COMPREHENSIVE ANNUAL

FINANCIAL REPORT

Of The

City of

Bossier City, Louisiana

For The

Year Ended December 31, 2014

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CITY OF BOSSIER CITY, LOUISIANA

Comprehensive Annual Financial Report

December 31, 2014

Lorenz "Lo" Walker
Mayor

William J. Buffington
Director of Finance

Prepared by Department of Finance

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INTRODUCTORY SECTION

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CITY OF BOSSIER CITY, LOUISIANA

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CITY OF BOSSIER CITY

P.O. BOX 5337
BOSSIER CITY, LOUISIANA 71171-5337

June 12, 2015

The Honorable Lorenz "Lo" Walker, Mayor,
and Members of the City Council
City of Bossier City, Louisiana:

In accordance with Section 4.06, paragraph (7) of the City of Bossier City Charter, I am pleased to submit the Comprehensive Annual Financial Report for the year ended December 31, 2014. The financial statements were prepared in conformity with U.S. generally accepted accounting principles (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, by a firm of licensed certified public accountants. I believe this report presents comprehensive information about the City of Bossier City's (the City) financial and operating activities during 2014 that is useful to taxpayers, citizens, and other interested persons.

This report was prepared by the Accounting Division of the Finance Department and consists of management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City has established an internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. We assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

In accordance with Section 3.10 of the City Charter, the City Council is required to provide for an annual independent audit of the accounts and financial transactions of the City by a firm of independent certified public accountants duly licensed to practice in the state of Louisiana. The accounting firm of KPMG LLP was selected by the City to conduct its annual audit. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City for the fiscal year ended December 31, 2014 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City's financial statements for the fiscal year ended December 31, 2014 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing single audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of the City of Bossier City

The City was incorporated in 1907. It is located on the east bank of the Red River in Northwest Louisiana, approximately 35 miles south of Arkansas and 20 miles east of Texas. The area dates back to the 1830s when it was the Elysian Groves Plantation of James and Mary Cane. Steamboat loads of cotton, corn, and sweet potatoes were shipped to markets in the south and east, from the plantation port known to many as "Canes Landing." The current area of the City is approximately 43 square miles.

The City has been organized under a mayor-council form of government since 1977, when the current City Charter was adopted by the voters. The charter provides for a seven-member council, with five members selected for four-year terms from separate districts of the City and two members elected at large by all the qualified electors of the City. The mayor is elected at large for a four-year term, is not a member of the council, but has veto power over council action.

The City provides a wide range of services including public safety, highways and streets, sanitation, water and sewer services, culture and recreational activities, general government functions, and others.

These financial statements present the City (the primary government) and its component units. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. Included as discretely presented component units is the financial data for the Bossier City Court, Bossier City Marshal, the Metropolitan Planning Commission, and the Bossier Public Trust Financing Authority. They are reported separately within the City's financial statements to emphasize that they are legally separate from the City. Additional information on these legally separate entities can be found in the notes to the financial statements.

Budgetary Control

The annual budget serves as the foundation for the City's financial planning and control. Prior to September 15, the Mayor files with the Bossier City Clerk a proposed operating budget for the fiscal year commencing the following January. The operating budget includes proposed expenditures and related financing sources. The City Council conducts public hearings and proposes adoption of the various budget ordinances. Prior to December 15, the City Council adopts the final budgets controlling the financial operations of the City for the ensuing fiscal year.

Legal budgetary control for operating budgets is exercised at the department/object class. The ordinances provide lump-sum appropriation at the object level. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted.

Local Economy

The City is a dynamic area with a proud past and a future filled with the promise of continued growth. It is an area that continues to be defined by the Red River and major cultural features including Barksdale Air Force Base and four riverboat casinos. Some of the key factors in the development of the area include its central location among major southern cities and its importance as a transportation hub.

Barksdale Air Force Base is one of the largest military installations in the nation and by far the most significant employment generator in the area. The direct impact of Barksdale Air Force Base on the local economy is estimated to be in excess of $430 million. The City and Bossier Parish have continued to gain in population in recent decades with both growing at a faster pace than statewide rates for Louisiana. The City added 24,738 residents between 1970 and 2014, and is currently estimated to have a population of 66,333.

The majority of the new construction from 1994 to the present has been along Benton Road and Airline Drive, north of Shed Road and along the I-220 corridor. The construction of a Home Depot, a Lowe's, a Wal-Mart Supercenter, and the Willis Knighton Medical Center has resulted in a significant amount of commercial and retail growth along Benton Road and Airline Drive. Additionally, numerous single-family residential subdivisions north of I-220 continue to develop and/or expand. As the single-family residential growth continues further north, the northern portion of the neighborhood should enjoy continued retail and commercial growth and development.

The Outlets at Louisiana Boardwalk, a retail lifestyle center, is located along the east side of the Red River at the intersection of East Texas Street and Traffic Street. The project's first phase opened in November 2003, with the state's first Bass Pro Shops Outdoor World. The remainder of the Boardwalk opened in May 2005 and joined a vibrant casino district along the riverfront. In addition to Bass Pro Shops, there are approximately 70 to 75 other outlet tenants including restaurants, clothing stores, specialty gift shops, a cinema, a hotel, and many other tenants. The Outlets at Louisiana Boardwalk is the first lifestyle center to open in the state of Louisiana offering outlet shopping, an entertainment district, and riverfront dining.

There are four riverboat casinos located on the east bank of the Red River in Bossier City. The most recently opened casino, Margaritaville Resort Casino opened in June 2013 and it is located along the north side of the Outlets at Louisiana Boardwalk. Bossier's Riverfront Development District is evolving into an entertainment area and is anchored by The Outlets at Louisiana Boardwalk lifestyle center adjacent to the Horseshoe Casino and Hotel, the top-grossing casino in Louisiana. This one-of-a-kind shopping experience consists of entertainment, retail, hospitality, and restaurant elements. Approximately 56 acres of riverfront property are situated in the heart of the Bossier/Shreveport metropolitan area. The project includes a variety of live music, performance theaters, restaurants, a blend of retail specialty shops, a multiplex movie theater, and a hotel. It is not only a major attraction for the 14 million tourists annually, but also to residents of the metropolitan area and surrounding region's growing population and was recently indicated as the top tourist attraction by the Shreveport Bossier Tourist Bureau, narrowly edging out the riverboat casinos.

Also along the Riverfront District is the Bossier City CenturyLink Center. The arena can house a variety of sporting and performance programs, as well as serve as a major assembly hall for the community. Since

opening in late 2000, the Bossier City CenturyLink Center has grown in national prominence within the event and entertainment industry, consistently placing in the top 100 venues in the world for ticket sales, according to Pollstar Magazine, the leading industry tracking firm.

The City and the Bossier Parish Police Jury, combined, issued bonds totaling $50 million for the development of the Cyber Innovation Center (CIC) and National Cyber Research Park. The State of Louisiana has appropriated $57 million to facilitate the development of these facilities and related infrastructure to support this development. Sixty-four acres of property were acquired in close proximity to Barksdale Air Force Base and close to the Louisiana Optical Network Initiative (LONI) line, which will provide access to high-speed computer capability and also provide a connection to all the major universities in the United States of America. Construction of CIC began in January of 2008 and it opened in 2011.

The Cyber Innovation Facility supports the activities at Barksdale Air Force Base, including the Air Force Network Operations Center (AFNOC). The AFNOC makes Barksdale Air Force Base the traffic hub for all Air Force communication and the enterprise level organization in the Air Force for communications. Barksdale has been selected as the location for a larger unit, Global Strike Command. Global Strike Command began operations at Barksdale in September 2010 and employs about 900 people. The CIC has a distinguished list of academic research institutions serving as an academic advisory board. Currently, many of the major defense and technology companies have joined the CIC. The CIC became fully operational in May 2011. In early 2014, both the City of Bossier and the State of Louisiana were proud to announce 800 new technology-based jobs coming to the area, with a new anchor tenant to the Cyber Innovation Park of Computer Science Corporation (CSC). Bossier City was selected from a site-selection process in which the company considered 134 locations around the United States.

The City has seen the northern area of the city continually grow in both residential development and new retail/commercial development. In 2014, the area saw the opening of a Sam's Wholesale Club along the Airline Drive corridor. In 2015, a new Kroger Marketplace store will open in October. Both new stores will offer to the residents of the city many new shopping opportunities.

Overall, the economy in the Bossier City area is strong and continues to grow in both the availability and creation of good jobs for its citizens and offers many quality of life and economic opportunities to the area.

Long-Term Financial Planning

In accordance with Section 6.09 of the City Charter, the Mayor submitted the year 2015–2019 Capital Improvement Program to the City Council in the first quarter of 2015. There are 37 projects that total approximately $154 million in progress as of December 31, 2014. There are 46 projects from year 2015 through 2019, which total approximately $180 million.

Project	Funding	Amount
Red River and North East Treatment Plants	DEQ Loans	$ 60,000,000
Arthur Ray Teague Parkway – North	2007 Capital Bond Issue	34,000,000
Water Meter Replacement	2008 and 2010 Utility Bond Issue	9,500,000
New Raw Water Pump Station	2008 and 2010 Utility Bond Issue	8,000,000
Water Reuse NE Plant	DEQ Loan and Bond Issue	7,100,000
Plantation/Dement Traffic Relief	Riverboat Capital Improvement	7,000,000
Water Plant Distribution Upgrades	DEQ Loan and Bond Issue	5,000,000
Fire Station #1 Expansion	Sales Tax Capital Improvement	3,800,000

The City's administration plans to continue the process of looking ahead financially for its operational and capital needs.

Financial Policies

The budget policy of the City can be found in the City Charter Ch. 6. Budgets, §§ 6.01–6.10.

The City Council may revise or amend the budget at its discretion during legally convened sessions. The City Charter provides that expenditures may not legally exceed appropriations. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year.

The City Council shall consider and adopt the capital budget within the first sixty (60) days of each fiscal year. The capital budget shall contain a program of capital improvement projects for the current fiscal year and the succeeding four (4) years. It shall include estimates of the cost of each such improvement project and proposals as to the means of financing the same.

Major Initiatives

The City issued two new series of bonds in 2010 totaling $82 million for multiple water and sewer projects, with the major project being the expansion and rehabilitation of the Red River Wastewater Treatment Plant. This will meet future wastewater needs and effectively and efficiently provide quality services to the residents of Bossier City. It is anticipated that this project will have a total price of approximately $60 million and is scheduled to be completed during the first quarter of 2015.

Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City for its Comprehensive Annual

The Honorable Lorenz "Lo" Walker, Mayor,
and Members of the City Council
June 12, 2015

Financial Report for the fiscal year ended December 31, 2013. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by the City and its management. We are proud to have received this award each year for more than 30 years (beginning with our Comprehensive Annual Financial Report for the fiscal year ended December 31, 1981).

In order to be awarded a Certificate of Achievement for Excellence in Financial Reporting, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, the contents of which conform to program standards. Such reports must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year. We believe our current report continues to conform to Certificate of Achievement Program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

Sincere appreciation is expressed to the entire staff in the Finance Department and especially to the professional accounting staff whose dedicated and efficient services have made the timely preparation of this report possible. Thanks to the Mayor and City Council for your support of excellence in financial reporting and fiscal integrity.

Respectfully submitted,

William J. Buffington
Director of Finance

Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Bossier City

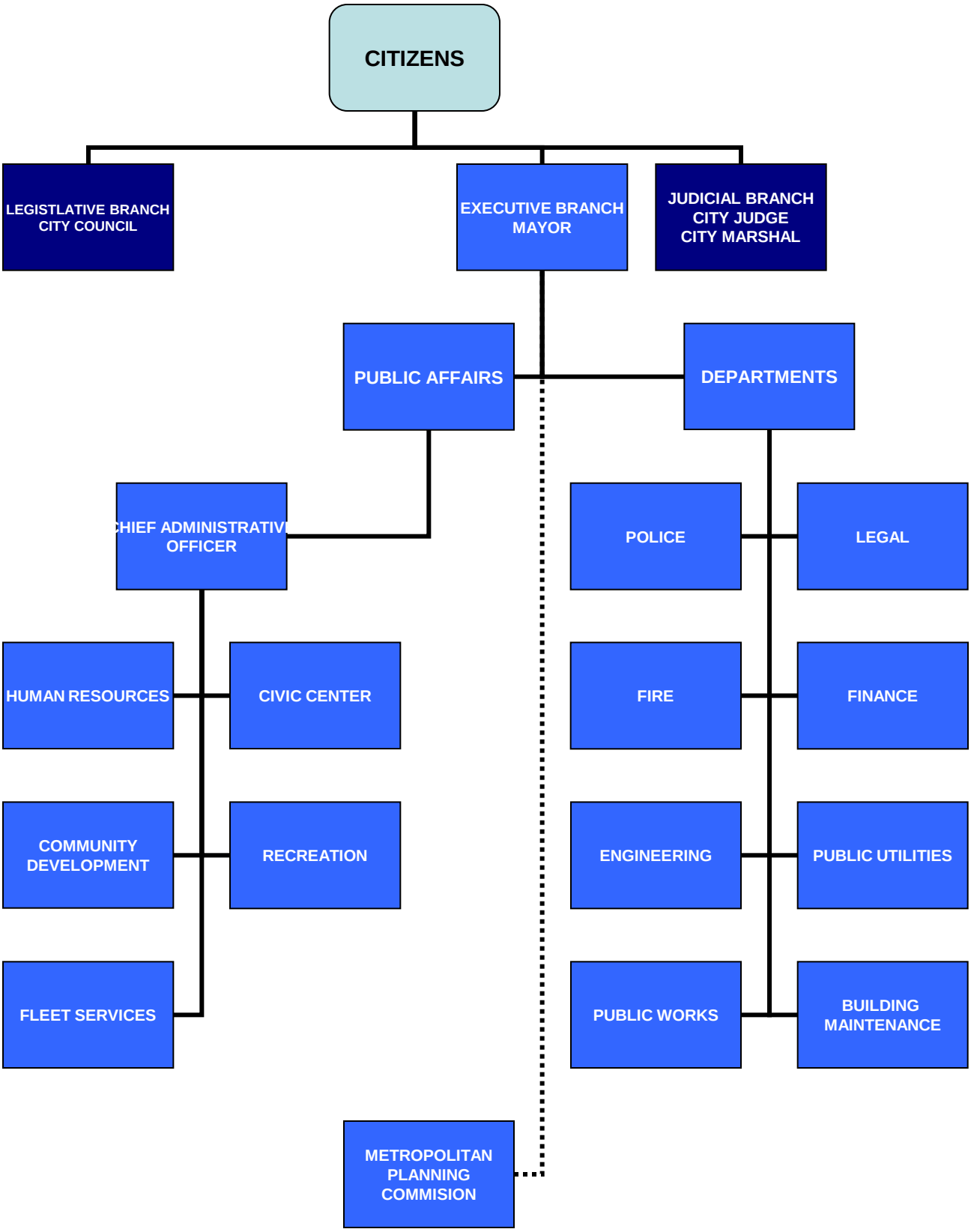
Louisiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

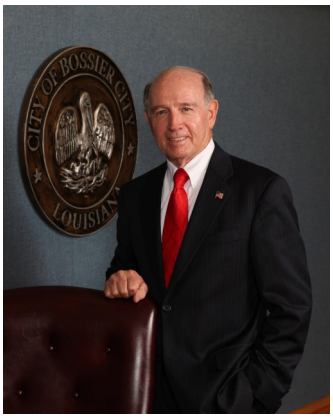
December 31, 2013

Executive Director/CEO

ORGANIZATION CHART



ELECTED OFFICIALS



MAYOR LORENZ “LO” WALKER

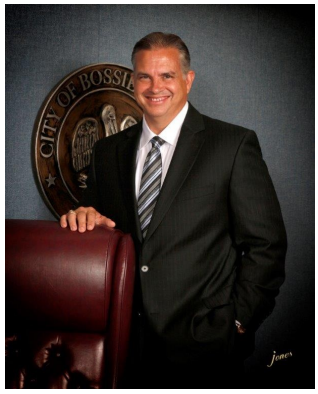
Council Member at Large
TIMOTHY LARKIN

Council Member at Large
DAVID MONTGOMERY, JR

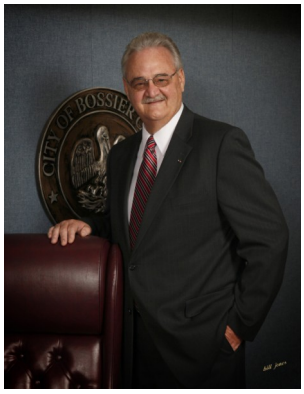
Council Member District 1
SCOTT IRWIN

Council Member District 2
JEFFERY DARBY

Council Member District 3
DON WILLIAMS



Council Member District 4
JEFF FREE



Council Member District 5
THOMAS HARVEY

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FINANCIAL SECTION

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KPMG LLP
333 Texas Street, Suite 1900
Shreveport, LA 71101-3692

Independent Auditors' Report

The Honorable Members of the City Council and
the Honorable Lorenz "Lo" Walker, Mayor
City of Bossier City, Louisiana:

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Bossier City, Louisiana (the City) as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents. We have also audited the financial statements of each of the City's nonmajor governmental, nonmajor enterprise, internal service, and fiduciary funds presented as supplementary information in the accompanying combining and individual fund financial statements as of and for the year ended December 31, 2014, as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Bossier Public Trust Financing Authority (the Authority), the Bossier City Court (the Court), and the Bossier City Marshal (Marshal), which represent 97.9%, 97.6%, and 55.8%, respectively, of the assets, net position, and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Authority, the Court, and the Marshal, is based on the reports of the other auditors.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of

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("KPMG International"), a Swiss entity.

accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Bossier City, Louisiana as of December 31, 2014, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with U.S. generally accepted accounting principles. In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each nonmajor governmental, enterprise, internal service, and fiduciary fund of the City of Bossier City, Louisiana as of December 31, 2014, and the respective change in its financial position and, where applicable, its cash flows thereof for the year then ended, in conformity with U.S. generally accepted accounting principles.

Other Matters

Required Supplementary Information

U.S. generally accepted accounting principles require that the management's discussion and analysis, schedules of funding progress, and budgetary comparison information listed as required supplementary information in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary and Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual fund schedules and the Schedule of Compensation, Benefits, and Other Payments to Elected Officials listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements.

These fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual fund schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and the statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 12, 2015 on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

KPMG LLP

Shreveport, Louisiana
June 12, 2015

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We offer readers of the City of Bossier City's financial statements this narrative overview and analysis of the financial activities of the City of Bossier City for the fiscal year ended December 31, 2014. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

Key financial highlights for the 2014 fiscal year include the following:

- The assets and deferred outflows of the City of Bossier City exceeded its liabilities and deferred inflows at the close of the most recent fiscal year by $501.5 million (net position). Of this amount, approximately $80.6 million (unrestricted net position) may be used to meet the City's obligations to citizens and creditors.
- The total net position of the City of Bossier City increased by $20.5 million for the year ended December 31, 2014. Net position of governmental activities increased by $12.8 million and net position of business-type activities increased by $7.7 million.
- As of the close of the current fiscal year, the City of Bossier City's governmental funds reported combined ending fund balance of $127.4 million, an increase of $14.4 million in comparison with the prior fiscal year. Of this amount, $8.4 million was unassigned; $0.2 million was assigned; $47.6 million was committed for civic center operations and capital projects, $52.9 million was restricted for debt service, capital projects, federal grants, public health and safety, and economic development and facility operations and $18.2 million was nonspendable in the form of prepaid assets, inventories, and permanent fund principal.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was $8.5 million or 15.5% of total General Fund expenditures.

