debt service, capital projects, federal grants, and public health and safety, and \$18.3 million was nonspendable in the form of prepaid assets, inventories, and permanent fund principal.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$8.0 million or 14.9% of total General Fund expenditures.

Overview of the Financial Statements

This Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to the City of Bossier City's basic financial statements. The City of Bossier City's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements: The government-wide financial statements are designed to provide readers with a broad overview of the City of Bossier City's finances, in a manner similar to a private sector business.

The statement of net position presents information on all of the City of Bossier City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Bossier City is improving or deteriorating.

The statement of activities presents information showing how the City of Bossier City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned, but unused vacation leave).

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

The statement of net position and the statement of activities distinguish functions of the City of Bossier City that are principally supported by taxes, intergovernmental revenues, and charges for services (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The City of Bossier City's governmental activities include general government, public safety, highways and streets, cultural and recreation, and Bossier City Court and Bossier City Marshal. The business-type activities of the City of Bossier City include water and sewerage, Emergency Medical Services (EMS), sanitation, and alternative fuel.

Fund Financial Statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Bossier City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Bossier City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources at the end of the fiscal year. Such information may be useful in evaluating the City of Bossier City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City of Bossier City's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Bossier City maintains 23 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance for the General Fund, Riverboat Gaming Special Revenue Fund, Arena Special Revenue Fund, Riverboat Gaming Capital Projects Fund, 2007 Bond Issue Capital Projects Fund, and Public Health and Safety Permanent Fund, all of which are considered to be major funds. Data for the other 17 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Bossier City adopts an annual appropriated budget for its General Fund and certain special revenue funds. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

Proprietary funds – The City of Bossier City maintains three different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, only in more detail. The City of Bossier City uses enterprise funds to account for its water and sewerage, EMS, sanitation, and alternative fuel services. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City of Bossier City's various functions. The City of Bossier City uses internal service funds to account for its dental healthcare and workers' compensation benefits. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

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Proprietary fund financial statements provide separate information for the water and sewerage operations, which is considered to be a major fund of the City of Bossier City. Data for the other three proprietary funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor proprietary funds is provided in the form of combining statements elsewhere in this report.

Both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements with the other nonmajor enterprise fund. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in the report.

Fiduciary funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the City of Bossier City. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Bossier City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the basic financial statements: The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information – In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City of Bossier City's progress in funding its obligation to provide pension benefits to its employees and compliance with budgets for its major funds.

The combining statements referred to earlier in connection with nonmajor governmental funds, nonmajor proprietary funds, and internal service funds are presented immediately following the required supplementary information on pensions and budgetary comparisons.

Financial Analysis of Government-Wide Activities

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Bossier City, assets exceed liabilities by \$472.0 million at the close of the most recent fiscal year.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

The largest portion of the City of Bossier City's net position totaling approximately \$313.7 million (66.5%) is invested in capital assets.

City of Bossier City's Net Position

December 31, 2012 and 2011

	<u>Governmental activities</u>		<u>Business-type activities</u>		<u>Total</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Current and other assets	\$ 146,145,036	160,879,589	111,559,136	132,890,128	257,704,172	293,769,717
Capital assets	395,236,346	387,836,548	185,571,909	157,609,326	580,808,255	545,445,874
Total assets	<u>541,381,382</u>	<u>548,716,137</u>	<u>297,131,045</u>	<u>290,499,454</u>	<u>838,512,427</u>	<u>839,215,591</u>
Current and other liabilities	7,398,323	7,228,984	6,943,203	7,469,916	14,341,526	14,698,900
Long-term liabilities	151,302,473	160,697,099	200,853,436	200,472,676	352,155,909	361,169,775
Total liabilities	<u>158,700,796</u>	<u>167,926,083</u>	<u>207,796,639</u>	<u>207,942,592</u>	<u>366,497,435</u>	<u>375,868,675</u>
Net assets:						
Invested in capital assets, net of related debt	269,635,492	286,876,352	44,033,603	45,842,696	313,669,095	332,719,048
Restricted	57,364,144	37,974,592	12,517,003	12,491,968	69,881,147	50,466,560
Unrestricted	55,680,950	55,939,110	32,783,800	24,222,198	88,464,750	80,161,308
Total net position	<u>\$ 382,680,586</u>	<u>380,790,054</u>	<u>89,334,406</u>	<u>82,556,862</u>	<u>472,014,992</u>	<u>463,346,916</u>

There were 14.8% of net position which represent resources that are subject to external restrictions on how they may be used. Restrictions for debt service account for \$19.5 million of the total of restricted net position. The remaining balance is moneys restricted for public health and safety, economic development and facility operations, and capital projects. State law requires the proceeds from the sale of the Bossier Medical Center be held in perpetuity; however, the investment earnings may be spent each year for purposes of public health and safety. As of December 31, 2012, the nonexpendable portion was \$18.0 million.

The remaining balance of unrestricted net position of \$88.5 million is used to meet the City of Bossier City's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City of Bossier City is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

The City of Bossier City's net position increased by \$8.7 million during the current fiscal year. Key elements of this increase are as follows:

	City of Bossier City's Changes in Net Position					
	Governmental activities		Business-type activities		Total	
	2012	2011	2012	2011	2012	2011
Revenues:						
Program revenues:						
Charges for services	\$ 7,913,413	7,630,834	37,175,012	38,378,631	45,088,425	46,009,465
Operating grants and contributions	4,931,325	5,057,716	104,530	—	5,035,855	5,057,716
Capital grants and contributions	99,533	1,113,863	—	—	99,533	1,113,863
General revenues:						
Sales taxes	44,229,455	44,610,974	—	—	44,229,455	44,610,974
Other taxes	16,222,732	16,347,842	—	—	16,222,732	16,347,842
Gaming	11,428,348	11,747,922	—	—	11,428,348	11,747,922
Other general revenues	2,929,020	4,569,531	2,258,568	2,764,675	5,187,588	7,334,206
Total revenues	<u>87,753,826</u>	<u>91,078,682</u>	<u>39,538,110</u>	<u>41,143,306</u>	<u>127,291,936</u>	<u>132,221,988</u>
Expenses:						
General government	22,941,579	18,156,178	—	—	22,941,579	18,156,178
Public safety	39,417,625	39,687,586	—	—	39,417,625	39,687,586
Highways and streets	3,615,304	3,316,533	—	—	3,615,304	3,316,533
Culture and recreation	7,862,340	7,695,741	—	—	7,862,340	7,695,741
City Court and Marshal	2,004,221	2,010,443	—	—	2,004,221	2,010,443
Interest on long-term debt	6,664,725	7,007,140	—	—	6,664,725	7,007,140
Water and sewerage	—	—	24,715,846	25,681,851	24,715,846	25,681,851
EMS	—	—	5,591,629	5,373,016	5,591,629	5,373,016
Sanitation	—	—	3,923,232	3,822,573	3,923,232	3,822,573
Alternative fuel station	—	—	1,887,359	2,064,585	1,887,359	2,064,585
Total expenses	<u>82,505,794</u>	<u>77,873,621</u>	<u>36,118,066</u>	<u>36,942,025</u>	<u>118,623,860</u>	<u>114,815,646</u>
Excess before transfers	5,248,032	13,205,061	3,420,044	4,201,281	8,668,076	17,406,342
Transfers	<u>(3,357,500)</u>	<u>(3,488,600)</u>	<u>3,357,500</u>	<u>3,488,600</u>	<u>—</u>	<u>—</u>
Change in net position	1,890,532	9,716,461	6,777,544	7,689,881	8,668,076	17,406,342
Net position, beginning of year	<u>380,790,054</u>	<u>371,073,593</u>	<u>82,556,862</u>	<u>74,866,981</u>	<u>463,346,916</u>	<u>445,940,574</u>
Net position, end of year	<u>\$ 382,680,586</u>	<u>380,790,054</u>	<u>89,334,406</u>	<u>82,556,862</u>	<u>472,014,992</u>	<u>463,346,916</u>

Governmental Activities

Revenues for the City of Bossier City's governmental activities for the year ended December 31, 2012 were \$87.8 million, compared to \$91.1 million in 2011.

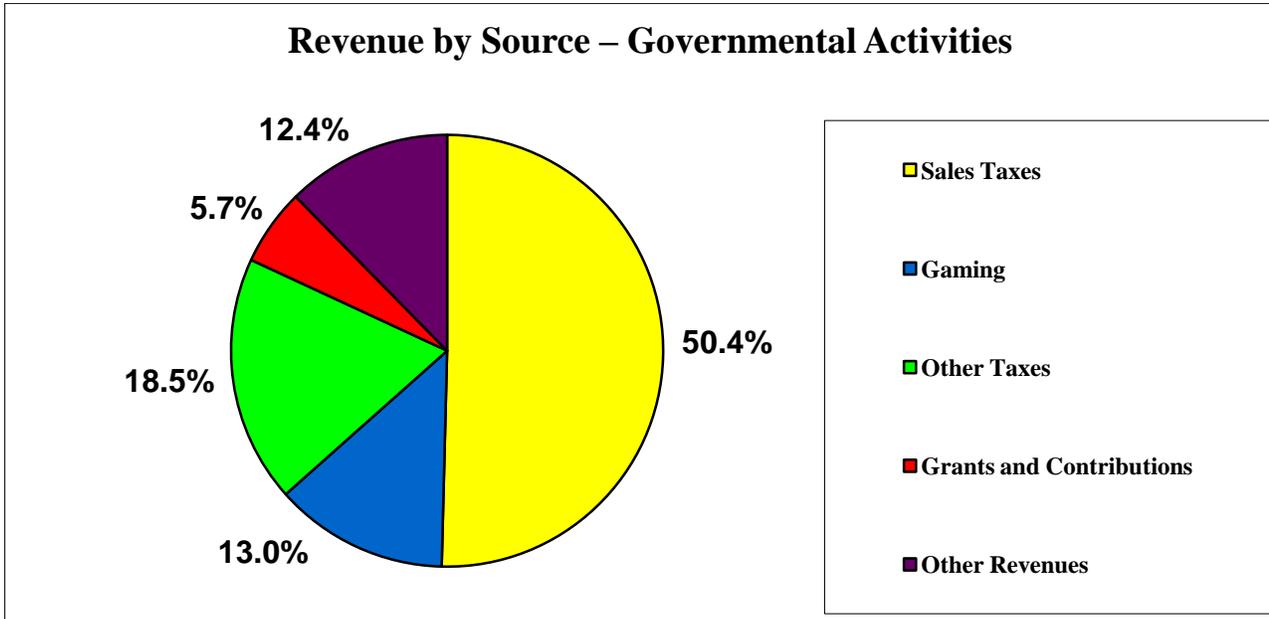
Program revenues for governmental activities decreased by \$0.9 million in 2012. The decrease is primarily attributable to the completion of construction related to a capital grant received in 2011. This is offset by an increase in charges for services.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

In total, general revenues decreased by \$2.5 million. This decrease is primarily attributable to decreases in investment and miscellaneous revenues.



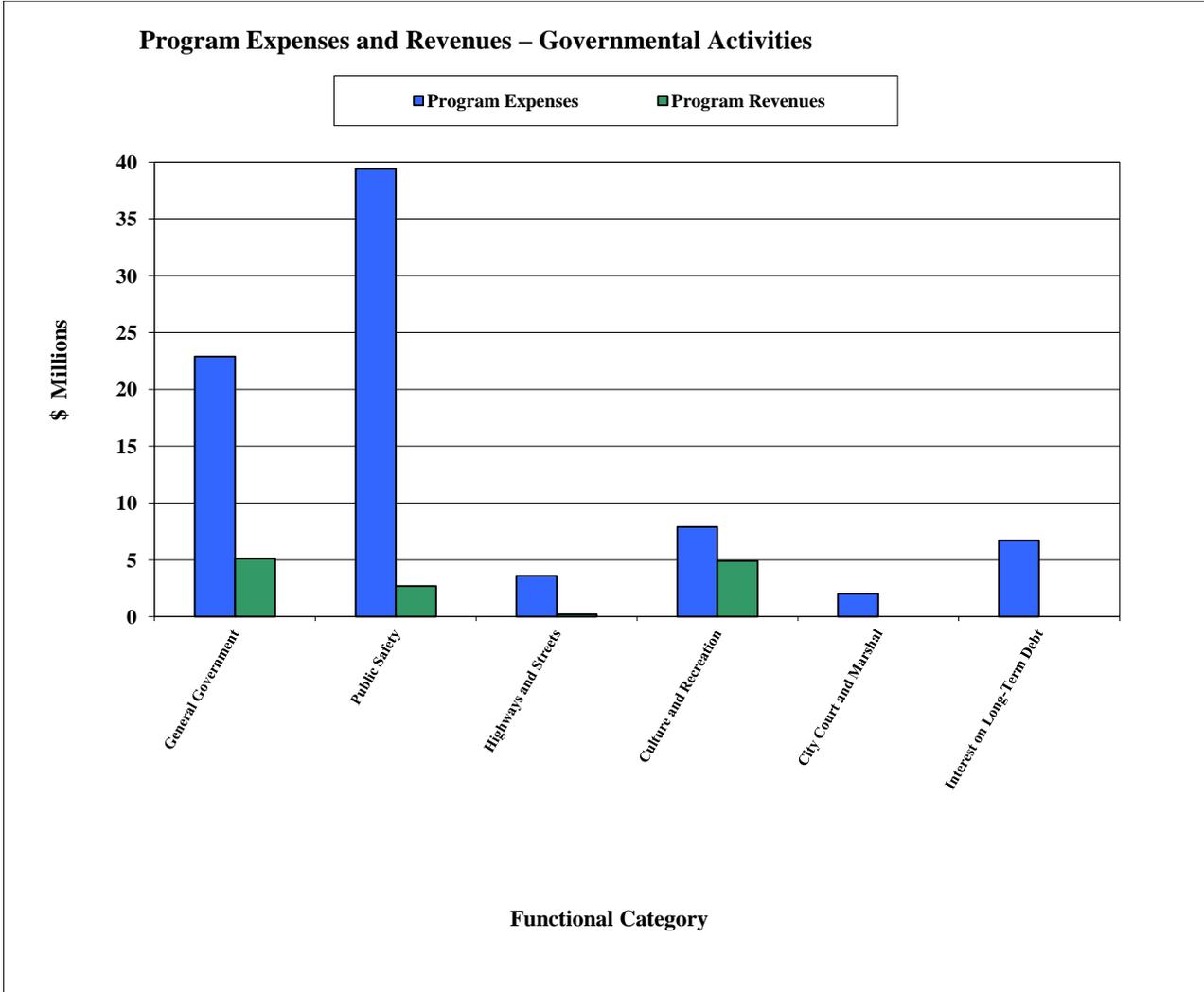
The cost of all governmental activities in 2012 was \$82.5 million, an increase of \$4.6 million. This increase is predominately due to partial settlement of litigation offset by decreased interest on long-term debt.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

The City of Bossier City's largest programs are public safety, general government, highways and streets, culture and recreation, and City Court and Marshal. The graph below shows the expenses and program revenues generated by governmental activities:



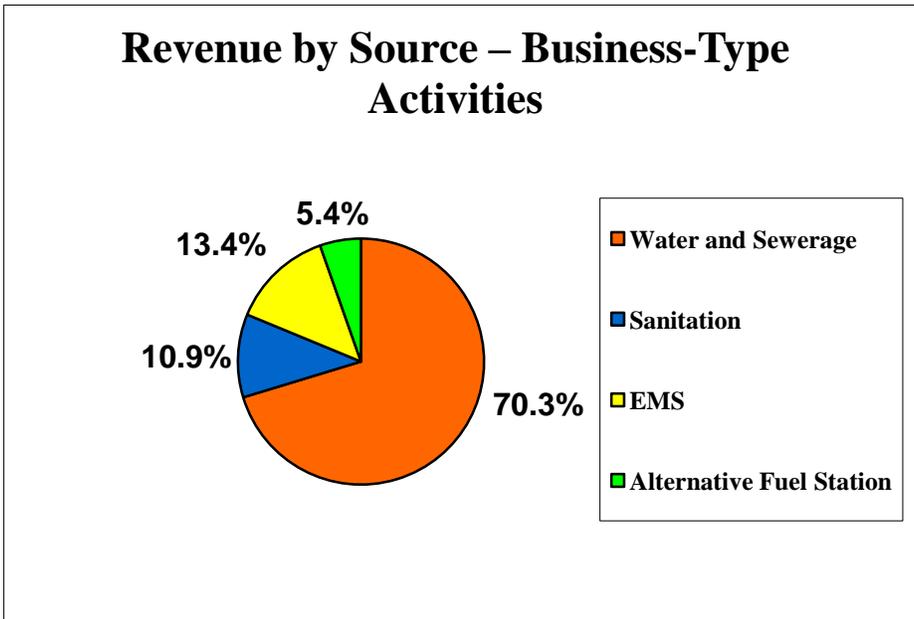
CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

Business-Type Activities

Charges for services for the City of Bossier City's business-type activities were \$37.2 million in 2012, a decrease of \$1.2 million. The decrease in the Water and Sewerage was offset by small increases in the EMS, Sanitation, and Alternative Fuel Station revenues.



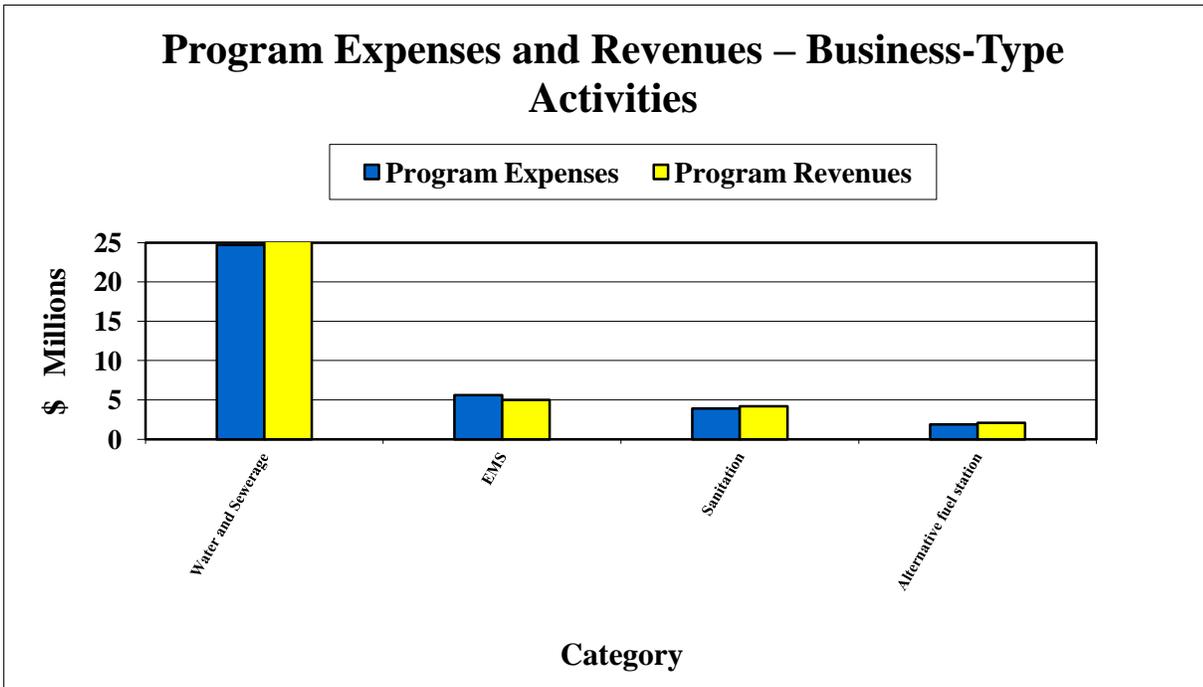
CITY OF BOSSIER CITY, LOUISIANA

Management’s Discussion and Analysis

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Expenses and Program Revenues – Business-Type Activities

The costs of these activities were \$36.1 million in 2012, a decrease of \$0.8 million. The Water and Sewerage and Alternative Fuel Station funds had decreases in expenses while the EMS and Sanitation funds had small increases.



Financial Analysis of the City of Bossier City’s Funds

Governmental Funds

As noted earlier, the City of Bossier City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the City of Bossier City’s governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Bossier City’s financing requirements. In particular, unreserved fund balance may serve as a useful measure of a city’s net resources available for spending at the end of the fiscal year.

CITY OF BOSSIER CITY, LOUISIANA

Management’s Discussion and Analysis

December 31, 2012

- As of the close of the current fiscal year, the City of Bossier City’s governmental funds reported a combined ending fund balance of \$125.7 million, a decrease of \$18.3 million in comparison with the prior fiscal year. Of this amount, \$7.9 million, or 6.3%, was unassigned fund balance, which is available for spending at the government’s discretion. The remainder of the fund balance is not available for new spending and has been classified into the following categories:

Nonspendable	\$	18,348,333
Restricted		52,889,393
Committed		46,406,988
Assigned		140,349

- The General Fund is the chief operating fund of the City of Bossier City. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$8.0 million. The total unassigned is available for spending at the City Council’s discretion. The fund balance of the City of Bossier City’s General Fund decreased by \$2.2 million. The key factor in the decrease was a transfer to replenish the liability fund per ordinance number 100 of 2012.
- The Riverboat Gaming Special Revenue Fund has a total fund balance of \$30.3 million, all of which is currently committed for capital projects although the City Council may elect to redirect some or all of these funds in the future. Riverboat gaming revenues collected prior to 1999 were accumulated in this fund until a base amount of \$30 million was attained, as required by city ordinance. A net increase of \$173,098 occurred during the current fiscal year.
- The Arena Special Revenue Fund accounts for the operations of the Bossier City CenturyLink Arena (Arena). The Arena has a fund deficit of \$132,632, which reflected an increase in the deficit of \$5,976 in 2012. Operations of the Arena in 2012 were consistent with those in 2011.
- The Riverboat Gaming Capital Projects Fund has a total fund balance of \$4.7 million. This fund balance is committed by the City Council to be used for capital projects. A net decrease of \$2.5 million occurred during the current fiscal year due to an increase in transfers out.
- The 2007 Bond Issue Capital Projects Fund has a total fund balance of \$19.7 million which is restricted for capital projects. This fund was created in 2007 to account for the proceeds and expenditure of the City’s \$100 million of bonds issued in 2007. The bonds were issued for the purpose of various capital projects.
- The Public Health and Safety Permanent Fund has a total fund balance of \$18.1 million, of which \$18.0 million is the nonspendable principal balance. The remainder is restricted for public health and safety. The fund experienced a net decrease in fund balance of \$119,971.
- Other Governmental Funds had a total fund balance of \$44.5 million, which reflected an increase of \$12.6 million primarily due to an increase in transfers in.

General Fund Budgetary Highlights

The budget policy of the City of Bossier City complies with state law, as amended, and as set forth in Louisiana Revised Statutes Title 39, Chapter 9, Louisiana Local Government Budget Act (LSA-R.S. 39:1301 et seq.).

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

The original budget for the General Fund of the City of Bossier City was adopted on November 15, 2011. For the year ended December 31, 2012, six amendments were made to the General Fund as follows:

- To reappropriate anticipated savings at the fire department to salaries for additional positions
- To appropriate funds for back pay at the fire department
- To appropriate funds to hire an independent professional to assist the City on issues regarding Firemen's pay
- To appropriate funds to pay for redistricting services
- To appropriate funds to support the Veteran's Weekend Celebration
- To appropriate funds for additional compensation

Selected significant differences between the budget and the actual results of the General Fund are as follows:

Revenues

- Sales taxes were \$437,920 lower than the budget due to lower than anticipated sales.
- Ad valorem taxes were \$170,295 lower than the budget due to a reclassification of payments under protest from revenue to a liability account.
- Fines and Penalties were \$675,182 lower than the budget due to court fines being lower than anticipated.

Expenditures

- Police department expenditures were less than budget by \$977,282 due to lower head count and related salaries and benefit cost.
- Fire department expenses were greater than budget by \$296,042 due to higher head count and related salaries and benefit cost.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

Capital Assets and Debt Administration

Capital Assets: The City of Bossier City's investment in capital assets as of December 31, 2012 amounts to \$580.8 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, and improvements, streets, drainage, furniture and equipment, and construction in progress. The table below shows the value at the end of the fiscal year:

City of Bossier City's Capital Assets

(Net of depreciation)

	Governmental activities		Business-type activities	
	2012	2011	2012	2011
Land and land improvements	\$ 109,346,071	106,064,244	861,184	861,184
Buildings and structures	138,075,923	142,179,045	—	—
Equipment and vehicles	7,175,343	7,638,692	2,648,119	2,879,923
Water and reservoir treatment plant	—	—	42,184,967	43,247,936
Transmission and distribution system	—	—	39,395,987	35,766,231
Infrastructure	114,045,191	103,548,416	—	—
Construction in progress – buildings	26,593,818	28,406,151	100,481,652	74,854,052
Total	\$ 395,236,346	387,836,548	185,571,909	157,609,326

Major capital asset events during the current fiscal year included the following:

- Swan Lake Improvements
- Arthur Teague Parkway Improvements
- Water Treatment Plant Expansion
- Margaritaville Infrastructure

Long-term debt: At the end of the current fiscal year, the City of Bossier City had total debt outstanding of \$339,464,742. The City of Bossier City has no general bonded debt outstanding. The following table summarizes bonds outstanding at December 31, 2012 and 2011:

City of Bossier City's Outstanding Debt

	Governmental activities		Business-type activities	
	2012	2011	2012	2011
Revenue bonds	\$ 139,126,103	148,111,499	200,338,639	199,949,251

There were no changes in the ratings of the City's bonds. Moody's Investors Service assigned an Aa3 rating and Standard and Poor's Corporation assigned an A+ rating to the City of Bossier City.

CITY OF BOSSIER CITY, LOUISIANA

Management's Discussion and Analysis

December 31, 2012

For additional information regarding capital assets and long-term debt, see notes 5 and 6, respectively, in the notes to the basic financial statements.

Economic Factors and Next Year's Budgets and Rates

The following economic factors were considered when the budget for fiscal year 2012 was presented to the City Council:

The plan is designed to continue supporting the following broadly stated objectives: (1) to improve current level of services to our citizens; (2) to continue improving City facilities and infrastructure; (3) to provide continuous support of residential expansion and economic development; and (4) to maintain and improve the quality of life for our citizens.

For the year 2013, the City has budgeted a 6.2% increase in sales tax dollars over 2012 actual. This increase is due to the continued success of the Boardwalk along with the addition of new retail outlets at the Stirling Property Shopping Center. Preliminary 2013 figures reflect an increase of 4.7% for the first quarter. In 2012, the assessed value of property within the City increased by 3.3%. Actual licenses and permits collected during 2012 were 17.7% higher than 2011 and are budgeted 10.6% lower in 2013 as commercial and residential trends have slowed.

Requests for Information

This financial report is designed to provide a general overview of the City of Bossier City's finances for all those with an interest in the City of Bossier City's finances. Questions concerning any of the information provided in this report, or requests for additional financial information, should be addressed to: Director of Finance of the City of Bossier City, 620 Benton Road, Bossier City, LA 71111, or by calling 318-741-8525.

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**BASIC FINANCIAL
STATEMENTS**

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CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

December 31, 2012

Assets	Primary government			Component units
	Governmental activities	Business-type activities	Total	
Cash and cash equivalents	\$ 63,128,300	22,187,066	85,315,366	3,796,788
Investments	60,616,336	78,144,691	138,761,027	555,083
Receivables, net	12,118,901	5,611,264	17,730,165	74,507
Internal balances	—	—	—	—
Prepaid items and other assets	540,617	116,507	657,124	2,948
Inventories	340,287	74,364	414,651	—
Net pension asset	7,346,718	—	7,346,718	—
Bond issue costs, net	2,053,877	5,425,244	7,479,121	—
Capital assets:				
Land and construction in progress	135,939,889	101,342,836	237,282,725	—
Other capital assets, net of depreciation	259,296,457	84,229,073	343,525,530	311,151
Total assets	<u>541,381,382</u>	<u>297,131,045</u>	<u>838,512,427</u>	<u>4,740,477</u>
Liabilities				
Accounts payable	4,082,469	4,218,793	8,301,262	53,918
Accrued liabilities	531,960	125,009	656,969	2,726
Accrued interest payable	524,585	2,245,910	2,770,495	—
Deposits and deferred charges	2,259,309	353,491	2,612,800	—
Noncurrent liabilities:				
Due within one year	9,396,087	4,688,314	14,084,401	—
Due in more than one year	141,906,386	196,165,122	338,071,508	—
Total liabilities	<u>158,700,796</u>	<u>207,796,639</u>	<u>366,497,435</u>	<u>56,644</u>
Net Position				
Invested in capital assets, net of related debt	269,635,492	44,033,603	313,669,095	311,151
Restricted for:				
Debt service – expendable	6,975,962	12,517,003	19,492,965	—
Public health and safety – nonexpendable	18,000,000	—	18,000,000	—
Public health and safety	61,943	—	61,943	—
Capital projects	31,521,220	—	31,521,220	—
Federal grants	26,661	—	26,661	—
Economic development and facility operations	778,358	—	778,358	—
Probation activities	—	—	—	34,279
Facility expenses	—	—	—	1,262,059
Unrestricted	55,680,950	32,783,800	88,464,750	3,076,344
Total net position	<u>\$ 382,680,586</u>	<u>89,334,406</u>	<u>472,014,992</u>	<u>4,683,833</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Activities

Year ended December 31, 2012

Functions/programs	Program revenues				Net (expenses) revenues and changes in net position			Component units
	Expenses	Charges for services	Operating grants and contributions	Capital grants and contributions	Primary government			
					Governmental activities	Business-type activities	Total	
Primary government:								
Governmental activities:								
General government	\$ 22,941,579	4,160,796	923,022	—	(17,857,761)	—	(17,857,761)	—
Public safety	39,417,625	958,637	1,777,836	—	(36,681,152)	—	(36,681,152)	—
Highways and streets	3,615,304	127,128	—	99,533	(3,388,643)	—	(3,388,643)	—
Cultural and recreation	7,862,340	2,666,852	2,230,467	—	(2,965,021)	—	(2,965,021)	—
City Court and City Marshal	2,004,221	—	—	—	(2,004,221)	—	(2,004,221)	—
Interest on long-term debt	6,664,725	—	—	—	(6,664,725)	—	(6,664,725)	—
Total governmental activities	82,505,794	7,913,413	4,931,325	99,533	(69,561,523)	—	(69,561,523)	—
Business-type activities:								
Water and sewerage	24,715,846	25,827,356	104,530	—	—	1,216,040	1,216,040	—
EMS	5,591,629	4,995,438	—	—	—	(596,191)	(596,191)	—
Sanitation	3,923,232	4,223,182	—	—	—	299,950	299,950	—
Alternative fuel station	1,887,359	2,129,036	—	—	—	241,677	241,677	—
Total business-type activities	36,118,066	37,175,012	104,530	—	—	1,161,476	1,161,476	—
Total primary government	\$ 118,623,860	45,088,425	5,035,855	99,533	(69,561,523)	1,161,476	(68,400,047)	—
Component units:								
Bossier Public Trust Financing Authority	\$ 3,554	16,425	—	—	—	—	—	12,871
City Court	245,484	289,353	—	—	—	—	—	43,869
City Marshal	249,060	301,700	9,220	—	—	—	—	61,860
Metropolitan Planning Commission	477,158	295,108	9,846	—	—	—	—	(172,204)
Total component units	\$ 975,256	902,586	19,066	—	—	—	—	(53,604)
General revenues:								
Taxes:								
Property taxes levied for general purposes					11,867,497	—	11,867,497	—
Sales taxes levied for general purposes					15,397,185	—	15,397,185	—
Sales taxes levied for capital projects					13,697,948	—	13,697,948	—
Sales taxes levied for debt service					6,244,976	—	6,244,976	—
Sales taxes levied for pension plans					8,889,346	—	8,889,346	—
Franchise taxes					4,355,235	—	4,355,235	—
Gaming					11,428,348	—	11,428,348	—
Grants and contributions not restricted to specific purposes					339,774	—	339,774	—
Investment earnings					723,727	437,531	1,161,258	11,292
Payments from City of Bossier City					—	—	—	214,786
Miscellaneous					1,865,519	1,821,037	3,686,556	2,614
Transfers					(3,357,500)	3,357,500	—	—
Total general revenues and transfers					71,452,055	5,616,068	77,068,123	228,692
Change in net position					1,890,532	6,777,544	8,668,076	175,088
Net position, beginning					380,790,054	82,556,862	463,346,916	4,508,745
Net position, ending					\$ 382,680,586	89,334,406	472,014,992	4,683,833

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Balance Sheet
Governmental Funds
December 31, 2012

Assets	General	Riverboat Gaming Special Revenue Fund	Arena Special Revenue Fund	Riverboat Gaming Capital Projects Fund	2007 Bond Issue Capital Projects Fund	Public Health and Safety Permanent Fund	Other governmental funds	Total governmental funds
Cash and cash equivalents	\$ 2,698,124	17,015,021	883,315	2,181,943	4,088,509	10,156,367	25,521,323	62,544,602
Investments	2,055,735	13,199,312	—	1,692,631	16,493,861	7,878,748	18,743,249	60,063,536
Receivables, net	6,044,273	373,163	337,199	866,502	103,211	26,838	2,264,520	10,015,706
Due from other funds	382,360	—	—	—	—	—	—	382,360
Prepaid items and other assets	—	—	8,046	—	—	—	—	8,046
Inventories, at cost	340,287	—	—	—	—	—	—	340,287
Investments – restricted	—	—	—	—	—	100,000	—	100,000
Total assets	\$ 11,520,779	30,587,496	1,228,560	4,741,076	20,685,581	18,161,953	46,529,092	133,454,537
Liabilities and Fund Balance								
Liabilities:								
Accounts payable	\$ 658,412	328,369	421,003	44,223	942,558	10	1,644,991	4,039,566
Accrued liabilities	427,607	—	—	—	—	100,000	4,353	531,960
Due to other funds	—	—	—	—	—	—	321,900	321,900
Deferred revenue	1,907,477	—	205,695	—	—	—	22,413	2,135,585
Deposits and deferred charges	—	—	734,494	—	—	—	—	734,494
Total liabilities	2,993,496	328,369	1,361,192	44,223	942,558	100,010	1,993,657	7,763,505
Fund balance:								
Nonspendable:								
Prepays	—	—	8,046	—	—	—	—	8,046
Inventories	340,287	—	—	—	—	—	—	340,287
Permanent fund principal	—	—	—	—	—	18,000,000	—	18,000,000
Restricted for:								
Debt service	—	—	—	—	—	—	6,975,962	6,975,962
Capital projects	—	—	—	—	19,743,023	—	25,303,446	45,046,469
Federal grants	—	—	—	—	—	—	26,661	26,661
Public Health and Safety	—	—	—	—	—	61,943	—	61,943
Economic development and facility operations	—	—	—	—	—	—	778,358	778,358
Committed for:								
Civic Center operations	—	—	—	—	—	—	1,014,086	1,014,086
Capital projects	—	30,259,127	—	4,696,853	—	—	—	34,955,980
Facility maintenance	—	—	—	—	—	—	10,436,922	10,436,922
Assigned	140,349	—	—	—	—	—	—	140,349
Unassigned	8,046,647	—	(140,678)	—	—	—	—	7,905,969
Total fund balance (deficit)	8,527,283	30,259,127	(132,632)	4,696,853	19,743,023	18,061,943	44,535,435	125,691,032
Total liabilities and fund balance (deficit)	\$ 11,520,779	30,587,496	1,228,560	4,741,076	20,685,581	18,161,953	46,529,092	133,454,537

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Reconciliation of the Governmental Funds Balance Sheet
to the Statement of Net Position

December 31, 2012

Fund balances – total governmental funds		\$ 125,691,032
Amounts reported for governmental activities in the statement of net assets are different because of the following:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds:		
Governmental capital assets	\$ 496,188,039	
Less accumulated depreciation	<u>(100,951,693)</u>	395,236,346
Other assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds:		
Unamortized bond issuance costs		2,053,877
Net pension assets represent the excess cumulative contributions to pension plans and are not considered as financial resources for governmental funds		
Policemen’s Pension and Relief Fund	2,708,500	
Firemen’s Pension and Relief Fund	<u>4,638,218</u>	7,346,718
Some of the City of Bossier City’s property taxes and other revenues will be collected after year-end, but are not available soon enough to pay for the current period’s expenditures and, therefore, are deferred in the governmental funds		610,770
Long-term liabilities including bonds payable are not due and payable in the current period and, therefore, are not reported in the governmental funds:		
Deferred loss on refunding	2,533,441	
Accrued interest payable	(524,585)	
Compensated absences	(1,320,077)	
Claims	(1,555,000)	
Bonds, notes, and loans payable	(141,659,544)	
Net other postemployment benefit obligation – unfunded actuarial accrued liability	<u>(7,336,266)</u>	(149,862,031)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities		<u>1,603,874</u>
Net position of governmental activities		\$ <u><u>382,680,586</u></u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance

Governmental Funds

Year ended December 31, 2012

Revenues	General	Riverboat Gaming Special Revenue Fund	Arena Special Revenue Fund	Riverboat Gaming Capital Projects Fund	2007 Bond Issue Capital Projects Fund	Public Health and Safety Permanent Fund	Other governmental funds	Total governmental funds
Taxes	\$ 40,507,221	—	—	—	—	—	19,942,924	60,450,145
Licenses and permits	4,160,796	—	—	—	—	—	—	4,160,796
Intergovernmental	2,117,610	—	—	99,533	—	—	3,153,489	5,370,632
Video poker fees	340,509	—	—	—	—	—	—	340,509
Fees and rentals	1,362,961	—	2,298,706	127,128	—	—	368,146	4,156,941
Fines and penalties	924,817	—	—	—	—	—	33,820	958,637
Racing commission – Louisiana	—	—	—	—	—	—	—	—
Downs	665,643	—	—	—	—	—	—	665,643
Gaming	—	—	—	10,422,196	—	—	—	10,422,196
Investment earnings	24,375	173,098	—	44,770	185,258	103,689	192,537	723,727
Miscellaneous	—	—	—	—	—	1,500	501,058	502,558
Total revenues	50,103,932	173,098	2,298,706	10,693,627	185,258	105,189	24,191,974	87,751,784
Expenditures								
Current:								
General government	11,253,470	—	—	—	—	—	530,095	11,783,565
Public safety	38,095,023	—	—	—	—	—	—	38,095,023
Highways and streets	422,376	—	—	—	—	—	—	422,376
Culture and recreation	2,269,219	—	2,887,735	—	—	—	815,552	5,972,506
City Court and City Marshal	1,919,958	—	—	—	—	—	23,800	1,943,758
Debt service:								
Principal	—	—	—	—	—	—	8,850,000	8,850,000
Interest and other charges	—	—	—	—	—	—	6,606,999	6,606,999
Capital outlay	—	—	—	1,643,867	9,979,070	160	7,999,774	19,622,871
Metropolitan planning – payments to component units	214,786	—	—	—	—	—	—	214,786
Total expenditures	54,174,832	—	2,887,735	1,643,867	9,979,070	160	24,826,220	93,511,884
Excess (deficiency) of revenues over (under) expenditures	(4,070,900)	173,098	(589,029)	9,049,760	(9,793,812)	105,029	(634,246)	(5,760,100)
Other financing sources (uses):								
Transfers in	4,418,860	—	462,373	15,332,251	—	—	19,282,353	39,495,837
Transfers out	(2,500,000)	—	—	(26,858,667)	(16,413,437)	(225,000)	(6,056,233)	(52,053,337)
Total other financing sources and uses	1,918,860	—	462,373	(11,526,416)	(16,413,437)	(225,000)	13,226,120	(12,557,500)
Net change in fund balances	(2,152,040)	173,098	(126,656)	(2,476,656)	(26,207,249)	(119,971)	12,591,874	(18,317,600)
Fund balances (deficit), beginning	10,679,323	30,086,029	(5,976)	7,173,509	45,950,272	18,181,914	31,943,561	144,008,632
Fund balances (deficit), ending	\$ 8,527,283	30,259,127	(132,632)	4,696,853	19,743,023	18,061,943	44,535,435	125,691,032

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and
Changes in Fund Balances to the Statement of Activities

Year ended December 31, 2012

Net change in fund balances – total governmental funds		\$ (18,317,600)
Amounts reported for governmental activities in the statement of activities are different because of the following:		
Governmental funds report capital outlays as expenditures.		
However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:		
Capital outlay (net of retirements of \$353,519)	\$ 19,118,912	
Depreciation expense	<u>(11,719,114)</u>	7,399,798
Revenues reported in the statement of activities, which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues, which includes property taxes and other miscellaneous revenues		2,042
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long-term and related items is as follows:		
Principal payments		8,850,000
The changes in other long-term assets and liabilities are reported in the statement of activities, but do not affect current financial resources of governmental funds. The changes are as follows:		
Policemen’s Pension and Relief Fund net asset	(660,848)	
Firemen’s Pension and Relief Fund net obligation	1,554,302	
Net other postemployment benefit obligation	<u>(1,024,986)</u>	(131,532)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Amortization of deferred loss on refunding	(281,248)	
Amortization of bond issue costs	(226,678)	
Amortization of bond premium and discount	416,644	
Increase in compensated absences	(35,026)	
Decrease in claims	1,416,500	
Decrease in accrued interest	<u>33,556</u>	1,323,748
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue of the internal service funds is reported with governmental activities		<u>2,764,076</u>
Change in net position of governmental activities		\$ <u><u>1,890,532</u></u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

Proprietary Funds

December 31, 2012

Assets	Business-type activities enterprise funds			Governmental activities internal service funds
	Water and sewerage	Other enterprise funds	Total	
Current assets:				
Cash and cash equivalents	\$ 4,192,816	1,402,955	5,595,771	583,698
Investments	18,875,749	1,088,333	19,964,082	452,800
Receivables, net	3,291,009	1,763,396	5,054,405	2,103,195
Prepaid items	—	—	—	532,571
Inventories	—	74,364	74,364	—
Restricted:				
Cash and cash equivalents	2,508,903	—	2,508,903	—
Accrued interest receivable	556,859	—	556,859	—
Total current assets	29,425,336	4,329,048	33,754,384	3,672,264
Noncurrent assets:				
Restricted:				
Cash and cash equivalents	14,082,392	—	14,082,392	—
Investments	58,180,609	—	58,180,609	—
Capital assets:				
Land and land improvements	861,184	—	861,184	—
Construction in process	100,481,652	—	100,481,652	—
Water reservoir and treatment plant	68,587,515	—	68,587,515	—
Transmission and distribution system	64,892,704	—	64,892,704	—
Equipment	12,584,447	—	12,584,447	—
Less accumulated depreciation	(61,835,593)	—	(61,835,593)	—
Total capital assets (net of accumulated depreciation)	185,571,909	—	185,571,909	—
Deferred bond costs, net	5,425,244	—	5,425,244	—
Other deferred charges	116,507	—	116,507	—
Total other assets	5,541,751	—	5,541,751	—
Total noncurrent assets	263,376,661	—	263,376,661	—
Total assets	292,801,997	4,329,048	297,131,045	3,672,264
	Liabilities			
Current liabilities (payable from current assets):				
Accounts payable	3,969,728	249,065	4,218,793	42,903
Accrued liabilities	109,790	15,219	125,009	—
Due to other fund	—	—	—	60,460
Customer deposits	353,491	—	353,491	—
Accrued claims	—	—	—	1,965,027
Compensated absences	180,743	318,343	499,086	—
Total current liabilities (payable from current assets)	4,613,752	582,627	5,196,379	2,068,390
Current liabilities (payable from restricted assets):				
Accrued interest on revenue bonds	2,245,910	—	2,245,910	—
Current portion of long-term debt	4,189,228	—	4,189,228	—
Total current liabilities (payable from restricted assets)	6,435,138	—	6,435,138	—
Total current liabilities	11,048,890	582,627	11,631,517	2,068,390
Noncurrent liabilities:				
Compensated absences	15,711	—	15,711	—
Bonds and notes payable	196,149,411	—	196,149,411	—
Total noncurrent liabilities	196,165,122	—	196,165,122	—
Total liabilities	207,214,012	582,627	207,796,639	2,068,390
	Net position			
Invested in capital assets, net of related debt	44,033,603	—	44,033,603	—
Restricted for debt service	12,517,003	—	12,517,003	—
Unrestricted	29,037,379	3,746,421	32,783,800	1,603,874
Total net position	\$ 85,587,985	3,746,421	89,334,406	1,603,874

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Revenues, Expenses, and Changes in Net Position

Proprietary Funds

Year ended December 31, 2012

	<u>Business-type activities enterprise funds</u>			<u>Governmental activities internal service funds</u>
	<u>Water and sewerage</u>	<u>Other enterprise funds</u>	<u>Total</u>	
Operating revenues				
Charges for services pledged as security for revenue bonds (net of allowance of \$183,264)	\$ 25,827,356	—	25,827,356	—
Charges for services (net of allowance of \$617,494)	—	11,347,656	11,347,656	2,673,210
Intergovernmental	104,530	—	104,530	—
Miscellaneous	1,441,453	379,584	1,821,037	593,000
Total operating revenues	<u>27,373,339</u>	<u>11,727,240</u>	<u>39,100,579</u>	<u>3,266,210</u>
Operating expenses				
Personal services	5,341,459	5,868,203	11,209,662	—
Supplies	1,742,314	2,183,670	3,925,984	—
Administrative	474,000	80,000	554,000	—
Utilities	1,174,591	193,767	1,368,358	—
Repairs and maintenance	1,320,062	362,603	1,682,665	—
Travel and training	23,347	25,541	48,888	—
Professional services	188,079	5,936	194,015	—
Insurance	177,000	220,000	397,000	258,898
Contractual expenses	56,020	2,415,022	2,471,042	—
Miscellaneous	53,636	47,478	101,114	3,041,529
Claims	—	—	—	6,401,554
Depreciation	3,422,032	—	3,422,032	—
Total operating expenses	<u>13,972,540</u>	<u>11,402,220</u>	<u>25,374,760</u>	<u>9,701,981</u>
Operating income (loss)	<u>13,400,799</u>	<u>325,020</u>	<u>13,725,819</u>	<u>(6,435,771)</u>
Nonoperating revenues (expenses)				
Investment earnings (losses)	421,817	15,714	437,531	(153)
Interest expense	(10,230,776)	—	(10,230,776)	—
Amortization	(382,584)	—	(382,584)	—
Fiscal charges	(129,946)	—	(129,946)	—
Total nonoperating revenues (expenses)	<u>(10,321,489)</u>	<u>15,714</u>	<u>(10,305,775)</u>	<u>(153)</u>
Income (loss) before transfers	<u>3,079,310</u>	<u>340,734</u>	<u>3,420,044</u>	<u>(6,435,924)</u>
Transfers in	3,357,500	—	3,357,500	9,200,000
Transfers out	—	—	—	—
	<u>3,357,500</u>	<u>—</u>	<u>3,357,500</u>	<u>9,200,000</u>
Change in net position	<u>6,436,810</u>	<u>340,734</u>	<u>6,777,544</u>	<u>2,764,076</u>
Total net position, beginning	<u>79,151,175</u>	<u>3,405,687</u>	<u>82,556,862</u>	<u>(1,160,202)</u>
Total net position, ending	<u>\$ 85,587,985</u>	<u>3,746,421</u>	<u>89,334,406</u>	<u>1,603,874</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Cash Flows

Proprietary Funds

Year ended December 31, 2012

	Business-type activities enterprise funds			Governmental
	Water and sewerage	Other enterprise funds	Total	activities internal service funds
Cash flows from operating activities:				
Receipts from operations	\$ 26,332,297	11,244,608	37,576,905	2,673,210
Payments to suppliers	(3,832,604)	(5,502,229)	(9,334,833)	(3,679,241)
Payments to employees	(5,325,228)	(5,866,511)	(11,191,739)	—
Claims paid	—	—	—	(8,454,296)
Other receipts	1,068,303	335,264	1,403,567	621,319
Net cash provided by (used in) operating activities	18,242,768	211,132	18,453,900	(8,839,008)
Cash flows from noncapital financing activities:				
Transfers in (out)	3,357,500	—	3,357,500	9,200,000
Advance from other fund	(1,214,124)	(78,555)	(1,292,679)	21,845
Net cash provided by noncapital financing activities	2,143,376	(78,555)	2,064,821	9,221,845
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(33,345,920)	—	(33,345,920)	—
Bond proceeds	9,018,256	—	9,018,256	—
Principal paid on debt	(8,811,670)	—	(8,811,670)	—
Interest paid	(10,146,187)	—	(10,146,187)	—
Fiscal charges	(129,946)	—	(129,946)	—
Net cash used in capital and related financing activities	(43,415,467)	—	(43,415,467)	—
Cash flows from investing activities:				
Sale (purchase) of investments	15,735,433	202,834	15,938,267	(92,783)
Interest received	1,919,492	20,894	1,940,386	1,350
Net cash provided by (used in) investing activities	17,654,925	223,728	17,878,653	(91,433)
Net increase (decrease) in cash and cash equivalents	(5,374,398)	356,305	(5,018,093)	291,404
Cash and cash equivalents, beginning of year	26,158,509	1,046,650	27,205,159	292,294
Cash and cash equivalents, end of year	\$ 20,784,111	1,402,955	22,187,066	583,698

CITY OF BOSSIER CITY, LOUISIANA

Statement of Cash Flows

Proprietary Funds

Year ended December 31, 2012

	Business-type activities enterprise funds			Governmental activities internal service funds
	Water and sewerage	Other enterprise funds	Total	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income	\$ 13,400,799	325,020	13,725,819	(6,435,771)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation	3,422,032	—	3,422,032	—
Provision for bad debts	183,264	617,494	800,758	—
Decrease (increase) in assets:				
Accounts receivable	(190,830)	(764,862)	(955,692)	(2,007,963)
Inventories	—	(11,360)	(11,360)	—
Prepaid items	—	—	—	(14,765)
Other assets	—	—	—	—
Increase (decrease) in liabilities:				
Accounts payable	1,376,445	43,687	1,420,132	(327,767)
Accrued liabilities	22,224	3,788	26,012	—
Compensated absences	(5,993)	(2,635)	(8,628)	—
Customer deposits	34,827	—	34,827	—
Accrued claims	—	—	—	(52,742)
Total adjustments	4,841,969	(113,888)	4,728,081	(2,403,237)
Net cash provided by (used in) operating activities	\$ 18,242,768	211,132	18,453,900	(8,839,008)
Noncash items:				
Amortization	\$ (382,584)	—	(382,584)	—
Change in fair value of investments	(1,235,943)	(4,591)	(1,240,534)	(1,844)
Acquisition of capital assets included in accounts payable	1,961,305	—	1,961,305	—

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Fiduciary Net Position

Fiduciary Funds

December 31, 2012

Assets	Pension Trust Funds	Agency Funds
Cash and cash equivalents	\$ 8,575,838	333,954
Receivables:		
Interest receivable	395,239	879
Other	—	485,931
Investments, at fair value:		
U.S. government, agency, and municipal securities	63,785,576	258,984
Certificates of deposit	6,077,785	—
Total investments	<u>69,863,361</u>	<u>258,984</u>
Total assets	<u>78,834,438</u>	<u>1,079,748</u>
Liabilities		
Accounts payable	—	37,168
Accrued liabilities	—	6,655
Taxes paid under protest	—	863,293
Refundable deposits	—	120,070
Due to other governmental units	—	52,562
Due to other funds	285,555	—
Total liabilities	<u>285,555</u>	<u>1,079,748</u>
Net Position		
Held in trust for pension benefits	<u>\$ 78,548,883</u>	<u>—</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA
Statement of Changes in Fiduciary Net position
Pension Trust Funds
Year ended December 31, 2012

Additions

Contributions from the City:		
Sales taxes, net	\$	8,889,345
Fire insurance premiums		213,038
City court fines		199,546
City liquor licenses		6,959
Total contributions		9,308,888
Investment earnings		3,663,607
Total additions		12,972,495

Deductions

Pensions and benefits		6,516,729
Administrative expenses		68,776
Total deductions		6,585,505
Change in net position		6,386,990
Net position, beginning		72,161,893
Net position, ending	\$	78,548,883

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

Component Units

December 31, 2012

Assets	Bossier Public Trust Financing Authority	Bossier City Court	Bossier City Marshal	Metropolitan Planning Commission	Total
Cash and cash equivalents	\$ 78	3,347,425	348,550	100,735	3,796,788
Investments	365,077	12,380	100,852	76,774	555,083
Receivables, net	—	961	1,501	—	2,462
Prepaid expenses	—	—	2,250	698	2,948
Accrued interest	1,023	—	—	261	1,284
Due from other governments	—	—	70,761	—	70,761
Capital assets:					—
Other capital assets, net of depreciation	—	59,024	227,727	24,400	311,151
Total assets	366,178	3,419,790	751,641	202,868	4,740,477
Liabilities					
Accounts payable	—	6,139	2,519	45,260	53,918
Accrued expenses	—	2,726	—	—	2,726
Noncurrent liabilities:					
Due within one year	—	—	—	—	—
Total liabilities	—	8,865	2,519	45,260	56,644
Net position					
Invested in capital assets	—	59,024	227,727	24,400	311,151
Restricted for:					
Probation activities	—	—	34,279	—	34,279
Facility expenses	—	1,262,059	—	—	1,262,059
Unrestricted	366,178	2,089,842	487,116	133,208	3,076,344
Total net position	\$ 366,178	3,410,925	749,122	157,608	4,683,833

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Activities

Component Units

Year ended December 31, 2012

	Program revenues		Net (expenses) revenues and changes in net position				Total
	Expenses	Charges for services	Operating grants and contributions	Bossier Public Trust Financing Authority	Bossier City Court	Bossier City Marshal	
Bossier Public Trust Financing Authority	\$ 3,554	16,425	—	12,871	—	—	12,871
Mortgage operations							
Bossier City Court	245,484	289,353	—	—	43,869	—	43,869
Judicial							
Bossier City Marshal	249,060	301,700	9,220	—	—	—	61,860
Public Safety							
Metropolitan Planning Commission	477,158	295,108	9,846	—	—	(172,204)	(172,204)
Planning and zoning							
	<u>975,256</u>	<u>902,586</u>	<u>19,066</u>				
General revenues:							
Investment earnings					8,253	2,027	1,012
Payment from the City of Bossier City					—	—	214,786
Miscellaneous					1,367	50	1,197
					<u>9,620</u>	<u>2,077</u>	<u>216,995</u>
Total general revenues				12,871	53,489	63,937	44,791
Change in net position				353,307	3,357,436	685,185	112,817
Net position, beginning				<u>366,178</u>	<u>3,410,925</u>	<u>749,122</u>	<u>157,608</u>
Net position, ending							<u>4,683,833</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(1) Summary of Significant Accounting Policies

The City of Bossier City, Louisiana (the City) was incorporated in 1907 and operates under a City Charter dated July 1, 1977, which provides for a strong Mayor-Council form of government. The City provides the following services as authorized by its charter: public safety, highways and streets, sanitation, water and sewerage, culture and recreation, and general administrative services. Education and welfare are administered by other governmental entities.

The basic criterion for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose its will on the organization or if there is a financial benefit/burden relationship. In addition, an organization that is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the City (the primary government) and its component units. The component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City.

Discretely Presented Component Units

The component unit columns in the basic financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Metropolitan Planning Commission

The Metropolitan Planning Commission (Commission) is responsible for the orderly physical development of the City and the surrounding planning area. The Commission makes recommendations to the City Council and the Bossier Parish Police Jury. The Commission consists of nine members with four appointed by both the City and the Bossier Parish Police Jury, and one member is elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the ability to modify and approve its budget. The Commission serves the citizenry of the City and parish. The Commission does not issue separate financial statements. Condensed fund financial statements are as follows:

Balance Sheet	
Assets:	
Cash and equivalents	\$ 100,735
Investments	76,774
Other current assets	<u>959</u>
Total assets	<u>\$ 178,468</u>
Liabilities:	
Accounts payable	<u>\$ 45,260</u>
Total liabilities	<u>45,260</u>
Fund balance:	
Unassigned	<u>133,208</u>
Total liabilities and fund balance	<u>\$ 178,468</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Statement of Revenues, Expenditures, and Changes in Fund Balance

Revenues:	
Licenses and permits	\$ 94,822
Intergovernmental	210,132
Payments from City of Bossier	214,786
Investment earnings	1,012
Miscellaneous	1,197
	<u>521,949</u>
Expenditures:	
General government	<u>501,558</u>
Total expenditures	<u>501,558</u>
Net change in fund balance	20,391
Fund balance, beginning	<u>112,817</u>
Fund balance, ending	<u>\$ 133,208</u>

Bossier City Court

The Bossier City Court (City Court) was created by the special legislative act. Its jurisdiction includes the incorporated area of the City. The City judge is elected and cannot be removed by City officials. The City Court is fiscally dependent on the City. The City has the ability to modify or approve its budget, which comes from the General Fund. There are certain funds collected by the City Court, pursuant to state statute, which are under the control of the City Court. The City Court serves the citizenry of the City. The financial statements of the City Court included in the accompanying financial statements are as of and for the fiscal year ended December 31, 2012.

Bossier City Marshal

The Bossier City Marshal (City Marshal) is an elected official. The City Marshal is fiscally dependent on the City. The City has the ability to modify or approve the budget, which comes from the General Fund. There are certain funds collected as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City. The financial statements of the City Marshal included in the accompanying financial statements are as of and for the fiscal year ended December 31, 2012.

Bossier Public Trust Financing Authority

The Bossier Public Trust Financing Authority was created by a trust indenture, pursuant to state enabling legislation, which made the City the beneficiary. There are five trustees appointed by the City Council for terms of five years. In accordance with the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust, it shall receive the residual of the trust. The City cannot access the organization's funds at will, although, there is some ability to access them at the

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

discretion of the Bossier Public Trust Financing Authority. The Bossier Public Trust Financing Authority serves the citizenry of the City. The financial statements of the Bossier Public Trust Financing Authority included in the accompanying financial statements are as of and for the fiscal year ended November 30, 2012.