Overview of the Financial Statements

This Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to the City of Bossier City's basic financial statements. The City of Bossier City's basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements: The government-wide financial statements are designed to provide readers with a broad overview of the City of Bossier City's finances, in a manner similar to a private sector business.

The statement of net position presents information on all of the City of Bossier City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Bossier City is improving or deteriorating.

The statement of activities presents information showing how the City of Bossier City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned, but unused vacation leave).

The statement of net position and the statement of activities distinguish between functions of the City of Bossier City that are principally supported by taxes, intergovernmental revenues, and charges for services (governmental activities) and other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The City of Bossier City's governmental activities include general government, public safety, highways and streets, cultural and recreation, and Bossier City Court and Bossier City Marshal. The business-type activities of the City of Bossier City include water and sewerage, Emergency Medical Services (EMS), sanitation, and alternative fuel.

Fund Financial Statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Bossier City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Bossier City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources at the end of the fiscal year. Such information may be useful in evaluating the City of Bossier City's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City of Bossier City's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Bossier City maintains 24 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance for the General Fund, Riverboat Gaming Special Revenue Fund, Arena Special Revenue Fund, Riverboat Gaming Capital Projects Fund, 2007 Bond Issue Capital Projects Fund, 2014 Bond Issue Capital Projects Fund, and Public Health and Safety Permanent Fund, all of which are considered to be major funds. Data for the other 17 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City of Bossier City adopts an annual appropriated budget for its General Fund and certain special revenue funds. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

Proprietary funds – The City of Bossier City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, only in more detail. The City of Bossier City uses enterprise funds to account for its water and sewerage, EMS, sanitation, and alternative fuel services. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City of Bossier City's various functions. The City of Bossier City uses internal service funds to account for its dental healthcare and workers' compensation benefits. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary fund financial statements provide separate information for the water and sewerage fund, which is considered to be a major fund of the City of Bossier City. Data for the other three enterprise funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor enterprise funds is provided in the form of combining statements elsewhere in this report.

Both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements and presented alongside the enterprise funds. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in the report.

Fiduciary funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the City of Bossier City. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Bossier City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the basic financial statements: The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information – In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the City of Bossier City's progress in funding its obligation to provide pension benefits to its employees and compliance with budgets for its major funds.

The combining statements referred to earlier in connection with nonmajor governmental funds, nonmajor` proprietary funds, and internal service funds are presented immediately following the required supplementary information on pensions and budgetary comparisons.

Financial Analysis of Government-Wide Activities

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Bossier City, assets exceed liabilities by $501.5 million at the close of the most recent fiscal year.

The largest portion of the City of Bossier City's net position totaling approximately $357.2 million (71.1%) is net investment in capital assets.

City of Bossier City's Net Position

December 31, 2014 and 2013

	Governmental activities		Business-type activities		Total	
	2014	2013	2014	2013	2014	2013
Current and other assets	$ 149,727,412	135,682,287	75,919,233	79,242,599	225,646,645	214,924,886
Capital assets	416,216,635	409,204,144	252,465,032	227,635,952	668,681,667	636,840,096
Deferred outflows of resources	1,970,945	2,252,193	19,629,568	1,156,890	21,600,513	3,409,083
Total assets and deferred outflows of resources	567,914,992	547,138,624	348,013,833	308,035,441	915,928,825	855,174,065
Current and other liabilities	8,716,552	8,852,229	9,211,004	11,506,834	17,927,556	20,359,063
Long-term liabilities	156,827,673	148,720,772	239,692,194	205,089,673	396,519,867	353,810,445
Total liabilities	165,544,225	157,573,001	248,903,198	216,596,507	414,447,423	374,169,508
Net assets:						
Net investment in capital assets	292,928,901	279,905,796	64,226,380	52,194,068	357,155,281	332,099,864
Restricted	61,186,401	53,345,210	2,539,468	12,498,588	63,725,869	65,843,798
Unrestricted	48,255,465	56,314,617	32,344,787	26,746,278	80,600,252	83,060,895
Total net position	$ 402,370,767	389,565,623	99,110,635	91,438,934	501,481,402	481,004,557

There was 14.7% of net position, which represents resources that are subject to external restrictions on how they may be used. Restrictions for debt service account for $8.8 million of the total of restricted net position. The remaining balance is moneys restricted for public health and safety, economic development and facility operations, federal grants, and capital projects. State law requires the proceeds from the sale of the Bossier Medical Center be held in perpetuity; however, the investment earnings may be spent each year for purposes of public health and safety. As of December 31, 2014, the nonexpendable portion was $18.0 million.

The remaining balance of unrestricted net position of $80.6 million is used to meet the City of Bossier City's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the City of Bossier City is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

The City of Bossier City's net position increased by $20.5 million during the current fiscal year. Key elements of this increase are as follows:

City of Bossier City's Changes in Net Position

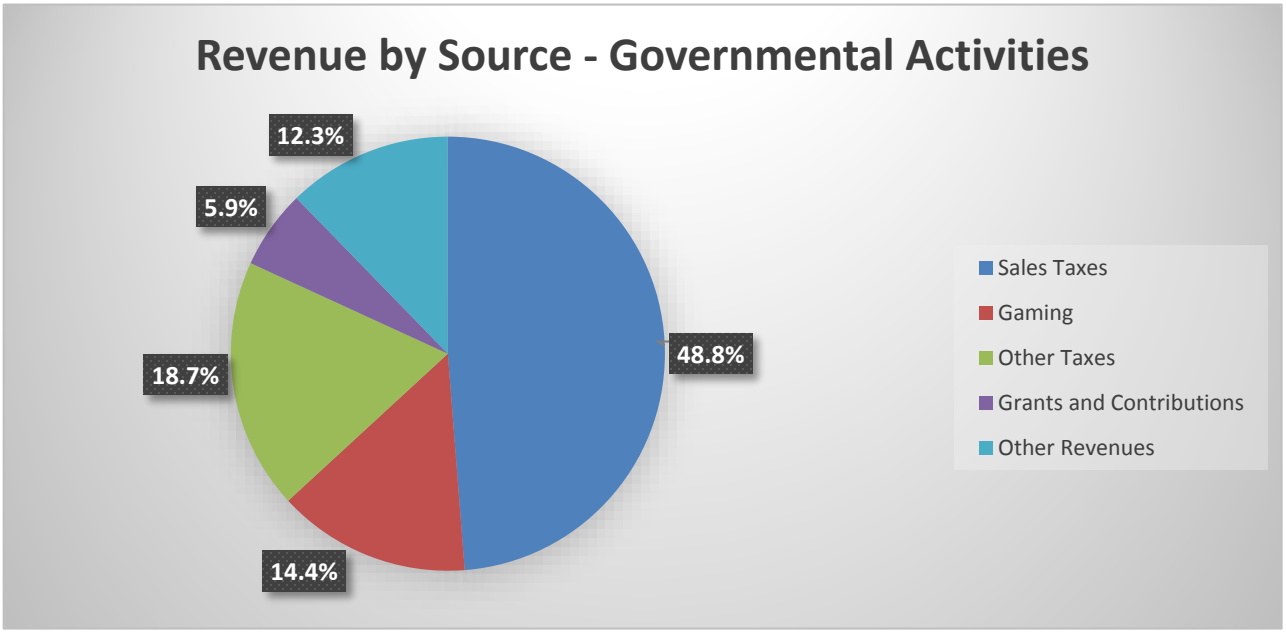
	Governmental activities		Business-type activities		Total	
	2014	2013	2014	2013	2014	2013
Revenues:						
Program revenues:						
Charges for services	$ 7,400,687	7,015,175	43,578,249	36,812,488	50,978,936	43,827,663
Operating grants and contributions	4,801,348	4,427,499	—	—	4,801,348	4,427,499
Capital grants and contributions	707,357	1,019,057	—	—	707,357	1,019,057
General revenues:						
Sales taxes	45,758,779	44,339,854	—	—	45,758,779	44,339,854
Other taxes	17,543,501	17,201,891	—	—	17,543,501	17,201,891
Gaming	13,503,178	12,666,576	—	—	13,503,178	12,666,576
Other general revenues	4,124,593	1,835,790	3,100,549	2,310,499	7,225,142	4,146,289
Total revenues	93,839,443	88,505,842	46,678,798	39,122,987	140,518,241	127,628,829
Expenses:						
General government	20,108,325	16,298,203	—	—	20,108,325	16,298,203
Public safety	42,231,092	39,847,851	—	—	42,231,092	39,847,851
Highways and streets	2,767,281	3,336,742	—	—	2,767,281	3,336,742
Culture and recreation	7,953,588	7,966,034	—	—	7,953,588	7,966,034
City Court and Marshal	1,941,231	1,939,860	—	—	1,941,231	1,939,860
Interest on long-term debt	5,908,042	6,189,638	—	—	5,908,042	6,189,638
Bond Issuance Costs	316,254	—	—	—	316,254	—
Water and sewerage	—	—	26,686,520	24,537,826	26,686,520	24,537,826
EMS	—	—	5,613,314	5,673,711	5,613,314	5,673,711
Sanitation	—	—	5,289,741	4,055,322	5,289,741	4,055,322
Alternative fuel station	—	—	1,226,008	1,314,956	1,226,008	1,314,956
Total expenses	81,225,813	75,578,328	38,815,583	35,581,815	120,041,396	111,160,143
Excess before transfers	12,613,630	12,927,514	7,863,215	3,541,172	20,476,845	16,468,686
Transfers	191,514	(3,988,600)	(191,514)	3,988,600	—	—
Change in net position	12,805,144	8,938,914	7,671,701	7,529,772	20,476,845	16,468,686
Net position, beginning of year, as adjusted	389,565,623	380,626,709	91,438,934	83,909,162	481,004,557	464,535,871
Net position, end of year	$ 402,370,767	389,565,623	99,110,635	91,438,934	501,481,402	481,004,557

Governmental Activities

Revenues for the City of Bossier City's governmental activities for the year ended December 31, 2014 were $93.8 million, compared to $88.5 million in 2013.

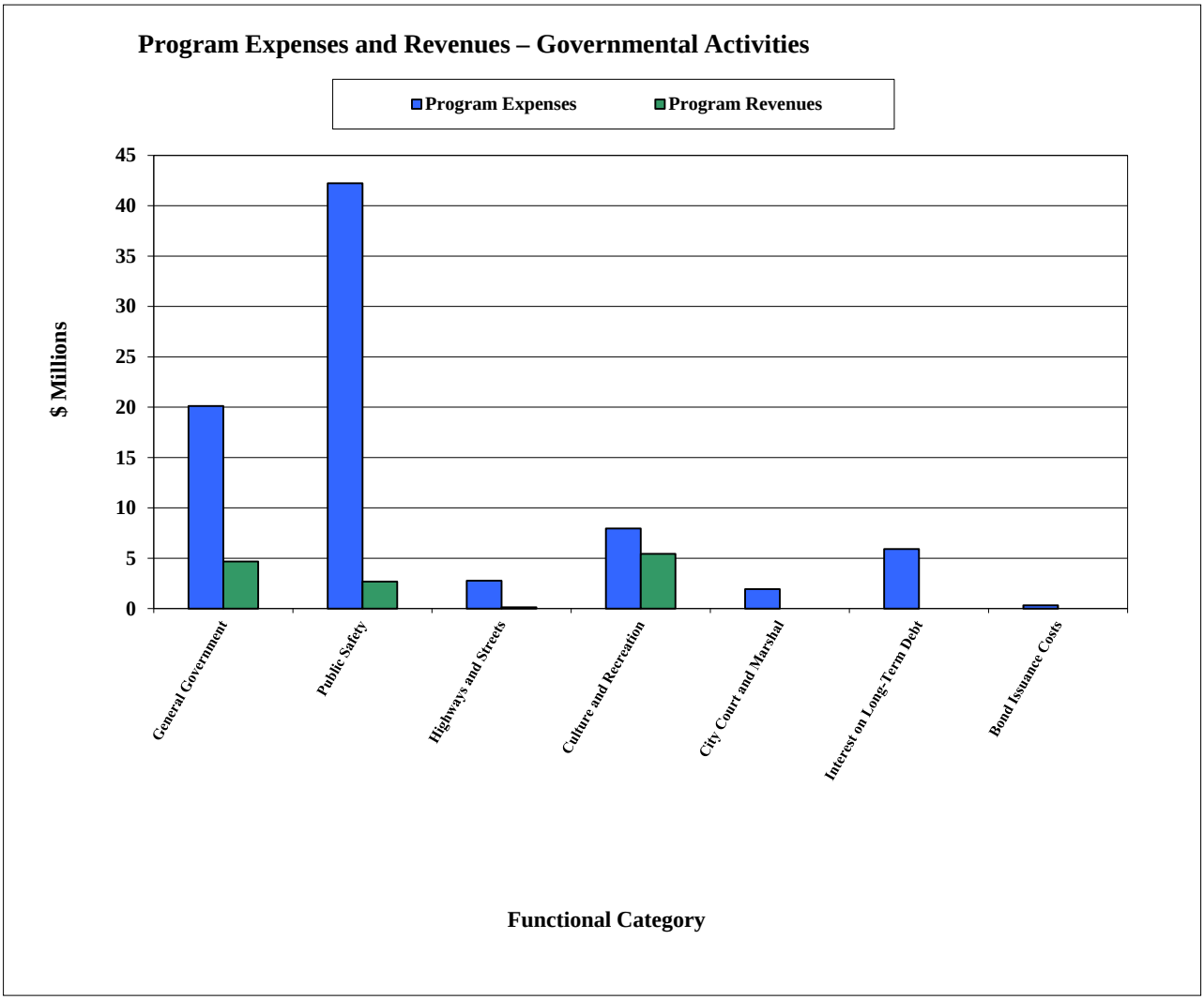
Program revenues for governmental activities increased by $0.5 million in 2014. The increase is primarily attributable to charges for services and increased operating grants and contributions. This is offset by a decrease in capital grants.

In total, general revenues increased by $4.9 million. This increase is primarily attributable to increases in all taxes and other general revenues.



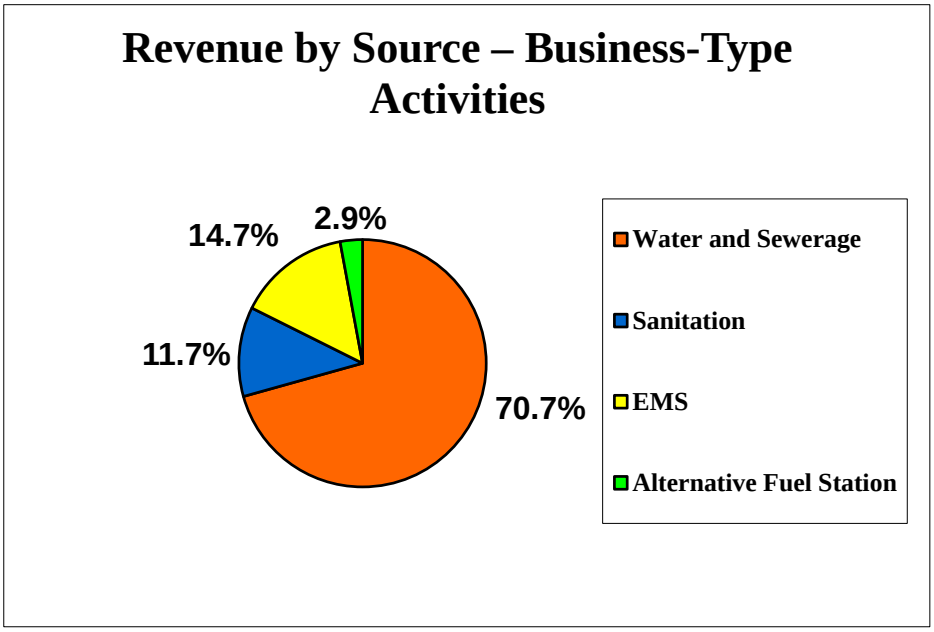
The cost of all governmental activities in 2014 was $81.2 million, an increase of $5.6 million. This increase is predominately due to expenses incurred by general government and public safety operations offset by a decrease in highways and streets.

The City of Bossier City's largest programs are public safety, general government, highways and streets, culture and recreation, and City Court and Marshal. The graph below shows the expenses and program revenues generated by governmental activities:



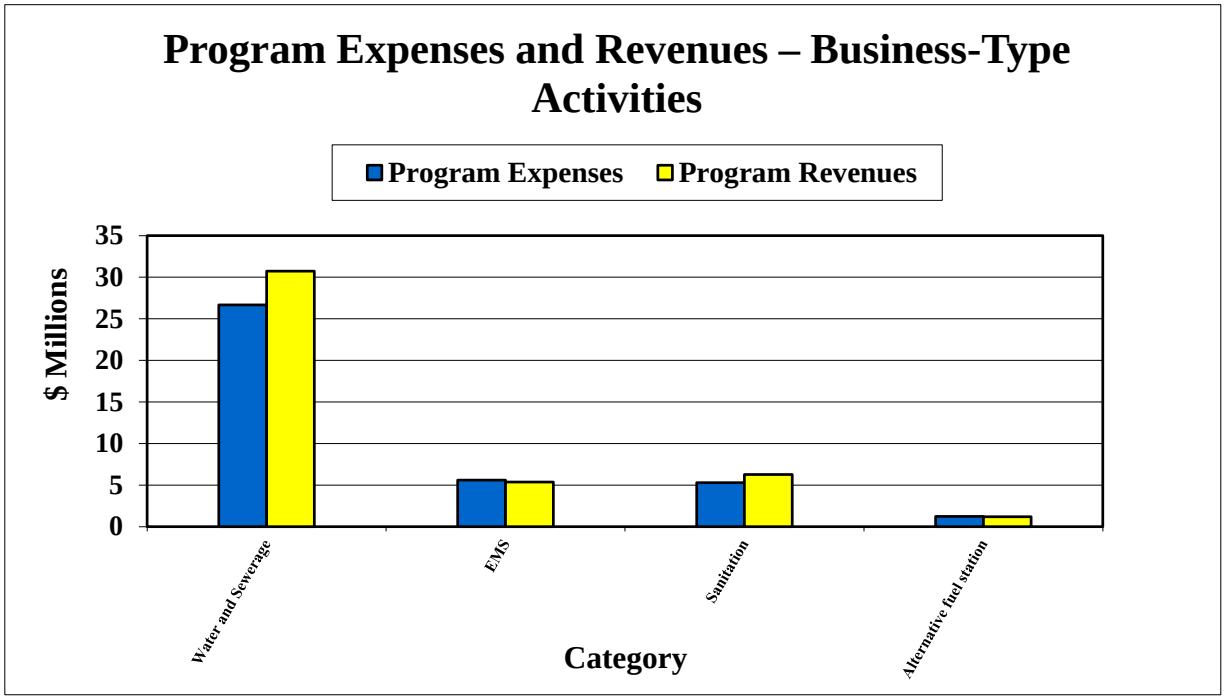
Business-Type Activities

Charges for services for the City of Bossier City's business-type activities were $43.6 million in 2014, an increase of $6.8 million. This increase is primarily due to increased charges for services in water and sewer.



Expenses and Program Revenues – Business-Type Activities

The costs of these activities were $38.8 million in 2014, an increase of $3.2 million. The Water and Sewerage and Sanitation funds had increases in expenses while the EMS and Alternative Fuel Station funds had small decreases.



Financial Analysis of the City of Bossier City's Funds

Governmental Funds

As noted earlier, the City of Bossier City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the City of Bossier City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City of Bossier City's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a city's net resources available for spending at the end of the fiscal year.