Complete financial statements of the individual component units with separately issued financial statements may be obtained at the following addresses:

Bossier City Court
P.O. Box 5337
Bossier City, LA 71171

Bossier City Marshal
P.O. Box 5337
Bossier City, LA 71171

Bossier Public Trust Financing Authority
333 Texas Street
Regions Bank Building, Floor 15
Shreveport, LA 71101

The Metropolitan Planning Commission does not issue separate financial statements and consists of only one governmental fund. Their financial statements are included in this report and these financial statements can be obtained from the Finance Department, P. O. Box 5337, Bossier City, LA 71171.

Other Related Organizations

Bossier Housing Authority

The Bossier Housing Authority was created by state statute, and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Bossier Housing Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Bossier Housing Authority is fiscally independent, and there is no financial benefit or burden relationship with the City. Therefore, it is not included in the City's financial statements.

Implementation of New Accounting Statements

In 2012, the City implemented Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. GASB Statement No. 63 standardizes the presentation of deferred outflows of resources and deferred inflows of resources and alleviates uncertainty about reporting those financial statement elements by providing guidance where none previously existed. This statement changed the City's identification of equity in the government-wide, proprietary fund, and fiduciary fund financial statements from net assets to net position. No deferred outflows of resources or deferred inflows of resources were reported in 2012.

Additionally in 2012, GASB Statement No. 60, *Accounting and Financial Reporting for Service Concession Agreements*, GASB Statement No. 62, *Codification of Accounting and Financial Reporting*

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, and GASB Statement No. 64, *Derivative Instruments: Application of Hedge Accounting Termination Provisions—an amendment of GASB Statement No. 53*, became effective. There was no impact to the City's financial statements as a result of the issuance of these standards.

Accounting Policies

The accounting policies of the City conform to U.S. generally accepted accounting principles as applicable to governmental units. The accounting policies of the discretely presented component units are consistent with those of the City. The following is a summary of the more significant policies:

(a) Government-Wide and Fund Financial Statements

The government-wide financial statements (GWFS) (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the City. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of net position presents information on all of the City's assets and deferred outflows and liabilities and deferred inflows, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Depreciation expense is identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately on the statement of activities. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements (FFS) are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the GWFS. Major individual governmental and proprietary funds are reported as separate columns in the FFS.

(b) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The GWFS are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and pension trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

have been met. Gaming revenues are based on gross receipts and, therefore, reported as general revenue.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Ad valorem taxes are considered “measurable” at the time of levy, whereas such items as beer taxes are considered “measurable” when in the hands of intermediary collecting agencies and are recognized as revenue at that time. Substantially all other nonintergovernmental revenues are susceptible to accrual and are recognized when earned or the underlying transaction occurs. Sales taxes are accrued in the individual funds to which they pertain. For intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. Grants and similar items are recognized as revenues as soon as all eligibility requirements have been met. In reimbursement-type programs, moneys must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In other programs in which moneys are virtually unrestricted as to the purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements, the resources are reflected as revenues at the time of receipt or earlier if susceptible to accrual criteria are met.

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/net position, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements. The following fund types are used by the City:

Governmental Funds

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City’s expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The City reports the following major governmental funds:

General Fund – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Riverboat Gaming Special Revenue Fund – This fund accounts for the moneys received from the riverboats prior to 1999 and the earnings on those moneys. City ordinance required the riverboat moneys be accumulated in this fund until a base amount of \$30 million was attained. The funds will be used for capital projects as well as other uses as determined by City Council

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

ordinance. Currently fund balance amounts are committed to capital projects but this is subject to change.

Arena Special Revenue Fund – This fund accounts for the revenues received and operating expenses incurred in the operations of the City’s CenturyTel Center Arena Fund (the Arena).

Riverboat Gaming Capital Projects Fund – This fund is used to account for expenditures associated with downtown development, major park improvements, and other major capital projects, and is funded by a percentage of gross gaming receipts and the initial payments made by three riverboat casinos and related interest earnings.

2007 Bond Issue Capital Projects Fund – This fund accounts for the proceeds and expenditures of the 2007 bonds that were issued for the purpose of constructing the Cyber Innovation Center and various other capital projects.

Public Health and Safety Permanent Fund – This fund was created to account for the proceeds from the sale of the Bossier Medical Center. The proceeds from the sale of \$18 million may not be spent. Earnings on the principal may only be spent for the purpose of public health and safety.

Additionally, the City reports the following governmental fund types:

Special Revenue Funds – Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds – The debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The debt service funds receive a portion of all ad valorem and sales taxes paid to the City.

Capital Project Funds – Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Proprietary Funds

Proprietary funds are used to account for the City’s ongoing organizations and activities, which are similar to those often found in the private sector. All proprietary funds and the pension trust funds are accounted for on a capital maintenance measurement focus; that is, the measurement focus is upon determination of the change in net position. The City reports the following major proprietary fund:

Department of Water and Sewerage Enterprise Fund – Operated as a self-sustaining utility of the City and is responsible for providing the residents of the City with water and sewerage treatment.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Additionally, the City reports the following proprietary fund types:

Enterprise Funds – Enterprise funds are used to account for activities in which established fees and charges are designed to recover its costs, including capital costs such as depreciation and debt service.

Internal Service Funds – Internal service funds are used to account for the financing of services provided by one department of the City to other departments on a cost-reimbursement basis. The City maintains two internal service funds for workmen's compensation and general insurance coverage.

Fiduciary Funds

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Pension Trust Funds – The City maintains two retirement funds, which are accounted for and reported as fiduciary funds since economic resources are critical. These funds are the Firemen's Pension and Relief Fund (Firemen's Fund) and the Policemen's Pension and Relief Fund (Policemen's Fund).

Agency Funds – Agency funds are custodial in nature and do not present results of operations or have a measurement focus. The Consolidated Sales Tax Fund accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board and various municipalities within the parish. The Riverboat Gaming Agency Fund accounts for the receipt and distribution of funds received from the riverboats and paid to other local government agencies under the terms of the agreements with the riverboats.

As a general rule, the effect of interfund activity has been eliminated from the GWFS. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. Transactions that would be treated as revenues, expenditures, or expenses if they involved organizations external to the City, such as routine employer contributions from the General Fund to the pension trust funds, are accounted for as revenues and expenditures or expenses in the funds involved.

Amounts reported as program revenues include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise and internal funds are charges to customers for sales and services. Operating expenses for enterprise and internal service funds include the cost of sales and services,

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City’s policy to use restricted resources first, and then unrestricted resources as they are needed.

(c) Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the GWFS. Capital assets are recorded at historical cost or estimated historical cost for assets where actual historical cost is not available and depreciated over their estimated useful lives. Donated capital assets are recorded at their estimated fair value at the date of donation. The City maintains a threshold level for capitalization of assets except land and construction in progress. All land and construction in progress are capitalized, regardless of the amount. All other capital assets are capitalized utilizing a threshold of \$25,000 for land improvements; \$50,000 for buildings and building improvements; \$5,000 for furniture, equipment, and vehicles; and \$250,000 for infrastructure. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Capital assets are not reported in the governmental fund financial statements.

Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that the salvage value is immaterial. Straight-line depreciation is calculated based on the following estimated useful lives:

Land improvements	20–30 years
Infrastructure	40 years
Buildings	40 years
Building improvements	40 years
Water reservoir and treatment plant	10–60 years
Transmission and distribution system	10–50 years
Furniture and equipment	5–10 years
Vehicles	5 years

(d) Long-Term Liabilities

In the GWFS, and proprietary fund types in the FFS, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net position. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the term of the related debt using the effective-interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the FFS, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

(e) ***Investments***

For all funds, investments are stated at fair value based on quoted market prices. The investments at December 31, 2012 were primarily U.S. government instrumentalities (see note 2 for the City's investment policy).

(f) ***Prepaid Items***

Prepaid items consist of items such as prepaid insurance and other prepaid expenditures. The cost is recorded as an asset at the time such items are purchased in both government-wide and fund financial statements. The nonspendable amount for prepaid expenditures in governmental fund types is equal to the amount of prepaid expenditures to indicate a portion of the fund balance is not available for expenditure.

(g) ***Inventories***

Inventories are valued at cost (first-in, first-out). Inventories in the General Fund consist of expendable supplies held for consumption. The cost is recorded as an asset at the time individual inventory items are purchased and charged as an expenditure when used in both government-wide and fund financial statements. The nonspendable amount for inventories in governmental fund type is equal to the amount of inventories to indicate a portion of fund balance is not available for expenditure. Inventories in the enterprise funds consist of repair materials and spare parts.

(h) ***Refundable Deposits***

The Department of Water and Sewerage of the City requires that its first time water and sewer customers or customers not in good standing place a deposit before service is rendered. If customers maintain the status of good standing for one year, the deposits are returned. These moneys are not restricted by law and are generally used by the Department of Water and Sewerage in meeting current operating cash requirements.

The Sales Tax Department requires deposits of certain establishments involved in special events and before being allowed to sell alcohol. The deposits are used to offset delinquent tax bills or are returned upon the respective activity ceasing.

Proceeds from ticket sales for Arena events sold in advance are reflected as a deposit until the event occurs and settlement with the event promoter is complete.

(i) ***Deferred Revenues***

Taxes not collected within 60 days after year-end are deferred in the governmental fund financial statements. Certain licenses are collected in advance; therefore, the recognition of revenue is deferred until the following year. Rental fees for luxury boxes and advertising at the Arena are collected in advance. The revenue is recognized over the term of the agreements.

In the GWFS, revenues that are not yet earned are deferred.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(j) *Vacation and Sick Leave*

City employees are granted vacation and sick leave in varying amounts. The maximum allowable accumulation of vacation and sick leave is up to 40 days and 100 days, respectively. In the event of termination, an employee is reimbursed for accumulated vacation days up to the maximum allowable accumulation. The City does not accrue vacation until matured in the governmental fund financial statements. Vacation and sick leave are recorded as an expenditure when paid in governmental funds. The estimated liability for unused vacation for governmental funds is recorded in the GWFS. Accumulated vacation leave of proprietary funds is recorded as an expense and liability of those funds as it is earned by the employees.

(k) *Pension Plans*

The City and the State of Louisiana collectively have five pension plans, which cover substantially all employees who meet certain length of service requirements. See note 8 for details of these plans.

(l) *Restricted Assets*

Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because their use is limited by applicable bond covenants.

(m) *Classifications of Fund Balance*

Fund balances in the governmental funds classified as restricted are amounts that are restricted to specific purposes that are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments. Committed fund balances are amounts that can only be used for specific purposes with constraints imposed by formal action (ordinance) of the City Council. Such committed amounts can only be used for other purposes if the City Council removes or changes the specified use by taking the same type of action taken to initially commit the amounts. Assigned fund balances are amounts that are constrained by the City's intent to be used for specific purposes but are neither restricted nor committed. Assigned fund balances are determined by City management based on City Council direction. The assigned fund balance currently reported in the general fund is related to encumbrances. Nonspendable fund balance are amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact.

The City considers an expenditure to be made from the most restrictive resources/funds when more than one classification is available.

(n) *Interfund Receivables and Payables*

All outstanding balances between funds are reported as due to/from other funds. There is no activity between funds that is representative of lending/borrowing arrangements at the end of the fiscal year.

(o) *Property Taxes*

Property taxes attach as an enforceable lien on property when the assessment is approved by the Louisiana Tax Commission. Taxes are normally levied in November of each year and are due on or

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

before December 31. The City bills and collects its own property taxes. Historically, 95% of the taxes have been collected within 60 days after the due date.

The City currently levies the maximum tax allowed by state statutes and the Louisiana Constitution for general governmental services other than taxes for special purposes (such as the funds designated for the Fire and Police Departments) or the payment of long-term debt. The City is permitted to levy taxes up to 10% of the assessed property valuation for each specified purpose for the payment of principal and interest on long-term debt after approval by the voters of the City.

(p) *Grants from Other Governmental Agencies*

Federal and state governmental agencies represent an important source of supplementary funding to finance housing, employment, construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General Fund, special revenue funds, capital projects funds, and enterprise funds. The grants normally specify the purpose for which the funds may be used and are subject to audit by the granting agency or its representative.

(q) *Cash and Cash Equivalents*

For purposes of the statement of cash flows, the City considers each fund's equity investment in the pooled cash account and all highly liquid debt instruments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

(r) *Self-Insurance Claims*

The City is self-insured up to \$350,000 for noncivil service employees and \$500,000 for civil service employees for workmen's compensation coverage. Self-insured claims are recorded in the City's internal service funds in accordance with GASB Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*.

Incurred but not reported claims are recorded as liabilities in the Insurance Fund and Liability Insurance Fund. An estimate for these claims is provided by a third-party administrator based on historical experience.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(2) Cash and Investments

City of Bossier City (Primary Government)

The City maintains a consolidated cash management pool that is available for use by all funds except the Pension Trust Funds. Each fund type's portion of the consolidated cash pool is displayed in the statement of net position as "cash and cash equivalents" or "investments."

(a) Deposits

Primary Government, Including Agency Funds and Excluding Pension Trust Funds

Deposits (including demand deposit accounts and certificates of deposits) at December 31, 2012 for the City are summarized as follows:

	<u>Carrying amount</u>	<u>Bank balance</u>
\$	41,897,279	42,118,317

Certificates of deposit with a maturity of three months or more are classified in the statement of net position as "investments" (\$100,000).

With the exception of cash in the Arena Special Revenue Fund, the City's bank balance of deposits at December 31, 2012 is not exposed to any custodial credit risk. Custodial credit risk is the risk that, in the event of a bank failure, the City's deposits may not be returned. All City deposits are covered by FDIC insurance or pledged securities. The Arena's deposits with financial institutions have a carrying value of \$867,104 and a bank balance of \$956,609 and are held in the name of the Arena's management company which is a private entity. At December 31, 2012, \$250,000 of the \$956,609 bank balance held in the name of the Arena's management company was insured by FDIC insurance. The remaining \$706,609 bank balance is exposed to custodial credit risk. Under Louisiana state law, all public funds are required to be covered by depository insurance or securities pledged by the bank; however, as these deposits are held in the name of a private entity, state and federal laws prohibit banks from collateralizing these deposits.

The carrying amount of deposits does not include a cash-on-hand balance of \$22,008, which is not on deposit with a financial institution. Cash on hand includes petty cash and cash received but not yet deposited at year-end.

Money market funds of \$41,503,905 and other investments of \$2,326,128 with original maturities of three months or less are classified as cash equivalents in the statement of net position but are an investment type.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Pension Trust Funds

Deposits (including demand deposit accounts and certificates of deposits) at December 31, 2012 for the Fiduciary Funds are summarized as follows:

	<u>Carrying amount</u>	<u>Bank balance</u>
\$	14,653,623	14,676,215

Certificates of deposit with a maturity of three months or more are classified in the statement of net position as “investments” (\$6,077,785). There were no certificates of deposits with a maturity of three months or less.

The Pension Trust Funds’ bank balance of deposits at December 31, 2012 is not exposed to any custodial credit risk as all deposits are covered by FDIC insurance or pledged securities.

(b) Investments

Primary Government

The primary government’s investments are made in accordance with Louisiana Revised Statute (LSA R.S.) 33:2955. The state-authorized investments are as follows:

- U.S. Treasury obligations
- U.S. government agencies
- U.S. government instrumentalities
- Collateralized repurchase agreements
- Collateralized certificates of deposit with Louisiana-domiciled institutions
- Collateralized interest-bearing bank accounts
- Mutual or trust funds that are registered with the Securities and Exchange Commission, which have underlying investments consisting of and limited to securities of the U.S. government or its agencies
- Guaranteed investment contracts having one of the two highest short-term rating categories of either Standard and Poor’s Corporation (S&P) or Moody’s Investors Service (Moody’s)
- Investment-grade (A-1/P-1) commercial paper of domestic U.S. corporations
- Louisiana Asset Management Pool (LAMP)
- Obligations of state agencies, counties, cities, and other political subdivisions of any state rated as to investment quality not less than A or its equivalent
- Any other investments allowed by state statute for local governments

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

At December 31, 2012, investments for the primary government, including agency funds and excluding pension trust funds, were as follows:

	<u>Investment maturity in years</u>			<u>Fair value</u>
	<u>Less than 1 year</u>	<u>1-3 years</u>	<u>3-5 years</u>	
U.S. government instrumentalities	\$ 66,151,278	12,836,850	62,258,011	141,246,139
Money market	41,503,905	—	—	41,503,905
Total investments				<u>\$ 182,750,044</u>

The investments with original maturities of three months or more when purchased totaling \$138,661,027 are classified as “investments” in the statement of net position and \$258,984 are included in agency funds. There were investments of \$2,326,128 with original maturities of three months or less when purchased that are classified as cash and cash equivalents in the statement of net position.

Interest Rate Risk: The City’s investment policy does not include a policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk: State law limits investments in guaranteed investment contracts to those having one of the two highest short-term rating categories of either S&P (AAA or AA) or Moody’s (Aaa or Aa). State law also limits investments in commercial paper of domestic U.S. corporations with investment grade (A-1/P-1). The City’s investment policy does not further limit its investment choices. The City’s investment in money market funds is unrated. The investments in U.S. government instrumentalities have ratings of either AAA by S&P or Aaa by Moody’s.

Concentration of Credit Risk: The City places no limit on the amount the City may invest in any one issuer. More than 5% of the City’s investments are in Fannie Mae, Capital One Money Market, and Federal Home Loan Bank. These investments are 19.93%, 18.57%, and 16.70%, respectively, of the City’s total investments.

Pension Trust Funds

The Pension Trust Funds are composed of two funds: the Firemen’s Fund and the Policemen’s Fund.

The Firemen’s Fund investments are made in accordance with LSA R.S. 11:3197. Such investments shall be only in interest-bearing bonds of the United States of America, the State of Louisiana, the City, or any other municipality of this state, any parish, any drainage or levee district, or any school board district, or the State Board of Highways, or may be deposited in savings accounts of banks, loan companies or associations or any other agencies whose deposits are insured by the United States Government.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

At December 31, 2012, the Pension Trust Funds' investments were all in U.S. government instrumentalities, certificates of deposit, municipal bonds, and corporate bonds. The certificates of deposit totaling \$6,077,785 mature in less than 1 year. Maturities of the remaining investments were as follows:

Less than 1 year	\$	1,498,605
1 – 5 years		5,092,264
5 – 10 years		9,158,955
10 – 15 years		9,978,534
15 – 20 years		11,751,146
20 – 25 years		13,158,331
25 – 30 years		12,200,371
30 – 35 years		947,370
	\$	<u>63,785,576</u>

The investments with original maturities of three months or more when purchased totaling \$63,785,576 are classified as “investments” in the statement of net position. There were no investments with an original maturity of three months or less when purchased.

Interest Rate Risk: The Pension Trust Funds do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk: The Pension Trust Funds' investments are restricted by state law. State law does not restrict investments by rating. The Pension Trust Funds do not have an investment policy that further restricts investment choices by minimum ratings. At December 31, 2012, the Policemen's Fund's investments were municipal bonds with AA, A+, A-, and AA- ratings, and Louisiana State Bonds in the amount of \$1,714,875, which are not rated.

The Firemen's Fund investments as of December 31, 2012 were all in U.S. government instrumentalities, the ratings of which are summarized in the table below. All issuers with whom investments are held are rated AA+ except certain municipal bonds which are rated AA or AA-, and Federal Home Loan Mortgage Corporation, Federal National Mortgage Association, Government National Mortgage Association, Financing Corporation CPN FICO Strips, Resolution Funding Corporation, and Tennessee Valley Authority Strips, which are unrated.

Unrated	\$	16,607,127
S&P AA+/Moody's Aaa		37,335,470
S&P AA		1,268,223
S&P AA-		2,656,731
	\$	<u>57,867,551</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Concentration of Credit Risk: The Pension Trust Funds place no limit on the amount they may invest in any one issuer. At December 31, 2012, the Pension Trust Funds had the following concentrations of investment of more than 5% of total investments in any one issuer:

Firemen's Fund:

Federal Farm Credit Bank	29%
Tennessee Valley Authority	16
Government National Mortgage Association	15
Federal Home Loan Bank	13
Federal National Mortgage Association	8

Policemen's Fund:

Louisiana State LT Series A	15%
Louisiana LCI Gov Env	12
Bossier Parish LA Parishwide School District	9
Federal Farm Credit	6

Custodial Credit Risk: For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the Pension Trust Funds will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At December 31, 2012, the Pension Trust Funds did not have any investments that were exposed to custodial credit risk. All investments were insured, registered in the name of the Pension Trust Funds, or held by a counterparty in the Pension Trust Funds' name. The Pension Trust Funds do not have a policy with respect to custodial credit risk for investments.

Component Units

City Court of Bossier City (Court)

Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less when purchased. Under state law, the Court may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law or any other state of the United States of America, or under the laws of the United States of America.

At December 31, 2012, the Court, including its fiduciary funds, which are not part of this report, had cash, cash equivalents, and investments (book balances) totaling \$4,159,737. The portion attributable to fiduciary funds was \$768,981 in cash and cash equivalents and \$30,951 in investments.

These deposits with financial institutions are stated at cost, which approximates market value. At December 31, 2012, the carrying amount of the Court's deposits was \$4,116,406, and the collected bank balance was \$4,174,753. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

the amount on deposit with the fiscal agent bank. These securities are held in the name of the Court in a holding or custodial bank that is mutually acceptable to both parties.

At December 31, 2012, the Court held certificates of deposit totaling \$43,331 that were classified as investments since their maturity was in excess of 90 days subsequent to their initial purchase. These certificates of deposits are carried at cost, which approximates market value, and are secured by federal deposit insurance and the pledge of securities owned by the fiscal agent bank. Investments are limited by LSA R.S. 33:2955.

Custodial Credit Risk: Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the government will not be able to recover its deposits. At year-end, bank balances of \$4,174,753 were protected by \$294,149 of federal depository insurance. The remaining bank balance of \$3,880,604 was exposed to custodial credit risk as it consists of uninsured deposits protected with pledged securities held by the custodial banks in the name of the Court.

Interest Rate Risk: The Court's certificates of deposit have maturities of two years or less, which limits exposure to fair value losses arising from rising interest rates.

Credit Risk: The Court's investments comply with LSA R.S. 33:2955. Under state law, the Court may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Court may invest in U.S. bonds, treasury notes and bills, government-backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana.

Bossier City Marshal (Marshal)

Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less when purchased. Time deposits with original maturities in excess of 90 days are recorded as investments. Investments are stated at cost, which approximates market value.

The Marshal's investments comply with LSA R.S. 33:2955. Under state law, the Marshal may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law or any other state of the United States of America, or under the laws of the United States of America.

At December 31, 2012, the Marshal, including its fiduciary funds, which are not part of this report, had cash, cash equivalents, and investments (book balances) totaling \$474,596. The portion attributable to fiduciary funds was \$25,194 in cash and cash equivalents.

These deposits are stated at cost, which approximates market value. At December 31, 2012, the carrying amount of the Marshal's deposits was \$474,596, and the collected bank balance was \$481,538. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal or exceed the amount on deposit with the fiscal agent bank.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

At December 31, 2012, the Marshal held certificates of deposit totaling \$100,852 that was classified as investments since their maturity was in excess of ninety days subsequent to their initial purchase. These certificates of deposit are carried at cost, which approximates market value, and are secured by federal deposit insurance.

Custodial credit risk is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. At December 31, 2012, the Marshal's bank balance of \$481,538 was protected by \$350,852 of FDIC insurance and \$29,974 of NCUSIF insurance with the remaining \$100,712 protected and collateralized with pledged securities held by the custodial bank's trust department in the Bossier Marshal's name.

(3) Ad Valorem Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier and Parish Tax Assessors and approved by the State of Louisiana Tax Commission. Total assessed value was \$549,829,600 in 2012. Property taxes are recorded as receivables and revenues in the year for which it was levied. The General Fund property tax receivable at December 31, 2012 is shown net of an allowance for uncollectible taxes as of year-end of \$65,000. The distribution of the City's levy (tax rate per \$1,000 of assessed value) was as follows for 2012:

	<u>2012 Levy</u>
General Fund – unrestricted	\$ 5.57
General Fund – restricted for Fire and Police Departments	<u>17.18</u>
	<u>\$ 22.75</u>

A revaluation of all property is required to be completed no less than every four years. A revaluation was completed for the tax roll as of January 1, 2011.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(4) Receivables

Receivables as of year-end for the City's individual governmental and enterprise major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below:

	<u>Customers</u>	<u>Property taxes</u>	<u>Other taxes</u>	<u>Gaming fees</u>	<u>Accrued interest</u>	<u>Due from other governments</u>	<u>Other</u>	<u>Allowance for uncollectible accounts</u>	<u>Net receivables</u>
Governmental funds:									
General Fund	\$ —	3,285,705	2,423,536	75,602	6,977	141,600	175,853	(65,000)	6,044,273
Riverboat Gaming Special Revenue Fund	—	—	—	328,369	44,794	—	—	—	373,163
Arena Special Revenue Fund	337,199	—	—	—	—	—	—	—	337,199
Riverboat Gaming Capital Projects Fund	—	—	—	860,758	5,744	—	—	—	866,502
2007 Bond Issue Capital Projects Fund	—	—	—	—	95,689	—	7,522	—	103,211
Public Health and Safety Permanent Fund	—	—	—	—	26,738	—	100	—	26,838
Nonmajor governmental funds	—	—	2,102,722	—	63,607	87,289	10,902	—	2,264,520
Total governmental funds	\$ 337,199	3,285,705	4,526,258	1,264,729	243,549	228,889	194,377	(65,000)	10,015,706
Proprietary funds:									
Enterprise funds –									
Water and Sewerage	\$ 1,817,107	—	—	—	635,099	477,680	943,311	(25,329)	3,847,868
Nonmajor enterprise funds	1,529,401	—	—	—	3,693	140,337	342,624	(252,659)	1,763,396
Total enterprise funds	3,346,508	—	—	—	638,792	618,017	1,285,935	(277,988)	5,611,264
Internal service funds	—	—	—	—	1,537	—	2,101,658	—	2,103,195
Total proprietary funds	\$ 3,346,508	—	—	—	640,329	618,017	3,387,593	(277,988)	7,714,459

Unbilled service receivables of the Department of Water and Sewerage Fund, EMS Fund, and Public Service and Sanitation Fund are reflected in the accompanying financial statements at \$937,166, \$133,662, and \$168,402, respectively, at December 31, 2012.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>
Delinquent property taxes receivable (General Fund)	\$ 597,117	—
Other revenues not collected within 60 days (General Fund)	13,653	—
Licenses collected in advance (General Fund)	—	64,707
Civic center rental revenue collected in advance	—	22,413
Arena rental and advertising revenues collected in advance	—	205,695
Taxes paid in protest (General Fund)	—	430,212
Grant drawdowns prior to meeting all eligibility requirements – (General Fund)	—	801,788
Total deferred revenue for governmental funds	<u>\$ 610,770</u>	<u>1,524,815</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(5) Capital Assets

A summary of changes in capital assets is as follows:

	<u>Balance, December 31, 2011</u>	<u>Additions</u>	<u>Retirements</u>	<u>Balance, December 31, 2012</u>
Governmental activities:				
Capital assets not being depreciated:				
Land and land improvements	\$ 106,064,244	3,281,827	—	109,346,071
Construction in progress	<u>28,406,151</u>	<u>12,266,633</u>	<u>(14,078,966)</u>	<u>26,593,818</u>
Total capital assets not being depreciated	<u>134,470,395</u>	<u>15,548,460</u>	<u>(14,078,966)</u>	<u>135,939,889</u>
Capital assets being depreciated:				
Buildings and structures	180,120,303	763,552	(345,100)	180,538,755
Equipment and vehicles	33,863,086	3,151,040	(1,271,615)	35,742,511
Infrastructure	<u>129,878,539</u>	<u>14,088,345</u>	<u>—</u>	<u>143,966,884</u>
Total capital assets being depreciated	<u>343,861,928</u>	<u>18,002,937</u>	<u>(1,616,715)</u>	<u>360,248,150</u>
Less accumulated depreciation for:				
Buildings and structures	(37,941,258)	(4,521,574)	—	(42,462,832)
Equipment and vehicles	(26,224,394)	(3,605,970)	1,263,196	(28,567,168)
Infrastructure	<u>(26,330,123)</u>	<u>(3,591,570)</u>	<u>—</u>	<u>(29,921,693)</u>
Total accumulated depreciation	<u>(90,495,775)</u>	<u>(11,719,114)</u>	<u>1,263,196</u>	<u>(100,951,693)</u>
Total capital assets being depreciated, net	<u>253,366,153</u>	<u>6,283,823</u>	<u>(353,519)</u>	<u>259,296,457</u>
Capital assets, net	<u>\$ 387,836,548</u>	<u>21,832,283</u>	<u>(14,432,485)</u>	<u>395,236,346</u>

Construction in progress consisted of: \$12,050,028 for the Swan Lake Improvements; \$1,673,679 for Arthur Teague Parkway Improvements; \$2,737,697 for Fire Station #5 construction at Meadowview/Swan Lake; \$2,447,831 for construction of Fire/Police Academy Training Center; \$1,049,289 for Fire Station # 3 construction at Plantation; \$3,049,115 for Margaritaville engineering and construction; and \$3,586,179 related to many small various projects.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

	<u>Balance, December 31, 2011</u>	<u>Additions</u>	<u>Retirements</u>	<u>Balance, December 31, 2012</u>
Business-type activities – water and sewerage:				
Capital assets not being depreciated:				
Land and land improvements	\$ 861,184	—	—	861,184
Construction in progress	74,854,052	31,088,227	(5,460,627)	100,481,652
Total capital assets not being depreciated	<u>75,715,236</u>	<u>31,088,227</u>	<u>(5,460,627)</u>	<u>101,342,836</u>
Capital assets being depreciated:				
Water reservoir and treatment plant	68,238,455	349,060	—	68,587,515
Transmission and distribution system	59,932,298	4,960,406	—	64,892,704
Equipment	12,163,018	447,549	(26,120)	12,584,447
Total capital assets being depreciated	<u>140,333,771</u>	<u>5,757,015</u>	<u>(26,120)</u>	<u>146,064,666</u>
Less accumulated depreciation for:				
Water reservoir and treatment plant	(24,990,519)	(1,412,029)	—	(26,402,548)
Transmission and distribution system	(24,166,067)	(1,330,650)	—	(25,496,717)
Equipment	(9,283,095)	(679,353)	26,120	(9,936,328)
Total accumulated depreciation	<u>(58,439,681)</u>	<u>(3,422,032)</u>	<u>26,120</u>	<u>(61,835,593)</u>
Total capital assets being depreciated, net	<u>81,894,090</u>	<u>2,334,983</u>	<u>—</u>	<u>84,229,073</u>
Capital assets, net	<u>\$ 157,609,326</u>	<u>33,423,210</u>	<u>(5,460,627)</u>	<u>185,571,909</u>

Construction in progress consisted of: \$77,120,103 for the Water Treatment Plant Expansion; \$1,006,000 for the Wastewater Master Plan Project; \$592,681 for the Head Works Red River Plant; \$8,710,548, for the Red River Treatment Plant Build; and \$13,052,320 related to smaller water and sewer projects.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$	4,881,575
Public safety		2,154,129
Highways and streets		2,731,598
Culture and recreation		1,891,349
City court and marshal		60,463
Total depreciation expense – governmental activities	\$	<u>11,719,114</u>

Business-type activities:

Water and sewerage	\$	<u>3,422,032</u>
Total depreciation expense – business-type activities	\$	<u>3,422,032</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(6) Long-Term Obligations

City of Bossier City (Primary Government)

The following is a summary of the long-term obligation activity for the year ended December 31, 2012:

	<u>Beginning balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending balance</u>	<u>Due within one year</u>
Governmental activities:					
Revenue bonds payable	\$ 147,335,000	—	8,850,000	138,485,000	6,480,000
Premium on bonds	3,597,919	—	421,040	3,176,879	—
Discount on bonds	(6,731)	—	(4,396)	(2,335)	—
Deferred on refunding	(2,814,689)	—	(281,248)	(2,533,441)	—
Claims and judgments payable	4,989,269	2,471,553	3,940,795	3,520,027	1,965,027
Net other postemployment benefit obligation	6,311,280	1,580,746	555,760	7,336,266	—
Compensated absences	<u>1,285,051</u>	<u>986,086</u>	<u>951,060</u>	<u>1,320,077</u>	<u>951,060</u>
Governmental activity long-term liabilities	<u>\$ 160,697,099</u>	<u>5,038,385</u>	<u>14,433,011</u>	<u>151,302,473</u>	<u>9,396,087</u>
Business-type activities – water and sewerage:					
Revenue bonds payable	\$ 202,349,973	9,018,256	8,811,670	202,556,559	4,189,228
Discount on bonds	(981,894)	—	(51,834)	(930,060)	—
Deferred on refunding	(1,418,828)	—	(130,968)	(1,287,860)	—
Compensated absences	<u>202,446</u>	<u>174,751</u>	<u>180,743</u>	<u>196,454</u>	<u>180,743</u>
Water and sewerage long-term liabilities	200,151,697	9,193,007	8,809,611	200,535,093	4,369,971
Other business-type activities:					
Compensated absences	<u>320,978</u>	<u>226,042</u>	<u>228,677</u>	<u>318,343</u>	<u>318,343</u>
Total business-type activities	<u>\$ 200,472,675</u>	<u>9,419,049</u>	<u>9,038,288</u>	<u>200,853,436</u>	<u>4,688,314</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Insurance Fund and Liability Insurance Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 76% of these costs. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. The net pension obligation will also be liquidated by the General Fund.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

The following is a summary of bond transactions (all revenue bonds) for the year ended December 31, 2012:

Bonds payable, January 1, 2012	\$ 348,060,750
New issue, net	9,018,256
Debt retired	(17,661,670)
Amortization of premium	(421,040)
Amortization of discount	56,230
Amortization of deferral on refunding bonds	412,216
	<hr/>
Bonds payable, December 31, 2012	\$ <u>339,464,742</u>

In addition to \$17,661,670 of bonds retired, the City paid \$16,771,111 in interest.

Bonds payable at December 31, 2012 comprise the following issues:

Revenue bonds – applicable to general city operations:

\$7,160,000 Public Improvement Sales Tax Bonds due in annual installments of \$225,000 to \$545,000 through 2025; maturing December 1 of each year; interest at 4% to 7%	\$ 5,400,000
\$27,400,000 Public Improvement Sales Tax Refunding Bonds due in annual installments of \$1,290,000 to \$2,465,000 through 2022; maturing December 1 of each year; interest at 4% to 5% (plus premium of \$100,767 and net of deferred amount on refunding \$740,014)	19,655,753
\$100,000,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds due in annual installments of \$1,570,000 to \$6,080,000 through 2037; maturing November 1 of each year; interest at 4.00% to 5.25% (plus premium of \$1,918,758)	93,113,758
\$4,250,000 Public Improvement Sales Tax Refunding Bonds due in annual installments of \$510,000 to \$790,000 through 2014; maturing November 1 of each year; interest at 1.5% to 2.625% (less discount of \$2,335 and deferred amount on refunding of \$37,951)	1,519,714
\$21,810,000 Public Improvement Sales Tax Refunding Bonds due in annual installments of \$140,000 to \$2,320,000 through 2022; maturing December 1 of each year; interest at 2% to 4% (plus debt premium of \$1,157,354 and net of deferred amount of \$1,755,476)	19,436,878
	<hr/>
	<u>139,126,103</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Revenue bonds – applicable to water and sewerage operations:

\$16,410,000 Utility Revenue Refunding Bonds, Series 2002 due in annual installments of \$215,000 to \$1,510,000 through 2022; maturing October 1 of each year; interest at 3.5% to 5.0% These bonds were partially refunded in 2010. The amount of \$1,215,000 was paid in 2012 and the remainder will be paid off in 2013.	\$ 65,000
\$125,000,000 Utility Revenue Bonds, Series 2008 due in annual installments of \$145,000 to \$9,485,000 through 2038; maturing October 1 of each year; interest at 3.5% to 5.5% (less discount of \$930,060)	121,194,940
\$13,500,000 Utility Revenue Refunding Bonds, Series 2010 due in annual installments of \$155,000 to \$1,475,000 through 2022; maturing October 1 of each year; interest at 2.53% (less deferred amount of refunding of \$1,287,860)	11,867,140
\$60,000,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds due in annual installments of \$1,225,000 to \$3,235,000 through 2040; maturing November 1 of each year; interest at 1.23% to 6.27%	57,209,229
\$22,000,000 Louisiana Department of Environmental Quality Utility Revenue Bonds, Series 2010 due in annual installments based on defined percentages based on funds drawn through October 31, 2031; maturing October 1 of each year; interest at 0.45%	5,454,330
\$4,645,000 Utility Revenue Refunding Bonds, Series 2012 due in annual installments of \$97,000 to \$691,000 through 2019; maturing October 1 of each year; interest at 2.09%	<u>4,548,000</u>
Total water and sewerage bonds	<u>200,338,639</u>
Total revenue bonds	<u>\$ 339,464,742</u>

In November 2010, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality in connection with the authorization of the issuance of \$22,000,000 Utility Revenue Bonds Series 2010, for the purpose of constructing a waste system (the project). Under the Loan and Pledge Agreement, funds are drawn as expenditures on the project are incurred. During 2012, the City drew \$4,373,256 under the agreement. As of December 31, 2012, a total of \$5,454,330 had been drawn.

In 2012, the City issued \$4,645,000 Utility Revenue Refunding Bonds, Series 2012 to currently refund the outstanding Series 1997 and 2001 DEQ bonds. No gain or loss was recognized on the sale as the reacquisition price was equal to book value. The refunding resulted in a cash flow savings of approximately \$373,000 and an economic gain of approximately \$291,000.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

The annual requirements, excluding \$3,176,879 premium on bonds, \$932,395 discount on bonds, and deferral on refundings of \$3,821,301, to amortize all debt outstanding as of December 31, 2012 are as follows:

	<u>Governmental activities</u>		<u>Business-type activities</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>	
Year(s) ending December 31:					
2013	\$ 6,480,000	6,256,000	4,189,228	9,988,382	26,913,610
2014	6,630,000	5,991,163	4,533,000	9,857,561	27,011,724
2015	6,160,000	5,754,325	4,646,000	9,728,437	26,288,762
2016	6,330,000	5,502,163	4,789,000	9,576,525	26,197,688
2017	6,695,000	5,230,263	4,923,000	9,426,478	26,274,741
2018 – 2022	38,095,000	21,592,327	26,412,000	44,362,915	130,462,242
2023 – 2027	18,850,000	14,842,499	33,105,000	37,853,494	104,650,993
2028 – 2032	21,665,000	10,317,325	47,384,331	28,076,892	107,443,548
2033 – 2037	27,580,000	4,407,938	53,765,000	14,989,594	100,742,532
2038 – 2040	—	—	18,810,000	1,706,705	20,516,705
	<u>\$ 138,485,000</u>	<u>79,894,003</u>	<u>202,556,559</u>	<u>175,566,983</u>	<u>596,502,545</u>

There are a number of limitations and restrictions contained in the various bond indentures. Management believes the City is in compliance with all significant limitations and restrictions.

Changes in the Department of Water and Sewerage components of net position restricted for debt service and unrestricted and invested in capital assets during the year ended December 31, 2012 were as follows:

Department of Water and Sewerage Fund:

Restricted:

Balance, beginning of year	\$ 12,491,968
Transfer from unreserved net position	<u>25,035</u>
Balance, end of year	<u>12,517,003</u>

Invested in capital assets and unrestricted:

Balance, beginning of year	66,659,207
Changes in net position	6,436,810
Transferred to restricted net position	<u>(25,035)</u>
Balance, end of year	<u>73,070,982</u>
Total net position	<u>\$ 85,587,985</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

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Details of restricted assets at December 31, 2012 are as follows:

Department of Water and Sewerage:

Water Division:

Utility Revenue Bond Funds – 2002, 2008, 2010, and

2011 Utility Revenue Serial Bonds Debt Service Fund:

Cash and cash equivalents	\$ 13,136,726
Investments	58,180,609
Accrued interest receivable	556,859
	<u>71,874,194</u>

Water Capital Additions and Contingencies Fund:

Cash and cash equivalents	<u>2,918,048</u>
Total restricted assets applicable to the Water Division	<u>2,918,048</u>

Sewerage Division – Sewerage Capital Additions and Contingencies Fund:

Cash and cash equivalents	<u>536,521</u>
Total restricted assets applicable to the Sewerage Division	<u>536,521</u>
Total Department of Water and Sewerage restricted assets	\$ <u><u>75,328,763</u></u>

State law allows a maximum of 10% of assessed valuation of bonded debt for any one purpose or 35% of the total assessed value for all purposes. The City assessed property value at December 31, 2012 is \$549,829,600. The maximum debt allowable for any one purpose and total debt allowable by state law as of December 31, 2012 is \$54,982,960 and \$192,440,036, respectively. Therefore, at December 31, 2012, the City has a debt margin of \$192,440,036 available for issuance pursuant to the 35% limitation.

Component Units

The following is a summary of the long-term obligation activity for the year ended November 30, 2010:

Balance, November 30, 2011	\$ 20,000
Additions	—
Reductions	<u>(20,000)</u>
Balance, November 30, 2012	\$ <u><u>—</u></u>

The principal amount of bonds called for early redemption for the year ended November 30, 2012 was \$20,000.

Under provisions of the indenture, the City has the option to redeem remaining outstanding bonds in whole at any time on or after August 1, 2005 from available funds at an initial redemption price of 102% of par and subsequently at prices declining to par. The bonds are collateralized by the income derived from the mortgage loans and the funds and accounts held under or pledged to the program pursuant to the indenture.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

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In February 2012, the remaining bond were called for full redemption totaling \$15,000 (\$5,000 were redeemed in December 2011).

(7) Sales Tax

The Consolidated Sales Tax Agency Fund accounts for the collection of a two-and-one-half-cent City sales and use tax and the distribution of this tax to other funds of the City. This fund also accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board, Bossier Parish Police Jury, Bossier Parish Sheriff, and various municipalities within the parish. For financial reporting purposes, sales taxes are recorded as revenue in the individual funds, which account for operations or projects for which the taxes were levied and as approved for expenditure by ordinance of the City Council.

The original one-cent sales tax is used initially to pay operating expenses incurred in the administration and collection of sales taxes. Scheduled payments are made on a monthly basis into the Sales Tax Bond and Interest Sinking Funds for debt service requirements. After these payments, the amount, if any, up to one-half of the total monthly sales tax revenues (net of collection expense) is payable to the General Fund for Fire and Police Department operations and maintenance. The remaining amount, if any, is payable to the Sales Tax Capital Improvement Fund.

A half-cent sales tax was approved by the voters in 1982. This revenue, net of expenses incurred in collecting the tax, is to be paid to the Firemen's and Policemen's Funds to liquidate the unfunded liabilities of the plans over 30 years. The remaining amount, if any, is payable to the General Fund for salaries of police, fire, and other city employees.

In 1987, a half-cent sales tax was approved by the voters. The additional revenue, net of expenses incurred in collecting the tax, is to be used for retirement of principal and payment of interest on sales tax bonds issued for the design and construction of a parkway adjacent to the Red River. During 2002, the voters approved a rededication of sales tax revenues, whereby any amounts in excess of debt service requirements are payable for the purpose of operating and maintaining fire, police, and other departments of the City and for previously authorized purposes, which would include payments to the Parkway Capital Projects Fund.

In 1991, an additional half-cent sales tax was approved by the voters for the purposes of constructing and operating two new fire stations and a training facility, operating and maintaining the city jail and municipal buildings, maintaining and upgrading streets and drainage, and for salaries for personnel other than firemen and policemen.

The cost associated with collecting and distributing the sales tax is funded by the City and the Bossier Parish School Board. The two entities fund the sales tax departmental expenditures on a pro rata basis. The various municipalities are charged a 1% commission on sales tax collected and distributed. The amounts recorded as sales tax revenue in the various funds are net of operating expenses of the sales tax department and includes other miscellaneous revenues related to the operation of the department and the collection of the tax.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

Sales and other taxes collected on behalf of others are as follows:

City of Bossier City – Collections on Behalf of Other Taxing Authorities

	Annual Totals – 2012 Tax Periods		
	Total collections	Collection cost	Final distribution
Sales tax:			
Bossier Parish School Board (1.75%)	\$ 42,831,003	401,077	42,429,926
Bossier Parish Police Jury (2.25%)			
Rural Tax (1.5%)	7,101,366	51,483	7,049,883
Special District Tax (0.25%)	1,453,584	11,012	1,442,572
Capital Projects Tax (0.5%)	12,237,487	109,015	12,128,472
	<u>20,792,437</u>	<u>171,510</u>	<u>20,620,927</u>
Law Enforcement District of Bossier Parish (0.25%)	6,145,262	54,773	6,090,489
Town of Benton (2.5%)	1,305,327	12,262	1,293,065
Town of Haughton (2.5%)	1,348,027	11,787	1,336,240
Town of Plain Dealing (2.5%)	317,020	2,970	314,050
Hotel/Motel Occupancy Tax:			
Shreveport Bossier Tourist Commission (3%)	1,409,786	14,098	1,395,688
City of Shreveport (0.75%)	352,446	—	352,446
Gaming Gross Revenues Tax:			
Boomtown:			
Bossier Parish SB (6% of 810)	139,441	—	139,441
Bossier Sheriff (4% of 810)	92,961	—	92,961
Bossier Parish Police Jury (6% of 810)	139,441	—	139,441
Economic Development (3% of 810)	69,720	—	69,720
Johnny Gray Jones (1% of 810)	23,240	—	23,240
Horseshoe:			
Bossier Parish SB (0.56% of receipts)	1,232,124	—	1,232,124
Bossier Sheriff (0.20% of receipts)	440,044	—	440,044
Bossier Parish PJ (0.63% of receipts)	1,386,139	—	1,386,139
Economic Development (0.12% of receipts)	264,026	—	264,026
Johnny Gray Jones (0.04% of receipts)	88,009	—	88,009
Totals	\$ <u>78,376,453</u>	<u>668,477</u>	<u>77,707,976</u>

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

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(8) Defined Benefit Pension Plans

The City administers two defined benefit pension plans: the Firemen’s Fund and the Policemen’s Fund.

(a) Summary of Significant Accounting Policies

Basis of Accounting – The two City-administered pension plans’ financial statements are prepared using the accrual basis of accounting. Employer and plan members’ contributions are recognized when due, pursuant to statutory requirements. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

(b) Concentration of Investments

The Firemen’s Fund and Policemen’s Fund investments are discussed in note 2(b). There are no investments in loans to or leases with parties related to the pension plans.

(c) Plan Descriptions and Contribution Information

Membership of each plan consisted of the following at December 31, 2012:

	<u>Firemen’s Fund</u>	<u>Policemen’s Fund</u>
Retirees and beneficiaries receiving benefits	91	42

There were no active employees in the plans in 2012.

Administrative costs of the Firemen’s Fund and Policemen’s Fund are financed through the plan revenues. These plans do not have any legally required reserves.

Firemen’s Pension and Relief Fund (Firemen’s Fund)

(a) Plan Description

The Firemen’s Fund is a single-employer defined benefit pension plan that covers substantially all members of the City’s Fire Department employed by the City before January 1, 1980. All firemen employed by the City on or after January 1, 1980 must join the Firefighter’s Retirement System of Louisiana Plan.

(b) Pension Benefits

Employees with 20 years of service are eligible to receive monthly retirement benefits. These benefits are equal to two-thirds (2/3) of average final compensation, as defined. The beneficiary receives an additional amount equal to 1% of such salary for each year of service after the member has reached the age of 50 years and has served 20 years, provided that the maximum benefit shall not

CITY OF BOSSIER CITY, LOUISIANA

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exceed 75% of the salary. Benefits can only be paid out monthly and employee and employer contributions are forfeited upon termination of an employee without the required length of service.

(c) *Death and Disability Benefits*

If an active employee or an employee eligible for or receiving benefits shall die from any cause, a monthly benefit shall be paid to the member's surviving spouse and children. The spouse, while remaining unmarried, shall receive 50% of the eligible benefits to which the deceased member would be entitled. Each surviving minor child under the age of 18 years shall receive 24% of said benefits until the age of 18 or until married, whichever is sooner. If there is no widow, but there are children, each child receives 30% until age 18 years or until married, whichever is sooner. These amounts paid to the family of the deceased will not exceed two-thirds (2/3) of the member's salary.

If an active employee becomes disabled by reason of serving the department, he or she shall receive monthly a sum that, with the benefits from the Workmen's Compensation Act, shall be equal to 75% of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time he or she became disabled. The benefits shall continue as long as the disability shall continue or until he or she becomes eligible for retirement on a service basis, whichever is sooner. If an active member with at least 10 years of service becomes disabled by reason of causes not arising or developing directly from employment, with certain exceptions, the member shall receive monthly a sum equal to one-third (1/3) of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time he or she became disabled, plus an additional 2% of such salary for each year of active service rendered over 5 years. The maximum benefit shall not exceed two-thirds (2/3) of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time the member became disabled.

(d) *Deferred Retirement Option Plan*

The Firemen's Fund provides for a Deferred Retirement Option Plan (DROP). Under the DROP, any member who has at least 20 years of creditable service and who is eligible for a service retirement allowance may elect to defer receipt of these benefits for a period of up to three years. The monthly retirement benefits that would have been payable had the member elected to cease employment and receive a service retirement allowance will be paid into the DROP account. Upon termination of employment at the end of the specified period of participation, the monthly benefits that were being paid into the DROP account during the period of participation begin being paid to the retiree. The participant may elect to receive payment in the form of one lump sum or an annuity based upon the account balance.

(e) *Funding Sources*

The plan is funded from the following sources, as established and may be amended by city ordinance:

- Proceeds from the City's portion of the State of Louisiana 2% Fire Insurance Tax Account
- The sale of condemned property owned and used by the Fire Department

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

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- Reimbursement by the General Fund for the operating deficit, if any
- Income from investments owned by the Firemen’s Fund
- Amounts from the sales tax levy sufficient to liquidate the unfunded liability over a period not to exceed 30 years

(f) Funding Status

The table below represents the most recent actuarial determined funding progress of the Plan; a historical schedule of funding progress can be found following the financial statement notes in the required supplementary information to be used to determine trend information about the funding status of the Plan.

<u>Fiscal year</u>	<u>(1) Actuarial value of assets</u>	<u>(2) Actuarial accrued liability (AAL) – entry age</u>	<u>(3) Unfunded AAL (UAAL) (2-1)</u>	<u>(4) Funded ratio (1/2)</u>	<u>(5) Covered payroll</u>	<u>(6) UAAL as a percentage of covered payroll (3/5)</u>
2012	\$ 60,443,320	78,933,404	18,490,084	76.6%	\$ NA	NA

(g) Annual Pension Cost and Net Pension Obligation

A pension liability at transition was determined in accordance with GASB Statement No. 27 (GASB 27), *Accounting for Pensions by State and Local Governmental Employers*, and equaled \$0 before and after transition. The City’s annual pension cost and net pension obligations to the Firemen’s Fund for the current year were as follows:

Annual required contribution	\$ 4,699,594
Amortization adjustment	712,307
Interest	<u>(154,196)</u>
Annual pension cost	5,257,705
Contributions made	<u>(6,812,007)</u>
Increase in net pension asset	(1,554,302)
Net pension asset, beginning of year	<u>(3,083,916)</u>
Net pension asset, end of year	\$ <u><u>(4,638,218)</u></u>

The annual required contribution (ARC) for the current year was determined as part of the December 31, 2012 actuarial valuation using the entry age normal actuarial cost method. Significant actuarial assumptions included: (a) 5.0% investment rate of return, compounded annually, including inflation of 3.75%; (b) cost of living adjustments of 3.75%; and (c) amortization method of level percentage of payroll over a 10-year closed period. The actuarial value of assets is based upon fair value.

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December 31, 2012

Three-Year Trend Information

	<u>Annual pension cost</u>	<u>Percentage of annual pension cost contributed</u>	<u>Net pension asset (obligation)</u>
Fiscal year ended			
December 31:			
2010	\$ 6,794,477	99%	\$ 2,499,464
2011	6,308,626	109	3,083,916
2012	5,257,705	130	4,638,218

The Firemen’s Fund issues a publicly available financial report that includes required supplementary information. That report may be obtained by writing to Mr. Joe Buffington, Director of Finance, City of Bossier City, P.O. Box 5337, Bossier City, LA 71171-5337.

Policemen’s Pension and Relief Fund (Policemen’s Fund)

(a) Plan Description

The Policemen’s Fund is a single-employer defined benefit pension plan that covers a limited number of members of the City’s Police Department not covered under the Municipal Police Employee Retirement System of Louisiana. All policemen employed on or after September 9, 1977 must join the Municipal Police Employee Retirement System of Louisiana Plan.

(b) Pension Benefits

Employees with 20 years of service or employees with 18 consecutive years of service and that have reached 65 years of age are eligible for monthly retirement benefits. These benefits shall be two-thirds (2/3) of average final compensation, as defined, but not less than \$100 per month. Benefits can only be paid monthly and employee contributions are forfeited upon termination of an employee without the required length of service.

The Policemen’s Plan provides for a joint and survivor benefit option. This option gives the recipient the choice of reducing the amount of retirement drawn and increases amounts paid to survivors upon death. This option is actuarially equivalent to the original service retirement benefit. Benefits paid, regardless of option, remain at two-thirds (2/3) of monthly salary, but not less than \$100 per month.

(c) Deferred Retirement Option Plan

The Policemen’s Plan provides for a DROP. Under the DROP, any member who has at least 20 years of creditable service and who is eligible for a service retirement allowance may elect to defer receipt of these benefits for a period of three years. The monthly retirement benefits that would have been payable had the member elected to cease employment and receive a service retirement allowance will be paid into the DROP account. Upon termination of employment at the end of the specified period of participation, the monthly benefits that were being paid into the DROP account

CITY OF BOSSIER CITY, LOUISIANA

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during the period of participation will begin being paid to the retiree. The participant may elect to receive payment in the form of no more than two payments per year in increments of at least \$1,000 or an annuity based upon the account balance.

(d) Death and Disability Benefits

All participants are either retired or under the DROP program. Therefore, if a member dies while receiving a pension and leaves a child or children under 18 years of age, a widow, or a dependent mother, these survivors should be paid as follows: dependent mother, \$100 per month; widow, survivor benefits based upon the election of the participant; each child under 18 years of age or who is attending college, \$150 per month, regardless of the number of children.

If a member became disabled while in the performance of his or her duties, he or she receives pension benefits as stated above for normal retirees.

(e) Funding Sources

The Policemen’s Fund is funded from the following sources, as established by city ordinance:

- 20% of all amounts collected for City Court fines
- 10% of all funds collected by the City for taxes, licenses, or permits for the sale of alcoholic beverages
- Income from investments owned by the Policemen’s Fund
- Reimbursement by the General Fund for the operating deficit of the prior year, if any
- Amounts from the 1982 sales tax levy sufficient to liquidate the unfunded liability over a period not to exceed 30 years.

(f) Funding Status

The table below represents the most recent actuarial determined funding progress of the Plan, a historical schedule of funding progress can be found following the financial statement notes in the required supplementary information to be used to determine trend information about the funding status of the Plan.

Fiscal year	(1) Actuarial value of assets	(2) Actuarial accrued liability (AAL) – entry age	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded ratio (1/2)	(5) Covered payroll	(6) UAAL as a percentage of covered payroll (3/5)
2012	\$ 18,406,362	28,612,927	10,206,565	64.3%	\$ NA	NA

CITY OF BOSSIER CITY, LOUISIANA

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(g) Annual Pension Cost and Net Pension Asset

A pension liability at transition was determined in accordance with GASB 27 and equaled \$0 before and after transition. The City's annual pension cost and net pension asset to the Policemen's Fund for the current year were as follows:

Annual required contribution	\$ 2,434,562
Amortization adjustment	778,234
Interest	<u>(168,467)</u>
Annual pension cost	3,044,329
Contributions made	<u>(2,383,481)</u>
Decrease in net pension asset	660,848
Net pension asset, beginning of year	<u>(3,369,348)</u>
Net pension asset, end of year	<u><u>\$ (2,708,500)</u></u>

The ARC for the current year was determined as part of the December 31, 2012 actuarial valuation using the entry age normal actuarial cost method. Significant actuarial assumptions included: (a) 5.0% investment rate of return, compounded annually, including inflation of 3.75%; (b) cost of living adjustments of 3.75%; and (c) amortization method of level percentage of payroll over a ten-year closed period. The actuarial value of assets is based upon fair value.

Three-Year Trend Information

	<u>Annual pension cost</u>	<u>Percentage of annual pension cost contributed</u>	<u>Net pension asset</u>
Fiscal year ended			
December 31:			
2010	\$ 3,390,524	74%	4,250,649
2011	3,333,370	75	3,369,348
2012	3,044,329	78	2,708,500

The Policemen's Fund issues a publicly available financial report that includes required supplementary information. That report may be obtained by writing to Mr. Joe Buffington, Director of Finance, City of Bossier City, P. O. Box 5337, Bossier City, LA 71171-5337.

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Multiple-Employer Cost-Sharing Benefit Plans – Public Employee Retirement Systems

Municipal Employees' Retirement System of Louisiana

(a) Plan Description

The City contributes to the Municipal Employees' Retirement System of Louisiana (MERS), a cost-sharing multiple-employer defined benefit pension plan administered by the board of trustees of the MERS. MERS covers substantially all employees of the City not covered by the fire and police pension plans. Benefits are established and may be amended by state statutes. The MERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees, Municipal Employees' Retirement System of Louisiana, 7937 Office Park Boulevard, Baton Rouge, LA 70809 or by calling 504-925-4810.

(b) Funding policy

Plan members are required to contribute 5.0% of their annual compensation and the City is required to contribute 8.0% of annual compensation. The contribution requirements of plan members and the City are established and may be amended by state statute. The City's contributions to MERS for the years ended December 31, 2012, 2011, and 2010 were \$1,598,286, \$1,487,374, and \$1,483,234, respectively, equal to the required contributions for each year. The plan's net pension obligation was \$0 at December 31, 2012.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled \$0 before and after transition.