- As of the close of the current fiscal year, the City of Bossier City's governmental funds reported a combined ending fund balance of $127.4 million, an increase of $14.4 million in comparison with the prior fiscal year. Of this amount, $8.4 million, or 6.6%, was unassigned fund balance, which is available for spending at the government's discretion. The remainder of the fund balance is not available for new spending and has been classified into the following categories:

Nonspendable	$ 18,243,784
Restricted	52,877,676
Committed	47,649,414
Assigned	214,027

- The General Fund is the chief operating fund of the City of Bossier City. At the end of the current fiscal year, unassigned fund balance of the General Fund was $8.5 million. The total unassigned is available for spending at the City Council's discretion. The fund balance of the City of Bossier City's General Fund increased by $0.7 million.
- The Riverboat Gaming Special Revenue Fund has a total fund balance of $30.7 million, all of which is currently committed for economic development although the City Council may elect to redirect some or all of these funds in the future. Riverboat gaming revenues collected prior to 1999 were accumulated in this fund until a base amount of $30 million was attained, as required by city ordinance. A net increase of $487,303 occurred during the current fiscal year.
- The Arena Special Revenue Fund accounts for the operations of the Bossier City CenturyLink Arena (Arena). The Arena has a fund deficit of $72,789, which reflected a decrease in the deficit of $132,862 in 2014. Arena revenues increased by approximately $449,000 in 2014 compared to a decrease in expenses of approximately $57,000. Transfers in decreased by $300,000 in 2014.
- The Riverboat Gaming Capital Projects Fund has a total fund balance of $7.6 million. This fund balance is restricted by the City Council to be used for capital projects. A net increase of $517,448 occurred during the current fiscal year due to an increase in gaming revenues and a decrease in capital outlay and transfers out.
- The 2007 Bond Issue Capital Projects Fund has a total fund balance of $5.1 million, which is restricted for capital projects. Fund balance decreased by $1.7 million due to capital outlay on capital projects offset by investment income. This fund was created in 2007 to account for the proceeds and expenditure of the City's $100 million of bonds issued in 2007. The bonds were issued for the purpose of various capital projects.
- The 2014 Bond Issue Capital Projects Fund has a total fund balance of $14.3 million, which is restricted for capital projects. This fund was created in 2014 to account for the proceeds and expenditure of the City's $14.1 million of bonds issued in 2014. The bonds were issued for the purpose of various capital projects, primarily for the redevelopment of downtown Bossier City.
- The Public Health and Safety Permanent Fund has a total fund balance of $18.3 million, of which $18.0 million is the nonspendable principal balance. The remaining $0.3 million is restricted for public health and safety. The fund experienced a net increase in fund balance of $296,768.
- Other Governmental Funds had a total fund balance of $42.6 million, which reflected a decrease of $0.4 million primarily due to an increase in capital outlay.

General Fund Budgetary Highlights

The budget policy of the City of Bossier City complies with state law, as amended, and as set forth in Louisiana Revised Statutes Title 39, Chapter 9, Louisiana Local Government Budget Act (LSA-R.S. 39:1301 et seq.).

The original budget for the General Fund of the City of Bossier City was adopted on December 3, 2013. For the year ended December 31, 2014, no amendments were made to the General Fund.

Selected significant differences between the budget and the actual results of the General Fund are:

Revenues

- Sales taxes were $234,437 lower than the budget due to lower than anticipated sales taxes collected.
- Ad valorem taxes were $245,147 lower than the budget due to certain payments made under protest.

Expenditures

- Fire department expenditures were less than budget by $491,721 due to lower head count and related costs.
- Police department expenditures were less than budget by $564,561 due to lower head count and related costs.

Capital Assets and Debt Administration

Capital Assets: The City of Bossier City's investment in capital assets as of December 31, 2014 amounts to $668.7 million (net of accumulated depreciation). This investment in capital assets includes land, buildings, and improvements, streets, drainage, furniture and equipment, and construction in progress. The table below shows the value at the end of the fiscal year:

City of Bossier City's Capital Assets

(Net of depreciation)

	Governmental activities		Business-type activities	
	2014	**2013**	**2014**	**2013**
Land and land improvements	$ 119,803,188	115,496,092	861,184	861,184
Buildings and structures	137,777,497	136,966,523	—	—
Equipment and vehicles	10,592,427	7,868,188	2,238,257	2,265,664
Water and reservoir treatment plant	—	—	117,479,608	42,192,912
Transmission and distribution system	—	—	43,478,077	41,278,082
Infrastructure	138,314,367	120,171,415	—	—
Construction in progress – buildings	9,729,156	28,701,926	88,407,906	141,038,110
Total	$ 416,216,635	409,204,144	252,465,032	227,635,952

Major capital asset events during the current fiscal year included the following:

- Central Fire Station Expansion
- Arthur Teague Parkway Improvements
- Automated Meter Reading Implementation
- Kroger Supermarket Infrastructure Project

Additionally, significant infrastructure projects, including the Swan Lake Road expansion, were placed in service.

Long-term debt: At the end of the current fiscal year, the City of Bossier City had total debt outstanding of $381,681,517. The City of Bossier City has no general bonded debt outstanding. The following table summarizes bonds outstanding at December 31, 2014 and 2013:

City of Bossier City's Outstanding Debt

	Governmental activities		Business-type activities	
	2014	2013	2014	2013
Revenue bonds	$ 142,530,616	134,849,728	239,150,901	204,546,432

There were no changes in the ratings of the City's bonds from Moody's and a slight increase in rating from Standard and Poor's. Moody's Investors Service assigned an Aa3 rating to the City and Standard and Poor's Corporation assigned an AA – rating as compared to an A+ in the prior year.

For additional information regarding capital assets and long-term debt, see notes 5 and 6, respectively, in the notes to the basic financial statements.

Economic Factors and Next Year's Budgets and Rates

The following economic factors were considered when the budget for fiscal year 2014 was presented to the City Council:

The plan is designed to continue supporting the following broadly stated objectives: (1) to improve current level of services to our citizens; (2) to continue improving City facilities and infrastructure; (3) to provide continuous support of residential expansion and economic development; and (4) to maintain and improve the quality of life for our citizens.

For the year 2015, the City has budgeted a 2.7% increase in sales tax dollars over 2014 actual. This increase is due to the continued success of the Boardwalk along with the addition of new retail outlets at the Stirling Property Shopping Center. Preliminary 2015 figures reflect an increase in sales taxes of 4.1% for the first quarter. In 2014, the assessed value of property within the City increased by 5.1% resulting in an increase of 6.2% in budgeted property tax dollars in 2015. Actual licenses and permits collected during 2014 were 1.1% lower than 2013 and are budgeted 1.2% higher in 2015 as commercial and residential trends have risen.

Requests for Information

This financial report is designed to provide a general overview of the City of Bossier City's finances for all those with an interest in the City of Bossier City's finances. Questions concerning any of the information provided in this report, or requests for additional financial information, should be addressed to: Director of Finance of the City of Bossier City, 620 Benton Road, Bossier City, LA 71111, or by calling 318-741-8525.

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BASIC FINANCIAL STATEMENTS

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CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

December 31, 2014

	Primary government			
Assets	**Governmental activities**	**Business-type activities**	**Total**	**Component units**
Cash and cash equivalents	$ 43,390,152	32,273,807	75,663,959	3,944,018
Investments	84,728,215	36,519,853	121,248,068	730,180
Receivables, net	12,480,429	6,974,728	19,455,157	90,445
Prepaid items and other assets	747,778	90,000	837,778	4,146
Inventories	201,284	60,845	262,129	—
Net pension asset	8,179,554	—	8,179,554	—
Capital assets:				
Land and construction in progress	129,532,344	89,269,090	218,801,434	—
Other capital assets, net of depreciation	286,684,291	163,195,942	449,880,233	220,975
Total assets	565,944,047	328,384,265	894,328,312	4,989,764
Deferred Outflows of Resources				
Deferred loss on refunding, net	1,970,945	19,629,568	21,600,513	—
Total assets and deferred outflows of resources	567,914,992	348,013,833	915,928,825	4,989,764
Liabilities				
Accounts payable	3,668,299	6,422,280	10,090,579	4,074
Accrued liabilities	686,082	286,797	972,879	48,246
Accrued interest payable	479,560	2,133,176	2,612,736	—
Deposits and unearned revenues	3,882,611	368,751	4,251,362	—
Noncurrent liabilities:				
Due within one year	9,963,586	6,546,439	16,510,025	—
Due in more than one year	146,864,087	233,145,755	380,009,842	—
Total liabilities	165,544,225	248,903,198	414,447,423	52,320
Net Position				
Net investment in capital assets	292,928,901	64,226,380	357,155,281	220,975
Restricted for:				
Debt service – expendable	6,283,694	2,539,468	8,823,162	—
Public health and safety – nonexpendable	18,000,000	—	18,000,000	—
Public Health and Safety	306,184	—	306,184	—
Capital projects	34,577,397	—	34,577,397	—
Federal grants	33,419	—	33,419	—
Economic development and facility operations	1,985,707	—	1,985,707	—
Probation activities	—	—	—	33,525
Facility expenses	—	—	—	1,358,624
Unrestricted	48,255,465	32,344,787	80,600,252	3,324,320
Total net position	$ 402,370,767	99,110,635	501,481,402	4,937,444

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Activities

Year ended December 31, 2014

Functions/programs	Expenses	Program revenues: Charges for services	Program revenues: Operating grants and contributions	Program revenues: Capital grants and contributions	Net (expenses) revenues and changes in net position — Primary government: Governmental activities	Primary government: Business-type activities	Primary government: Total	Component units
Primary government:								
Governmental activities:								
General government	$ 20,108,325	3,573,418	390,523	707,357	(15,437,027)	—	(15,437,027)	—
Public safety	42,231,092	919,782	1,760,664	—	(39,550,646)	—	(39,550,646)	—
Highways and streets	2,767,281	127,128	—	—	(2,640,153)	—	(2,640,153)	—
Cultural and recreation	7,953,588	2,780,359	2,650,161	—	(2,523,068)	—	(2,523,068)	—
City Court and City Marshal	1,941,231	—	—	—	(1,941,231)	—	(1,941,231)	—
Interest on long-term debt	5,908,042	—	—	—	(5,908,042)	—	(5,908,042)	—
Bond issuance costs	316,254	—	—	—	(316,254)	—	(316,254)	—
Total governmental activities	81,225,813	7,400,687	4,801,348	707,357	(68,316,421)	—	(68,316,421)	—
Business-type activities:								
Water and sewerage	26,686,521	30,734,810	—	—	—	4,048,289	4,048,289	—
EMS	5,613,313	5,372,616	—	—	—	(240,697)	(240,697)	—
Sanitation	5,289,741	6,281,083	—	—	—	991,342	991,342	—
Alternative fuel station	1,226,008	1,189,740	—	—	—	(36,268)	(36,268)	—
Total business-type activities	38,815,583	43,578,249	—	—	—	4,762,666	4,762,666	—
Total primary government	$ 120,041,396	50,978,936	4,801,348	707,357	(68,316,421)	4,762,666	(63,553,755)	—
Component units:								
Bossier Public Trust Financing Authority	$ 3,000	8,330	—	—	—	—	—	5,330
City Court	271,535	265,112	—	—	—	—	—	(6,423)
City Marshal	218,943	298,446	—	—	—	—	—	79,503
Metropolitan Planning Commission	444,270	276,566	—	—	—	—	—	(167,704)
Total component units	$ 937,748	848,454	—	—	—	—	—	(89,294)
General revenues:								
Taxes:								
Property taxes levied for general purposes					$ 12,889,110	—	12,889,110	—
Sales taxes levied for general purposes					15,923,473	—	15,923,473	—
Sales taxes levied for capital projects					15,202,028	—	15,202,028	—
Sales taxes levied for debt service					5,588,487	—	5,588,487	—
Sales taxes levied for pension plans					9,044,791	—	9,044,791	—
Franchise taxes					4,654,391	—	4,654,391	—
Gaming					13,503,178	—	13,503,178	—
Grants and contributions not restricted to specific purposes					358,979	—	358,979	—
Investment earnings (losses)					1,901,907	924,936	2,826,843	8,819
Payments from City of Bossier City					—	—	—	185,000
Miscellaneous					1,863,707	2,175,613	4,039,320	7,630
Transfers					191,514	(191,514)	—	—
Total general revenues and transfers					81,121,565	2,909,035	84,030,600	201,449
Change in net position					12,805,144	7,671,701	20,476,845	112,155
Net position, beginning					389,565,623	91,438,934	481,004,557	4,825,289
Net position, ending					$ 402,370,767	99,110,635	501,481,402	4,937,444

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Balance Sheet

Governmental Funds

December 31, 2014

Assets	General	Riverboat Gaming Special Revenue Fund	Arena Special Revenue Fund	Riverboat Gaming Capital Projects Fund	2007 Bond Issue Capital Projects Fund	2014 Bond Issue Capital Projects Fund	Public Health and Safety Permanent Fund	Other governmental funds	Total governmental funds
Cash and cash equivalents	$ 1,935,949	266,332	2,044,706	2,817,309	2,095,397	14,344,171	220,219	17,878,722	41,602,805
Investments	3,114,322	30,259,555	—	3,962,024	2,946,786	—	18,016,131	23,642,005	81,940,823
Receivables, net	6,651,935	585,658	726,619	1,051,301	18,634	—	75,415	2,782,922	11,892,484
Due from other funds	694,582	—	—	—	—	—	—	—	694,582
Prepaid items and other assets	—	—	42,500	—	—	—	—	—	42,500
Inventories, at cost	201,284	—	—	—	—	—	—	—	201,284
Investments – restricted	—	—	—	—	—	—	100,000	—	100,000
Total assets	$ 12,598,072	31,111,545	2,813,825	7,830,634	5,060,817	14,344,171	18,411,765	44,303,649	136,474,478
Liabilities, Deferred Inflows, and Fund Balance									
Liabilities:									
Accounts payable	$ 692,184	453,566	676,041	249,972	10,082	—	5,581	1,551,228	3,638,654
Accrued liabilities	579,620	—	—	—	—	—	100,000	6,462	686,082
Due to other funds	—	—	—	—	—	—	—	120,762	120,762
Unearned revenue	1,634,200	—	286,579	—	—	—	—	37,838	1,958,617
Deposits	—	—	1,923,994	—	—	—	—	—	1,923,994
Total liabilities	2,906,004	453,566	2,886,614	249,972	10,082	—	105,581	1,716,290	8,328,109
Deferred inflows of resources:									
Unavailable revenues	754,811	—	—	—	—	—	—	—	754,811
Fund balance (deficit):									
Nonspendable:									
Prepaids	—	—	42,500	—	—	—	—	—	42,500
Inventories	201,284	—	—	—	—	—	—	—	201,284
Permanent fund principal	—	—	—	—	—	—	18,000,000	—	18,000,000
Restricted for:									
Debt service	—	—	—	—	—	—	—	6,283,694	6,283,694
Capital projects	—	—	—	—	5,050,735	14,344,171	—	24,873,766	44,268,672
Federal grants	—	—	—	—	—	—	—	33,419	33,419
Public health and safety	—	—	—	—	—	—	306,184	—	306,184
Economic development and facility operations	—	—	—	—	—	—	—	1,985,707	1,985,707
Committed for:									
Civic Center operations	—	—	—	—	—	—	—	903,870	903,870
Capital projects	—	—	—	7,580,662	—	—	—	—	7,580,662
Facility maintenance	—	—	—	—	—	—	—	8,506,903	8,506,903
Economic development	—	30,657,979	—	—	—	—	—	—	30,657,979
Assigned	214,027	—	—	—	—	—	—	—	214,027
Unassigned	8,521,946	—	(115,289)	—	—	—	—	—	8,406,657
Total fund balance (deficit)	8,937,257	30,657,979	(72,789)	7,580,662	5,050,735	14,344,171	18,306,184	42,587,359	127,391,558
Total liabilities, deferred inflows and fund balance (deficit)	$ 12,598,072	31,111,545	2,813,825	7,830,634	5,060,817	14,344,171	18,411,765	44,303,649	136,474,478

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Reconciliation of the Governmental Funds Balance Sheet
to the Statement of Net Position

December 31, 2014

Fund balances – total governmental funds		$ 127,391,558
Amounts reported for governmental activities in the statement of net assets are different because of the following:		
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds:		
Governmental capital assets	$ 540,409,231	
Less accumulated depreciation	(124,192,596)	416,216,635
Net pension assets represent the excess cumulative contributions to pension plans and are not considered as financial resources for governmental funds		
Policemen's Pension and Relief Fund	2,188,636	
Firemen's Pension and Relief Fund	5,990,918	8,179,554
Some of the City of Bossier City's property taxes and other revenues will be collected after year-end, but are not available soon enough to pay for the current period's expenditures and, therefore, are deferred in the governmental funds		754,811
Long-term liabilities including bonds payable are not due and payable in the current period and, therefore, are not reported in the governmental funds:		
Deferred loss on refunding	1,970,945	
Accrued interest payable	(479,560)	
Compensated absences	(1,415,329)	
Claims	(935,520)	
Bonds, notes, and loans payable	(142,530,616)	
Net other postemployment benefit obligation – unfunded actuarial accrued liability	(9,521,196)	(152,911,276)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are reported with governmental activities		2,739,485
Net position of governmental activities		$ 402,370,767

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Revenues, Expenditures, and Changes in Fund Balance

Governmental Funds

Year ended December 31, 2014

Revenues	General	Riverboat Gaming Special Revenue Fund	Arena Special Revenue Fund	Riverboat Gaming Capital Projects Fund	2007 Bond Issue Capital Projects Fund	2014 Bond Issue Capital Projects Fund	Public Health and Safety Permanent Fund	Other governmental funds	Total governmental funds
Taxes	$ 42,410,008	—	—	—	—	—	—	20,790,515	63,200,523
Licenses and permits	3,573,418	—	—	—	—	—	—	—	3,573,418
Intergovernmental	2,119,643	—	—	—	—	—	—	3,748,041	5,867,684
Video poker fees	360,486	—	—	—	—	—	—	—	360,486
Fees and rentals	1,111,906	—	2,446,827	127,128	—	—	—	333,532	4,019,393
Fines and penalties	889,280	—	—	—	—	—	—	30,502	919,782
Racing commission – Louisiana Downs	531,454	—	—	—	—	—	—	—	531,454
Gaming	—	—	—	12,611,238	—	—	—	—	12,611,238
Investment earnings (losses)	74,388	487,303	—	131,586	124,977	299	296,223	787,131	1,901,907
Miscellaneous	—	—	—	—	—	—	600	751,201	751,801
Total revenues	51,070,583	487,303	2,446,827	12,869,952	124,977	299	296,823	26,440,922	93,737,686
Expenditures									
Current:									
General government	11,191,825	—	—	—	—	—	—	386,188	11,578,013
Public safety	38,878,659	—	—	—	—	—	—	—	38,878,659
Highways and streets	431,334	—	—	—	—	—	—	—	431,334
Culture and recreation	2,418,286	—	2,763,965	—	—	—	—	786,700	5,968,951
City Court and City Marshal	1,884,319	—	—	—	—	—	—	16,000	1,900,319
Debt service:									
Principal	—	—	—	—	—	—	—	6,630,000	6,630,000
Interest and other charges	—	—	—	—	—	—	—	5,997,463	5,997,463
Bond Issuance Costs	—	—	—	—	—	316,254	—	—	316,254
Capital outlay	—	—	—	4,243,458	1,786,357	—	55	16,264,745	22,294,615
Metropolitan planning – payments to component units	185,000	—	—	—	—	—	—	—	185,000
Total expenditures	54,989,423	—	2,763,965	4,243,458	1,786,357	316,254	55	30,081,096	94,180,608
Excess (deficiency) of revenues over (under) expenditures	(3,918,840)	487,303	(317,138)	8,626,494	(1,661,380)	(315,955)	296,768	(3,640,174)	(442,922)
Other financing sources (uses):									
Bonds issued	—	—	—	—	—	14,065,000	—	—	14,065,000
Premium on bonds	—	—	—	—	—	595,126	—	—	595,126
Transfers in	4,586,790	—	450,000	—	—	—	—	9,759,160	14,795,950
Transfers out	—	—	—	(8,109,046)	—	—	—	(6,495,390)	(14,604,436)
Total other financing sources and uses	4,586,790	—	450,000	(8,109,046)	—	14,660,126	—	3,263,770	14,851,640
Net change in fund balances	667,950	487,303	132,862	517,448	(1,661,380)	14,344,171	296,768	(376,404)	14,408,718
Fund balances (deficit), beginning	8,269,307	30,170,676	(205,651)	7,063,214	6,712,115	—	18,009,416	42,963,763	112,982,840
Fund balances (deficit), ending	$ 8,937,257	30,657,979	(72,789)	7,580,662	5,050,735	14,344,171	18,306,184	42,587,359	127,391,558