Municipal Police Employees' Retirement System of Louisiana

(a) Plan Description

The City contributes to the Municipal Police Employees' Retirement System of Louisiana (MPERS) Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the MPERS. MPERS covers any full-time police officer empowered to make arrests, employed by a municipality of the state and engaged in law enforcement, earning at least \$375 per month excluding state supplemental pay, or an elected Chief of Police whose salary is at least \$100 per month, and any employee of this system may participate in the MPERS. Benefits are established and may be amended by state statutes. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees of the Municipal Police Employees' Retirement System, 8401 United Plaza Blvd., Room 305, Baton Rouge, LA 70806 or by calling 1-800-443-4248.

(b) Funding Policy

Plan members are required to contribute 10.0% of their annual compensation. The City was required to contribute 31.0% of annual compensation, excluding overtime but including state supplemental pay in 2012. The contribution requirements of plan members and the City are established and may be amended by state statute. The City's contributions to MPERS for the years ended December 31, 2012, 2011, and 2010 were \$3,397,988, \$3,159,850, and \$2,456,123, respectively, equal to the

CITY OF BOSSIER CITY, LOUISIANA

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required contributions for each year. The plan's net pension obligation was \$0 at December 31, 2012.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled \$0 before and after transition.

Statewide Firefighters' Retirement System

(c) *Plan Description*

The City contributes to the Statewide Firefighters' Retirement System (SFRS) Pension Plan, a cost-sharing, multiple-employer defined benefit pension plan administered by the SFRS. SFRS covers firefighters employed by any municipality, parish, or fire protection district of the state of Louisiana under the provisions of LSA R.S. 11:2251 through 2269 effective January 1, 1980. Benefits are established and may be amended by state statutes. The SFRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the Board of Trustees, Firefighters' Retirement System, 2051 Silverside Drive, Suite 210, Baton Rouge, LA 70808-4136 or by calling 504-925-4060.

(d) *Funding Policy*

The contribution requirements of plan members and the City are established and may be amended by the SFRS board of trustees. Plan members are required to contribute 10.0% of their annual compensation. The City was required to contribute 24.0% of annual compensation, excluding overtime, but including state supplemental pay. The City's contributions to SFRS for the years ended December 31, 2012, 2011, and 2010 were \$3,728,026, \$3,244,956, and \$2,772,266, respectively, equal to the required contributions for each year prior to the settlement discussed above. The plan's net pension obligation was \$0 at December 31, 2012.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled \$0 before and after transition.

(9) *Postemployment Benefits*

(a) *Plan Description*

The City's medical benefits are provided through a comprehensive medical plan and are made available to employees upon actual retirement.

The employees are covered by one of two retirement systems: the Municipal Employees' Retirement System of Louisiana and the Municipal Police Retirement System of Louisiana, both of which are cost-sharing multiple-employer plans. The City has assumed retirement eligibility (D.R.O.P. entry) according to the Municipal Employees' Retirement System of Louisiana, as follows: 30 years of service at any age; or, age 60 and 10 years of service. Complete plan provisions are included in the official plan documents.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(b) Contribution Rates

Employees do not contribute to their postemployment benefits (PEB) costs until they become retirees and begin receiving those benefits. The plan provisions and contribution rates are contained in the official plan documents. Premiums for retirees are determined by the plan.

(c) Fund Policy

Until 2008, the City recognized the cost of providing postemployment medical benefits (the City of Bossier City’s portion of the retiree medical benefit premiums) as an expense when the benefit premiums were due and thus financed the cost of the postemployment benefits on a pay-as-you-go basis. The funding policy is not to fund the ARC except to the extent of the current year’s retiree funding costs. In 2012, the City of Bossier City’s portion of healthcare funding cost for retired employees totaled \$555,760.

(d) Annual Required Contribution

The City’s ARC is an amount actuarially determined in accordance with GASB Statement No. 45 (GASB 45), *Accounting for Financial Reporting by Employers for Postemployment Benefits other than Pensions*. The ARC is the sum of the normal cost plus the contribution to amortize the Actuarial Accrued Liability (AAL). A level-dollar, closed amortization period of 30 years (the maximum amortization period allowed by GASB 43/45) has been used for the postemployment benefits. The total ARC for the fiscal year beginning January 1, 2012 is \$1,693,277, as set forth below:

	Medical	
		<u> </u>
Normal cost	\$	540,674
30-year UAL amortization amount		<u>1,152,603</u>
Annual required contribution	\$	<u><u>1,693,277</u></u>

(e) Net Postemployment Benefit Obligation (Asset)

The table below shows the City’s net Other Postemployment Benefit (OPEB) obligation for fiscal year ended December 31, 2012:

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

	Medical
	<hr/>
Net OPEB obligation as of January 1, 2012	\$ 6,311,280
Annual required contribution	1,693,277
Interest on net OPEB obligation	252,451
ARC adjustment	<u>(364,982)</u>
OPEB cost	1,580,746
Contribution	—
Current year retiree premium	<u>(555,760)</u>
Net OPEB obligation as of December 31, 2012	\$ <u><u>7,336,266</u></u>

The following table shows the City's annual PEB cost, percentage of the cost contributed, and the net unfunded PEB liability (asset):

Post- employment benefit	Fiscal year ended		Annual OPEB cost	Percentage of annual cost contributed		Net OPEB obligation (asset)
<hr/>	<hr/>		<hr/>	<hr/>		<hr/>
Medical	December 31, 2010	\$	1,613,016	32.52	\$	5,174,860
Medical	December 31, 2011		1,661,045	31.59		6,311,281
Medical	December 31, 2012		1,580,746	35.16		7,336,266

(f) Funded Status and Funding Progress

In the fiscal year ended December 31, 2012, the City made no contributions to its postemployment benefit plan. The plan was not funded at all, has no assets, and hence has a funded ratio of 0%. As of January 1, 2012, the most recent actuarial valuation, the AAL was \$19,930,853, which is defined as that portion, as determined by a particular actuarial cost method (the City uses the Projected Unit Credit Cost Method), of the actuarial present value of postemployment plan benefits and expenses that is not provided by normal cost. Since the plan was not funded in fiscal year 2012, the entire AAL of \$19,930,853 was unfunded. The plan does not issue stand-alone financial statements.

	Medical
	<hr/>
Actuarial accrued liability (AAL)	\$ 19,930,853
Actuarial value of plan assets	<u>—</u>
Unfunded actuarial accrued liability (UAAL)	\$ 19,930,853
Funded ratio (actuarial valuation of assets/AAL)	NA
Covered payroll (active plan members)	\$ 32,278,004
UAAL as a percentage of covered payroll	62%

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(g) Actuarial Methods and Assumptions

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The actuarial valuation for postemployment benefits includes estimates and assumptions regarding (1) turnover rate; (2) retirement rate; (3) healthcare cost trend rate; (4) mortality rate; (5) discount rate (investment return assumption); and (6) the period to which the costs apply (past, current, or future years of service by employees). Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial calculations are based on the types of benefits provided under the terms of the substantive plan (the plan as understood by the City and its employee plan members) at the time of the valuation and on the pattern of sharing costs between the City and its plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the City and plan members in the future. Consistent with the long-term perspective of actuarial calculations, the actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial liabilities and the actuarial value of assets.

(h) Actuarial Cost Method

The ARC is determined using the Projected Unit Credit Cost Method. The employer portion of the cost for retiree medical care in each future year is determined by projecting the current cost levels using the healthcare cost trend rate and discounting this projected amount to the valuation date using the other described pertinent actuarial assumptions, including the investment return assumption (discount rate), mortality, and turnover.

(i) Actuarial Value of Plan Assets

There are currently no assets as the plan has been on a pay-as-you-go basis. It is anticipated that in future valuations a smoothed market value will be utilized consistent with Actuarial Standards Board ASOP 6, as provided in paragraph number 125 of GASB 45.

(j) Turnover Rate

An age-related turnover scale based on actual experience as described by administrative staff has been used. The rates, when applied to the active employee census, produce an annual turnover of approximately 10%. It has also been assumed, based on historical experience, that 40% of retirees decline coverage at retirement because of required premiums.

(k) Postemployment Benefit Plan Eligibility Requirements

Based on past experience, it has been assumed that entitlement to benefits will commence four years after retirement eligibility (D.R.O.P. entry), as described above under "Plan Description." Medical benefits are provided to employees upon actual retirement. The employees are covered by one of two retirement systems: the Municipal Employees' Retirement System of Louisiana and the Municipal Police Retirement System of Louisiana. The City has assumed retirement eligibility (D.R.O.P. entry) according to the Municipal Employees' Retirement System of Louisiana, as follows: 30 years of

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

service at any age; or, age 60 and 10 years of service. Entitlement to benefits continues through Medicare to death.

(l) *Investment Return Assumption (Discount Rate)*

GASB 45 states that the investment return assumption should be the estimated long-term investment yield on the investments that are expected to be used to finance the payment of benefits (that is, for a plan which is funded). Based on the assumption that the ARC will not be funded, a 4.00% annual investment return has been used in this valuation. This is a conservative estimate of the expected long-term return of a balanced and conservative investment portfolio under professional management.

(m) *Health Care Cost Trend Rate*

The expected rate of increase in medical cost is based on projections performed by the Office of the Actuary at the Centers for Medicare and Medicaid Services as published in National Health Care Expenditures Projections: 2003 to 2013, Table 3: National Health Expenditures, Aggregate and per Capita Amounts, Percent Distribution and Average Annual Percent Change by Source of Funds: Selected Calendar Years 1990–2013, released in January 2004 by the Health Care Financing Administration (www.cms.hhs.gov). “State and Local” rates for 2008 through 2013 from this report were used, with rates beyond 2013 graduated down to an ultimate annual rate of 5.0% for 2016 and later.

(n) *Mortality Rate*

The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed blend of 50% of the unloaded male mortality rate and 50% of the unloaded female mortality rates, was used. This is the mortality table that the Internal Revenue Service requires to be used in determining the value of accrued benefits in defined benefit pension plans. Since GASB 45 requires the use of “unblended” rates, the City has used the 94GAR mortality table described above to “unblend” the rates so as to reproduce the composite blended rate overall as the rate structure to calculate the actuarial valuation results for life insurance.

(o) *Method of Determining Value of Benefits*

The “value of benefits” has been assumed to be the portion of the premium after retirement date expected to be paid by the employer for each retiree and has been used as the basis for calculating the actuarial present value of OPEB benefits to be paid. The retiree ostensibly pays 100% of the coverage for medical benefits, but it is based on subsidized premiums. Thus, the employer pays the remainder of the cost of the medical benefits for the retiree through the subsidy. Since GASB 45 mandates that “unblended” rates applicable to the coverage provided to retirees be used, the City has estimated these “unblended” rates for two broad groups: retired before Medicare eligibility, and retired after Medicare eligibility. It has been assumed that the retiree rate before Medicare eligibility is 130% of the blended active rate and that the retiree rate after Medicare eligibility is 80% of the blended active rate.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(p) Inflation Rate

Included in both the Investment Return Assumption and the Healthcare Cost Trend Rates above is an implicit inflation assumption of 2.5% annually.

(10) Deficits in Fund Balance and Net Position

At December 31, 2012, the City's Insurance Internal Service Fund reported a \$60,460 deficit. A deficit was also reported by the Arena Special Revenue Fund. The City plans to fund the internal service fund and, if necessary, the Arena Fund deficits from unrestricted fund balance of the General Fund in 2013.

(11) Lease Commitments

The City has commitments under several operating lease agreements for equipment, land, and a water supply reservoir. With the exception of the water supply reservoir, these lease agreements are cancelable by the City at any time. City management does feel, however, that such leases will generally be renewed or replaced each year. The City's lease agreement for the water supply reservoir calls for fixed annual payments of \$1,000 for the next 10 years.

Total rental expense for 2012 for all City operating leases was \$417,189.

(12) Other Required Individual Fund Disclosures

(a) Interfund Receivables and Payables

Interfund balances at December 31, 2012 were as follows:

<u>Due from</u>	<u>Due to Nonmajor governmental funds</u>	<u>Internal Service Funds</u>	<u>Total</u>
General Fund	\$ 321,900	60,460	382,360

All balances resulted from the time lag between the dates that: (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

(b) Transfers

Transfers for the year ended December 31, 2012 were as follows:

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

<u>Transfers in</u>	<u>General Fund</u>	<u>Transfers out Riverboat Gaming Capital Projects Fund</u>	<u>2007 Bond Issue Capital Projects Fund</u>	<u>Public Health and Safety Permanent Fund</u>	<u>Water and Sewerage</u>	<u>Nonmajor governmental activities</u>	<u>Total</u>
General Fund	\$ —	—	—	225,000	—	4,193,860	4,418,860
Water and Sewerage Enterprise Fund	—	2,357,500	—	—	—	1,000,000	3,357,500
Riverboat Gaming Capital Projects Fund	—	—	15,332,251	—	—	—	15,332,251
CenturyLink Center Arena Special Revenue Fund	—	—	—	—	—	462,373	462,373
Nonmajor governmental activities	—	17,801,167	1,081,185	—	—	400,000	19,282,352
Internal Service Funds	2,500,000	6,700,000	—	—	—	—	9,200,000
	<u>\$ 2,500,000</u>	<u>26,858,667</u>	<u>16,413,436</u>	<u>225,000</u>	<u>—</u>	<u>6,056,233</u>	<u>52,053,336</u>

Transfers are used to: (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations, and (4) return revenues from an enterprise fund to the capital projects fund from which amounts were originally transferred to support capital projects, in accordance with council authorization.

(13) Federal and State Financial Assistance

Federal and state governmental units represent an important source of supplementary funding to finance housing, employment, and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General and Special Revenue Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the single audit as mandated by the Single Audit Act of 1996 and U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

Supplementary salary payments are made by the state to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the state. For 2012, the state paid supplemental salaries to the following groups of employees: Fire Department employees, \$747,540; EMS employees, \$290,710; Police Department employees, \$977,246 and City Marshal employees (a component unit), \$53,050.

(14) Commitments and Contingencies

(a) Construction Projects

There are certain construction projects in progress at December 31, 2012, including construction of Fire Station #3 and #5, Water Treatment Plant Expansion, the Waste Water Master Plan project, Margaritaville infrastructure, and various smaller projects.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

There are also several transportation improvement projects under way, all funded from the 2007 Transportation Improvement Bond Issue, including Swan Lake Road and the extension of Arthur Ray Teague both north and south.

(b) Pension Funds

According to existing legislative acts of the State of Louisiana, the City is required to reimburse the Firemen's Fund and the Policemen's Fund for operating deficits that may occur in any fiscal year.

(c) Insurance Funds

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Insurance and Liability Insurance Funds are used to account for self-insured activities involving workmen's compensation coverage, group dental coverage, and the self-insured retention for automobile, general liability, and property claims.

Payments are made from the operating funds to the Insurance Fund and the Liability Insurance Fund, which are accounted for as internal service funds. Payments are accounted for as revenues by the receiving fund and expenditures/expense by the paying funds. The City maintains stop-loss coverage with an insurance company of \$300,000 per occurrence related to noncivil service employees and \$500,000 related to civil service employees for workmen's compensation coverage with an aggregate limit of \$1,000,000. Employee life insurance premiums are also paid from the Insurance Fund.

Liability policies are maintained by the City with third-party insurance carriers for its automobile, general liability, and property damage exposures. These policies are subject to a \$1,000,000 per occurrence limit with a \$100,000 per occurrence retention for claims involving third parties. The City maintained property insurance during 2012 on approximately \$266 million in city property, subject to a \$50,000 per occurrence retention for property claims. The maximum cumulative amount of self-insured retentions related to automobile and general liability claims is \$800,000.

There were no reductions in insurance coverage from coverage in the prior year. No claims exceeded the City's insurance coverage for each of the past four fiscal years.

A reconciliation of changes in the aggregate liabilities for claims for the self-insurance funds is as follows:

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

		<u>Accrued claims, January 1</u>	<u>Claims incurred</u>	<u>Claims paid</u>	<u>Accrued claims, December 31</u>
Insurance Fund:					
2011	\$	—	435,254	435,254	—
2012		—	430,967	430,967	—
Liability Insurance Fund:					
2011	\$	1,784,455	1,617,444	1,384,130	2,017,769
2012		2,017,769	1,270,586	1,323,328	1,965,027
General liability claims (GWFS):					
2011	\$	2,706,000	265,500	—	2,971,500
2012		2,971,500	770,000	2,186,500	1,555,000

(d) Postretirement Benefits

As an established practice, the City provides for a portion of the healthcare costs and life insurance costs of all retirees that meet the minimum service requirements of the retirement plan (as described in note 9) in which the employee participates. The City participates in a health management organization (HMO). As a result, the cost of providing benefits to the eligible retirees consists of the portion of the monthly premiums paid for coverage applicable to the retirees. These costs are accounted for on a pay-as-you-go basis. At December 31, 2012, 156 retirees are currently eligible to receive or are receiving benefits under the plan.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Basic Financial Statements

December 31, 2012

(e) *Litigation*

The City is the defendant in a number of legal actions, most of which are partially covered by insurance. There are certain suits, including employee discrimination and civil rights violations suits, which are in the early stages of discovery and for which the availability of insurance coverage or estimates of the ultimate liability of the City cannot be determined. Resolution of some of these cases could involve liability to the City in excess of insurance limits if the courts find in favor of the various plaintiffs. The City evaluates the existing litigation and accrues appropriate amounts as liabilities become probable and can be estimated. It is the policy of the City to pay uninsured judgments against the City on a current basis from the excess of revenues over expenditures.

Prior to the end of the year, the City paid \$6.7 million less \$2 million in accrued insurance recoveries and conveyed land with a fair value of approximately \$3.2 million and a book value approximately \$345,000 related to settlement of specific litigation. In addition to amounts accrued for estimated liabilities related to litigation included in its liability funds, the City currently has commitments for future capital expenditures in the amount of approximately \$11 million related to its settlement of specific litigation.

(f) *Grant Disallowances*

The City participates in federally assisted grant programs, principally Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

(g) *Revenues from the State of Louisiana*

The General Fund receives various revenues from the State of Louisiana including beer tax, mowing, video poker, and traffic signalization revenues. The continuation of these revenues at these amounts is contingent on a variety of factors at the state level.

**REQUIRED
SUPPLEMENTARY
INFORMATION
(Unaudited)**

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CITY OF BOSSIER CITY, LOUISIANA

Required Supplementary Information

Schedules of Funding Progress

Fiscal years ended December 31, 2010 through December 31, 2012

(Unaudited)

Fiscal year	(1) Actuarial value of assets	(2) Actuarial liability (AAL) – entry age	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded ratio (1/2)	(5) Covered payroll	(6) UAAL as a percentage of covered payroll (3/5)
Firemen’s Fund:						
2012	\$ 60,443,320	78,933,404	18,490,084	76.6%	N/A	N/A
2011	54,825,136	78,678,830	23,853,694	69.7	N/A	N/A
2010	46,975,795	81,355,571	34,377,776	57.7	N/A	N/A
Policemen’s Fund:						
2012	18,406,362	28,612,927	10,206,565	64.3	N/A	N/A
2011	17,336,757	29,693,844	12,357,083	58.4	N/A	N/A
2010	16,290,146	31,962,248	15,672,102	51.0	N/A	N/A
Postemployment Medical Benefits:						
2012	—	19,930,853	19,930,853	—	32,278,004	62%
2011	—	21,147,497	21,147,497	—	31,800,324	67%
2010	—	19,552,050	19,552,050	—	33,072,374	59%

See accompanying notes to required supplementary information and independent auditors’ report.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Required Supplementary Information

Year ended December 31, 2012

(Unaudited)

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

	<u>Firemen's Fund</u>	<u>Policemen's Fund</u>
Valuation date	1/1/13	1/1/13
Actuarial cost method	Entry age normal cost	Entry age normal cost
Amortization method	Level percentage (closed basis)	Level percentage (closed basis)
Remaining amortization period	10 years (minimum)	10 years (minimum)
Asset valuation method	Fair value	Fair value
Actuarial assumptions:		
Investment rate of return	5.00%	5.00%
Projected salary increases	NA	NA
Cost of living adjustments	3.75%	3.75%
Amortization increase rate	2.00%	2.00%

CITY OF BOSSIER CITY, LOUISIANA

General Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual on a Budgetary Basis

Year ended December 31, 2012

(Unaudited)

	<u>Original budget</u>	<u>Final budget</u>	<u>Actual on a budgetary basis</u>	<u>Variance with final budget positive (negative)</u>
Revenues:				
Taxes:				
Sales, net	\$ 15,835,105	15,835,105	15,397,185	(437,920)
Ad valorem	12,035,750	12,035,750	11,865,455	(170,295)
Utility	3,500,000	3,500,000	3,457,602	(42,398)
Telephone	135,000	135,000	102,786	(32,214)
Franchise:				
Cable television	680,000	680,000	704,917	24,917
Chain store	90,000	90,000	89,930	(70)
Total taxes	<u>32,275,855</u>	<u>32,275,855</u>	<u>31,617,875</u>	<u>(657,980)</u>
Licenses and permits	3,535,000	3,535,000	4,160,796	625,796
Intergovernmental:				
Grants	100,000	100,000	132,969	32,969
State and parish revenues:				
Supplemental pay	1,870,320	1,870,320	1,777,836	(92,484)
Beer tax	110,000	110,000	108,086	(1,914)
Special funds from State of Louisiana	162,000	162,000	173,464	11,464
Total intergovernmental	<u>2,242,320</u>	<u>2,242,320</u>	<u>2,192,355</u>	<u>(49,965)</u>
Fines and penalties	1,600,000	1,600,000	924,818	(675,182)
Racing commission – Louisiana Downs	725,000	725,000	665,643	(59,357)
Video poker	400,000	400,000	340,509	(59,491)
Investment earnings	40,000	40,000	24,375	(15,625)
Miscellaneous:				
Payment in lieu of taxes – Federal Housing Authority	45,000	45,000	58,223	13,223
Parks and recreation	250,000	250,000	264,999	14,999
Engineering fees	75,000	75,000	29,703	(45,297)
Enterprise funds and Civic Center Fund pro rata share of general and administrative expenses	500,000	500,000	495,000	(5,000)
Police department revenues	255,000	255,000	198,831	(56,169)
Other income	250,000	250,000	374,428	124,428
Total miscellaneous	<u>1,375,000</u>	<u>1,375,000</u>	<u>1,421,184</u>	<u>46,184</u>
Total revenues	<u>42,193,175</u>	<u>42,193,175</u>	<u>41,347,555</u>	<u>(845,620)</u>

CITY OF BOSSIER CITY, LOUISIANA
 General Fund
 Schedule of Revenues, Expenditures, and
 Changes in Fund Balance – Budget and Actual on a Budgetary Basis
 Year ended December 31, 2012
 (Unaudited)

	<u>Original budget</u>	<u>Final budget</u>	<u>Actual on a budgetary basis</u>	<u>Variance with final budget positive (negative)</u>
Expenditures:				
Current:				
General government:				
Administration	\$ 527,277	529,777	502,921	26,856
Municipal building	1,795,363	1,799,627	1,900,047	(100,420)
Finance	894,824	894,824	824,145	70,679
City garage	1,027,317	1,027,317	898,346	128,971
Traffic engineering and safety	1,140,144	1,140,144	1,115,935	24,209
Purchasing	214,244	214,244	203,104	11,140
Engineering	772,531	772,531	691,898	80,633
Personnel	504,813	504,813	481,298	23,515
Permits and inspections	1,256,477	1,256,477	1,150,943	105,534
City attorney	379,523	379,523	358,050	21,473
Public works	276,673	276,673	254,061	22,612
City council	260,011	350,011	313,922	36,089
Community development	209,512	209,512	199,449	10,063
Information services	758,128	758,128	601,017	157,111
Payments to other governmental agencies	1,854,174	1,854,174	1,891,303	(37,129)
Election	50,000	50,000	—	50,000
	<u>11,921,011</u>	<u>12,017,775</u>	<u>11,386,439</u>	<u>631,336</u>
Public safety:				
Fire	11,574,710	11,981,454	12,277,496	(296,042)
Police	17,905,463	17,905,463	16,928,181	977,282
	<u>29,480,173</u>	<u>29,886,917</u>	<u>29,205,677</u>	<u>681,240</u>
Highways and streets	542,219	542,219	422,376	119,843
Culture and recreation	2,385,879	2,385,879	2,269,218	116,661
City Court and Marshal:				
City Court	841,501	841,501	810,588	30,913
Marshal's office	1,107,367	1,107,367	1,109,371	(2,004)
	<u>1,948,868</u>	<u>1,948,868</u>	<u>1,919,959</u>	<u>28,909</u>
Total expenditures	<u>46,278,150</u>	<u>46,781,658</u>	<u>45,203,669</u>	<u>1,577,989</u>
Excess of expenditures over revenues	(4,084,975)	(4,588,483)	(3,856,114)	732,369
Other financing sources (uses):				
Transfers in	4,418,860	4,418,860	4,418,860	—
Transfers out	—	—	(2,500,000)	(2,500,000)
Transfer to component unit	(214,786)	(214,786)	(214,786)	—
	<u>4,204,074</u>	<u>4,204,074</u>	<u>1,704,074</u>	<u>(2,500,000)</u>
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	119,099	(384,409)	(2,152,040)	(1,767,631)
Fund balance, beginning of year	<u>7,103,372</u>	<u>7,007,041</u>	<u>10,679,322</u>	<u>3,672,281</u>
Fund balance, end of year	<u>\$ 7,222,471</u>	<u>6,622,632</u>	<u>8,527,282</u>	<u>1,904,650</u>

See accompanying notes to budgetary comparison schedules and independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Arena Fund

Schedule of Revenues, Expenditures, and Changes
in Fund Balance – Budget and Actual

Year ended December 31, 2012

(Unaudited)

	Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:			
Direct event income	\$ 177,113	83,911	(93,202)
Ancillary income	875,795	819,427	(56,368)
Advertising	596,117	525,756	(70,361)
Luxury box income	658,000	646,356	(11,644)
Other income	165,500	223,256	57,756
	<hr/>	<hr/>	<hr/>
Total revenues	2,472,525	2,298,706	(173,819)
Expenditures – current – culture and recreation:			
Executive	191,314	192,985	(1,671)
Finance	188,402	186,457	1,945
Operations	1,241,501	1,211,521	29,980
Marketing	162,798	146,639	16,159
Box office	116,244	109,963	6,281
Facility overhead	1,026,247	1,040,170	(13,923)
	<hr/>	<hr/>	<hr/>
Total expenditures	2,926,506	2,887,735	38,771
Excess of expenditures over revenues	(453,981)	(589,029)	(135,048)
Other financing sources:			
Transfers in	500,000	462,373	(37,627)
	<hr/>	<hr/>	<hr/>
Net change in fund balance	46,019	(126,656)	(172,675)
Fund deficit, beginning of year	(5,976)	(5,976)	—
	<hr/>	<hr/>	<hr/>
Fund deficit, end of year	\$ 40,043	(132,632)	(172,675)
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See accompanying notes to budgetary comparison schedules and independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Budgetary Comparison Schedules

December 31, 2012

(unaudited)

Budget and Budgetary Accounting

The City of Bossier City (the City) utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

- (1) Prior to October 15, the Mayor submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- (2) A public hearing is then conducted, after proper official journal notification, to obtain taxpayer comments.
- (3) Prior to December 15, the budget is legally enacted through passage of an ordinance.
- (4) The budget ordinance is structured such that revenues are budgeted by source, and appropriations are budgeted by department and by principal object of expenditure. The City Charter provides that expenditures may not legally exceed appropriations on a departmental basis after considering fund surpluses or deficits. The City Council may revise or amend the budget at its discretion during legally convened sessions. Management may amend the budget only below the department level. For the year ended December 31, 2012, three amendments were made to the General Fund. The first amendment was to increase public affairs salaries. The second amendment was to correct technical errors in police department budget. The third amendment was to provide consulting fee for hazard mitigation plan update.
- (5) Comparison of budgeted and actual amounts, as shown in the accompanying financial statements, includes the General Fund and those special revenue funds, which are included in the annual operating budget (Civic Center, Hotel/Motel Taxes, Fire Improvements and Operations, Jail and Municipal Buildings, Streets and Drainage, and Arena). Annual operating budgets are not prepared for the State and Federal grant, Court Witness Fee, Public Safety Pension Reserve, and Riverboat Gaming Special Revenue Fund, but rather these funds are budgeted on a project basis. The capital budget ordinances, which encompass the capital projects funds, present cumulative as opposed to annual budget amounts, and thus, budget and actual comparisons are not reported in the accompanying financial statements for these funds. Budgetary control for the debt service funds is achieved through general bond indenture provisions.
- (6) All budgets are adopted on a basis substantially consistent with U.S. generally accepted accounting principles (GAAP), except that payments to the Firemen's and Policemen's Pension and Relief Funds are not budgeted in the General Fund and administrative expenditures allocated to the State and Federal Grant Special Revenue Fund are budgeted in the General Fund. Appropriations, which are not expended lapse at year-end, except appropriations for capital improvements, which do not lapse until the purpose of the appropriation, has been accomplished or abandoned.
- (7) The City is legally required to prepare annual operating budgets for the Department of Water and Sewerage, Sanitation, Emergency Medical Services, and Alternative Fuel operations. The City is not, however, required to present an actual-to-budget comparison for the enterprise funds. Budgets are not prepared for the internal service funds.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Budgetary Comparison Schedules

December 31, 2012

(unaudited)

Reconciliation of the Budgetary Basis and the GAAP Basis

Adjustments necessary to convert the expenditures at the end of the year on the budgetary basis to the GAAP basis are as follows:

	<u>General Fund</u>
Budgetary basis expenses	\$ 45,203,669
Administrative costs of State and Federal Grant Special Revenue Fund	(132,969)
Sales taxes dedicated to Firemen's and Policemen's Pension and Relief Funds	8,889,346
Payments to component units	<u>214,786</u>
GAAP basis expenses	\$ <u><u>54,174,832</u></u>

Excess of Expenditures over Budget – Major Funds

For those funds for which a budget-to-actual comparison was made, actual expenditures on a budgetary basis exceeded budgeted expenditures on a line-item basis as follows:

Fund	<u>Budget</u>	<u>budgetary basis</u>	<u>Negative variance</u>
General Fund:			
General government:			
Municipal building	\$ 1,799,627	1,900,047	(100,420)
Payments to other governmental	1,854,174	1,891,303	(37,129)
Public safety:			
Fire	11,981,454	12,277,496	(296,042)
Special Revenue Fund – Arena Fund –			
Culture and recreation –			
Executive	191,314	192,985	(1,671)
Facility overhead	1,026,247	1,040,170	(13,923)

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NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

State and Federal Grant – This fund accounts for the receipt and disbursement of funds received under the Community Development Block Grant and other grant programs.

Court Witness Fee – This fund accounts for the proceeds of a special case charge on criminal matters. The revenues generated are dedicated to the payment of a special witness fee to law officers who are called to testify in City Court.

Civic Center – This fund accounts for the revenues received and operating expenses incurred in the operations of the City’s Civic Center Complex.

Hotel/Motel Taxes – This fund accounts for the revenues received from taxes levied on the occupancy of hotel/motel rooms and related facilities. The revenues can only be used for riverboat/downtown development and the operation and maintenance of the Civic Center and multipurpose arena.

Fire Improvements and Operations – This fund accounts for the revenues received and operating expenses incurred in the construction and operation of two new fire stations and a new training facility.

Jail and Municipal Buildings – This fund accounts for the revenues received and the operating expenses incurred to operate and maintain the City Jail in accordance with Federally Mandated Standards and to operate and maintain City buildings.

Streets and Drainage – This fund accounts for the revenues received and the operating expenses incurred in maintaining and upgrading streets and drainage.

Debt Service Funds

Sales Tax Bond Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 1998, 2002, and 2003 bond series.

Parkway Sales Tax Bond Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 1997 and 2001 bond series.

2007 Capital Projects Bond Issue Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 2007 bond series.

Capital Projects Funds

Sales Tax Capital Improvement Fund – This fund is used to account for expenditures associated with capital projects as presented and approved by Council Ordinance, and is funded by the excess one-half cent sales tax after payment of debt service sales tax revenue bond issues and interest earned.

Parkway Capital Projects Fund – This fund is used to account for miscellaneous capital expenditures, as budgeted by the City Council, and is funded by the excess one-half cent sales tax after payment of debt service on the Parkway Bond Issue and interest earned.

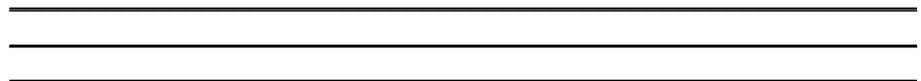
Oil and Gas Royalties Capital Projects Fund – This fund was established in 2011 to account for the proceeds received from oil and gas royalties on property owned by the City.

2006 Sales Tax Bond Fund – This fund was established in 2006 to account for the proceeds received from the Public Improvement Sales Tax Bonds and the expenditures of the bond moneys.

Equipment Replacement Fund – This fund was established to account for purchases and sales of various equipment not associated with bond issue-related expenditures.

Land Acquisition Fund – This fund is used to account for special land purchases and sales not associated with bond issue-related expenditures.

Coleman Development Fund – This Fund is used to account for expenditures associated with capital projects as presented and approved by City Council ordinance and is funded by the Riverboat Gaming Capital Projects Fund.



CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Governmental Funds

Combining Balance Sheet – By Fund Type

December 31, 2012

Assets	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total
Assets:				
Cash and cash equivalents	\$ 6,901,013	4,092,504	14,527,806	25,521,323
Investments	5,125,973	2,347,408	11,269,868	18,743,249
Receivables, net:				
Taxes and other	638,229	528,084	947,311	2,113,624
Accrued interest	17,395	7,966	38,246	63,607
Due from other governmental units	77,200	—	10,089	87,289
Total assets	<u>\$ 12,759,810</u>	<u>6,975,962</u>	<u>26,793,320</u>	<u>46,529,092</u>
Liabilities and Fund Balances				
Liabilities:				
Accounts payable	\$ 155,117	—	1,489,874	1,644,991
Accrued liabilities	4,353	—	—	4,353
Due to other funds	321,900	—	—	321,900
Deferred revenue	22,413	—	—	22,413
Total liabilities	<u>503,783</u>	<u>—</u>	<u>1,489,874</u>	<u>1,993,657</u>
Fund balances:				
Restricted for:				
Debt service	—	6,975,962	—	6,975,962
Grants	26,661	—	—	26,661
Economic development and facility operations	778,358	—	—	778,358
Capital projects	—	—	25,303,446	25,303,446
Committed for:				
Civic Center operations	1,014,086	—	—	1,014,086
Facility maintenance	10,436,922	—	—	10,436,922
Assigned	—	—	—	—
Total fund balances	<u>12,256,027</u>	<u>6,975,962</u>	<u>25,303,446</u>	<u>44,535,435</u>
Total liabilities and fund balances	<u>\$ 12,759,810</u>	<u>6,975,962</u>	<u>26,793,320</u>	<u>46,529,092</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances – By Fund Type

Year ended December 31, 2012

	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Revenues:				
Taxes	\$ 6,272,869	6,244,976	7,425,079	19,942,924
Intergovernmental	2,773,079	—	380,410	3,153,489
Fees and rentals	368,146	—	—	368,146
Fines and penalties	33,820	—	—	33,820
Investment earnings	64,701	56,834	71,002	192,537
Miscellaneous	96	—	500,962	501,058
	<u>9,512,711</u>	<u>6,301,810</u>	<u>8,377,453</u>	<u>24,191,974</u>
Total revenues				
Expenditures:				
Current:				
General government	530,095	—	—	530,095
Culture and recreation	815,552	—	—	815,552
City Court and City Marshal	23,800	—	—	23,800
Capital outlay	2,418,641	—	5,581,133	7,999,774
Debt service:				
Principal retirement	—	8,850,000	—	8,850,000
Interest and fiscal charges	—	6,606,999	—	6,606,999
	<u>3,788,088</u>	<u>15,456,999</u>	<u>5,581,133</u>	<u>24,826,220</u>
Total expenditures				
Excess (deficiency) of revenues over (under) expenditures	<u>5,724,623</u>	<u>(9,155,189)</u>	<u>2,796,320</u>	<u>(634,246)</u>
Other financing sources (uses):				
Transfers in	400,000	6,401,167	12,481,186	19,282,353
Transfers out	<u>(6,056,233)</u>	<u>—</u>	<u>—</u>	<u>(6,056,233)</u>
Total other financing sources (uses)	<u>(5,656,233)</u>	<u>6,401,167</u>	<u>12,481,186</u>	<u>13,226,120</u>
Net change in fund balances	68,390	(2,754,022)	15,277,506	12,591,874
Fund balances, beginning of year	<u>12,187,637</u>	<u>9,729,984</u>	<u>10,025,940</u>	<u>31,943,561</u>
Fund balances, end of year	\$ <u>12,256,027</u>	<u>6,975,962</u>	<u>25,303,446</u>	<u>44,535,435</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Special Revenue Funds

Combining Balance Sheet

December 31, 2012

Assets	State and federal grant	Court witness fee	Civic center	Hotel/motel taxes	Fire improvements and operations	Jail and municipal buildings	Streets and drainage	Total
Cash and cash equivalents	\$ 292,202	11,810	596,697	444,966	52,318	4,268,055	1,234,965	6,901,013
Investments	—	9,161	462,109	345,180	40,585	3,310,921	958,017	5,125,973
Tax and other receivables	—	—	—	—	251,696	179,783	206,750	638,229
Interest receivables	—	31	1,568	1,172	137	11,236	3,251	17,395
Due from other government agencies	75,215	1,985	—	—	—	—	—	77,200
Total assets	\$ 367,417	22,987	1,060,374	791,318	344,736	7,769,995	2,402,983	12,759,810
Liabilities and Fund Balances								
Liabilities:								
Accounts payable	\$ 18,856	—	19,522	12,960	—	1,050	102,729	155,117
Accrued liabilities	—	—	4,353	—	—	—	—	4,353
Due to other funds	321,900	—	—	—	—	—	—	321,900
Deferred revenue	—	—	22,413	—	—	—	—	22,413
Total liabilities	340,756	—	46,288	12,960	—	1,050	102,729	503,783
Fund balances:								
Restricted for:								
Grants	26,661	—	—	—	—	—	—	26,661
Economic Development and facility operations	—	—	—	778,358	—	—	—	778,358
Committed for:								
Civic Center operations	—	22,987	1,014,086	—	344,736	7,768,945	2,300,254	1,014,086
Facility maintenance	—	—	—	—	—	—	—	—
Total fund balances	26,661	22,987	1,014,086	778,358	344,736	7,768,945	2,300,254	12,256,027
Total liabilities and fund balances	\$ 367,417	22,987	1,060,374	791,318	344,736	7,769,995	2,402,983	12,759,810

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended December 31, 2012

	State and federal grant	Court witness fee	Civic center	Hotel/motel taxes	Fire improvements and operations	Jail and municipal buildings	Streets and drainage	Total
Revenues:								
Sales tax, net	\$ —	—	—	—	2,473,808	1,767,005	2,032,056	6,272,869
Fees and rentals	—	—	368,146	—	—	—	—	368,146
Intergovernmental:								
U.S. government grants and entitlements	542,612	—	—	—	—	—	—	542,612
State and parish-shared revenues	—	—	—	2,230,467	—	—	—	2,230,467
Total intergovernmental	542,612	—	—	2,230,467	—	—	—	2,773,079
Fines and penalties	—	33,820	—	—	—	—	—	33,820
Investment earnings	—	—	4,489	2,631	943	43,921	12,717	64,701
Miscellaneous	—	—	96	—	—	—	—	96
Total revenues	542,612	33,820	372,731	2,233,098	2,474,751	1,810,926	2,044,773	9,512,711
Expenditures:								
Current:								
General government	530,095	—	—	—	—	—	—	530,095
Culture and recreation	—	—	720,552	95,000	—	—	—	815,552
City Court and Marshal	—	23,800	—	—	—	—	—	23,800
Capital outlay	—	—	26,354	721,008	—	345,162	1,326,117	2,418,641
Total expenditures	530,095	23,800	746,906	816,008	—	345,162	1,326,117	3,788,088
Excess (deficiency) of revenues over (under) expenditures	12,517	10,020	(374,175)	1,417,090	2,474,751	1,465,764	718,656	5,724,623
Other financing sources (uses):								
Transfers in	—	—	400,000	—	—	—	—	400,000
Transfers out	—	—	—	(1,862,373)	(2,568,860)	(1,025,000)	(600,000)	(6,056,233)
	—	—	400,000	(1,862,373)	(2,568,860)	(1,025,000)	(600,000)	(5,656,233)
Net change in fund balances	12,517	10,020	25,825	(445,283)	(94,109)	440,764	118,656	68,390
Fund balances, beginning of year	14,144	12,967	988,261	1,223,641	438,845	7,328,181	2,181,598	12,187,637
Fund balances, end of year	\$ 26,661	22,987	1,014,086	778,358	344,736	7,768,945	2,300,254	12,256,027

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Debt Service Funds

Combining Balance Sheet

December 31, 2012

Assets	Sales Tax Bond Sinking and Reserve Fund	Parkway Sales Tax Bond Sinking and Reserve Fund	2007 Capital Projects Bond Issue Sinking and Reserve Fund	Total
Cash and cash equivalents	\$ 2,264,708	761,296	1,066,500	4,092,504
Investments	1,756,836	590,572	—	2,347,408
Accounts receivable – taxes	460,665	67,419	—	528,084
Accrued interest	5,962	2,004	—	7,966
Total assets	<u>\$ 4,488,171</u>	<u>1,421,291</u>	<u>1,066,500</u>	<u>6,975,962</u>
Fund Balances				
Restricted for:				
Debt service	<u>\$ 4,488,171</u>	<u>1,421,291</u>	<u>1,066,500</u>	<u>6,975,962</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Debt Service Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Year ended December 31, 2012

	Sales Tax Bond Sinking and Reserve Fund	Parkway Sales Tax Bond Sinking and Reserve Fund	2007 Capital Projects Bond Issue Sinking and Reserve Fund	Total
Revenues:				
Sales taxes, net	\$ 5,434,966	810,010	—	6,244,976
Investment earnings	42,938	13,896	—	56,834
Total revenues	<u>5,477,904</u>	<u>823,906</u>	<u>—</u>	<u>6,301,810</u>
Expenditures – debt service:				
Principal retirement	5,160,000	1,765,000	1,925,000	8,850,000
Interest and fiscal charges	2,033,305	97,994	4,475,700	6,606,999
Total expenditures	<u>7,193,305</u>	<u>1,862,994</u>	<u>6,400,700</u>	<u>15,456,999</u>
Deficiency of revenues under expenditures	<u>(1,715,401)</u>	<u>(1,039,088)</u>	<u>(6,400,700)</u>	<u>(9,155,189)</u>
Other financing sources:				
Transfers in	—	—	6,401,167	6,401,167
Transfers out	—	—	—	—
Total other financing sources	<u>—</u>	<u>—</u>	<u>6,401,167</u>	<u>6,401,167</u>
Net change in fund balances	<u>(1,715,401)</u>	<u>(1,039,088)</u>	<u>467</u>	<u>(2,754,022)</u>
Fund balances, beginning of year	<u>6,203,572</u>	<u>2,460,379</u>	<u>1,066,033</u>	<u>9,729,984</u>
Fund balances, end of year	<u>\$ 4,488,171</u>	<u>1,421,291</u>	<u>1,066,500</u>	<u>6,975,962</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Capital Projects Funds

Combining Balance Sheet

December 31, 2012

Assets	Sales Tax Capital Improvement Fund	Parkway Capital Projects Fund	Oil and Gas Royalties Capital Projects Fund	2006 Sales Tax Bond Fund	Equipment Replacement Fund	Land Acquisition Fund	Coleman Development Fund	Total
Cash and cash equivalents	\$ 2,615,890	3,480,056	60,317	107,585	404,296	1,450,398	6,409,264	14,527,806
Investments	2,029,263	2,699,635	46,791	83,459	313,630	1,125,138	4,971,952	11,269,868
Taxes and other receivable	438,248	498,161	10,902	—	—	—	—	947,311
Due from other government agencies	10,089	—	—	—	—	—	—	10,089
Accrued interest	6,887	9,161	159	283	1,065	3,818	16,873	38,246
Total assets	<u>\$ 5,100,377</u>	<u>6,687,013</u>	<u>118,169</u>	<u>191,327</u>	<u>718,991</u>	<u>2,579,354</u>	<u>11,398,089</u>	<u>26,793,320</u>
Liabilities and Fund Balances								
Liabilities:								
Accounts payable	\$ 344,235	1,145,156	483	—	—	—	—	1,489,874
Total liabilities	<u>344,235</u>	<u>1,145,156</u>	<u>483</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>1,489,874</u>
Fund balances:								
Restricted for:								
Debt service	—	—	—	—	—	—	—	—
Capital projects	4,756,142	5,541,857	117,686	191,327	718,991	2,579,354	11,398,089	25,303,446
Committed	—	—	—	—	—	—	—	—
Assigned	—	—	—	—	—	—	—	—
Unreserved	—	—	—	—	—	—	—	—
Assigned	—	—	—	—	—	—	—	—
Total fund balances	<u>4,756,142</u>	<u>5,541,857</u>	<u>117,686</u>	<u>191,327</u>	<u>718,991</u>	<u>2,579,354</u>	<u>11,398,089</u>	<u>25,303,446</u>
Total liabilities and fund balances	<u>\$ 5,100,377</u>	<u>6,687,013</u>	<u>118,169</u>	<u>191,327</u>	<u>718,991</u>	<u>2,579,354</u>	<u>11,398,089</u>	<u>26,793,320</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Capital Projects Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended December 31, 2012

	Sales Tax Capital Improvement Fund	Parkway Capital Projects Fund	Oil and Gas Royalties Capital Projects Fund	2006 Sales Tax Bond Fund	Equipment Replacement Fund	Land Acquisition Fund	Coleman Development Fund	Total
Revenues:								
Sales taxes, net	\$ 3,400,062	4,025,017	—	—	—	—	—	7,425,079
Intergovernmental	163,037	217,373	—	—	—	—	—	380,410
Investment earnings	27,138	26,713	(18)	1,094	3,689	14,297	(1,911)	71,002
Other income	—	—	61,834	—	190,368	248,760	—	500,962
Total revenues	3,590,237	4,269,103	61,816	1,094	194,057	263,057	(1,911)	8,377,453
Expenditures:								
Capital outlay – project expenditures and engineering fees	3,740,527	1,747,805	4,056	—	88,745	—	—	5,581,133
Total expenditures	3,740,527	1,747,805	4,056	—	88,745	—	—	5,581,133
Excess (deficiency) of revenues over (under) expenditures	(150,290)	2,521,298	57,760	1,094	105,312	263,057	(1,911)	2,796,320
Other financing sources (uses):								
Transfers in	954,322	—	—	—	—	126,864	11,400,000	12,481,186
Transfers out	—	—	—	—	—	—	—	—
Total other financing sources (uses)	954,322	—	—	—	—	126,864	11,400,000	12,481,186
Net change in fund balances	804,032	2,521,298	57,760	1,094	105,312	389,921	11,398,089	15,277,506
Fund balances, beginning of year	3,952,110	3,020,559	59,926	190,233	613,679	2,189,433	—	10,025,940
Fund balances, end of year	\$ 4,756,142	5,541,857	117,686	191,327	718,991	2,579,354	11,398,089	25,303,446

See accompanying notes to basic financial statements.

**NONMAJOR
ENTERPRISE
FUNDS**

EMS Fund – Operated as a self-sustaining service of the City and is responsible for providing the residents of the City with emergency medical services. This fund was created in 2006, and previously, these activities were reported in the General Fund of the City.

Public Service and Sanitation Fund – Operated as a self-sustaining service of the City and is responsible for providing the residents of the City sanitation services.

Alternative Fuel Station – Operated as a self-sustaining service of the City and is providing the residents with access to CNG and E85 Fuel.

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CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Net Position

December 31, 2012

Assets	EMS Fund	Public Service and Sanitation Fund	Alternative Fuel Station Fund	Total
Cash and cash equivalents	\$ 91,347	1,260,219	51,389	1,402,955
Investments	70,861	977,608	39,864	1,088,333
Receivables	1,047,844	545,665	169,887	1,763,396
Inventories	—	—	74,364	74,364
Total assets	<u>\$ 1,210,052</u>	<u>2,783,492</u>	<u>335,504</u>	<u>4,329,048</u>
Liabilities				
Current liabilities (payable from current assets):				
Accounts payable	\$ 31,448	85,962	131,655	249,065
Accrued liabilities	3,365	11,854	—	15,219
Compensated absences	273,172	45,171	—	318,343
Total current liabilities	<u>307,985</u>	<u>142,987</u>	<u>131,655</u>	<u>582,627</u>
Total liabilities	<u>307,985</u>	<u>142,987</u>	<u>131,655</u>	<u>582,627</u>
Net Position				
Net position – unrestricted	<u>902,067</u>	<u>2,640,505</u>	<u>203,849</u>	<u>3,746,421</u>
Total liabilities and net position	<u>\$ 1,210,052</u>	<u>2,783,492</u>	<u>335,504</u>	<u>4,329,048</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position
Year ended December 31, 2012

	EMS Fund	Public Service and Sanitation Fund	Alternative Fuel Station Fund	Total
Operating revenues:				
Charges for services (net of allowance of \$577,413, \$40,081, and \$0, respectively)	\$ 4,995,438	4,223,182	2,129,036	11,347,656
Miscellaneous revenue	290,710	88,874	—	379,584
Total operating revenues	5,286,148	4,312,056	2,129,036	11,727,240
Operating expenses:				
Personal services	4,816,977	1,051,226	—	5,868,203
Supplies	253,881	181,145	1,748,644	2,183,670
Administrative	50,000	30,000	—	80,000
Utilities	113,371	37,367	43,029	193,767
Repairs and maintenance	69,567	197,350	95,686	362,603
Travel and training	22,400	3,141	—	25,541
Professional services	5,936	—	—	5,936
Insurance	156,000	64,000	—	220,000
Contractual expenses	84,000	2,331,022	—	2,415,022
Miscellaneous	19,497	27,981	—	47,478
Total operating expenses	5,591,629	3,923,232	1,887,359	11,402,220
Operating income (loss)	(305,481)	388,824	241,677	325,020
Nonoperating revenues:				
Investment earnings	2,918	12,020	776	15,714
Change in net position	(302,563)	400,844	242,453	340,734
Net position, beginning of year	1,204,630	2,239,661	(38,604)	3,405,687
Net position, end of year	\$ 902,067	2,640,505	203,849	3,746,421

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Cash Flows

Year ended December 31, 2012

	<u>EMS Fund</u>	<u>Public Service and Sanitation Fund</u>	<u>Alternative Fuel Station Fund</u>	<u>Total</u>
Cash flows from operating activities:				
Receipts from operations	\$ 4,999,722	4,213,068	2,031,818	11,244,608
Payments to suppliers	(764,433)	(2,875,145)	(1,862,651)	(5,502,229)
Payments to employees	(4,819,222)	(1,047,289)	—	(5,866,511)
Other receipts	282,809	52,455	—	335,264
Net cash provided by (used in) operating activities	<u>(301,124)</u>	<u>343,089</u>	<u>169,167</u>	<u>211,132</u>
Cash flows from noncapital financing activities:				
Repayment of advance from other fund	—	—	(78,555)	(78,555)
Net cash used in noncapital financing activities	<u>—</u>	<u>—</u>	<u>(78,555)</u>	<u>(78,555)</u>
Cash flows from investing activities:				
Sale (purchase) of investments	183,133	59,716	(40,015)	202,834
Interest received	3,881	16,221	792	20,894
Net cash provided by (used in) investing activities	<u>187,014</u>	<u>75,937</u>	<u>(39,223)</u>	<u>223,728</u>
Net increase (decrease) in cash and cash equivalents	<u>(114,110)</u>	<u>419,026</u>	<u>51,389</u>	<u>356,305</u>
Cash and cash equivalents, beginning of year	<u>205,457</u>	<u>841,193</u>	<u>—</u>	<u>1,046,650</u>
Cash and cash equivalents, end of year	\$ <u><u>91,347</u></u>	<u><u>1,260,219</u></u>	<u><u>51,389</u></u>	<u><u>1,402,955</u></u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (305,481)	388,824	241,677	325,020
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Provision for bad debts	577,413	40,081	—	617,494
Increase (decrease) in assets:				
Accounts receivables	(581,030)	(86,614)	(97,218)	(764,862)
Inventories	—	—	(11,360)	(11,360)
Increase (decrease) in liabilities:				
Accounts payable	10,758	(3,139)	36,068	43,687
Accrued liabilities	—	3,788	—	3,788
Compensated absences	(2,784)	149	—	(2,635)
Net cash provided by (used in) operating activities	\$ <u><u>(301,124)</u></u>	<u><u>343,089</u></u>	<u><u>169,167</u></u>	<u><u>211,132</u></u>
Noncash item:				
Change in fair value of investments	\$ (362)	(4,078)	(151)	(4,591)

See accompanying notes to basic financial statements.

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FIDUCIARY FUNDS

Pension Trust Funds – The pension trust funds are used to account for assets held by the City in a trustee capacity. The pension trust funds reported in this section are the Firemen’s Pension and Relief Fund and the Policemen’s Pension and Relief Fund.

Agency Funds – The Consolidated Sales Tax Fund accounts for the collection of a two-cent city sales and use tax and the distribution of this tax to the various funds, which account for operations and projects for which the tax was levied. This fund also accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board and various municipalities within the parish. The Riverboat Gaming Agency Fund accounts for the receipt and disbursement of funds from the riverboats that the City receives and disburses to other local government agencies in accordance with the contractual provisions.

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CITY OF BOSSIER CITY, LOUISIANA

Pension Trust Funds

Combining Statement of Plan Net Position

December 31, 2012

Assets	Firemen's Pension and Relief Fund	Policemen's Pension and Relief Fund	Total
	<u> </u>	<u> </u>	<u> </u>
Cash and cash equivalents	\$ 1,839,469	6,736,369	8,575,838
Investments, at fair value:			
U.S. Treasury bonds and U.S. government and agency obligations and municipal bonds	57,867,551	5,918,025	63,785,576
Certificates of deposit	391,427	5,686,358	6,077,785
	<u>60,098,447</u>	<u>18,340,752</u>	<u>78,439,199</u>
Accrued interest receivables	329,630	65,609	395,239
Total assets	<u>\$ 60,428,077</u>	<u>18,406,361</u>	<u>78,834,438</u>
 Liabilities and Fund Balances			
Liabilities – due to other funds	\$ 213,866	71,689	285,555
Net position reserved for employees' retirement system	60,214,211	18,334,672	78,548,883
Total liabilities and fund balances	<u>\$ 60,428,077</u>	<u>18,406,361</u>	<u>78,834,438</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Pension Trust Funds

Combining Statement of Changes in Plan Net Position

Year ended December 31, 2012

Additions	Firemen's Pension and Relief Fund	Policemen's Pension and Relief Fund	Total
	<u> </u>	<u> </u>	<u> </u>
Contributions from the City:			
Sales taxes, net	\$ 6,667,009	2,222,336	8,889,345
Fire insurance premiums	213,038	—	213,038
City court fines	—	199,546	199,546
City liquor licenses	—	6,959	6,959
Total contributions	<u>6,880,047</u>	<u>2,428,841</u>	<u>9,308,888</u>
Investment earnings	<u>3,301,947</u>	<u>361,660</u>	<u>3,663,607</u>
Total additions	<u>10,181,994</u>	<u>2,790,501</u>	<u>12,972,495</u>
Deductions			
Pensions and benefits	4,754,786	1,761,943	6,516,729
Administrative expenses	38,133	30,643	68,776
Total deductions	<u>4,792,919</u>	<u>1,792,586</u>	<u>6,585,505</u>
Change in net assets	5,389,075	997,915	6,386,990
Net position, beginning of year	<u>54,825,136</u>	<u>17,336,757</u>	<u>72,161,893</u>
Net position, ending of year	<u>\$ 60,214,211</u>	<u>18,334,672</u>	<u>78,548,883</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Fiduciary Funds

Combining Statement of Changes in Assets and Liabilities – Agency Funds

Year ended December 31, 2012

	Balance, January 1, 2012	Additions	Deductions	Balance, December 31, 2012
Consolidated Sales Tax Fund				
Assets				
Cash and cash equivalents	\$ 212,683	121,422,521	121,301,250	333,954
Investments	263,177	259,963	264,156	258,984
Other receivable	307,144	495,856	317,069	485,931
Accrued interest receivable	870	879	870	879
Total assets	\$ <u>783,874</u>	<u>122,179,219</u>	<u>121,883,345</u>	<u>1,079,748</u>
Liabilities				
Accounts payable	\$ 34,215	84,316,641	84,313,688	37,168
Accrued liabilities	5,012	6,655	5,012	6,655
Taxes paid under protest	579,286	330,994	46,987	863,293
Refundable deposits	113,070	8,429	1,429	120,070
Due to other governmental units	52,291	271	—	52,562
Total liabilities	\$ <u>783,874</u>	<u>84,662,990</u>	<u>84,367,116</u>	<u>1,079,748</u>
Riverboat Gaming				
Assets				
Cash and cash equivalents	\$ <u>—</u>	<u>3,875,145</u>	<u>3,875,145</u>	<u>—</u>
Liabilities				
Due to other governmental units	\$ <u>—</u>	<u>3,875,145</u>	<u>3,875,145</u>	<u>—</u>
Total all Agency Funds				
Assets				
Cash and cash equivalents	\$ 212,683	125,297,666	125,176,395	333,954
Investments	263,177	259,963	264,156	258,984
Other receivable	307,144	495,856	317,069	485,931
Accrued interest receivable	870	879	870	879
Total assets	\$ <u>783,874</u>	<u>126,054,364</u>	<u>125,758,490</u>	<u>1,079,748</u>
Liabilities				
Accounts payable	\$ 34,215	84,316,641	84,313,688	37,168
Accrued liabilities	5,012	6,655	5,012	6,655
Taxes paid under protest	579,286	330,994	46,987	863,293
Refundable deposits	113,070	8,429	1,429	120,070
Due to other governmental units	52,291	3,875,416	3,875,145	52,562
Total liabilities	\$ <u>783,874</u>	<u>88,538,135</u>	<u>88,242,261</u>	<u>1,079,748</u>

See accompanying notes to basic financial statements.