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities

Year ended December 31, 2014

Net change in fund balances – total governmental funds		$ 14,408,718
Amounts reported for governmental activities in the statement of activities are different because of the following:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:		
Capital outlay (net of retirements of $791,416)	$ 20,057,301	
Depreciation expense	(13,044,810)	7,012,491
Revenues reported in the statement of activities, which are not reported in governmental funds because they do not provide current financial resources. This adjustment is to recognize the net change in unavailable revenues, which includes property taxes and other miscellaneous revenues		101,757
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The detail of these differences in the treatment of long term and related items is as follows:		
Bonds Issued	(14,065,000)	
Principal payments	6,630,000	(7,435,000)
The changes in other long-term assets and liabilities are reported in the statement of activities, but do not affect current financial resources of governmental funds. The changes are as follows:		
Policemen's Pension and Relief Fund net asset	(557,813)	
Firemen's Pension and Relief Fund net obligation	20,205	
Net other postemployment benefit obligation	(1,154,949)	(1,692,557)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds:		
Amortization of deferred loss on refunding	(281,248)	
Amortization of bond premium and discount	349,238	
Premium on bonds issued	(595,126)	
Increase in compensated absences	(76,003)	
Decrease in claims	579,480	
Decrease in accrued interest	21,431	(2,228)
Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue of the internal service funds is reported with governmental activities		411,963
Change in net position of governmental activities		$ 12,805,144

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

Proprietary Funds

December 31, 2014

Assets	Business-type activities enterprise funds: Water and sewerage	Business-type activities enterprise funds: Other enterprise funds	Business-type activities enterprise funds: Total	Governmental activities internal service funds
Current assets:				
Cash and cash equivalents	$ 7,146,608	1,873,291	9,019,899	1,787,347
Investments	19,906,917	2,707,774	22,614,691	2,687,392
Receivables, net	4,379,185	2,445,814	6,824,999	116,124
Prepaid items	—	—	—	705,278
Inventories	—	60,845	60,845	—
Restricted:				
Cash and cash equivalents	2,539,468	—	2,539,468	—
Accrued interest receivable	149,729	—	149,729	—
Total current assets	34,121,907	7,087,724	41,209,631	5,296,141
Noncurrent assets:				
Restricted:				
Cash and cash equivalents	20,714,440	—	20,714,440	—
Investments	13,905,162	—	13,905,162	—
Capital assets:				
Land and land improvements	861,184	—	861,184	—
Construction in process	88,407,906	—	88,407,906	—
Water reservoir and treatment plant	147,539,929	—	147,539,929	—
Transmission and distribution system	71,640,506	—	71,640,506	—
Equipment	13,403,482	—	13,403,482	—
Less accumulated depreciation	(69,387,975)	—	(69,387,975)	—
Total capital assets (net of accumulated depreciation)	252,465,032	—	252,465,032	—
Other unearned charges	90,000		90,000	
Total other assets	90,000	—	90,000	—
Total noncurrent assets	287,174,634	—	287,174,634	—
Total assets	321,296,541	7,087,724	328,384,265	5,296,141
Deferred Outflows of Resources				
Deferred loss on refunding, net	19,629,568	—	19,629,568	
Total assets and deferred outflows of resources	340,926,109	7,087,724	348,013,833	5,296,141
Liabilities				
Current liabilities (payable from current assets):				
Accounts payable	6,004,431	417,849	6,422,280	29,645
Accrued liabilities	159,396	127,401	286,797	—
Due to other fund	—	—	—	101,999
Customer deposits	368,751	—	368,751	—
Accrued claims	—	—	—	2,425,012
Compensated absences	177,508	242,758	420,266	—
Unearned revenue	—	—	—	—
Total current liabilities (payable from current assets)	6,710,086	788,008	7,498,094	2,556,656
Current liabilities (payable from restricted assets):				
Accrued interest on revenue bonds	2,133,176	—	2,133,176	—
Current portion of long-term debt	6,126,173	—	6,126,173	—
Total current liabilities (payable from restricted assets)	8,259,349	—	8,259,349	—
Total current liabilities	14,969,435	788,008	15,757,443	2,556,656
Noncurrent liabilities:				
Compensated absences	47,497	73,530	121,027	—
Bonds and notes payable	233,024,728	—	233,024,728	—
Total noncurrent liabilities	233,072,225	73,530	233,145,755	—
Total liabilities	248,041,660	861,538	248,903,198	2,556,656
Net position				
Net investment in capital assets	64,226,380	—	64,226,380	—
Restricted for debt service	2,539,468	—	2,539,468	—
Unrestricted	26,118,601	6,226,186	32,344,787	2,739,485
Total net position	$ 92,884,449	6,226,186	99,110,635	2,739,485

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Revenues, Expenses, and Changes in Net Position

Proprietary Funds

Year ended December 31, 2014

	Business-type activities enterprise funds			Governmental activities internal service funds
Operating Revenues	**Water and sewerage**	**Other enterprise funds**	**Total**	
Charges for services pledged as security for revenue bonds (net of bad debt of $301,125)	$ 30,734,810	—	30,734,810	—
Charges for services (net of bad debt of $843,534)	—	12,843,439	12,843,439	3,012,598
Miscellaneous	1,393,556	782,057	2,175,613	93,000
Total operating revenues	32,128,366	13,625,496	45,753,862	3,105,598
Operating Expenses				
Personal services	5,762,023	5,984,172	11,746,195	—
Supplies	1,873,915	1,498,028	3,371,943	—
Administrative	474,000	102,000	576,000	—
Utilities	1,500,484	199,780	1,700,264	—
Repairs and maintenance	1,118,377	376,204	1,494,581	—
Travel and training	28,258	23,811	52,069	—
Professional services	142,670	19,794	162,464	—
Insurance	199,000	288,000	487,000	673,250
Contractual expenses	47,357	3,608,711	3,656,068	—
Miscellaneous	115,158	28,562	143,720	353,513
Claims	—	—	—	1,745,145
Depreciation	4,254,894	—	4,254,894	—
Total operating expenses	15,516,136	12,129,062	27,645,198	2,771,908
Operating income	16,612,230	1,496,434	18,108,664	333,690
Nonoperating Revenues (Expenses)				
Investment earnings (losses)	858,606	66,330	924,936	78,273
Interest expense	(8,906,302)	—	(8,906,302)	—
Bond Issue Costs	(2,163,132)	—	(2,163,132)	—
Amortization	(16,507)	—	(16,507)	—
Fiscal charges	(84,444)	—	(84,444)	—
Total nonoperating revenues (expenses)	(10,311,779)	66,330	(10,245,449)	78,273
Income before transfers	6,300,451	1,562,764	7,863,215	411,963
Transfers in	—	—	—	—
Transfers out	(180,114)	(11,400)	(191,514)	—
	(180,114)	(11,400)	(191,514)	—
Change in net position	6,120,337	1,551,364	7,671,701	411,963
Total net position, beginning	86,764,112	4,674,822	91,438,934	2,327,522
Total net position, ending	$ 92,884,449	6,226,186	99,110,635	2,739,485

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Cash Flows

Proprietary Funds

Year ended December 31, 2014

	Business-type activities enterprise funds			Governmental activities internal service funds
	Water and sewerage	Other enterprise funds	Total	
Cash flows from operating activities:				
Receipts from operations	$ 29,391,059	12,469,384	41,860,443	3,012,598
Payments to suppliers	(8,466,164)	(6,028,739)	(14,494,903)	(1,034,667)
Payments to employees	(5,726,492)	(5,997,505)	(11,723,997)	—
Claims paid	—	—	—	(1,970,604)
Other receipts	3,243,120	782,057	4,025,177	132,860
Net cash provided by operating activities	18,441,523	1,225,197	19,666,720	140,187
Cash flows from noncapital financing activities:				
Transfers in (out)	(180,114)	(11,400)	(191,514)	—
Advance from other fund	—	—	—	100,779
Net cash provided by (used in) noncapital financing activities	(180,114)	(11,400)	(191,514)	100,779
Cash flows from capital and related financing activities:				
Acquisition and construction of capital assets	(28,169,509)	—	(28,169,509)	—
Refunding bond proceeds	129,051,070	—	129,051,070	—
Bond Proceeds	30,972,230	—	30,972,230	
Bond Issuance Costs	(2,163,132)	—	(2,163,132)	—
Payments to bond refunding escrow	(137,408,031)	—	(137,408,031)	—
Principal paid on debt	(5,559,274)	—	(5,559,274)	—
Interest paid	(9,919,976)	—	(9,919,976)	—
Fiscal charges	(84,444)	—	(84,444)	—
Net cash used in capital and related financing activities	(23,281,066)	—	(23,281,066)	—
Cash flows from investing activities:				
Sale (purchase) of investments	1,197,305	(1,202,798)	(5,493)	(786,078)
Interest received	710,023	41,007	751,030	37,570
Net cash used in investing activities	1,907,328	(1,161,791)	745,537	(748,508)
Net increase (decrease) in cash and cash equivalents	(3,112,329)	52,006	(3,060,323)	(507,542)
Cash and cash equivalents, beginning of year	33,512,845	1,821,285	35,334,130	2,294,889
Cash and cash equivalents, end of year	$ 30,400,516	1,873,291	32,273,807	1,787,347

(Continued)

CITY OF BOSSIER CITY, LOUISIANA

Statement of Cash Flows

Proprietary Funds

Year ended December 31, 2014

	Business-type activities enterprise funds			Governmental activities internal service funds
	Water and sewerage	Other enterprise funds	Total	
Reconciliation of operating income to net cash provided by operating activities:				
Operating income	$ 16,612,230	1,496,434	18,108,664	333,690
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:				
Depreciation	4,254,894	—	4,254,894	—
Provision for bad debts	301,125	843,534	1,144,659	—
Decrease (increase) in assets:				
Accounts receivable	477,955	(1,217,589)	(739,634)	(8,111)
Inventories	—	20,910	20,910	—
Prepaid items	—	—	—	41,030
Increase (decrease) in liabilities:				
Accounts payable	(2,966,945)	21,300	(2,945,645)	(963)
Accrued liabilities	24,146	73,941	98,087	—
Compensated absences	11,385	(13,333)	(1,948)	—
Customer deposits	12,925	—	12,925	—
Unearned revenue	(286,192)	—	(286,192)	—
Accrued claims	—	—	—	(225,459)
Total adjustments	1,829,293	(271,237)	1,558,056	(193,503)
Net cash provided by operating activities	$ 18,441,523	1,225,197	19,666,720	140,187
Noncash items:				
Amortization	$ 907,697	—	907,697	—
Change in fair value of investments	187,583	25,324	212,907	36,792

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Fiduciary Net Position

Fiduciary Funds

December 31, 2014

Assets		Pension trust funds	Agency funds
Cash and cash equivalents	$	2,636,825	84,943
Prepaids		—	691,326
Receivables:			
Interest receivable		516,320	490
Other Receivables		188,510	493,635
Other Assets		8,020	—
Investments, at fair value:			
U.S. government, agency, and municipal securities		84,184,291	119,316
Certificates of deposit		1,191,893	—
Total investments		85,376,184	119,316
Total assets		88,725,859	1,389,710
Liabilities			
Accounts payable		—	180,228
Accrued liabilities		—	82,300
Taxes paid under protest		—	293,726
Refundable deposits		—	308,139
Due to other funds		—	471,821
Due to other governmental units		313,209	53,496
Total liabilities		313,209	1,389,710
Net Position			
Held in trust for pension benefits	$	88,412,650	—

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Changes in Fiduciary Net position

Pension Trust Funds

Year ended December 31, 2014

Additions	
Contributions from the City:	
Sales taxes, net	$ 9,044,791
Fire insurance premiums	261,757
City court fines	7,045
City liquor licenses	178,851
Total contributions	9,492,444
Investment earnings	7,993,273
Total additions	17,485,717
Deductions	
Pensions and benefits	6,329,887
Administrative expenses	95,321
Total deductions	6,425,208
Change in net position	11,060,509
Net position, beginning	77,352,141
Net position, ending	$ 88,412,650

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Net Position

Component Units

December 31, 2014

Assets	Bossier Public Trust Financing Authority	Bossier City Court	Bossier City Marshal	Metropolitan Planning Commission	Total
Cash and cash equivalents	$ 66	3,424,358	456,596	62,998	3,944,018
Investments	378,704	12,620	251,538	87,318	730,180
Receivables, net	536	4,851	1,587	950	7,924
Prepaid expenses	—	—	3,180	966	4,146
Accrued interest	—	—	—	358	358
Due from other governments	—	—	82,163	—	82,163
Capital assets:					
Other capital assets, net of depreciation	—	47,589	161,186	12,200	220,975
Total assets	379,306	3,489,418	956,250	164,790	4,989,764
Liabilities					
Accounts payable	—	1,700	1,963	411	4,074
Accrued expenses	—	1,915	—	46,331	48,246
Total liabilities	—	3,615	1,963	46,742	52,320
Net position					
Net investment in capital assets	—	47,589	161,186	12,200	220,975
Restricted for:					
Probation activities	—	—	33,525	—	33,525
Facility expenses	—	1,358,624	—	—	1,358,624
Unrestricted	379,306	2,079,590	759,576	105,848	3,324,320
Total net position	$ 379,306	3,485,803	954,287	118,048	4,937,444

See accompanying notes to basic financial statements.

CITY OF BOSSIER CITY, LOUISIANA

Statement of Activities

Component Units

Year ended December 31, 2014

		Program revenues		Net (expenses) revenues and changes in net position				
	Expenses	Charges for services	Operating grants and contributions	Bossier Public Trust Financing Authority	Bossier City Court	Bossier City Marshal	Metropolitan Planning Commission	Total
Bossier Public Trust Financing Authority								
Mortgage operations	$ 3,000	8,330	—	5,330	—	—	—	5,330
Bossier City Court								
Judicial	271,535	265,112	—	—	(6,423)	—	—	(6,423)
Bossier City Marshal								
Public Safety	218,943	298,446	—	—	—	79,503	—	79,503
Metropolitan Planning Commission								
Planning and zoning	444,270	276,566	—	—	—	—	(167,704)	(167,704)
	$ 937,748	848,454	—					
General revenues:								
Investment earnings				$ —	4,534	1,793	2,492	8,819
Payment from the City of Bossier City				—	—	—	185,000	185,000
Miscellaneous				—	4,056	3,224	350	7,630
Total general revenues				—	8,590	5,017	187,842	201,449
Change in net position				5,330	2,167	84,520	20,138	112,155
Net position, beginning				373,976	3,483,636	869,767	97,910	4,825,289
Net position, ending				$ 379,306	3,485,803	954,287	118,048	4,937,444

See accompanying notes to basic financial statements.

(1) Summary of Significant Accounting Policies

The City of Bossier City, Louisiana (the City) was incorporated in 1907 and operates under a City Charter dated July 1, 1977, which provides for a strong Mayor-Council form of government. The City provides the following services as authorized by its charter: public safety, highways and streets, sanitation, water and sewerage, culture and recreation, and general administrative services. Education and welfare are administered by other governmental entities.

The basic criterion for determining whether a governmental department, agency, institution, commission, public authority, or other governmental organization should be included in a primary governmental unit's reporting entity for basic financial statements is financial accountability. Financial accountability includes the appointment of a voting majority of the organization's governing body and the ability of the primary government to impose it's will on the organization or if there is a financial benefit/burden relationship. In addition, an organization that is fiscally dependent on the primary government should be included in its reporting entity.

The financial statements present the City (the primary government) and its component units. The component units discussed below are included in the City's reporting entity because of the significance of their operational or financial relationships with the City.

Discretely Presented Component Units

The component unit columns in the basic financial statements include the financial data of the City's component units. They are reported in a separate column to emphasize that they are legally separate from the City.

Metropolitan Planning Commission

The Metropolitan Planning Commission (Commission) is responsible for the orderly physical development of the City and the surrounding planning area. The Commission makes recommendations to the City Council and the Bossier Parish Police Jury. The Commission consists of nine members with four appointed by both the City and the Bossier Parish Police Jury, and one member is elected by joint action of the governing authorities. Although the Commission is legally separate, the City acts as its fiscal agent and has the ability to modify and approve its budget. The Commission serves the citizenry of the City and parish. The Commission does not issue separate financial statements. Condensed fund financial statements are as follows:

Balance sheet

Assets:		
Cash and equivalents	$	62,998
Investments		87,318
Other current assets		2,274
Total assets	$	152,590
Liabilities:		
Accounts payable	$	46,742
Total liabilities		46,742
Fund balance:		
Unassigned		105,848
Total liabilities and fund balance	$	152,590

Statement of revenues, expenditures, and changes in fund balance

Revenues:		
Licenses and permits	$	91,566
Intergovernmental		185,000
Payments from City of Bossier		185,000
Investment earnings		2,492
Miscellaneous		350
		464,408
Expenditures:		
General government		438,170
Total expenditures		438,170
Net change in fund balance		26,238
Fund balance, beginning		79,610
Fund balance, ending	$	105,848

Bossier City Court

The Bossier City Court (City Court) was created by the special legislative act. Its jurisdiction includes the incorporated area of the City. The City judge is elected and cannot be removed by City officials. The City Court is fiscally dependent on the City. The City has the ability to modify or approve its budget, which comes

from the General Fund. There are certain funds collected by the City Court, pursuant to state statute, which are under the control of the City Court. The City Court serves the citizenry of the City. The financial statements of the City Court included in the accompanying financial statements are as of and for the fiscal year ended December 31, 2014.

Bossier City Marshal

The Bossier City Marshal (City Marshal) is an elected official. The City Marshal is fiscally dependent on the City. The City has the ability to modify or approve the budget, which comes from the General Fund. There are certain funds collected as court costs, pursuant to state statute, which are under the control of the City Marshal. The City Marshal serves the citizenry of the City. The financial statements of the City Marshal included in the accompanying financial statements are as of and for the fiscal year ended December 31, 2014.

Bossier Public Trust Financing Authority

The Bossier Public Trust Financing Authority was created by a trust indenture, pursuant to state enabling legislation, which made the City the beneficiary. There are five trustees appointed by the City Council for terms of five years. In accordance with the terms of the trust indenture, the City has no power to transact business for the trustees nor to control or direct the actions of the trustees. The City is entitled solely to the benefits of the trust, and at the termination of the trust, it shall receive the residual of the trust. The City cannot access the organization's funds at will, although, there is some ability to access them at the discretion of the Bossier Public Trust Financing Authority. The Bossier Public Trust Financing Authority serves the citizenry of the City. The financial statements of the Bossier Public Trust Financing Authority included in the accompanying financial statements are as of and for the fiscal year ended November 30, 2014.

Complete financial statements of the individual component units with separately issued financial statements may be obtained at the following addresses:

Bossier City Court
P.O. Box 5337
Bossier City, LA 71171

Bossier City Marshal
P.O. Box 5337
Bossier City, LA 71171

Bossier Public Trust Financing Authority
333 Texas Street
Regions Bank Building, Floor 15
Shreveport, LA 71101

The Metropolitan Planning Commission does not issue separate financial statements and consists of only one governmental fund. Their financial statements are included in this report and these financial statements can be obtained from the Finance Department, P. O. Box 5337, Bossier City, LA 71171.

Other Related Organizations

Bossier Housing Authority

The Bossier Housing Authority was created by state statute, and it is legally separate from the City. The Mayor appoints the five commissioners; however, the City cannot impose its will on the Bossier Housing Authority since it does not have the ability to modify or approve the budget or overrule or modify the decisions of the commissioners. The Bossier Housing Authority is fiscally independent, and there is no financial benefit or burden relationship with the City. Therefore, it is not included in the City's financial statements.

Accounting Policies

The accounting policies of the City conform to U.S. generally accepted accounting principles as applicable to governmental units. The accounting policies of the discretely presented component units are consistent with those of the City. The following is a summary of the more significant policies:

(a) Government-Wide and Fund Financial Statements

The government-wide financial statements (GWFS) (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the City. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of net position presents information on all of the City's assets and deferred outflows and liabilities and deferred inflows, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Depreciation expense is identified by function and is included in the direct expense of each function. Interest on general long-term debt is considered an indirect expense and is reported separately on the statement of activities. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate fund financial statements (FFS) are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the GWFS. Major individual governmental and proprietary funds are reported as separate columns in the FFS.

(b) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The GWFS are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and pension trust fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met. Gaming revenues are based on gross receipts and, therefore, reported as general revenue.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Ad valorem taxes are considered "measurable" at the time of levy, whereas such items as beer taxes are considered "measurable" when in the hands of intermediary collecting agencies and are recognized as revenue at that time. Substantially all other nonintergovernmental revenues are susceptible to accrual and are recognized when earned or the underlying transaction occurs. Sales taxes are accrued in the individual funds to which they pertain. For intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. Grants and similar items are recognized as revenues as soon as all eligibility requirements have been met. In reimbursement-type programs, moneys must be expended on the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In other programs in which moneys are virtually unrestricted as to the purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements, the resources are reflected as revenues at the time of receipt or earlier if susceptible to accrual criteria are met.

The accounts of the City are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/net position, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements. The following fund types are used by the City:

Governmental Funds

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The City reports the following major governmental funds:

General Fund – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Riverboat Gaming Special Revenue Fund – This fund accounts for the moneys received from the riverboats prior to 1999 and the earnings on those moneys. City ordinance required the riverboat moneys be accumulated in this fund until a base amount of $30 million was attained. The funds will be used for economic development as well as other uses as determined by City Council ordinance. Currently fund balance amounts are committed to economic development but this is subject to change.

Arena Special Revenue Fund – This fund accounts for the revenues received (including direct event, ancillary, advertising, luxury box, and other income) and operating expenses incurred in the operations of the City's CenturyTel Center Arena Fund (the Arena).

Riverboat Gaming Capital Projects Fund – This fund is used to account for expenditures associated with downtown development, major park improvements, and other major capital projects, and is funded by a percentage of gross gaming receipts and the initial payments made by four riverboat casinos and related interest earnings.

2007 Bond Issue Capital Projects Fund – This fund accounts for the proceeds and expenditures of the 2007 bonds that were issued for the purpose of constructing the Cyber Innovation Center and various other capital projects.

2014 Bond Issue Capital Projects Fund – This fund accounts for the proceeds and expenditures of the 2014 bonds that were issued for the purpose of the redevelopment of downtown Bossier City and various projects related thereto.

Public Health and Safety Permanent Fund – This fund was created to account for the proceeds from the sale of the Bossier Medical Center. The proceeds from the sale of $18 million may not be spent. Earnings on the principal may only be spent for the purpose of public health and safety.

Additionally, the City reports the following governmental fund types:

Special Revenue Funds – Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds – The debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. The debt service funds receive a portion of all ad valorem and sales taxes paid to the City.

Capital Project Funds – Capital project funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Proprietary Funds

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those often found in the private sector. All proprietary funds and the pension trust funds are

accounted for on a capital maintenance measurement focus; that is, the measurement focus is upon determination of the change in net position. The City reports the following major proprietary fund:

Department of Water and Sewerage Enterprise Fund – Operated as a self-sustaining utility of the City and is responsible for providing the residents of the City with water and sewerage treatment.

Additionally, the City reports the following proprietary fund types:

Enterprise Funds – Enterprise funds are used to account for activities in which established fees and charges are designed to recover its costs, including capital costs such as depreciation and debt service.

Internal Service Funds – Internal service funds are used to account for the financing of services provided by one department of the City to other departments on a cost-reimbursement basis. The City maintains two internal service funds for workmen's compensation and general insurance coverage.

Fiduciary Funds

Fiduciary funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Pension Trust Funds – The City maintains two retirement funds, which are accounted for and reported as fiduciary funds since economic resources are critical. These funds are the Firemen's Pension and Relief Fund (Firemen's Fund) and the Policemen's Pension and Relief Fund (Policemen's Fund).

Agency Funds – Agency funds are custodial in nature and do not present results of operations or have a measurement focus. The Consolidated Sales Tax Fund accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board and various municipalities within the parish. The Riverboat Gaming Agency Fund accounts for the receipt and distribution of funds received from the riverboats and paid to other local government agencies under the terms of the agreements with the riverboats. The Payroll Clearing Agency Fund accounts for the receipt and disbursement of payroll taxes, certain insurance premiums, and other similar amounts until they are paid to the proper recipient.

As a general rule, the effect of interfund activity has been eliminated from the GWFS. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned. Transactions that would be treated as revenues, expenditures, or expenses if they involved organizations external to the City, such as routine employer contributions from the General Fund to the pension trust funds, are accounted for as revenues and expenditures or expenses in the funds involved.

Amounts reported as program revenues include: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and

contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise and internal service funds are charges to customers for sales and services. Operating expenses for enterprise and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed.

(c) Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the GWFS. Capital assets are recorded at historical cost or estimated historical cost for assets where actual historical cost is not available and depreciated over their estimated useful lives. Donated capital assets are recorded at their estimated fair value at the date of donation. The City maintains a threshold level for capitalization of assets except land and construction in progress. All land and construction in progress are capitalized, regardless of the amount. All other capital assets are capitalized utilizing a threshold of $25,000 for land improvements; $50,000 for buildings and building improvements; $5,000 for furniture, equipment, and vehicles; and $250,000 for infrastructure. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Capital assets are not reported in the governmental fund financial statements.

Estimated useful life is management's estimate of how long the asset is expected to meet service demands. Capital assets have not been assigned a salvage value because management feels that the salvage value is immaterial. Straight-line depreciation is calculated based on the following estimated useful lives:

Land improvements	20–30 years
Infrastructure	40 years
Buildings	40 years
Building improvements	40 years
Water reservoir and treatment plant	10–60 years
Transmission and distribution system	10–50 years
Furniture and equipment	5–10 years
Vehicles	5 years

(d) Long-Term Liabilities

In the GWFS, and proprietary fund types in the FFS, long-term debt, and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net position. Bond premiums and discounts are deferred and amortized over the term of the related debt using the effective-interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the FFS, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

(e) Investments

For all funds, investments are stated at fair value based on quoted market prices. The investments at December 31, 2014 were primarily U.S. government instrumentalities (see note 2 for the City's investment policy).

(f) Prepaid Items

Prepaid items consist of items such as prepaid insurance and other prepaid expenditures. The cost is recorded as an asset at the time such items are purchased in both government-wide and fund financial statements. The nonspendable amount for prepaid expenditures in governmental fund types is equal to the amount of prepaid expenditures to indicate a portion of the fund balance is not available for expenditure.

(g) Inventories

Inventories are valued at cost (first-in, first-out). Inventories in the General Fund consist of expendable supplies held for consumption. The cost is recorded as an asset at the time individual inventory items are purchased and charged as an expenditure when used in both government-wide and fund financial statements. The nonspendable amount for inventories in governmental fund type is equal to the amount of inventories to indicate a portion of fund balance is not available for expenditure. Inventories in the enterprise funds consist of repair materials and spare parts.

(h) Refundable Deposits

The Department of Water and Sewerage of the City requires that its first time water and sewer customers or customers not in good standing place a deposit before service is rendered. If customers maintain the status of good standing for one year, the deposits are returned. These moneys are not restricted by law and are generally used by the Department of Water and Sewerage in meeting current operating cash requirements.

The Sales Tax Department requires deposits of certain establishments involved in special events and before being allowed to sell alcohol. The deposits are used to offset delinquent tax bills or are returned upon the respective activity ceasing.

Proceeds from ticket sales for Arena events sold in advance are reflected as a deposit until the event occurs and settlement with the event promoter is complete.

(i) Deferred Inflows/Outflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial element represents a consumption of net position that applies to a future period so will not be recognized as an outflow of resources (expense/expenditure) until then. The City has one item, deferred loss on refunding, that meets this definition and is reported as a deferred outflow on the government-wide statement of net position. A deferred loss on refunding results from the difference between the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the remaining life of the refunded debt or the life of the refunding.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial element represents an acquisition of net position that applies to a future period so will not be recognized as an inflow of resources (revenue) until then. The City has one item, unavailable revenue, which arises under the modified accrual basis of accounting that qualifies for reporting in this category. Unavailable revenues consist primarily of taxes not collected within 60 days after year-end. These amounts are deferred and recognized as an inflow of resources in the period they become available in the governmental fund financial statements and are recognized as revenue in the government-wide financial statements.

Certain licenses are collected in advance; therefore, the recognition of revenue is deferred until the following year. Rental fees for luxury boxes and advertising at the Arena are collected in advance. The revenue is recognized over the term of the agreements. In the GWFS, revenues that are not yet earned are deferred.

(j) Vacation and Sick Leave

City employees are granted vacation and sick leave in varying amounts. The maximum allowable accumulation of vacation and sick leave is up to 40 days and 100 days, respectively. In the event of termination, an employee is reimbursed for accumulated vacation days up to the maximum allowable accumulation. The City does not accrue vacation until matured in the governmental fund financial statements. The estimated liability for unused vacation for governmental funds is recorded in the GWFS. Accumulated vacation leave of proprietary funds is recorded as an expense and liability of those funds as it is earned by the employees.

(k) Pension Plans

The City and the State of Louisiana collectively have five pension plans, which cover substantially all employees who meet certain length of service requirements. See note 8 for details of these plans.

(l) Restricted Assets

Certain proceeds of the City's enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because their use is limited by applicable bond covenants.

(m) Classifications of Fund Balance

Fund balances in the governmental funds classified as restricted are amounts that are restricted to specific purposes that are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments. Committed fund balances are amounts that can only be used for specific purposes with constraints imposed by formal action (ordinance) of the City Council. Such committed amounts can only be used for other purposes if the City Council removes or changes the specified use by taking the same type of action taken to initially commit the amounts. Assigned fund balances are amounts that are constrained by the City's intent to be used for specific purposes but are neither restricted nor committed. Assigned fund balances are determined by the City's Director of Finance based on an ordinance or other City Council direction. The assigned fund balance currently reported in the general fund is related to encumbrances. There are currently no other assigned amounts. Nonspendable fund balance are amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact.

The City considers an expenditure to be made from the most restrictive resources/funds when more than one classification is available.

(n) Interfund Receivables and Payables

All outstanding balances between funds are reported as due to/from other funds. There is no activity between funds that is representative of lending/borrowing arrangements at the end of the fiscal year.

(o) Property Taxes

Property taxes attach as an enforceable lien on property when the assessment is approved by the Louisiana Tax Commission. Taxes are normally levied in November of each year and are due on or before December 31. The City bills and collects its own property taxes. Historically, 95% of the taxes have been collected within 60 days after the due date.

The City currently levies the maximum tax allowed by state statutes and the Louisiana Constitution for general governmental services other than taxes for special purposes (such as the funds designated for the Fire and Police Departments) or the payment of long-term debt. The City is permitted to levy taxes up to 10% of the assessed property valuation for each specified purpose for the payment of principal and interest on long-term debt after approval by the voters of the City.

(p) Grants from Other Governmental Agencies

Federal and state governmental agencies represent an important source of supplementary funding to finance housing, employment, construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General Fund, special revenue funds, capital projects funds, and enterprise funds. The grants normally specify the purpose for which the funds may be used and are subject to audit by the granting agency or its representative.

(q) Cash and Cash Equivalents

For purposes of the statement of cash flows, the City considers each fund's equity investment in the pooled cash account and all highly liquid debt instruments (including restricted assets) with an original maturity of three months or less when purchased to be cash equivalents.

(r) Self-Insurance Claims

The City is self-insured up to $400,000 for noncivil service employees and $750,000 for civil service employees for workmen's compensation coverage with an aggregate limit of $1,000,000. Liability policies are maintained by the City with third-party insurance carriers for its automobile, general liability, and property damage exposures. These policies are subject to a $3,000,000 per occurrence limit with a $100,000 per occurrence retention for claims involving third parties. The City is self-insured up to $50,000 for property claims and up to $1,000,000 for automobile and general liability claims.

Self-insured claims are recorded in the City's internal service funds in accordance with GASB Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*.

Incurred but not reported claims are recorded as liabilities in the Insurance Fund and Liability Insurance Fund. An estimate for these claims is provided by a third-party administrator based on historical experience.

(2) Cash and Investments

City of Bossier City (Primary Government)

The City maintains a consolidated cash management pool that is available for use by all funds except the Pension Trust Funds. Each fund type's portion of the consolidated cash pool is displayed in the statement of net position as "cash and cash equivalents" or "investments."

(a) Deposits

Primary Government, Including Agency Funds and Excluding Pension Trust Funds

Deposits (including demand deposit accounts and certificates of deposits) at December 31, 2014 for the City are summarized as follows:

	Carrying amount	Bank balance
$	35,471,743	38,394,415

Certificates of deposit with a maturity of three months or more are classified in the statement of net position as "investments" ($100,000).

Custodial credit risk is the risk that, in the event of a bank failure, the City's deposits may not be returned. The City's deposits with financial institutions have a carrying value of $33,461,637 and a bank balance of $36,394,337 excluding the Arena Special Revenue Fund (the Arena) and are held in the name of the City. At December 31, 2014, $250,000 of the $36,394,337 bank balance held in the name of the City was insured by FDIC insurance and $19,952,103 was covered by securities pledged by the bank in the name of the City. The remaining $16,192,234 bank balance is exposed to custodial credit risk. The Arena's deposits with financial institutions have a carrying value of $2,010,273 and a bank balance of $2,000,078 and are held in the name of the Arena's management company, which is

a private entity. At December 31, 2014, $250,000 of the $2,000,078 bank balance held in the name of the Arena's management company was insured by FDIC insurance. The remaining $1,750,078 bank balance is exposed to custodial credit risk. Under Louisiana state law, all public funds are required to be covered by depository insurance or securities pledged by the bank; however, as the Arena's deposits are held in the name of a private entity, state and federal laws prohibit banks from collateralizing these deposits.

The carrying amount of deposits does not include a cash-on-hand balance of $40,633, which is not on deposit with a financial institution. Cash on hand includes petty cash and cash received but not yet deposited at year-end.

Money market funds of $40,336,626 with original maturities of three months or less are classified as cash equivalents in the statement of net position but are an investment type.

Pension Trust Funds

Deposits (including demand deposit accounts and certificates of deposits) at December 31, 2014 for the Fiduciary Funds are summarized as follows:

	Carrying amount	Bank balance
$	2,636,825	2,649,965

Certificates of deposit with a maturity of three months or more are classified in the statement of net position as "investments" $18,898,540. There were no certificates of deposits with a maturity of three months or less.

The Pension Trust Funds' bank balance of deposits at December 31, 2014 is not exposed to any custodial credit risk as all deposits are covered by FDIC insurance or pledged securities.

(b) Investments

Primary Government

The primary government's investments are made in accordance with Louisiana Revised Statute (LSA R.S.) 33:2955. The state-authorized investments are as follows:

U.S. Treasury obligations

U.S. government agencies

U.S. government instrumentalities

Collateralized repurchase agreements

Collateralized certificates of deposit with Louisiana-domiciled institutions

Collateralized interest-bearing bank accounts

Mutual or trust funds that are registered with the Securities and Exchange Commission, which have underlying investments consisting of and limited to securities of the U.S. government or its agencies

Guaranteed investment contracts having one of the two highest short-term rating categories of either Standard and Poor's Corporation (S&P) or Moody's Investors Service (Moody's)

Investment-grade (A-1/P-1) commercial paper of domestic U.S. corporations

Louisiana Asset Management Pool (LAMP)

Obligations of state agencies, counties, cities, and other political subdivisions of any state rated as to investment quality not less than A or its equivalent

Any other investments allowed by state statute for local governments

At December 31, 2014, investments for the primary government, including agency funds and excluding pension trust funds, were as follows:

	Investment maturity in years			
	Less than 1 year	**1–3 years**	**3–5 years**	**Fair value**
U.S. government instrumentalities	$ 8,193,630	46,840,825	66,232,929	121,267,384
Money market	40,336,626			40,336,626
Total investments	$ 48,530,256	46,840,825	66,232,929	161,604,010

The investments with original maturities of three months or more when purchased totaling $121,248,068 are classified as "investments" in the statement of net position and $119,316 are included in agency funds.

Interest Rate Risk: The City's investment policy does not include a policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk: State law limits investments in guaranteed investment contracts to those having one of the two highest short-term rating categories of either S&P (AAA or AA) or Moody's (Aaa or Aa). State law also limits investments in commercial paper of domestic U.S. corporations with investment grade (A-1/P-1). The City's investment policy does not further limit its investment choices. The City's investment in money market funds is unrated. The investments in U.S. government instrumentalities have ratings of either AAA by S&P or Aaa by Moody's.

Concentration of Credit Risk: The City places no limit on the amount the City may invest in any one issuer. More than 5% of the City's investments are in Fannie Mae, Federal Home Loan Bank,

Federated Money Market, Capital One Money Market, and Freddie Mac. These investments are 15.28%, 14.99%, 14.11%, 6.93%, and 5.89%, respectively, of the City's total investments.

Pension Trust Funds

The Pension Trust Funds are composed of two funds: the Firemen's Fund and the Policemen's Fund.

The Firemen's Fund investments are made in accordance with LSA R.S. 11:3197. Such investments shall be only in interest-bearing bonds of the United States of America, the State of Louisiana, the City, or any other municipality of this state, any parish, any drainage or levee district, or any school board district, or the State Board of Highways, or may be deposited in savings accounts of banks, loan companies or associations, or any other agencies whose deposits are insured by the United States Government.

At December 31, 2014, the Pension Trust Funds' investments were all in U.S. government and government agency securities, asset and mortgage-backed securities, certificates of deposit, and municipal bonds. Maturities of the remaining investments were as follows:

Less than 1 year	$ 1,647,587
1–5 years	19,639,335
5–10 years	15,820,261
10–15 years	11,553,963
15–20 years	12,901,349
20–25 years	17,670,417
25–30 years	5,215,488
30–35 years	927,784
	$ 85,376,184

The investments with original maturities of three months or more when purchased totaling $85,376,184 are classified as "investments" in the statement of plan net position. There were no investments with an original maturity of three months or less when purchased.