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INTERNAL SERVICE FUNDS

The internal service funds are used to account for the costs of providing insurance coverage for the City. The City has two internal service funds.

Insurance Fund – This fund is used to account for contributions from city departments and withholdings from employee’s payroll used to pay the costs of providing group dental coverage for city employees.

Liability Insurance Fund – This fund is used to account for contributions from city departments for the payment of workmen’s compensation and liability insurance claims.

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CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Net Position

December 31, 2012

Assets	Insurance Fund	Liability Insurance Fund	Total
	<u> </u>	<u> </u>	<u> </u>
Cash and cash equivalents	\$ —	583,698	583,698
Investments	—	452,800	452,800
Prepaid items	—	532,571	532,571
Accrued interest receivable	—	1,537	1,537
Receivable – expense reimbursement	—	2,101,658	2,101,658
	<u> </u>	<u> </u>	<u> </u>
Total assets	\$ —	3,672,264	3,672,264
	<u> </u>	<u> </u>	<u> </u>
Liabilities and Net Assets			
Accounts payable	\$ —	42,903	42,903
Due to other funds	60,460	—	60,460
Accrued claims	—	1,965,027	1,965,027
	<u> </u>	<u> </u>	<u> </u>
Total liabilities	60,460	2,007,930	2,068,390
Net position – unrestricted	<u>(60,460)</u>	<u>1,664,334</u>	<u>1,603,874</u>
Total liabilities and net position	\$ —	3,672,264	3,672,264
	<u> </u>	<u> </u>	<u> </u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position

Year ended December 31, 2012

	Insurance Fund	Liability Insurance Fund	Total
	<u> </u>	<u> </u>	<u> </u>
Revenues:			
Employers' contributions/premiums	\$ 221,267	2,178,280	2,399,547
Employees' contributions	273,663	—	273,663
Refunds and reimbursements	—	593,000	593,000
	<u>494,930</u>	<u>2,771,280</u>	<u>3,266,210</u>
Expenses:			
Claims	430,968	5,970,586	6,401,554
Employee insurance premiums	121,602	137,296	258,898
Other	—	3,041,529	3,041,529
	<u>552,570</u>	<u>9,149,411</u>	<u>9,701,981</u>
Operating loss	(57,640)	(6,378,131)	(6,435,771)
Nonoperating revenues – investment earnings	—	(153)	(153)
Income (loss) before transfers	(57,640)	(6,378,284)	(6,435,924)
Transfers in	—	9,200,000	9,200,000
Change in net position	(57,640)	2,821,716	2,764,076
Net position, beginning of year	(2,820)	(1,157,382)	(1,160,202)
Net position, end of year	\$ <u>(60,460)</u>	<u>1,664,334</u>	<u>1,603,874</u>

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Cash Flows

Year ended December 31, 2012

	<u>Insurance Fund</u>	<u>Liability Insurance Fund</u>	<u>Total</u>
Cash flows from operating activities:			
Receipts from operations	\$ 494,930	2,178,280	2,673,210
Payments to suppliers	(122,089)	(3,557,152)	(3,679,241)
Claims paid	(430,968)	(8,023,328)	(8,454,296)
Other receipts (payments)	36,282	585,037	621,319
	<hr/>	<hr/>	<hr/>
Net cash used in operating activities	(21,845)	(8,817,163)	(8,839,008)
Cash flows from noncapital financing activity:			
Advances from other funds	21,845	—	21,845
Transfers in	—	9,200,000	9,200,000
	<hr/>	<hr/>	<hr/>
Net cash provided by noncapital financing activities	21,845	9,200,000	9,221,845
Cash flows from investing activities:			
Sale (purchase) of investments	—	(92,783)	(92,783)
Interest received	—	1,350	1,350
	<hr/>	<hr/>	<hr/>
Net cash used in investing activities	—	(91,433)	(91,433)
Net increase in cash	—	291,404	291,404
Cash and cash equivalents, beginning of year	<hr/>	<hr/>	<hr/>
Cash and cash equivalents, end of year	\$ —	583,698	583,698
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Reconciliation of operating loss to net cash used in operating activities:			
Operating income (loss)	\$ (57,640)	(6,378,131)	(6,435,771)
Decrease (increase) in assets:			
Receivables	—	(2,007,963)	(2,007,963)
Prepaid items	36,282	(51,047)	(14,765)
Increase (decrease) in liabilities:			
Accounts payable	(487)	(327,280)	(327,767)
Accrued claims	—	(52,742)	(52,742)
	<hr/>	<hr/>	<hr/>
Net cash used in operating activities	\$ (21,845)	(8,817,163)	(8,839,008)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
Noncash item:			
Change in fair value of investments	\$ —	(1,844)	(1,844)

See accompanying notes to basic financial statements.

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**INDIVIDUAL FUND
SCHEDULES**

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CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Civic Center FundSchedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2012

(Unaudited)

	Original budget	Final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Rental fees	\$ 366,700	366,700	368,242	1,542
Investment earnings	7,500	7,500	4,489	(3,011)
Total revenues	<u>374,200</u>	<u>374,200</u>	<u>372,731</u>	<u>(1,469)</u>
Expenditures:				
Culture and recreation:				
Salaries, fringe benefits, and payroll taxes	410,231	410,231	393,185	17,046
Insurance	21,850	21,850	21,850	—
Professional services	2,000	2,000	2,000	—
Contract services	1,100	1,100	1,041	59
Utilities	229,300	229,300	210,054	19,246
Office and operating supplies	46,400	46,400	33,727	12,673
Administrative expenses	29,400	29,400	29,400	—
Travel and training	4,500	4,500	3,252	1,248
Maintenance	27,500	27,500	14,638	12,862
Other	14,950	14,950	11,405	3,545
Capital outlay	32,600	32,600	26,354	6,246
Total expenditures	<u>819,831</u>	<u>819,831</u>	<u>746,906</u>	<u>72,925</u>
Deficiency of revenues under expenditures	<u>(445,631)</u>	<u>(445,631)</u>	<u>(374,175)</u>	<u>71,456</u>
Other financing sources:				
Transfer in	400,000	400,000	400,000	—
Net change in fund balance	(45,631)	(45,631)	25,825	71,456
Fund balance, beginning of year	852,223	852,223	988,261	136,038
Fund balance, end of year	<u>\$ 806,592</u>	<u>806,592</u>	<u>1,014,086</u>	<u>207,494</u>

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Hotel/Motel TaxesSchedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2012

(Unaudited)

	<u>Original budget</u>	<u>Final budget</u>	<u>Actual</u>	<u>Variance with final budget positive (negative)</u>
Revenues:				
Intergovernmental – state and parish-shared revenues	\$ 2,500,000	2,500,000	2,230,467	(269,533)
Investment earnings	2,500	2,500	2,631	131
Total revenues	<u>2,502,500</u>	<u>2,502,500</u>	<u>2,233,098</u>	<u>(269,402)</u>
Expenditures:				
Capital outlay	350,000	350,000	721,008	(371,008)
Other expenses	—	105,000	95,000	10,000
Total expenditures	<u>350,000</u>	<u>455,000</u>	<u>816,008</u>	<u>(361,008)</u>
Excess of revenues over expenditures	<u>2,152,500</u>	<u>2,047,500</u>	<u>1,417,090</u>	<u>(630,410)</u>
Other financing sources (uses):				
Transfer in	—	—	—	—
Transfer out	(1,900,000)	(1,900,000)	(1,862,373)	37,627
Total other financing uses	<u>(1,900,000)</u>	<u>(1,900,000)</u>	<u>(1,862,373)</u>	<u>37,627</u>
Net change in fund balance	252,500	147,500	(445,283)	(592,783)
Fund balance, beginning of year	<u>7,844,528</u>	<u>7,844,528</u>	<u>1,223,641</u>	<u>(6,620,887)</u>
Fund balance, end of year	<u>\$ 8,097,028</u>	<u>7,992,028</u>	<u>778,358</u>	<u>(7,213,670)</u>

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund

Fire Improvements and Operations Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2012

(Unaudited)

	Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:			
Sales tax, net	\$ 2,568,860	2,473,808	(95,052)
Investment earnings	5,000	943	(4,057)
Total revenues	<u>2,573,860</u>	<u>2,474,751</u>	<u>(99,109)</u>
Expenditures:			
Capital outlay	<u>—</u>	<u>—</u>	<u>—</u>
Excess of revenues over expenditures	<u>2,573,860</u>	<u>2,474,751</u>	<u>(99,109)</u>
Other financing uses:			
Transfer out	<u>(2,568,860)</u>	<u>(2,568,860)</u>	<u>—</u>
Net change in fund balance	5,000	(94,109)	(99,109)
Fund balance, beginning of year	<u>516,401</u>	<u>438,845</u>	<u>77,556</u>
Fund balance, end of year	<u>\$ 521,401</u>	<u>344,736</u>	<u>176,665</u>

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Jail and Municipal Buildings FundSchedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2012

(Unaudited)

	<u>Original budget</u>	<u>Final budget</u>	<u>Actual</u>	Variance with final budget positive (negative)
Revenues:				
Sales tax, net	\$ 1,834,900	1,834,900	1,767,005	(67,895)
Investment earnings	75,000	75,000	43,921	(31,079)
Total revenues	<u>1,909,900</u>	<u>1,909,900</u>	<u>1,810,926</u>	<u>(98,974)</u>
Expenditures:				
Capital outlay	850,000	1,070,000	345,162	724,838
Excess of revenues over expenditures	1,059,900	839,900	1,465,764	625,864
Other financing uses:				
Transfer out	<u>(1,025,000)</u>	<u>(1,025,000)</u>	<u>(1,025,000)</u>	—
Net change in fund balance	34,900	(185,100)	440,764	625,864
Fund balance, beginning of year	<u>5,713,540</u>	<u>5,713,540</u>	<u>7,328,181</u>	<u>1,614,641</u>
Fund balance, end of year	<u>\$ 5,748,440</u>	<u>5,528,440</u>	<u>7,768,945</u>	<u>2,240,505</u>

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Streets and Drainage FundSchedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2012

(Unaudited)

	<u>Original budget</u>	<u>Final budget</u>	<u>Actual</u>	Variance with final budget positive (negative)
Revenues:				
Sales tax, net	\$ 2,110,135	2,110,135	2,032,056	(78,079)
Investment earnings	40,000	40,000	12,717	(27,283)
Total revenues	<u>2,150,135</u>	<u>2,150,135</u>	<u>2,044,773</u>	<u>(105,362)</u>
Expenditures:				
Capital outlay	<u>2,500,000</u>	<u>2,530,000</u>	<u>1,326,117</u>	<u>1,203,883</u>
Excess (deficiency) of revenues over (under) expenditures	(349,865)	(379,865)	718,656	1,098,521
Other financing uses:				
Transfer out	<u>(600,000)</u>	<u>(600,000)</u>	<u>(600,000)</u>	<u>—</u>
Net change in fund balance	(949,865)	(979,865)	118,656	1,098,521
Fund balance, beginning of year	<u>859,367</u>	<u>859,367</u>	<u>2,181,598</u>	<u>1,322,231</u>
Fund balance, end of year	<u>\$ (90,498)</u>	<u>(120,498)</u>	<u>2,300,254</u>	<u>2,420,752</u>

See accompanying independent auditors' report.

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**STATISTICAL
SECTION**

CITY OF BOSSIER CITY, LOUISIANA

Statistical Section

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year. The City implemented GASB Statement No. 34 in fiscal year 2002; therefore, accrual basis financial information for the City as a whole is only available from then.

Table 1

CITY OF BOSSIER CITY, LOUISIANA

Net Position by Component

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Governmental activities:										
Invested in capital assets, net of related debt	\$ 269,635,492	286,876,352	265,878,613	239,215,616	126,330,795	186,465,732	167,545,977	151,362,489	144,172,168	140,330,985
Restricted	57,364,144	37,974,592	27,739,942	29,555,031	29,296,109	29,680,277	29,925,688	27,479,073	27,793,422	29,963,514
Unrestricted	55,680,950	55,939,110	77,455,038	73,739,154	156,954,129	80,280,912	78,192,477	73,971,538	72,489,133	65,452,825
Total governmental activities net position	382,680,586	380,790,054	371,073,593	342,489,801	312,581,033	296,426,921	275,664,142	252,813,100	244,454,723	235,747,324
Business-type activities:										
Invested in capital assets, net of related debt	44,033,603	45,842,696	45,322,279	44,012,271	54,173,137	60,466,449	59,278,622	55,314,909	57,275,837	48,742,367
Restricted	12,517,003	12,491,968	11,478,661	14,424,421	13,804,234	3,798,355	2,631,727	2,760,263	3,420,135	3,338,741
Unrestricted	32,783,800	24,222,198	18,066,041	12,569,106	15,823,822	9,655,288	10,154,557	11,281,191	7,184,147	15,069,856
Total business-type activities net position	89,334,406	82,556,862	74,866,981	71,005,798	83,801,193	73,920,092	72,064,906	69,356,363	67,880,119	67,150,964
Primary government:										
Invested in capital assets, net of related debt	313,669,095	332,719,048	311,200,892	283,227,887	180,503,932	246,932,181	226,824,599	206,677,398	201,448,005	189,073,352
Restricted	69,881,147	50,466,560	39,218,603	43,959,452	43,100,343	33,478,632	32,557,415	30,239,336	31,213,557	33,302,255
Unrestricted	88,464,750	80,161,308	95,521,079	86,308,260	172,777,951	89,936,200	88,347,034	85,252,729	79,673,280	80,522,681
Total primary government net position	\$ 472,014,992	463,346,916	445,940,574	413,495,599	396,382,226	370,347,013	347,729,048	322,169,463	312,334,842	302,898,288

Source: Audited Comprehensive Annual Financial Reports

Unaudited – see accompanying independent auditors' report.

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years

(accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Expenses:										
Governmental activities:										
General government	\$ 22,941,579	18,156,178	17,170,564	21,007,788	17,767,245	13,589,188	12,491,347	12,122,863	11,084,501	10,883,770
Public safety	39,417,625	39,687,586	39,271,725	38,244,353	37,344,859	34,262,793	34,206,159	39,309,494	37,711,185	28,026,913
Highways and streets	3,615,304	3,316,533	2,648,297	3,945,076	106,506	1,953,798	5,120,181	11,079,601	6,710,590	7,028,600
Cultural and recreation	7,862,340	7,695,741	7,415,268	7,812,740	7,945,002	7,595,275	7,165,222	7,104,623	7,297,540	6,998,869
City court and City marshal	2,004,221	2,010,443	2,019,156	2,154,362	1,987,939	1,746,396	1,843,893	1,635,432	1,384,667	1,299,469
Interest on long-term debt	6,664,725	7,007,140	7,720,642	7,737,372	7,629,482	4,515,805	3,299,376	3,736,672	3,886,658	4,121,524
Total governmental activities expenses	82,505,794	77,873,621	76,245,652	80,901,691	72,781,033	63,663,255	64,126,178	74,988,685	68,075,141	58,359,145
Business-type activities:										
Water and sewerage	24,715,846	25,681,851	22,773,218	22,208,437	14,658,211	13,041,663	12,932,577	12,485,709	11,611,928	11,391,493
Sanitation	3,923,232	3,822,573	5,497,689	4,718,672	4,167,053	4,010,269	3,526,361	2,819,565	2,733,210	2,375,756
Emergency medical services (1)	5,591,629	5,373,016	3,827,973	4,319,725	4,464,185	3,763,097	4,093,140	—	—	3,918,759
Alternative fuel station	1,887,359	2,064,585	168,412	—	—	—	—	—	—	—
Total business-type activities expense	36,118,066	36,942,025	32,267,292	31,246,834	23,289,449	20,815,029	20,552,078	15,305,274	14,345,138	17,686,008
Total primary government expenses	118,623,860	114,815,646	108,512,944	112,148,525	96,070,482	84,478,284	84,678,256	90,293,959	82,420,279	76,045,153
Program revenues:										
Governmental activities:										
Charges for services:										
General government	4,160,796	3,423,460	3,304,311	3,488,725	3,400,648	2,863,463	2,592,047	2,580,024	2,648,743	2,540,673
Public safety	958,637	1,390,782	1,524,510	2,031,369	2,238,270	1,595,615	1,452,048	5,640,922	5,083,818	1,094,032
Highways and streets	127,128	127,128	127,128	127,128	127,128	127,128	127,128	127,128	—	—
Culture and recreation	2,666,852	2,689,464	2,663,808	3,050,022	3,413,212	3,072,417	3,491,358	2,331,776	3,136,892	3,041,961
Operating grants and contributions	4,931,325	5,057,716	5,997,747	5,689,136	4,595,741	4,610,709	3,891,436	3,441,130	3,061,774	3,367,825
Capital grants and contributions	99,533	1,113,863	16,712,265	10,247,450	321,000	1,428,093	1,750,000	3,753,364	2,161,654	3,527,399
Total governmental activities program revenues	12,944,271	13,802,413	30,329,769	24,633,810	14,095,999	13,697,425	13,304,017	17,874,344	16,092,881	13,571,890

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Business-type activities:										
Charges for services:										
Water and sewerage	\$ 25,827,356	27,460,816	24,448,986	21,273,196	20,638,433	12,272,210	11,999,790	12,109,022	10,939,409	10,322,962
Sanitation	4,223,182	4,157,102	4,212,731	4,079,758	3,851,255	4,114,354	3,830,934	2,865,466	2,713,140	2,597,772
Emergency medical services (1)	4,995,438	4,744,778	4,886,758	4,037,040	4,811,893	3,943,608	4,013,383	—	—	3,472,242
Alternative fuel station	2,129,036	2,015,935	189,174	—	—	—	—	—	—	—
Operating grants and contributions	104,530	—	—	—	—	—	—	—	—	—
Total business-type activities	37,279,542	38,378,631	33,737,649	29,389,994	29,301,581	20,330,172	19,844,107	14,974,488	13,652,549	16,392,976
Total primary government program revenues	50,223,813	52,181,044	64,067,418	54,023,804	43,397,580	34,027,597	33,148,124	32,848,832	29,745,430	29,964,866
Net expense:										
Governmental activities	(69,561,523)	(64,071,208)	(45,915,883)	(56,267,881)	(58,685,034)	(49,965,830)	(50,822,161)	(57,114,341)	(51,982,260)	(44,787,255)
Business-type activities	1,161,476	1,436,606	1,470,357	(1,856,840)	6,012,132	(484,857)	(707,971)	(330,786)	(692,589)	(1,293,032)
Total primary government net expense	(68,400,047)	(62,634,602)	(44,445,526)	(58,124,721)	(52,672,902)	(50,450,687)	(51,530,132)	(57,445,127)	(52,674,849)	(46,080,287)
General revenues and other changes in net position:										
Governmental activities:										
Taxes:										
Property	11,867,497	11,856,831	11,209,485	10,569,446	10,692,762	9,290,483	9,536,827	8,497,236	8,362,284	8,490,128
Sales	44,229,455	44,610,974	43,939,781	43,953,832	40,259,787	39,171,981	37,743,177	35,249,876	31,910,135	30,117,504
Franchise	4,355,235	4,491,011	4,163,108	2,253,353	2,405,471	2,345,230	2,191,128	2,117,698	1,874,451	1,912,121
Gaming	11,428,348	11,747,922	12,373,348	12,635,907	14,476,406	14,721,787	15,626,932	14,842,388	14,932,147	15,261,464
Grants and contributions not restricted to specific purposes	339,774	414,154	282,261	371,407	266,813	345,144	342,918	356,841	303,029	191,579
Investment earnings	723,727	1,483,070	1,184,513	2,293,144	6,961,169	5,742,915	5,399,404	2,445,567	1,398,490	2,283,448
Miscellaneous	1,865,519	2,672,307	2,122,831	1,775,448	1,516,458	1,769,656	5,102,834	2,602,015	2,494,794	3,001,169
Transfers	(3,357,500)	(3,488,600)	(775,652)	12,324,112	(1,739,720)	(1,211,684)	(2,270,017)	(638,903)	(585,671)	(383,769)
Total governmental activities general revenues	71,452,055	73,787,669	74,499,675	86,176,649	74,839,146	72,175,512	73,673,203	65,472,718	60,689,659	60,873,644

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Business-type activities:										
Intergovernmental	\$ 437,531	766,582	553,267	642,752	1,383,336	510,194	706,728	380,564	254,916	380,599
Investment earnings	1,821,037	1,998,093	1,061,907	742,805	745,913	618,165	439,769	787,563	581,157	438,400
Miscellaneous	3,357,500	3,488,600	775,652	(12,324,112)	1,739,720	1,211,684	2,270,017	638,903	585,671	383,769
Transfers										
Total business-type activities	5,616,068	6,253,275	2,390,826	(10,938,555)	3,868,969	2,340,043	3,416,514	1,807,030	1,421,744	1,202,768
general revenues										
Total primary government	77,068,123	80,040,944	76,890,501	75,238,094	78,708,115	74,515,555	77,089,717	67,279,748	62,111,403	62,076,412
general revenues										
Changes in net position:										
Governmental activities	1,890,532	9,716,461	28,583,792	29,908,768	16,154,112	22,209,682	22,851,042	8,358,377	8,707,399	16,086,389
Business-type activities	6,777,544	7,689,881	3,861,183	(12,795,395)	9,881,101	1,855,186	2,708,543	1,476,244	729,155	(90,264)
Total primary government,	8,668,076	17,406,342	32,444,975	17,113,373	26,035,213	24,064,868	25,559,585	9,834,621	9,436,554	15,996,125
net revenue										
Source: Audited Comprehensive Annual Financial Reports										

Notes:

(1) In 2004, the City began recording emergency medical services in the General Fund. Those activities had previously been reported in an enterprise fund. In 2006, the City moved the activities back to an enterprise fund.

Unaudited – see accompanying independent auditors' report.

Table 3

CITY OF BOSSIER CITY, LOUISIANA

Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
General Fund:										
Reserved	—	—	467,162	434,883	412,744	358,052	373,425	312,690	192,388	242,467
Unreserved	—	—	8,305,285	6,565,398	9,881,520	11,843,893	12,263,707	10,779,879	8,089,045	6,039,756
Nonspendable:										
Prepays	340,287	330,858	—	—	—	—	—	—	—	—
Inventories	—	—	—	—	—	—	—	—	—	—
Permanent fund principal	—	—	—	—	—	—	—	—	—	—
Restricted for:										
Debt service	—	—	—	—	—	—	—	—	—	—
Capital projects	—	—	—	—	—	—	—	—	—	—
Federal grants	—	—	—	—	—	—	—	—	—	—
Public health and safety	—	—	—	—	—	—	—	—	—	—
Committed for:										
Civic Center operations	—	—	—	—	—	—	—	—	—	—
Capital projects	140,349	171,623	—	—	—	—	—	—	—	—
Assigned	8,046,647	10,176,842	—	—	—	—	—	—	—	—
Unassigned	—	—	—	—	—	—	—	—	—	—
Total General Fund	8,527,283	10,679,323	8,772,447	7,000,281	10,294,264	12,201,945	12,637,132	11,092,569	8,281,433	6,282,223
All other governmental funds (1):										
Reserved	—	—	41,358,383	40,942,401	34,195,755	34,968,880	34,206,545	28,527,580	34,060,781	36,634,759
Unreserved, reported in:										
Special revenue funds	—	—	40,645,412	47,583,410	46,306,263	46,331,656	43,531,004	40,308,080	40,017,760	42,185,299
Capital projects funds	—	—	72,041,121	70,734,250	94,112,554	110,624,369	16,689,888	23,077,994	22,588,892	43,565,715
Permanent fund	—	—	327,607	297,122	—	781,082	1,651,913	754,028	1,404,774	2,239,161
Nonspendable:										
Prepaid	8,046	21,688	—	—	—	—	—	—	—	—
Inventories	—	—	—	—	—	—	—	—	—	—
Permanent fund principal	18,000,000	18,000,000	—	—	—	—	—	—	—	—
Restricted for:										
Debt service	6,975,962	9,729,984	—	—	—	—	—	—	—	—
Capital projects	45,046,469	55,976,212	—	—	—	—	—	—	—	—
Federal grants	26,661	14,144	—	—	—	—	—	—	—	—
Public health and safety	61,943	1,844,400	—	—	—	—	—	—	—	—
Economic Development and facility operations	778,358	—	—	—	—	—	—	—	—	—
Committed for:										
Civic Center operations	1,014,086	988,261	—	—	—	—	—	—	—	—
Capital projects	34,955,980	46,782,284	—	—	—	—	—	—	—	—
Facility Maintenance	10,436,922	—	—	—	—	—	—	—	—	—
Assigned	—	—	—	—	—	—	—	—	—	—
Unassigned	(140,678)	(27,664)	—	—	—	—	—	—	—	—
Total all other governmental funds	\$ 117,163,749	133,329,309	154,372,523	159,557,183	174,614,572	192,705,987	96,079,350	92,667,682	98,072,207	124,624,934

Source: Audited Comprehensive Annual Financial Reports

Note:

(1) Includes Special Revenue, Capital Projects, Permanent, and Debt Service Funds. All fund balances in Debt Service funds are reserved to pay future debt service.

Unaudited — see accompanying independent auditors' report.

Table 4

CITY OF BOSSIER CITY, LOUISIANA

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Revenues:										
Taxes	\$ 60,450,145	60,874,543	59,368,807	56,909,103	53,436,902	51,203,381	49,394,168	45,885,819	42,226,759	40,489,486
Licenses and permits	4,160,796	3,423,460	3,304,311	3,488,725	3,400,648	2,863,463	2,592,047	2,580,024	2,648,743	2,540,673
Intergovernmental	5,370,632	6,488,198	31,331,156	20,960,553	5,183,554	6,383,946	5,984,354	5,488,296	4,612,553	5,229,031
Video poker	340,509	376,538	395,068	396,763	444,492	478,251	573,602	527,424	563,119	562,293
Fees and rentals	4,156,941	4,097,207	2,794,836	3,180,457	3,543,340	3,199,545	3,618,486	2,458,904	3,136,892	3,041,961
Fines and penalties	958,637	1,390,782	1,524,510	2,031,369	2,238,270	1,595,615	1,452,048	1,342,813	1,217,773	1,094,032
Charges for services								4,298,109	3,866,045	
Racing commission – Louisiana Downs	665,643	667,969	695,631	716,076	843,268	884,557	969,207	1,008,173	816,756	412,977
Gaming	10,422,196	10,703,415	11,282,649	11,523,068	13,188,646	13,358,979	14,084,123	13,306,791	13,552,272	14,286,194
Investment earnings	723,727	1,483,070	1,184,513	2,293,144	6,961,169	5,742,915	5,399,404	2,445,567	1,398,490	2,283,448
Miscellaneous	502,558	2,373,727	2,118,933	1,772,141	1,513,458	1,619,375	5,044,656	2,602,015	3,819,854	4,074,947
Total revenues	87,751,784	91,878,909	114,000,414	103,271,399	90,753,747	87,330,027	89,112,095	81,943,935	77,859,256	74,015,042
Expenditures										
Current:										
General government	11,783,565	11,991,291	11,917,751	13,570,968	13,170,891	12,440,412	11,014,551	10,568,293	9,824,916	10,180,498
Public safety	38,095,023	37,096,447	36,620,144	39,032,409	37,524,546	35,413,709	34,003,642	38,122,172	35,997,291	27,082,705
Highways and streets	422,376	457,797	479,968	795,480	668,129	578,771	542,007	1,567,818	1,405,612	1,221,209
Culture and recreation	5,972,506	5,868,399	5,791,101	6,279,240	6,236,045	5,723,448	5,634,206	5,249,668	5,395,122	5,396,409
City Court and City Marshal	1,943,758	1,936,326	1,932,775	2,063,419	1,910,343	1,680,395	1,558,173	1,598,150	1,355,885	1,273,338
Debt service:										
Principal	8,850,000	7,055,000	7,511,083	6,700,000	6,485,000	4,605,000	4,415,000	4,015,000	3,860,000	3,965,000
Interest and other charges	6,606,999	6,953,000	7,154,032	7,694,159	7,954,903	3,646,252	3,160,039	3,725,706	3,874,375	4,183,872
Bond issuance costs			577,650	118,426	244,952	1,606,761	583,522			
Advance refunding escrow			1,565,301	301,333			619,793			
Capital outlay	19,622,871	35,981,247	43,351,170	57,338,228	34,657,110	26,642,232	27,860,105	19,090,140	39,998,502	21,765,986
Metropolitan planning – payments to component units	214,786	187,140	313,932	172,960	161,204	152,830	165,000	161,474	115,399	145,710
Total expenditures	93,511,884	107,526,647	117,214,907	134,066,622	109,013,123	92,489,810	89,556,038	83,898,421	101,827,102	75,214,727
Excess (deficiency) of revenues over (under) expenditures	(5,760,100)	(15,647,738)	(3,214,493)	(30,795,223)	(18,259,376)	(5,159,783)	(443,943)	(1,954,486)	(23,967,846)	(1,199,685)

Table 4

CITY OF BOSSIER CITY, LOUISIANA

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal year									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Other financing sources (uses):										
Transfers in	\$ 39,495,837	12,554,736	19,690,994	26,900,942	28,848,262	13,202,876	19,006,801	24,362,118	16,659,145	16,090,030
Transfers out	(52,053,337)	(16,043,336)	(20,466,646)	(14,576,830)	(30,587,982)	(14,414,560)	(21,276,818)	(25,001,021)	(17,244,816)	(16,473,799)
Debt issuance	—	—	—	—	—	100,000,000	7,160,000	—	—	—
Premium on debt issuance	—	—	—	—	—	2,561,524	—	—	—	—
Premium on refunded bonds	—	—	—	—	—	—	279,564	—	—	—
Refunding bonds issued	—	—	21,180,000	4,250,000	—	—	27,400,000	—	—	—
Premium (discount) on refunding bonds	—	—	1,568,771	(12,647)	—	—	—	—	—	—
Payment to refunded bond escrow agent	—	—	(22,171,120)	(4,117,614)	—	—	(27,169,373)	—	—	—
Total other financing sources (uses)	(12,557,500)	(3,488,600)	(198,001)	12,443,851	(1,739,720)	101,349,840	5,400,174	(638,903)	(585,671)	(383,769)
Net change in fund balances	\$ (18,317,600)	(19,136,338)	(3,412,494)	(18,351,372)	(19,999,096)	96,190,057	4,956,231	(2,593,389)	(24,553,517)	(1,583,454)
Debt services as a percentage of noncapital expenditures	21%	20%	21%	19%	20%	15%	13%	11%	12%	14%

Source: Audited Comprehensive Annual Financial Reports

Notes:

Beginning in 2002, sanitation activities were reported in an enterprise fund. Prior to 2002, those activities were reported in the General Fund.