Interest Rate Risk: The Pension Trust Funds do not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk: The Pension Trust Funds' investments are restricted by state law. State law does not restrict investments by rating. The Pension Trust Funds do not have an investment policy that further restricts investment choices by minimum ratings. At December 31, 2014, the Policemen's Fund's investments were municipal and state bonds with Aa2, Aa3, and A3 ratings.

The Firemen's Fund investments as of December 31, 2014 were all in certificates of deposit, U.S. government and government agency securities, asset and mortgage-backed securities, and municipal bonds, the ratings of which are summarized in the table below. All issuers with whom investments are held are rated AA+ and/or Aaa or better except certain municipal bonds that are rated S&P AA or AA – or Moody's A1 or Aa2, and certain government and agency securities which are

unrated. Investment ratings from S&P or from Moody's where an S&P rating is not available are as follows:

Unrated	$	17,393,704
S&P AAA		255,863
S&P AA+/Moody's Aaa		42,633,108
S&P AA		4,788,315
S&P AA-		1,138,622
Moody's A1		44,374
Moody's Aa2		223,658
	$	66,477,644

Concentration of Credit Risk: The Pension Trust Funds place no limit on the amount they may invest in any one issuer. At December 31, 2014, the Pension Trust Funds had the following concentrations of investment of more than 5% of total investments in any one issuer:

Firemen's Fund:	
Federal Farm Credit Bank	30%
Tennessee Valley Authority	17
Federal Home Loan Bank	16
Government National Mortgage Association	11
Federal National Mortgage Association	6
Policemen's Fund:	
Federal National Mortgage Association	26%
Louisiana State Series B	21
United States Treasury Notes	16
Louisiana State Series A	9
Louisiana State Unclaimed Property	7
Louisiana Local Govt Environment	7
Bossier Parish LA Parishwide School District	6
Federal Home Loan Mortgage Corporation	5

Custodial Credit Risk: For an investment, custodial credit risk is the risk that, in the event of failure of the counterparty, the Pension Trust Funds will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. At December 31, 2014, the Pension Trust Funds did not have any investments that were exposed to custodial credit risk. All investments were insured, registered in the name of the Pension Trust Funds, or held by a counterparty in the Pension Trust Funds' name. The Pension Trust Funds do not have a policy with respect to custodial credit risk for investments.

Component Units

City Court of Bossier City (Court)

Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less when purchased. Under state law, the Court may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law or any other state of the United States of America, or under the laws of the United States of America.

At December 31, 2014, the Court, including its fiduciary funds, which are not part of this report, had cash, cash equivalents, and investments (book balances) totaling $4,313,144. The portion attributable to fiduciary funds was $844,673 in cash and cash equivalents and $31,493 in investments.

These deposits with financial institutions are stated at cost, which approximates market value. At December 31, 2014, the carrying amount of the Court's deposits was $4,269,031, and the collected bank balance was $4,337,368. Under state law, these deposits (or the resulting bank balances) must be secured by federal deposit insurance or the pledge of securities owned by the fiscal agent bank. The market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent bank. These securities are held in the name of the Court in a holding or custodial bank that is mutually acceptable to both parties.

At December 31, 2014, the Court held certificates of deposit totaling $44,113 that were classified as investments since their maturity was in excess of 90 days subsequent to their initial purchase. These certificates of deposits are carried at cost, which approximates market value, and are secured by federal deposit insurance and the pledge of securities owned by the fiscal agent bank. Investments are limited by LSA R.S. 33:2955.

Custodial Credit Risk: Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the government will not be able to recover its deposits. At year-end, bank balances of $4,337,368 were protected by $294,172 of federal depository insurance. The remaining bank balance of $4,043,196 was exposed to custodial credit risk as it consists of uninsured deposits protected with pledged securities held by the custodial banks in the name of the Court.

Interest Rate Risk: The Court's certificates of deposit have maturities of two years or less, which limits exposure to fair value losses arising from rising interest rates.

Credit Risk: The Court's investments comply with LSA R.S. 33:2955. Under state law, the Court may deposit funds with a fiscal agent organized under the laws of Louisiana, the laws of any other state in the union, or the laws of the United States. The Court may invest in U.S. bonds, treasury notes and bills, government-backed agency securities, or certificates and time deposits of state banks organized under Louisiana law and national banks having principal offices in Louisiana.

Bossier City Marshal (Marshal)

Cash includes amounts in demand deposits and interest-bearing demand deposits. Cash equivalents include amounts in time deposits and those investments with original maturities of 90 days or less when purchased. Time deposits with original maturities in excess of 90 days are recorded as investments. Investments are stated at cost, which approximates market value.

The Marshal's investments comply with LSA R.S. 33:2955. Under state law, the Marshal may deposit funds in demand deposits, interest-bearing demand deposits, or time deposits with state banks organized under Louisiana law or any other state of the United States of America, or under the laws of the United States of America.

At December 31, 2014, the Marshal, including its fiduciary funds, which are not part of this report, had cash, cash equivalents, and investments (book balances) totaling $744,819. The portion attributable to fiduciary funds was $36,685 in cash and cash equivalents.

At December 31, 2014, the Marshal held certificates of deposit totaling $251,538 that was classified as investments since their maturity was in excess of ninety days subsequent to their initial purchase. These certificates of deposit are carried at cost, which approximates market value, and are secured by federal deposit insurance. Investments are limited by Louisiana Revised Statute (R.S.) 33:2955.

Custodial credit risk is the risk that in the event of a failure of a depository financial institution, the government will not be able to recover its deposits. As of December 31, 2014, the Marshal's bank balance of $820,786 was protected by $401,090 of FDIC insurance and $144,674 of NCUSIF insurance with the remaining $275,022 protected and collateralized with pledged securities held by the custodial bank's trust department not in the Bossier Marshal's name.

(3) Ad Valorem Property Taxes

The City levies taxes on real and business personal property located within its boundaries. Property taxes are levied by the City on property values assessed by the Bossier and Parish Tax Assessors and approved by the State of Louisiana Tax Commission. Total assessed value was $594,846,200 in 2014. Property taxes are recorded as receivables and revenues in the year for which it was levied. The General Fund property tax receivable at December 31, 2014 is shown net of an allowance for uncollectible taxes as of year-end of $65,000. The distribution of the City's levy (tax rate per $1,000 of assessed value) was as follows for 2014:

		2014 Levy
General Fund – unrestricted	$	5.57
General Fund – restricted for Fire and Police Departments		17.18
	$	22.75

A revaluation of all property is required to be completed no less than every four years. A revaluation was completed for the tax roll as of January 1, 2012.

(4) Receivables

Receivables as of year-end for the City's individual governmental and enterprise major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts, are outlined below:

	Customers	Property taxes	Other taxes	Gaming fees	Accrued interest	Due from other governments	Other	Allowance for uncollectible accounts	Net receivables
Governmental funds:									
General Fund	$ —	3,728,582	1,612,412	56,713	12,802	140,729	1,165,697	(65,000)	6,651,935
Riverboat Gaming Special Revenue Fund	—	—	—	444,248	141,410	—	—	—	585,658
Arena Special Revenue Fund	726,619	—	—	—	—	—	—	—	726,619
Riverboat Gaming Capital Projects Fund	—	—	—	1,035,014	16,287	—	—	—	1,051,301
2007 Bond Issue Capital Projects Fund	—	—	—	—	12,114	6,520	—	—	18,634
Public Health and Safety Permanent Fund	—	—	—	—	75,315	—	100	—	75,415
Nonmajor governmental funds	—	—	2,353,723	—	97,184	—	332,015	—	2,782,922
Total governmental funds	$ 726,619	3,728,582	3,966,135	1,535,975	355,112	147,249	1,497,812	(65,000)	11,892,484
Proprietary funds:									
Enterprise funds – Water and Sewerage	$ 2,289,526	—	—	—	149,729	—	2,305,773	(216,114)	4,528,914
Nonmajor enterprise funds	1,865,993	—	—	—	11,132	33,855	834,902	(300,068)	2,445,814
Total enterprise funds	4,155,519	—	—	—	160,861	33,855	3,140,675	(516,182)	6,974,728
Internal service funds	—	—	—	—	11,048	—	105,076	—	116,124
Total proprietary funds	$ 4,155,519	—	—	—	171,909	33,855	3,245,751	(516,182)	7,090,852

Unbilled service receivables of the Department of Water and Sewerage Fund, EMS Fund, and Public Service and Sanitation Fund are reflected in the accompanying financial statements at $2,285,462, $225,570, and $410,650, respectively, at December 31, 2014.

Governmental funds report deferred inflows of resources in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unavailable revenue and unearned revenue reported in the governmental funds were as follows:

	Unavailable	Unearned
Delinquent property taxes receivable (General Fund)	$ 662,436	—
Other revenues not collected within 60 days (General Fund)	92,375	—
Licenses collected in advance (General Fund)	—	67,525
Civic center rental revenue collected in advance	—	37,838
Arena rental and advertising revenues collected in advance	—	286,579
Taxes paid in protest (General Fund)	—	878,255
Grant drawdowns prior to meeting all eligibility requirements – (General Fund)	—	688,420
Total deferred revenue for governmental funds	$ 754,811	1,958,617

(5) Capital Assets

A summary of changes in capital assets is as follows:

	Balance, December 31, 2013	Additions	Retirements	Balance, December 31, 2014
Governmental activities:				
Capital assets not being depreciated:				
Land and land improvements	$ 115,496,092	5,034,253	(727,157)	119,803,188
Construction in progress	28,701,926	10,384,393	(29,357,163)	9,729,156
Total capital assets not being depreciated	144,198,018	15,418,646	(30,084,320)	129,532,344
Capital assets being depreciated:				
Buildings and structures	184,026,002	5,525,323	—	189,551,325
Equipment and vehicles	39,692,970	6,727,087	(1,563,171)	44,856,886
Infrastructure	153,933,852	22,534,824	—	176,468,676
Total capital assets being depreciated	377,652,824	34,787,234	(1,563,171)	410,876,887

	Balance, December 31, 2013	Additions	Retirements	Balance, December 31, 2014
Less accumulated depreciation for:				
Buildings and structures	$ (47,059,479)	(4,714,349)	—	(51,773,828)
Equipment and vehicles	(31,824,782)	(3,938,589)	1,498,912	(34,264,459)
Infrastructure	(33,762,437)	(4,391,872)	—	(38,154,309)
Total accumulated depreciation	(112,646,698)	(13,044,810)	1,498,912	(124,192,596)
Total capital assets being depreciated, net	265,006,126	21,742,424	(64,259)	286,684,291
Capital assets, net	$ 409,204,144	37,161,070	(30,148,579)	416,216,635

Construction in progress consisted of: $3,767,439 for the Kroger Supermarket Infrastructure; $1,305,509 for Arthur Teague Parkway Improvements; $2,875,404 for construction of Central Fire Station Expansion; and $1,780,804 related to many small various projects.

	Balance, December 31, 2013	Additions	Retirements	Balance, December 31, 2014
Business-type activities – water and sewerage:				
Capital assets not being depreciated:				
Land and land improvements	$ 861,184	—	—	861,184
Construction in progress	141,038,110	26,902,890	(79,533,094)	88,407,906
Total capital assets not being depreciated	141,899,294	26,902,890	(79,533,094)	89,269,090
Capital assets being depreciated:				
Water reservoir and treatment plant	70,036,831	77,503,098	—	147,539,929
Transmission and distribution system	68,093,410	3,547,096	—	71,640,506
Equipment	12,774,371	663,984	(34,873)	13,403,482
Total capital assets being depreciated	$ 150,904,612	81,714,178	(34,873)	232,583,917

	Balance, December 31, 2013	Additions	Retirements	Balance, December 31, 2014
Less accumulated depreciation for:				
Water reservoir and treatment plant	$ (27,843,919)	(2,216,402)	—	(30,060,321)
Transmission and distribution system	(26,815,328)	(1,347,101)	—	(28,162,429)
Equipment	(10,508,707)	(691,391)	34,873	(11,165,225)
Total accumulated depreciation	(65,167,954)	(4,254,894)	34,873	(69,387,975)
Total capital assets being depreciated, net	85,736,658	77,459,284	—	163,195,942
Capital assets, net	$ 227,635,952	104,362,174	(79,533,094)	252,465,032

Construction in progress consisted of $9,303,104 for the Automated Meter Reading Project; $4,610,260 for the Inland Raw Water Pump Station; $59,905,258 for the Red River Wastewater Treatment Plant project; $4,893,966 for the Northeast Wastewater Treatment Plant project; and $9,695,318 related to smaller water and sewer projects.

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	$ 5,400,686
Public safety	2,925,189
Highways and streets	2,687,911
Culture and recreation	1,990,112
City court and marshal	40,912
Total depreciation expense – governmental activities	$ 13,044,810
Business-type activities:	
Water and sewerage	$ 4,254,894
Total depreciation expense – business-type activities	$ 4,254,894

(6) Long-Term Obligations

City of Bossier City (Primary Government)

The following is a summary of the long-term obligation activity for the year ended December 31, 2014:

	Beginning balance	Additions	Reductions	Ending balance	Due within one year
Governmental activities:					
Revenue bonds payable	$ 132,005,000	14,065,000	6,630,000	139,440,000	6,515,000
Premium on bonds	2,845,538	595,126	350,048	3,090,616	—
Discount on bonds	(810)		(810)	—	—
Claims and judgments payable	4,165,471	1,637,095	2,442,034	3,360,532	2,425,012
Net other postemployment benefit obligation	8,366,247	1,592,800	437,851	9,521,196	—
Compensated absences	1,339,326	1,099,577	1,023,574	1,415,329	1,023,574
Governmental activity long-term liabilities	$ 148,720,772	18,989,598	10,882,697	156,827,673	9,963,586
Business-type activities – water and sewerage:					
Revenue bonds payable	$ 205,424,952	143,991,952	125,079,274	224,337,630	6,126,173
Premium on bonds	—	16,031,348	1,218,077	14,813,271	—
Discount on bonds	(878,520)	—	(878,520)	—	
Compensated absences	213,620	188,893	177,508	225,005	177,508
Water and sewerage long-term liabilities	204,760,052	160,212,193	125,596,339	239,375,906	6,303,681
Other business-type activities:					
Compensated absences	329,621	229,425	242,758	316,288	242,758
Total business-type activities	$ 205,089,673	160,441,618	125,839,097	239,692,194	6,546,439

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. The claims and judgments liability will be liquidated through the City's Insurance Fund and Liability Insurance Fund. These funds will finance the payment of these claims by charging other funds based on the origination of the claims. The General Fund normally bears approximately 76% of these costs. For the governmental activities, the balance of compensated absences is generally liquidated by the General Fund. The net pension obligation will also be liquidated by the General Fund.

The following is a summary of bond transactions (all revenue bonds) for the year ended December 31, 2014:

Bonds payable, January 1, 2014	$	339,396,160
New issue, net		174,683,426
Debt retired		(131,709,274)
Amortization of premium		(1,568,125)
Amortization of discount		879,330
Bonds payable, December 31, 2014	$	381,681,517

In addition to $131,709,274 of bonds retired, the City paid $9,504,537 in interest.

Bonds payable at December 31, 2014 comprise the following issues:

Revenue bonds – applicable to general city operations:		
$7,160,000 Public Improvement Sales Tax Bonds due in annual installments of $225,000 to $545,000 through 2025; maturing December 1 of each year; interest at 4% to 7%	$	4,775,000
$27,400,000 Public Improvement Sales Tax Refunding Bonds due in annual installments of $1,290,000 to $2,465,000 through 2022; maturing December 1 of each year; interest at 4% to 5% (plus premium of $64,341)		17,004,341
$100,000,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds due in annual installments of $1,570,000 to $6,080,000 through 2037; maturing November 1 of each year; interest at 4.00% to 5.25% (plus premium of $1,676,457)		88,836,457
$21,810,000 Public Improvement Sales Tax Refunding Bonds due in annual installments of $140,000 to $2,320,000 through 2022; maturing December 1 of each year; interest at 2% to 4% (plus debt premium of $790,972)		17,290,972
$14,065,000 Sales Tax Revenue Bonds Series 2014 due in annual installments of $355,000 to $865,000 through 2039; maturing September 1 of each year; interest at 2.0% to 5.0% (plus debt premium of $558,846)		14,623,846
		142,530,616

$13,500,000 Utility Revenue Refunding Bonds, Series 2010 due in annual installments of $155,000 to $1,475,000 through 2022; maturing October 1 of each year; interest at 2.53%	$	10,835,001
$60,000,000 Louisiana Local Government Environmental Facilities and Community Development Authority Revenue Bonds due in annual installments of $1,225,000 to $3,235,000 through 2040; maturing November 1 of each year; interest at 1.23% to 6.27%		54,478,513
$22,000,000 Louisiana Department of Environmental Quality Utility Revenue Bonds, Series 2010 due in annual installments based on defined percentages based on funds drawn through October 31, 2031; maturing October 1 of each year; interest at 0.45%		19,521,560
$4,645,000 Utility Revenue Refunding Bonds, Series 2012 due in annual installments of $97,000 to $691,000 through 2019; maturing October 1 of each year; interest at 2.09%		3,315,000
$10,000,000 Louisiana Department of Environmental Quality Utility Revenue Bonds, Series 2014 due in annual installments based on defined percentages based on funds drawn through October 31, 2035; maturing October 1 of each year; interest at 0.45%		117,556
$114,070,000 Utility Revenue Refunding Bonds, Series 2014 due in annual installments of $1,520,000 to $8,695,000 through 2038; maturing October 1 of each year; interest at 2.0% to 5.0%; (plus debt premium of $13,826,936)		127,896,936
$22,000,000 Utility Revenue Bonds, Series 2014 due in annual installments of $305,000 to $1,300,000 through 2043; maturing October 1 of each year; interest at 2.0% to 5.0%; (plus debt premium of $986,335)		22,986,335
Total water and sewerage bonds		239,150,901
Total revenue bonds	$	381,681,517

In November 2010, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality in connection with the authorization of the issuance of $22,000,000 Utility Revenue Bonds Series 2010, for the purpose of constructing a waste system (the project). Under the Loan and Pledge Agreement, funds are drawn as expenditures on the project are incurred. During 2014, the City drew $7,804,396 under the agreement. As of December 31, 2014, a total of $19,521,560 had been drawn.

In August 2014, the City entered into a Loan and Pledge Agreement with the Louisiana Department of Environmental Quality in connection with the authorization of the issuance of $10,000,000 Utility Revenue Bonds Series 2014, for the purpose of funding various sewer projects. Under the Loan and Pledge Agreement, funds are drawn as expenditures on the project are incurred. During 2014 and as December 31, 2014, the City drew $117,556 under the agreement.

In October 2014, the City issued $114,070,000 Utility Revenue Refunding Bonds to advance refund the outstanding principal balance of 2008 Utility Revenue Bonds and to pay the costs of issuance. As a result, the 2008 bonds are considered legally defeased and the liability for those bonds has been removed from these financial statements. The reacquisition price exceeded the net carrying amount of the old debt by $18,766,551. This amount is being reported as a deferred inflow of resources and amortized over the life of

the new debt, which is the same as the old debt. Amortization for 2014 was $1,154,134. The difference between the cash flows required to service the old debt and the cash flows required to service the new debt including amounts paid by the City to complete the refunding totaled $13,095,203. An economic gain (difference between the present value of the old and new debt service payments) of $6,070,410 resulted from the refunding.

In August 2014, the City issued $14,065,000 Sales Tax Revenue Bonds for the purpose of making additions, acquisitions, repairs, and/or expansions to public works improvement projects and paying the costs of issuance of the bonds. The City paid $316,254 in costs related to the issuance.

In August 2014, the City issued $22,000,000 for the purpose of making additions, improvements, extensions, renewals, replacements, or repairs to the Waterworks Plant and System and the Sewer Utility Systems. The City paid $461,575 in costs related to the issuance.

The annual requirements, excluding $17,903,887 premium on bonds, and deferral on refundings of $21,600,513, to amortize all debt outstanding as of December 31, 2014 are as follows:

	Governmental activities		Business-type activities		
	Principal	Interest	Principal	Interest	Total
Year(s) ending December 31:					
2015	$ 6,515,000	6,263,229	6,052,644	9,607,282	28,438,155
2016	6,705,000	6,025,676	6,337,967	9,545,556	28,614,199
2017	7,075,000	5,746,276	6,466,994	9,409,599	28,697,869
2018	7,370,000	5,457,376	6,595,021	9,266,328	28,688,725
2019	7,685,000	5,145,326	6,740,048	9,107,815	28,678,189
2020–2024	33,430,000	20,767,597	36,141,651	42,219,423	132,558,671
2025–2029	22,110,000	14,972,752	44,581,346	33,931,685	115,595,783
2030–2034	27,185,000	9,294,437	51,446,959	23,036,631	110,963,027
2035–2039	21,365,000	2,316,000	51,850,000	9,218,754	84,749,754
2040–2041	—	—	8,125,000	717,628	8,842,628
	$ 139,440,000	75,988,669	224,337,630	156,060,701	595,827,000

There are a number of limitations and restrictions contained in the various bond indentures. Management believes the City is in compliance with all significant limitations and restrictions.

Changes in the Department of Water and Sewerage components of net position restricted for debt service and unrestricted and invested in capital assets during the year ended December 31, 2014 were as follows:

Department of Water and Sewerage Fund:		
Restricted:		
Balance, beginning of year	$	12,498,588
Transfer from unreserved net position		(9,959,120)
Balance, end of year		2,539,468
Net investment in capital assets and unrestricted:		
Balance, beginning of year		74,265,524
Changes in net position		6,120,337
Transferred to restricted net position		9,959,120
Balance, end of year		90,344,981
Total net position	$	92,884,449

Details of restricted assets at December 31, 2014 are as follows:

Department of water and sewerage:		
Water division:		
Utility Revenue Bond Funds – 2002, 2008, 2010, and 2011 Utility Revenue Serial Bonds Debt Service Fund:		
Cash and cash equivalents	$	19,833,422
Investments		13,905,162
Accrued interest receivable		149,729
		33,888,313
Water Capital Additions and Contingencies Fund:		
Cash and cash equivalents		2,293,624
Total restricted assets applicable to the Water Division		2,293,624
Sewerage Division – Sewerage Capital Additions and Contingencies Fund:		
Cash and cash equivalents		1,126,862
Total restricted assets applicable to the Sewerage Division		1,126,862
Total Department of Water and Sewerage restricted assets	$	37,308,799

State law allows a maximum of 10% of assessed valuation of bonded debt for any one purpose or 35% of the total assessed value for all purposes. The City assessed property value at December 31, 2014 is $594,846,200. The maximum debt allowable for any one purpose and total debt allowable by state law as of December 31, 2014 is $59,484,620 and $208,196,170, respectively. Therefore, at December 31, 2014, the City has a debt margin of $208,196,170 available for issuance pursuant to the 35% limitation.

(7) Sales Tax

The Consolidated Sales Tax Agency Fund accounts for the collection of a two-and-one-half-cent City sales and use tax and the distribution of this tax to other funds of the City. This fund also accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board, Bossier Parish Police Jury, Bossier Parish Sheriff, and various municipalities within the parish. For financial reporting purposes, sales taxes are recorded as revenue in the individual funds, which account for operations or projects for which the taxes were levied and as approved for expenditure by ordinance of the City Council.

The original one-cent sales tax is used initially to pay operating expenses incurred in the administration and collection of sales taxes. Scheduled payments are made on a monthly basis into the Sales Tax Bond and Interest Sinking Funds for debt service requirements. After these payments, the amount, if any, up to one-half of the total monthly sales tax revenues (net of collection expense) is payable to the General Fund for Fire and Police Department operations and maintenance. The remaining amount, if any, is payable to the Sales Tax Capital Improvement Fund.

A half-cent sales tax was approved by the voters in 1982. This revenue, net of expenses incurred in collecting the tax, is to be paid to the Firemen's and Policemen's Funds to liquidate the unfunded liabilities of the plans over 30 years. The remaining amount, if any, is payable to the General Fund for salaries of police, fire, and other city employees.

In 1987, a half-cent sales tax was approved by the voters. The additional revenue, net of expenses incurred in collecting the tax, is to be used for retirement of principal and payment of interest on sales tax bonds issued for the design and construction of a parkway adjacent to the Red River. During 2002, the voters approved a rededication of sales tax revenues, whereby any amounts in excess of debt service requirements are payable for the purpose of operating and maintaining fire, police, and other departments of the City and for previously authorized purposes, which would include payments to the Parkway Capital Projects Fund.

In 1991, an additional half-cent sales tax was approved by the voters for the purposes of constructing and operating two new fire stations and a training facility, operating and maintaining the city jail and municipal buildings, maintaining and upgrading streets and drainage, and for salaries for personnel other than firemen and policemen.

The cost associated with collecting and distributing the sales tax is funded by the City and the Bossier Parish School Board. The two entities fund the sales tax departmental expenditures on a pro rata basis. The various municipalities are charged a 1% commission on sales tax collected and distributed. The amounts recorded as sales tax revenue in the various funds are net of operating expenses of the sales tax department and includes other miscellaneous revenues related to the operation of the department and the collection of the tax.

Sales and other taxes collected on behalf of others are as follows:

City of Bossier City – Collections on Behalf of Other Taxing Authorities

	Annual totals – 2014 tax periods		
	Total collections	**Collection cost**	**Final distribution**
Sales tax:			
Bossier Parish School Board (1.75%)	$ 43,453,502	—	43,453,502
Bossier Parish Police Jury (2.25%)			
Rural Tax (1.5%)	6,990,825	49,600	6,941,225
Special District Tax (.25%)	1,464,517	10,924	1,453,593
Capital Projects Tax (.5%)	12,415,301	110,287	12,305,014
	20,870,643	170,811	20,699,832
Law Enforcement District of Bossier Parish (.25%)	6,200,941	55,076	6,145,865
Town of Benton (2.5%)	1,395,839	13,090	1,382,749
Town of Haughton (2.5%)	1,280,553	10,600	1,269,953
Town of Plain Dealing (2.5%)	316,059	2,871	313,188
Hotel/Motel Occupancy Tax:			
Shreveport Bossier Tourist Commission (3%)	1,766,195	17,662	1,748,533
City of Shreveport (.75%)	441,548	—	441,548
Gaming Gross Revenues Tax:			
Boomtown:			
Bossier Parish SB (6% of 810)	102,861	—	102,861
Bossier Sheriff (4% of 810)	68,574	—	68,574
Bossier Parish Police Jury (6% of 810)	102,861	—	102,861
Economic Development (3% of 810)	51,431	—	51,431
Johnny Gray Jones (1% of 810)	17,144	—	17,144
Horseshoe:			
Bossier Parish SB (.56% of receipts)	1,107,228		1,107,228
Bossier Sheriff (.20% of receipts)	395,439	—	395,439
Bossier Parish PJ (.63% of receipts)	1,245,631	—	1,245,631
Economic Development (.12% of receipts)	237,263	—	237,263
Johnny Gray Jones (.04% of receipts)	$ 79,088	—	79,088

City of Bossier City – Collections on Behalf of Other Taxing Authorities

	Annual totals – 2014 tax periods		
	Total collections	**Collection cost**	**Final distribution**
Margaritaville:			
Bossier Parish SB (.56% of receipts)	$ 709,459	—	709,459
Bossier Sheriff (.20% of receipts)	253,378	—	253,378
Bossier Parish PJ (.63% of receipts)	798,142	—	798,142
Economic Development (.12% of receipts)	152,027	—	152,027
Johnny Gray Jones (.04% of receipts)	50,676	—	50,676
Totals	$ 81,096,482	270,110	80,826,372

(8) Defined Benefit Pension Plans

The City administers two defined benefit pension plans: the Firemen's Fund and the Policemen's Fund.

(a) Summary of Significant Accounting Policies

Basis of Accounting – The two City-administered pension plans' financial statements are prepared using the accrual basis of accounting. Employer and plan members' contributions are recognized when due, pursuant to statutory requirements. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments – Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

(b) Concentration of Investments

The Firemen's Fund and Policemen's Fund investments are discussed in note 2(b). There are no investments in loans to or leases with parties related to the pension plans.

(c) Plan Descriptions and Contribution Information

Membership of each plan consisted of the following at December 31, 2014:

	Firemen's Fund	**Policemen's Fund**
Retirees and beneficiaries receiving benefits	86	40

There were no active employees in the plans in 2014.

Administrative costs of the Firemen's Fund and Policemen's Fund are financed through the plan revenues. These plans do not have any legally required reserves.

Firemen's Pension and Relief Fund (Firemen's Fund)

(a) Plan Description

The Firemen's Fund is a single-employer defined benefit pension plan that covers substantially all members of the City's Fire Department employed by the City before January 1, 1980. All firemen employed by the City on or after January 1, 1980 must join the Firefighter's Retirement System of Louisiana Plan.

(b) Pension Benefits

Employees with 20 years of service are eligible to receive monthly retirement benefits. These benefits are equal to two-thirds (2/3) of average final compensation, as defined. The beneficiary receives an additional amount equal to 1% of such salary for each year of service after the member has reached the age of 50 years and has served 20 years, provided that the maximum benefit shall not exceed 75% of the salary. Benefits can only be paid out monthly and employee and employer contributions are forfeited upon termination of an employee without the required length of service.

(c) Death and Disability Benefits

If an active employee or an employee eligible for or receiving benefits shall die from any cause, a monthly benefit shall be paid to the member's surviving spouse and children. The spouse, while remaining unmarried, shall receive 50% of the eligible benefits to which the deceased member would be entitled. Each surviving minor child under the age of 18 years shall receive 24% of said benefits until the age of 18 or until married, whichever is sooner. If there is no widow, but there are children, each child receives 30% until age 18 years or until married, whichever is sooner. These amounts paid to the family of the deceased will not exceed two-thirds (2/3) of the member's salary.

If an active employee becomes disabled by reason of serving the department, he or she shall receive monthly a sum that, with the benefits from the Workmen's Compensation Act, shall be equal to 75% of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time he or she became disabled. The benefits shall continue as long as the disability shall continue or until he or she becomes eligible for retirement on a service basis, whichever is sooner. If an active member with at least 10 years of service becomes disabled by reason of causes not arising or developing directly from employment, with certain exceptions, the member shall receive monthly a sum equal to one-third (1/3) of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time he or she became disabled, plus an additional 2% of such salary for each year of active service rendered over 5 years. The maximum benefit shall not exceed two-thirds (2/3) of the monthly salary of the active member holding the position corresponding to that held by the beneficiary at the time the member became disabled.

(d) Deferred Retirement Option Plan

The Firemen's Fund provides for a Deferred Retirement Option Plan (DROP). Under the DROP, any member who has at least 20 years of creditable service and who is eligible for a service retirement

allowance may elect to defer receipt of these benefits for a period of up to three years. The monthly retirement benefits that would have been payable had the member elected to cease employment and receive a service retirement allowance will be paid into the DROP account. Upon termination of employment at the end of the specified period of participation, the monthly benefits that were being paid into the DROP account during the period of participation begin being paid to the retiree. The participant may elect to receive payment in the form of one lump sum or an annuity based upon the account balance.

(e) Funding Sources

The plan is funded from the following sources, as established and may be amended by city ordinance:

- Proceeds from the City's portion of the State of Louisiana 2% Fire Insurance Tax Account
- The sale of condemned property owned and used by the Fire Department
- Reimbursement by the General Fund for the operating deficit, if any
- Income from investments owned by the Firemen's Fund
- Amounts from the sales tax levy sufficient to liquidate the unfunded liability over a period not to exceed 30 years

(f) Funding Status

The table below presents the most recent actuarially determined funding progress of the Plan; a historical schedule of funding progress can be found following the financial statement notes in the required supplementary information to be used to determine trend information about the funding status of the Plan.

Fiscal year	(1) Actuarial value of assets	(2) Actuarial accrued liability (AAL) – entry age	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded ratio (1/2)	(5) Covered payroll	(6) UAAL as a percentage of covered payroll (3/5)
2014	$ 67,420,213	73,255,335	5,835,122	92.0%	$ N/A	N/A

(g) Annual Pension Cost and Net Pension Obligation

A pension liability at transition was determined in accordance with GASB Statement No. 27 (GASB 27), *Accounting for Pensions by State and Local Governmental Employers*, and equaled $0 before and after transition. The City's annual pension cost and net pension obligations to the Firemen's Fund for the current year were as follows:

Annual required contribution	$	4,678,945
Amortization adjustment		2,192,497
Interest		(298,536)
Annual pension cost		6,572,906
Contributions made		(6,593,111)
Increase in net pension asset		(20,205)
Net pension asset, beginning of year		(5,970,713)
Net pension asset, end of year	$	(5,990,918)

The annual required contribution (ARC) for the current year was determined as part of the December 31, 2014 actuarial valuation using the entry age normal actuarial cost method. Significant actuarial assumptions included: (a) 4.0% investment rate of return, compounded annually, including inflation of 2.5%; (b) cost of living adjustments of 2.75%; and (c) amortization method of level percentage of payroll over a 10-year closed period. The actuarial value of assets is based upon fair value.

Three-year trend information

		Annual pension cost	Percentage of annual pension cost contributed		Net pension asset (obligation)
Fiscal year ended December 31:					
2012	$	5,257,705	130	$	4,638,218
2013		5,346,864	125		5,970,713
2014		6,572,906	100		5,990,918

The Firemen's Fund issues a publicly available financial report that includes required supplementary information. That report, including disclosures required by GASB Statement No. 67, may be obtained by writing to Mr. Joe Buffington, Director of Finance, City of Bossier City, P.O. Box 5337, Bossier City, LA 71171-5337.

Policemen's Pension and Relief Fund (Policemen's Fund)

(a) Plan Description

The Policemen's Fund is a single-employer defined benefit pension plan that covers a limited number of members of the City's Police Department not covered under the Municipal Police Employee Retirement System of Louisiana. All policemen employed on or after September 9, 1977 must join the Municipal Police Employee Retirement System of Louisiana Plan.

(b) Pension Benefits

Employees with 20 years of service or employees with 18 consecutive years of service and that have reached 65 years of age are eligible for monthly retirement benefits. These benefits shall be two-thirds (2/3) of average final compensation, as defined, but not less than $100 per month. Benefits can only be paid monthly and employee contributions are forfeited upon termination of an employee without the required length of service.

The Policemen's Plan provides for a joint and survivor benefit option. This option gives the recipient the choice of reducing the amount of retirement drawn and increases amounts paid to survivors upon death. This option is actuarially equivalent to the original service retirement benefit. Benefits paid, regardless of option, remain at two-thirds (2/3) of monthly salary, but not less than $100 per month.

(c) Deferred Retirement Option Plan

The Policemen's Plan provides for a DROP. Under the DROP, any member who has at least 20 years of creditable service and who is eligible for a service retirement allowance may elect to defer receipt of these benefits for a period of three years. The monthly retirement benefits that would have been payable had the member elected to cease employment and receive a service retirement allowance will be paid into the DROP account. Upon termination of employment at the end of the specified period of participation, the monthly benefits that were being paid into the DROP account during the period of participation will begin being paid to the retiree. The participant may elect to receive payment in the form of no more than two payments per year in increments of at least $1,000 or an annuity based upon the account balance.

(d) Death and Disability Benefits

All participants are either retired or under the DROP program. Therefore, if a member dies while receiving a pension and leaves a child or children under 18 years of age, a widow, or a dependent mother, these survivors should be paid as follows: dependent mother, $100 per month; widow, survivor benefits based upon the election of the participant; each child under 18 years of age or who is attending college, $150 per month, regardless of the number of children.

If a member became disabled while in the performance of his or her duties, he or she receives pension benefits as stated above for normal retirees.

(e) Funding Sources

The Policemen's Fund is funded from the following sources, as established by city ordinance:

- 20% of all amounts collected for City Court fines
- 10% of all funds collected by the City for taxes, licenses, or permits for the sale of alcoholic beverages
- Income from investments owned by the Policemen's Fund
- Reimbursement by the General Fund for the operating deficit of the prior year, if any
- Amounts from the sales tax levy sufficient to liquidate the unfunded liability over a period not to exceed 30 years.

(f) Funding Status

The table below presents the most recent actuarial determined funding progress of the Plan, a historical schedule of funding progress can be found following the financial statement notes in the required supplementary information to be used to determine trend information about the funding status of the Plan.

Fiscal year	(1) Actuarial value of assets	(2) Actuarial accrued liability (AAL) – entry age	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded ratio (1/2)	(5) Covered payroll	(6) UAAL as a percentage of covered payroll (3/5)
2014	$ 20,992,437	27,829,558	6,837,121	75.4%	$ N/A	N/A

(g) Annual Pension Cost and Net Pension Asset

A pension liability at transition was determined in accordance with GASB 27 and equaled $0 before and after transition. The City's annual pension cost and net pension asset to the Policemen's Fund for the current year were as follows:

Annual required contribution	$ 2,585,948
Amortization adjustment	1,008,520
Interest	(137,322)
Annual pension cost	3,457,146
Contributions made	(2,899,333)
Decrease in net pension asset	557,813
Net pension asset, beginning of year	(2,746,449)
Net pension asset, end of year	$ (2,188,636)

The ARC for the current year was determined as part of the December 31, 2014 actuarial valuation using the entry age normal actuarial cost method. Significant actuarial assumptions included: (a) 5.0% investment rate of return, compounded annually, including inflation of 2.5%; (b) cost of living adjustments of 3.75%; and (c) amortization method of level percentage of payroll over a ten-year closed period. The actuarial value of assets is based upon fair value.

Three-year trend information

	Annual pension cost	Percentage of annual pension cost contributed	Net pension asset
Fiscal year ended December 31:			
2012	$ 3,044,329	78	$ 2,708,500
2013	2,985,863	101	2,746,449
2014	3,457,146	84	2,188,636

The Policemen's Fund issues a publicly available financial report that includes required supplementary information. That report, including disclosures required by GASB Statement No. 67, may be obtained by writing to Mr. Joe Buffington, Director of Finance, City of Bossier City, P.O. Box 5337, Bossier City, LA 71171-5337.

Multiple-Employer Cost-Sharing Benefit Plans – Public Employee Retirement Systems

Municipal Employees' Retirement System of Louisiana

(a) Plan Description

The City contributes to the Municipal Employees' Retirement System of Louisiana (MERS), a cost-sharing multiple-employer defined benefit pension plan administered by the board of trustees of the MERS. MERS covers substantially all employees of the City not covered by the fire and police pension plans. Benefits are established and may be amended by state statutes. The MERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees, Municipal Employees' Retirement System of Louisiana, 7937 Office Park Boulevard, Baton Rouge, LA 70809 or by calling 504-925-4810.

(b) Funding policy

Plan members are required to contribute 5.0% of their annual compensation and the City is required to contribute 9.5% of annual compensation. The contribution requirements of plan members and the City are established and may be amended by state statute. The City's contributions to MERS for the years ended December 31, 2014, 2013, and 2012 were $1,542,233, $1,717,888, and $1,598,286, respectively, equal to the required contributions for each year. The plan's net pension obligation was $0 at December 31, 2014.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled $0 before and after transition.