Beginning in 2004, emergency medical services activities were reported in the General Fund. Prior to 2004, those activities were reported in an enterprise fund.

(1) Calculated as debt service amounts above divided by total noncapital expenditures (calculated as total expenditures above less capital outlay per the "Reconciliation of Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities" prior to reducing for retirements)

Unaudited — see accompanying independent auditors' report.

Table 5

CITY OF BOSSIER CITY, LOUISIANA
Governmental Activities Tax Revenues by Source
Last Ten Fiscal Years
(accrual basis of accounting)

	Property taxes	Sales taxes	Franchise taxes	Total
2012	\$ 11,867,497	44,229,455	4,355,235	60,452,187
2011	11,856,831	44,610,974	4,491,011	60,958,816
2010	11,209,485	43,939,781	4,163,108	59,312,374
2009	10,569,446	43,953,832	2,253,353	56,776,631
2008	10,692,762	40,259,788	2,405,471	53,358,021
2007	9,290,483	39,171,981	2,345,230	50,807,694
2006	9,536,827	37,743,177	2,191,128	49,471,132
2005	8,497,236	35,249,876	2,117,698	45,864,810
2004	8,362,284	31,910,135	1,874,451	42,146,870
2003	8,490,128	30,117,504	1,912,121	40,519,753

Unaudited – see accompanying independent auditors’ report.

Table 6

CITY OF BOSSIER CITY, LOUISIANA

Tax Revenues by Source – Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Property taxes	Sales taxes	Utility taxes	Telephone taxes	Franchise taxes	Total
2012	\$ 11,865,455	44,229,455	3,457,602	102,786	794,847	60,450,145
2011	11,772,558	44,610,974	3,608,595	113,055	769,361	60,874,543
2010	11,265,918	43,939,781	3,293,748	130,312	739,048	59,368,807
2009	10,569,446	43,953,832	1,407,646	148,191	697,516	56,776,631
2008	10,771,643	40,259,788	1,594,551	169,829	641,091	53,436,902
2007	9,686,170	39,171,981	1,548,109	184,704	612,417	51,203,381
2006	9,459,863	37,743,177	1,453,763	189,858	547,507	49,394,168
2005	8,518,245	35,249,876	1,466,908	157,395	493,395	45,885,819
2004	8,442,173	31,910,135	1,166,447	185,836	522,168	42,226,759
2003	8,459,861	30,117,504	1,189,796	200,467	521,858	40,489,486

Source: Audited Comprehensive Annual Financial Reports

Unaudited – see accompanying independent auditors' report.

Table 7

CITY OF BOSSIER CITY, LOUISIANA

Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years

Fiscal year	Bossier Parish			Caddo Parish			Total taxable assessed value	Total direct tax rate	Estimated actual value	Ratio of total assessed value to estimated actual value
	Real estate	Public service/rolling stock	Movable	Mobile homes	Real estate	Movable				
2003	\$ 202,288,690	15,106,160	84,952,440	1,691,710	5,198,460	5,329,350	314,566,810	26.77	2,821,226,996	11.15%
2004	247,284,290	15,693,370	90,745,970	1,172,480	3,604,660	5,351,580	363,852,350	23.37	3,263,249,776	11.15
2005	264,595,660	17,286,650	95,952,370	1,490,850	3,492,310	4,944,910	387,627,500	23.37	3,391,817,696	11.43
2006	279,702,960	18,105,920	105,749,880	1,565,580	3,492,310	4,808,290	413,424,940	23.37	3,673,948,427	11.25
2007	289,391,600	17,576,760	108,493,450	1,315,590	3,649,870	4,261,490	424,688,760	23.37	3,657,672,047	11.61
2008	342,275,100	17,570,630	121,347,220	1,089,210	3,645,710	3,922,900	489,850,770	21.69	4,375,789,387	11.19
2009	351,639,110	15,785,670	127,836,740	1,175,020	3,652,650	3,820,750	503,909,940	21.69	4,505,967,747	11.18
2010	361,299,790	15,133,510	137,415,220	1,193,710	3,652,650	3,654,040	522,348,920	21.69	4,663,708,074	11.20
2011	369,483,830	11,103,460	142,728,730	1,233,160	3,652,650	3,341,520	531,543,350	22.83	4,763,002,307	11.16
2012	379,117,190	11,708,590	150,994,930	1,216,210	3,882,370	2,910,310	549,829,600	22.75	4,858,293,093	11.32

Source: Bossier Parish Tax Assessor and the Caddo Parish Tax Assessor

Note:

Assessed values are established by the Bossier Parish Tax Assessor on January 1 of each year at approximately 10%–15% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2010.

Unaudited – see accompanying independent auditors' report.

Table 8

CITY OF BOSSIER CITY, LOUISIANA

Property Tax Rates and Tax Levies – Direct and Overlapping Governments
Last Ten Fiscal Years

Fiscal year	City rates				Overlapping rates				Tax levies				
	Unrestricted	Fire and Police Departments	Total City millage	Total direct/overlapping rates	School	Parish	Recreational districts	Total direct/overlapping rates	City	School	Parish	Recreational districts	Total
2003	\$ 6.90	19.87	26.77	123.56	53.14	42.11	1.54	123.56	8,544,055	20,920,480	16,073,035	490,411	46,027,981
2004	6.02	17.35	23.37	118.54	56.53	37.10	1.54	118.54	8,503,249	26,298,710	16,822,476	570,752	52,195,187
2005	6.02	17.35	23.37	120.42	56.53	38.98	1.54	120.42	9,062,015	28,504,976	20,144,592	611,053	58,322,636
2006	6.02	17.35	23.37	121.58	56.53	40.14	1.54	121.58	9,706,514	31,063,862	26,385,231	661,740	67,817,347
2007	6.02	17.35	23.37	121.58	56.53	40.14	1.54	121.58	9,740,110	32,928,803	22,116,985	681,067	65,466,965
2008	5.59	16.10	21.69	112.24	52.26	36.88	1.41	112.24	10,460,688	38,034,456	26,841,002	744,275	76,080,421
2009	5.59	16.10	21.69	113.58	52.26	36.88	1.41	113.58	11,934,137	41,934,137	29,593,016	785,108	83,263,758
2010	5.59	16.10	21.69	113.58	52.26	38.22	1.41	113.58	11,333,813	44,913,739	32,847,361	819,323	89,914,236
2011	5.59	17.24	22.83	114.72	52.26	38.22	1.41	114.72	12,138,871	46,120,634	33,730,016	844,059	92,833,580
2012	5.57	17.18	22.75	116.18	52.73	39.30	1.40	116.18	12,518,443	48,010,842	35,782,782	882,590	97,194,657

Source: Bossier Tax Assessor Grand Recapitulation Report

Unaudited – see accompanying independent auditors' report.

Table 9

CITY OF BOSSIER CITY, LOUISIANA

Principal Property Taxpayers

Current Year and Nine Years Ago

Taxpayer	2012			2003		
	Assessed valuation	Rank	Percentage of total assessed valuation	Assessed valuation	Rank	Percentage of total assessed valuation
Horseshoe Entertainment	\$ 20,835,840	1	3.79%	\$ 30,364,860	1	9.65%
Halliburton Energy Services	16,390,860	2	2.98	2,891,320	7	0.92
Louisiana Riverboat Gaming	9,561,240	3	1.74	4,103,160	5	1.30
Harrah's Louisiana Downs	7,260,370	4	1.32			—
Southwestern Electric Power Company	6,472,860	5	1.18	8,158,560	3	2.59
Louisiana Riverwalk, LLC	5,165,730	6	0.94			—
Northwest Pipe	4,663,800	7	0.85			—
Baker Hughes Oilfield	3,779,280	8	0.69			—
Stirling Bossier LLC	3,270,190	9	0.59			—
H & E Equipment Services	3,118,180	10	0.57			—
Isle of Capri			—	10,428,020	2	3.32
Bellsouth Telecommunications			—	5,390,000	4	1.71
Hibernia Bank			—	3,197,420	6	1.02
Wal-Mart			—	2,829,070	8	0.90
Louisiana Machinery Co., LLC			—	2,617,500	9	0.83
Pierre Bossier			—	1,974,610	10	0.63
Total amount for ten principal taxpayers	80,518,350		14.64	71,954,520		22.87
Total for remaining taxpayers	469,311,250		85.36	242,612,290		77.13
Total amount for all taxpayers	\$ 549,829,600		100.00%	\$ 314,566,810		100.00%

Source: Bossier Parish Tax Assessor's Office

Unaudited – see accompanying independent auditors' report.

Table 10

CITY OF BOSSIER CITY, LOUISIANA

Property Tax Levies and Collections

Last Ten Fiscal Years

Fiscal year	Total tax levy (1)	Collected within the fiscal year of levy			Collections in subsequent years	Total taxes collected	Percentage of total tax collections to tax levy
		Amount	Percentage of levy collected				
2003	\$ 8,431,989	5,701,105	67.61%	\$ 2,709,769	8,410,874	99.75%	
2004	8,504,896	5,051,656	59.40	3,439,017	8,490,673	99.83	
2005	9,032,729	5,373,553	59.49	3,649,796	9,023,349	99.90	
2006	9,585,298	6,699,610	69.89	2,864,946	9,564,556	99.78	
2007	9,916,216	6,126,932	61.79	3,777,002	9,903,934	99.88	
2008	10,600,825	7,908,427	74.60	2,669,184	10,577,611	99.78	
2009	10,936,845	8,996,966	82.26	1,898,468	10,895,434	99.62	
2010	11,333,813	8,520,130	75.17	2,760,366	11,280,496	99.53	
2011	12,138,871	9,846,831	81.12	2,249,120	12,095,951	99.65	
2012	12,518,443	9,284,039	74.16	—	9,284,039	74.16	

Source: Bossier City Tax Division – Tax Collectors Report

Note:

(1) Does not include adjustments from Louisiana Tax Commission

Unaudited – see accompanying independent auditors’ report.

Table 11**CITY OF BOSSIER CITY, LOUISIANA**

Sales Tax Revenues

Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal year		1% General	1/2% Pensions	1/2% Debt service	1/2% Capital	Total
2003	\$	11,555,466	5,933,946	7,952,493	4,675,599	30,117,504
2004		12,030,730	6,305,420	6,806,360	6,767,625	31,910,135
2005		12,505,450	7,055,175	7,195,791	8,493,460	35,249,876
2006		13,920,015	7,562,348	7,736,017	8,524,797	37,743,177
2007		14,008,846	7,813,988	7,657,197	9,589,907	39,069,938
2008		14,272,174	7,962,925	7,659,782	9,919,746	39,814,627
2009		15,314,632	8,817,027	7,669,942	12,152,231	43,953,832
2010		15,347,513	8,753,694	7,626,376	12,212,198	43,939,781
2011		15,515,545	8,903,858	7,457,616	12,733,955	44,610,974
2012		15,397,185	8,889,346	6,244,976	13,697,948	44,229,455

Source: Audited Comprehensive Annual Financial Reports

Unaudited – see accompanying independent auditors' report.

Table 12

CITY OF BOSSIER CITY, LOUISIANA

Taxable Sales by NAICS Category

Last Six Fiscal Years

Category	Fiscal years					
	2012	2011	2010	2009	2008	2007
Agriculture, Forestry, Fishing, and Hunting	\$ 758,955	1,141,141	1,181,798	858,000	680,238	615,252
Mining, Oil and Gas	67,819,670	96,679,344	104,730,557	153,120,355	63,246,611	42,909,749
Utilities	2,034,948	3,672,677	1,169,246	5,918,888	3,320,207	707,636
Construction	13,648,172	15,551,806	13,051,973	15,041,574	10,999,331	17,260,304
Manufacturing	61,959,873	69,805,682	58,953,590	59,699,678	56,493,606	72,276,621
Wholesale Trade	129,286,964	124,141,928	126,514,183	112,475,001	131,026,380	132,763,078
Retail Trade	1,047,437,856	1,021,634,698	966,218,201	890,346,933	937,792,179	911,396,740
Transportation and Warehousing	2,449,946	2,425,376	1,481,805	1,731,552	1,363,639	1,163,433
Publishing, Broadcasting, and Telecommunications	31,641,150	27,160,313	18,265,003	24,979,805	21,347,759	19,393,876
Finance, Insurance, and Real Estate	43,729,102	42,521,256	39,796,067	50,095,343	47,036,346	42,693,776
Professional, Administrative, and Healthcare	40,901,726	39,328,364	37,880,275	39,147,271	44,670,920	40,052,621
Arts, Amusements, and Accommodations	297,087,239	287,695,192	337,162,204	383,734,063	261,842,989	260,171,228
Other Services; Public Administration	52,537,713	60,120,777	84,270,078	47,856,540	45,077,864	47,979,434
Total	\$ 1,791,293,314	1,791,878,554	1,790,674,980	1,785,005,003	1,624,898,069	1,589,383,748
City direct sales tax rate	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Source: Bossier City Tax Division – information prior to 2007 not available for NAICS codes.

Unaudited – see accompanying independent auditors' report.

Table 13

CITY OF BOSSIER CITY, LOUISIANA

Ratios of Outstanding Debt by Type

Last Ten Fiscal Years
(accrual basis of accounting)

	Governmental activities – revenue bonds	Business- type activities revenue bonds	Total primary government	Percentage of estimated actual value taxable property	Percentage of personal income	Per capita
2003	\$ 84,697,683	28,759,269	113,456,952	3.35%	4.35%	1,964
2004	80,804,495	28,507,792	109,312,287	2.98	3.85	1,877
2005	76,290,000	27,252,792	103,542,792	2.83	3.51	1,765
2006	78,660,000	25,937,792	104,597,792	2.85	3.28	1,735
2007	175,180,000	24,562,792	199,742,792	5.46	5.80	3,724
2008	168,695,000	148,127,792	316,822,792	7.24	8.56	4,891
2009	163,472,440	145,401,367	308,873,807	6.80	7.96	4,697
2010	155,246,000	202,921,437	358,167,437	7.68	8.80	5,841
2011	148,111,499	199,949,251	348,060,750	7.31	7.92	5,677
2012	139,126,103	200,338,639	339,464,742	6.99	—	5,410

Source:

- (1) Details regarding the City's outstanding debt can be found in the notes to the basic financial statements.
- (2) See Demographic and Economic Statistics Table 17 for estimated actual value of taxable property, personal income, and population data.

Note:

The City has no general obligation bonds outstanding.
Information for 2012 is not available.

Unaudited – see accompanying independent auditors' report.

Table 14

CITY OF BOSSIER CITY, LOUISIANA

Direct and Overlapping Governmental Activities Debt

December 31, 2012

Jurisdiction	Debt outstanding ⁽²⁾	Estimated percentage applicable ⁽¹⁾	Estimated share of overlapping debt
Bossier Parish ⁽³⁾	\$ 58,637,000	51.02%	\$ 29,916,597
Bossier Parish School Board	52,538,092	51.02%	26,804,935
Subtotal overlapping debt			56,721,532
City direct debt			138,485,000
Total direct and overlapping debt			\$ <u>195,206,532</u>

Source:

- (1) Bossier Parish Tax Assessor
- (2) Financial statements of applicable jurisdictions
- (3) Bossier Parish debt outstanding represents the 2011 fiscal year balance as 2012 information was unavailable at the time of preparation of this table.

Note:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City.

This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt of each overlapping government.

- (1) The percentage of overlapping debt applicable is estimated using taxable property values. Applicable percentages were estimated by determining the portion of the government's taxable assessed value that is within the City's boundaries and dividing it by the government's total taxable assessed value.

Unaudited – see accompanying independent auditors' report.

Table 15

CITY OF BOSSIER CITY, LOUISIANA

Legal Debt Margin Information
Last Ten Fiscal Years

	Fiscal year									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Debt limit	\$ 110,098,384	127,348,323	135,716,963	144,698,729	148,641,066	171,248,546	176,368,479	182,821,902	186,040,173	192,440,360
Total net debt applicable	—	—	—	—	100,000,000	—	—	—	—	—
Legal debt margin	\$ 110,098,384	127,348,323	135,716,963	144,698,729	48,641,066	171,248,546	176,368,479	182,821,902	186,040,173	192,440,360
Total net debt applicable to the limit as a percentage of debt limit										
Legal debt margin calculation:										
Assessed value										\$ 549,829,600
Debt limit (35% of total assessed value for any one purpose)										\$ 192,440,360
Less general bonded debt										—
Legal debt margin										\$ 192,440,360

Note:

Total debt applicable to limit includes all general obligation bonds payable from assessed property taxes in their original principal amount outstanding. State law allows a maximum of 10% of assessed valuation for bonded debt for any one purpose. However, the 10% can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation.

Unaudited – see accompanying independent auditors' report.

Table 16

CITY OF BOSSIER CITY, LOUISIANA

Pledged Revenue Coverage

Last Ten Fiscal Years

	Utility Revenue Bonds					Sales Tax Bonds				
	Charges for services and other ⁽¹⁾	Less operating expenses ⁽¹⁾	Net available revenue	Debt service	Coverage	Sales taxes	Less operating expenses ⁽²⁾	Net available revenue	Debt service	Coverage
			Principal	Interest				Principal	Interest	
2012	\$ 27,795,156	10,550,508	17,244,648	10,171,412	1.23	\$ 44,229,455	810,231	43,419,224	8,850,000	2.81
2011	29,743,844	11,066,281	18,677,563	10,363,335	1.45	44,610,974	845,294	43,765,680	7,055,000	3.13
2010	25,604,114	10,357,707	15,246,407	7,540,224	1.53	43,939,781	858,675	43,081,106	7,140,000	2.95
2009	22,287,649	10,593,372	11,694,277	6,219,900	1.49	43,953,832	791,845	43,161,987	6,810,000	2.94
2008	21,056,549	9,970,380	11,086,169	1,084,573	4.40	40,988,397	728,610	40,259,787	6,485,000	2.79
2007	13,071,470	8,812,147	4,259,323	1,375,000	1.70	39,919,397	747,416	39,171,981	4,605,000	4.75
2006	13,054,202	8,893,595	4,160,607	1,315,000	1.64	38,487,287	744,110	37,743,177	4,415,000	4.98
2005	13,111,514	8,526,657	4,584,857	1,255,000	1.80	35,934,107	684,231	35,249,876	4,015,000	4.56
2004	11,664,125	7,867,197	3,796,928	1,215,000	1.50	32,606,975	696,840	31,910,135	3,860,000	4.13
2003	11,050,788	7,726,193	3,324,595	1,160,000	1.33	30,763,157	645,653	30,117,504	3,965,000	3.84

Source: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Note:

(1) Charges for services and other includes miscellaneous revenues and investment earnings. Operating expenses do not include interest, depreciation, and other nonoperating expenses.

(2) Operating expenditures of the sales tax department.

Unaudited – see accompanying independent auditors' report.

Table 17

CITY OF BOSSIER CITY, LOUISIANA

Demographic and Economic Statistics
Last Ten Fiscal Years

Fiscal year	Population	Estimated actual value of taxable property (1)	Personal income (4)	Per capita estimated actual value of taxable property	Median age (3)	School enrollment (2)	Unemployment rate (3)
2003	57,771 (3)	\$ 2,821,226,996	2,606,502,000	48,835	33.8	18,878	6.3%
2004	58,241 (3)	3,263,249,776	2,835,878,000	56,030	32.1	18,480	6.0
2005	58,661 (3)	3,391,817,696	2,947,369,000	57,821	32.1	17,750	5.3
2006	60,279 (3)	3,673,948,427	3,188,855,000	60,949	32.8	19,170	5.0
2007	61,012 (3)	3,657,672,047	3,444,905,000	59,950	32.1	19,202	5.2
2008	64,773 (5)	4,375,789,387	3,702,521,000	67,556	32.1	19,923	5.2
2009	65,776 (5)	4,505,967,747	3,879,640,000	68,505	32.1	20,369	6.0
2010	61,315 (6)	4,663,708,074	4,071,063,000	76,061	32.1	20,792	5.7
2011	61,315 (6)	4,763,002,307	4,393,849,000	77,681	32.1	20,302	6.4
2012	62,745 (6)	4,858,293,093	—	77,429	33.0	21,655	6.5

Sources:

- (1) Bossier Parish Tax Assessor
- (2) Bossier Parish School Board
- (3) Center for Business Research, Louisiana Tech University
- (4) Personal income data for Bossier Parish. Obtained from the Bureau of Economic Analysis at www.bea.gov. Personal income not available for 2012
- (5) State of Louisiana Treasurer
- (6) 2010 U.S. Census figures

Unaudited – see accompanying independent auditors' report.

Table 18

CITY OF BOSSIER CITY, LOUISIANA

Principal Employers

Current Year and Nine Years Ago

Employer	2011(1)			2003		
	Number of employees	Rank	Percentage of total Workforce (2)	Number of employees	Rank	Percentage of total Workforce (2)
Barksdale Air Force Base	10,284	1	23.2%	8,700	1	18.3%
Bossier Parish School Board	2,926	2	6.6	2,500	3	5.3
Harrah's Horseshoe Casino and Hotel/ Harrah's Louisiana Downs	1,800	3	4.1	2,586	2	—
State of Louisiana – Dept. of Civil Service	1,636	4	3.7	1,739	4	—
Diamond Jack's Casino Resort (3)	837	5	1.9	1,237	5	3.7
Willis-Knighton Health System	705	6	1.6	831	7	2.6
City of Bossier City	644	7	1.5	788	8	1.8
Boomtown Bossier City Casino and Hotel	629	8	1.4	1,130	6	1.7
Bossier Parish Community College	587	9	1.3	—	—	2.4
Halliburton Energy Services	499	10	1.1	—	—	—
McElroy Metal, Inc.	—	—	—	657	9	—
Wal-Mart Supercenter – Airline Drive	—	—	—	557	10	1.4
						1.2

Source: LSUS Center for Business and Economic Research

Notes:

(1) 2012 information was not available.

(2) Percentage of workforce is based on Parish totals – Information not available for City due to its size.

(3) Previously Isle of Capri Casino and Hotel

Unaudited – see accompanying independent auditors' report.

Table 19

CITY OF BOSSIER CITY, LOUISIANA

Full-time Equivalent City Government Employees by Function
Last Ten Fiscal Years

Function	Full-time equivalent employees as of December 31									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General government	\$ 98	96	102	98	102	101	106	101	98	99
Public safety:										
Police	212	228	239	238	238	241	235	211	202	197
Fire	199	224	218	221	213	220	204	191	184	189
Highways and streets	48	46	48	49	50	38	35	30	30	29
Engineering	20	21	22	22	21	22	18	17	17	16
Permits/inspections	12	12	12	13	14	14	14	14	14	13
Culture and recreation	29	28	29	30	32	30	26	25	25	25
City Court and City Marshal	25	26	27	27	29	31	31	29	27	25
Water and sewerage	61	63	58	59	60	61	57	55	50	53
Sanitation	57	59	58	60	61	62	59	53	57	64
Total	\$ 761	803	813	817	820	820	785	726	704	710

Source: Personnel Department of the City

Unaudited – see accompanying independent auditors' report.

Table 20

CITY OF BOSSIER CITY, LOUISIANA

Operating Indicators by Function
Last Ten Fiscal Years

Function	Fiscal year									
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Police:										
Physical arrests	7,591	7,621	8,049	8,463	9,474	9,360	9,829	8,529	7,742	7,410
Traffic violations	8,749	11,510	9,721	16,900	22,271	19,832	19,499	11,236	8,820	6,454
Fire:										
Number of calls answered	1,684	1,876	2,127	2,044	2,053	2,248	2,024	2,059	2,050	1,838
Inspections	2,204	2,267	2,419	2,462	2,644	2,761	2,766	2,798	3,396	3,349
Highways and streets:										
Street resurfacing (miles)	3.44	1.62	1.62	0.80	2.20	1.31	1.70	1.44	1.13	0.77
Culture and recreation:										
Athletic field permits issued	18	18	22	23	17	23	23	24	14	13
Civic center events	242	221	202	188	205	192	168	152	159	152
Civic center use days	354	382	313	315	353	341	296	254	290	290
Water and sewerage:										
New connections (1)	4,260	4,608	5,080	4,859	4,789	4,673	3,761	4,863	4,912	5,239
Water main breaks	123	87	156	198	133	121	70	165	313	113
Average daily consumption (millions of gallons)	10.45	10.65	12.47	13.27	12.47	11.94	11.30	12.07	13.84	12.93
Average daily sewage treatment (millions of gallons)	8.69	10.61	9.34	8.18	9.45	8.84	10.76	8.52	8.07	8.21
EMS:										
Number of emergency responses	6,088	6,766	6,930	7,040	6,636	7,089	7,169	7,150	7,183	7,895
Number of patient transports (1)	—	—	5,413	5,319	5,040	5,467	5,599	6,896	5,511	6,068
Sanitation:										
Refuse collected (tons/day)	78.50	83.99	84.88	80.55	84.33	85.92	87.80	92.65	92.82	94.80
Recyclables collected (tons/day)	2.93	0.81	0.91	0.84	0.96	1.15	5.67	9.70	9.86	8.55

Source: Various City departments

Note:

(1) Information was not available for ten years of reporting, but will be accumulated over time as it becomes available.

Unaudited – see accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA
 Capital Asset Statistics by Function
 Last Ten Fiscal Years

Function	Fiscal year																																																																																																																																																																																																																																																																																	
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012																																																																																																																																																																																																																																																																								
Public safety:											Police:											Stations (includes training facility)	2	2	2	2	3	3	3	4	4	4	Patrol units (2)	N/A	N/A	N/A	134	153	154	154	202	203	196	Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10	Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14
Police:											Stations (includes training facility)	2	2	2	2	3	3	3	4	4	4	Patrol units (2)	N/A	N/A	N/A	134	153	154	154	202	203	196	Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10	Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14											
Stations (includes training facility)	2	2	2	2	3	3	3	4	4	4	Patrol units (2)	N/A	N/A	N/A	134	153	154	154	202	203	196	Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10	Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																						
Patrol units (2)	N/A	N/A	N/A	134	153	154	154	202	203	196	Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10	Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																	
Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10	Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																												
Sanitation:											Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																							
Collection trucks (1)	—	—	—	—	—	—	—	—	—	—	Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																		
Highways and streets:											Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																													
Streets (miles) (2)	N/A	N/A	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																								
Streethlights (2)	N/A	N/A	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																			
Traffic signals (2)	N/A	N/A	N/A	72	71	71	71	71	78	78	Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																														
Culture and recreation:											Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																									
Parks acreage	273.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																				
Parks	17	18	18	18	18	18	18	18	18	18	Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																															
Swimming pools	3	3	3	3	3	3	3	3	3	3	Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																										
Tennis courts	12	12	12	24	24	24	24	26	26	26	Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																					
Civic centers	1	1	1	1	1	1	1	1	1	1	Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																
Community centers (2)	3	3	3	3	3	3	3	3	3	3	Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																											
Water and sewerage:											Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																						
Water mains (miles) (2)	N/A	N/A	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																	
Fire hydrants (2)	N/A	N/A	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																												
Maximum daily capacity (millions of gallons) (2)	25	25	25	25	25	25	25	25	25	25	Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																																							
Sanitary sewers (miles) (2)	N/A	N/A	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																																																		
Storm sewers (miles) (2)	N/A	N/A	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																																																													
Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	14																																																																																																																																																																																																																																																																								

Source: Various City departments

Note:

- (1) The City contracts out sanitation to the City of Shreveport and does not own any capital assets related to sanitation.
- (2) Information was not available for ten years of reporting, but will be accumulated over time as it becomes available.

Unaudited – see accompanying independent auditors' report.

Table 22

CITY OF BOSSIER CITY, LOUISIANA
Compensation Paid to City Council Members
Year ended December 31, 2012

City Council Member

Jeffery Darby	\$ 10,800
William Hanisee	10,800
Scott Irwin	11,386
David Jones	10,800
Timothy Larkin	10,800
David Montgomery	11,412
Don Williams	10,800
	<hr/>
	\$ 76,798
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Unaudited – see accompanying independent auditors' report.