Municipal Police Employees' Retirement System of Louisiana

(a) Plan Description

The City contributes to the Municipal Police Employees' Retirement System of Louisiana (MPERS) Pension Plan, a cost-sharing multiple-employer defined benefit pension plan administered by the MPERS. MPERS covers any full-time police officer empowered to make arrests, employed by a municipality of the state and engaged in law enforcement, earning at least $375 per month excluding state supplemental pay, or an elected Chief of Police whose salary is at least $100 per month, and any employee of this system may participate in the MPERS. Benefits are established and may be amended by state statutes. The MPERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees of the Municipal Police Employees' Retirement System, 8401 United Plaza Blvd., Room 305, Baton Rouge, LA 70806 or by calling 1-800-443-4248.

(b) Funding Policy

Plan members are required to contribute 10.0% of their annual compensation. The City was required to contribute 31.5% of annual compensation, excluding overtime but including state supplemental pay in 2014. The contribution requirements of plan members and the City are established and may be amended by state statute. The City's contributions to MPERS for the years ended December 31, 2014, 2013, and 2012 were $3,621,238, $3,549,719, and $3,397,988, respectively, equal to the required contributions for each year. The plan's net pension obligation was $0 at December 31, 2014.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled $0 before and after transition.

Statewide Firefighters' Retirement System

(c) Plan Description

The City contributes to the Statewide Firefighters' Retirement System (SFRS) Pension Plan, a cost-sharing, multiple-employer defined benefit pension plan administered by the SFRS. SFRS covers firefighters employed by any municipality, parish, or fire protection district of the state of Louisiana under the provisions of LSA R.S. 11:2251 through 2269 effective January 1, 1980. Benefits are established and may be amended by state statutes. The SFRS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the board of trustees, Firefighters' Retirement System, 2051 Silverside Drive, Suite 210, Baton Rouge, LA 70808-4136 or by calling 504-925-4060.

(d) Funding Policy

The contribution requirements of plan members and the City are established and may be amended by the SFRS board of trustees. Plan members are required to contribute 10.0% of their annual compensation. The City was required to contribute 29.25% of annual compensation, excluding overtime, but including state supplemental pay. The City's contributions to SFRS for the years ended December 31, 2014, 2013, and 2012 were $4,035,466, $3,845,031, and $3,728,026, respectively, equal to the required contributions for each year prior to the settlement discussed above. The plan's net pension obligation was $0 at December 31, 2014.

The City's pension liability at transition was determined in accordance with GASB 27 and equaled $0 before and after transition.

(9) Postemployment Benefits

(a) Plan Description

The City's medical/dental benefits are provided through a comprehensive medical plan and are made available to employees upon actual retirement.

The employees are covered by one of three retirement systems: the Municipal Employees' Retirement System of Louisiana, the Firefighters Retirement System of Louisiana, and the Municipal Police Retirement System of Louisiana, all of which are cost-sharing multiple-employer plans. The City has assumed retirement eligibility (D.R.O.P. entry) according to the Municipal Employees' Retirement System of Louisiana, as follows: 30 years of service at any age; or, age 60 and 10 years of service.

(b) Contribution Rates

Employees do not contribute to their postemployment benefits (PEB) costs until they become retirees and begin receiving those benefits. The plan provisions and contribution rates are contained in the official plan documents. Premiums for retirees are determined by the plan.

(c) Fund Policy

Until 2008, the City recognized the cost of providing postemployment medical benefits (the City of Bossier City's portion of the retiree medical benefit premiums) as an expense when the benefit premiums were due and thus financed the cost of the postemployment benefits on a pay-as-you-go basis. In 2014 and 2013, the City of Bossier City's portion of healthcare funding cost for retired employees totaled $437,851 and $600,221, respectively.

Effective January 1, 2008, the City implemented Governmental Accounting Standards Board Codification Section P50, *Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pension* (GASB Codification Section P50). The City's portion of healthcare funding is applied toward the Net OPEB Benefit Obligation (Asset) as shown in the table at (e) below.

(d) Annual Required Contribution

The City's ARC is an amount actuarially determined in accordance with GASB Statement No. 45 (GASB 45), *Accounting for Financial Reporting by Employers for Postemployment Benefits other than Pensions*. The ARC is the sum of the normal cost plus the contribution to amortize the Actuarial Accrued Liability (AAL). A level-dollar, closed amortization period of 30 years (the maximum amortization period allowed by GASB 43/45) has been used for the postemployment benefits. The total ARC for the fiscal year beginning January 1, 2014 is $1,741,971, as set forth below:

		Medical
Normal cost	$	644,475
30-year UAL amortization amount		1,097,496
Annual required contribution	$	1,741,971

(e) Net Postemployment Benefit Obligation (Asset)

The table below shows the City's net Other Postemployment Benefit (OPEB) obligation for fiscal year ended December 31, 2014:

		Medical
Net OPEB obligation as of January 1, 2014	$	8,366,247
Annual required contribution		1,741,971
Interest on net OPEB obligation		334,650
ARC adjustment		(483,821)
OPEB cost		1,592,800
Contribution		—
Current year retiree premium		(437,851)
Net OPEB obligation as of December 31, 2014	$	9,521,196

The following table shows the City's annual PEB cost, percentage of the cost contributed, and the net unfunded PEB liability (asset):

Post-employment benefit	Fiscal year ended		Annual OPEB cost	Percentage of annual cost contributed		Net OPEB obligation (asset)
Medical	December 31, 2012	$	1,580,746	35.16	$	7,336,266
Medical	December 31, 2013		1,630,202	36.82		8,366,247
Medical	December 31, 2014		1,592,800	27.49		9,521,196

(f) Funded Status and Funding Progress

In the fiscal year ended December 31, 2014, the City made no contributions to its postemployment benefit plan. The plan was not funded at all, has no assets, and hence has a funded ratio of zero. As of January 1, 2014, the most recent actuarial valuation, the AAL was $19,736,854, which is defined as that portion, as determined by a particular actuarial cost method (the City uses the Projected Unit Credit Cost Method), of the actuarial present value of postemployment plan benefits and expenses that is not provided by normal cost. Since the plan was not funded in fiscal year 2014, the entire AAL of $19,736,854 was unfunded. The plan does not issue stand-alone financial statements.

		Medical
Actuarial accrued liability (AAL)	$	19,736,854
Actuarial value of plan assets		—
Unfunded actuarial accrued liability (UAAL)	$	19,736,854
Funded ratio (actuarial valuation of assets/AAL)		—%
Covered payroll (active plan members)	$	32,009,665
UAAL as a percentage of covered payroll		62%

(g) Actuarial Methods and Assumptions

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. The actuarial valuation for postemployment benefits includes estimates and assumptions regarding (1) turnover rate; (2) retirement rate; (3) healthcare cost trend rate; (4) mortality rate; (5) discount rate (investment return assumption); and (6) the period to which the costs apply (past, current, or future years of service by employees). Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future.

The actuarial calculations are based on the types of benefits provided under the terms of the substantive plan (the plan as understood by the City and its employee plan members) at the time of the valuation and on the pattern of sharing costs between the City and its plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the City and plan members in the future. Consistent with the long-term perspective of actuarial calculations, the actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial liabilities and the actuarial value of assets.

(h) Actuarial Cost Method

The ARC is determined using the Projected Unit Credit Cost Method. The employer portion of the cost for retiree medical care in each future year is determined by projecting the current cost levels using the healthcare cost trend rate and discounting this projected amount to the valuation date using

the other described pertinent actuarial assumptions, including the investment return assumption (discount rate), mortality, and turnover.

(i) Actuarial Value of Plan Assets

There are currently no assets as the plan has been on a pay-as-you-go basis. It is anticipated that in future valuations a smoothed market value will be utilized consistent with Actuarial Standards Board ASOP 6, as provided in paragraph number 125 of GASB 45.

(j) Turnover Rate

An age-related turnover scale based on actual experience as described by administrative staff has been used. The rates, when applied to the active employee census, produce an annual turnover of approximately 10%. It has also been assumed, based on historical experience, that 40% of retirees decline coverage at retirement because of required premiums.

(k) Postemployment Benefit Plan Eligibility Requirements

Based on past experience, it has been assumed that entitlement to benefits will commence four years after retirement eligibility (D.R.O.P. entry), as described above under "Plan Description." Medical benefits are provided to employees upon actual retirement. The employees are covered by one of three retirement systems: the Municipal Employees' Retirement System of Louisiana, the Firefighters Retirement System of Louisiana, and the Municipal Police Retirement System of Louisiana. The City has assumed retirement eligibility (D.R.O.P. entry) according to the Municipal Employees' Retirement System of Louisiana as follows: 30 years of service at any age; or, age 60 and 10 years of service. Entitlement to benefits continues through Medicare to death.

(l) Investment Return Assumption (Discount Rate)

GASB 45 states that the investment return assumption should be the estimated long-term investment yield on the investments that are expected to be used to finance the payment of benefits (i.e., for a plan which is funded). Based on the assumption that the ARC will not be funded, a 4.00% annual investment return has been used in this valuation. This is a conservative estimate of the expected long-term return of a balanced and conservative investment portfolio under professional management.

(m) Health Care Cost Trend Rate

The expected rate of increase in medical cost is based on projections performed by the Office of the Actuary at the Centers for Medicare and Medicaid Services as published in National Health Care Expenditures Projections: 2003 to 2014, Table 3: National Health Expenditures, Aggregate and per Capita Amounts, Percent Distribution and Average Annual Percent Change by Source of Funds: Selected Calendar Years 1990–2014, released in January 2004 by the Health Care Financing Administration (www.cms.hhs.gov). "State and Local" rates for 2008 through 2014 from this report were used, with rates beyond 2014 graduated down to an ultimate annual rate of 5.0% for 2016 and later.

(n) Mortality Rate

The 1994 Group Annuity Reserving (94GAR) table, projected to 2002, based on a fixed blend of 50% of the unloaded male mortality rate and 50% of the unloaded female mortality rates, was used. This is the mortality table that the Internal Revenue Service requires to be used in determining the value of accrued benefits in defined benefit pension plans. Since GASB 45 requires the use of "unblended" rates, the City has used the 94GAR mortality table described above to "unblend" the rates so as to reproduce the composite blended rate overall as the rate structure to calculate the actuarial valuation results for life insurance.

(o) Method of Determining Value of Benefits

The "value of benefits" has been assumed to be the portion of the premium after retirement date expected to be paid by the employer for each retiree and has been used as the basis for calculating the actuarial present value of OPEB benefits to be paid. The retiree ostensibly pays 100% of the coverage for medical benefits, but it is based on subsidized premiums. Thus, the employer pays the remainder of the cost of the medical benefits for the retiree through the subsidy. Since GASB 45 mandates that "unblended" rates applicable to the coverage provided to retirees be used, the City has estimated these "unblended" rates for two broad groups: retired before Medicare eligibility, and retired after Medicare eligibility. It has been assumed that the retiree rate before Medicare eligibility is 130% of the blended active rate and that the retiree rate after Medicare eligibility is 80% of the blended active rate.

(p) Inflation Rate

Included in both the Investment Return Assumption and the Healthcare Cost Trend Rates above is an implicit inflation assumption of 2.5% annually.

(10) Deficits in Fund Balance and Net Position

At December 31, 2014, a deficit of $72,789 was reported by the Arena Special Revenue Fund. The City plans to fund this deficit, if necessary, from unrestricted fund balance of the Hotel/Motel Taxes Fund in 2015.

(11) Lease Commitments

The City has commitments under several operating lease agreements for equipment, land, and a water supply reservoir. With the exception of the water supply reservoir, these lease agreements are cancelable by the City at any time. City management does feel, however, that such leases will generally be renewed or replaced each year. The City's lease agreement for the water supply reservoir calls for fixed annual payments of $1,000 for the next 9 years.

Total rental expense for 2014 for all City operating leases was $474,966.

(12) Other Required Individual Fund Disclosures

(a) Interfund Receivables and Payables

Interfund balances at December 31, 2014 were as follows:

	Due to			
Due from	**Nonmajor governmental funds**	**Internal Service Funds**	**Fiduciary Funds**	**Total**
General Fund	$ 120,762	101,999	471,821	694,582

All balances resulted from the time lag between the dates that: (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

(b) Transfers

Transfers for the year ended December 31, 2014 were as follows:

	Transfers out				
Transfers in	**Riverboat Gaming Capital Projects Fund**	**Water and Sewerage Enterprise Fund**	**Nonmajor enterprise activities**	**Nonmajor governmental activities**	**Total**
General Fund	$ —	—	11,400	4,575,390	4,586,790
CenturyLink Center Arena Special Revenue Fund	—	—	—	450,000	450,000
Nonmajor governmental activities	8,109,046	180,114	—	1,470,000	9,759,160
	$ 8,109,046	180,114	11,400	6,495,390	14,795,950

Transfers are used to: (1) move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments become due, and (3) use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

(13) Federal and State Financial Assistance

Federal and state governmental units represent an important source of supplementary funding to finance housing, employment, and construction programs, and other activities beneficial to the community. These funds, primarily in the form of grants, are recorded in the General and Special Revenue Funds. A grant receivable is recorded when the City has a right to reimbursement under the related grant. The grants normally specify the purpose for which the funds may be used and are audited annually under the single

audit as mandated by the Single Audit Act of 1996 and U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

Supplementary salary payments are made by the state to certain groups of employees. The City is not legally responsible for these salaries. Therefore, the basis for recognizing the revenue and expenditure payments is the actual contribution from the state. For 2014, the state paid supplemental salaries to the following groups of employees: Fire Department employees, $788,583; EMS employees, $291,668; Police Department employees, $924,181; and City Marshal employees (a component unit), $48,000.

(14) Commitments and Contingencies

(a) Construction Projects

There are certain infrastructure and other construction projects in progress at December 31, 2014, including construction of the Kroger Supermarket infrastructure, the expansion of the Central Fire Station, the Inland Raw Water Pump Station, the Red River Wastewater Treatment Plant project, the Northeast Wastewater Treatment Plant project, and various smaller projects.

There are also several transportation improvement projects under way, all funded from the 2007 bonds, including the extension of the Arthur Ray Teague Parkway both north and south.

The City has contractual commitments of approximately $8.7 million in its governmental activities and approximately $3.7 million in its Water and Sewerage Fund related to these construction projects.

(b) Pension Funds

According to existing legislative acts of the State of Louisiana, the City is required to reimburse the Firemen's Fund and the Policemen's Fund for operating deficits that may occur in any fiscal year.

(c) Insurance Funds

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters. The Insurance and Liability Insurance Funds are used to account for self-insured activities involving workmen's compensation coverage and the self-insured retention for automobile, general liability, and property claims.

Payments are made from the operating funds to the Insurance Fund and the Liability Insurance Fund, which are accounted for as internal service funds. Payments are accounted for as revenues by the receiving fund and expenditures/expense by the paying funds. The City maintains stop-loss coverage with an insurance company of $400,000 per occurrence related to noncivil service employees and $750,000 related to civil service employees for workmen's compensation coverage with an aggregate limit of $1,000,000. Employee life insurance premiums are also paid from the Insurance Fund.

Liability policies are maintained by the City with third-party insurance carriers for its automobile, general liability, and property damage exposures. These policies are subject to a $3,000,000 per occurrence limit with a $100,000 per occurrence retention for claims involving third parties. The City maintained property insurance during 2014 on approximately $339 million in city property, subject to a $50,000 per occurrence retention for property claims. The maximum cumulative amount of self-insured retentions related to automobile and general liability claims is $1,000,000.

There were no reductions in insurance coverage from coverage in the prior year. No claims exceeded the City's insurance coverage for each of the past four fiscal years.

A reconciliation of changes in the aggregate liabilities for claims for the self-insurance funds is as follows:

		Accrued claims, January 1	Claims incurred	Claims paid	Accrued claims, December 31
Insurance Fund:					
2013	$	—	483,319	483,319	—
2014		—	498,507	498,507	—
Liability Insurance Fund:					
2013	$	1,965,027	1,690,935	1,005,491	2,650,471
2014		2,650,471	1,246,638	1,472,097	2,425,012
General liability claims (GWFS):					
2013	$	1,555,000	100,000	140,000	1,515,000
2014		1,515,000	(108,050)	471,430	935,520

(d) Postretirement Benefits

As an established practice, the City provides for a portion of the healthcare costs and life insurance costs of all retirees that meet the minimum service requirements of the retirement plan (as described in note 9) in which the employee participates. The City participates in a health management organization (HMO). As a result, the cost of providing benefits to the eligible retirees consists of the portion of the monthly premiums paid for coverage applicable to the retirees. These costs are accounted for on a pay-as-you-go basis. At December 31, 2014, 163 retirees are currently eligible to receive or are receiving benefits under the plan.

(e) Litigation

The City is the defendant in a number of legal actions, most of which are partially covered by insurance. There are certain suits, including employee discrimination and civil rights violations suits, which are in the early stages of discovery and for which the availability of insurance coverage or estimates of the ultimate liability of the City cannot be determined. Resolution of some of these cases could involve liability to the City in excess of insurance limits if the courts find in favor of the various plaintiffs. The City evaluates the existing litigation and accrues appropriate amounts as liabilities become probable and can be estimated. It is the policy of the City to pay uninsured judgments against the City on a current basis from the excess of revenues over expenditures.

(f) Grant Disallowances

The City participates in federally assisted grant programs, principally Community Development Block Grant, and various construction grants. These programs are subject to program compliance audits under the Single Audit Act. Such audits could lead to requests for reimbursement by the grantor agency for expenditures disallowed under terms of the grants. City management believes that the amount of disallowances, if any, which may arise from future audits will not be material.

(g) Revenues from the State of Louisiana

The General Fund receives various revenues from the State of Louisiana including beer tax, mowing, video poker, and traffic signalization revenues. The continuation of these revenues at these amounts is contingent on a variety of factors at the state level.

(15) Subsequent Events

Subsequent to year-end, the City Council passed two separate resolutions, which authorized the City to proceed with the issuance of up to $15,000,000 and $20,000,000, respectively, of utilities revenue bonds for the purpose of public works improvements. Additionally, the City Council passed an ordinance to authorize and issue $80,460,000 of revenue refunding bonds for the purpose of advance refunding certain bonds. The City Council also passed two separate ordinances authorizing the City to proceed with issuance of up to $5,000,000 and $35,000,000, respectively, of revenue bonds for the purpose of redeveloping the downtown Bossier City area.

REQUIRED SUPPLEMENTARY INFORMATION (Unaudited)

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CITY OF BOSSIER CITY, LOUISIANA

Required Supplementary Information

Schedules of Funding Progress

Fiscal years ended December 31, 2012 through December 31, 2014

(Unaudited)

	Fiscal year	(1) Actuarial value of assets	(2) Actuarial accrued liability (AAL) – entry age	(3) Unfunded AAL (UAAL) (2-1)	(4) Funded ratio (1/2)	(5) Covered payroll	(6) UAAL as a percentage of covered payroll (3/5)
Firemen's Fund:							
	2014	$ 67,420,213	73,255,335	5,835,122	92.0%	N/A	N/A
	2013	58,160,706	74,752,015	16,591,309	77.8	N/A	N/A
	2012	60,443,320	78,933,404	18,490,084	76.6	N/A	N/A
Policemen's Fund:							
	2014	$ 20,992,437	27,829,558	6,837,121	75.4%	N/A	N/A
	2013	19,465,696	28,635,339	9,169,643	68.0	N/A	N/A
	2012	18,406,362	28,612,927	10,206,565	64.3	N/A	N/A
Postemployment Medical Benefits:							
	2014	$ —	19,736,854	19,736,854	—%	32,009,665	62
	2013	—	20,728,087	20,728,087	—	31,001,403	67
	2012	—	19,930,853	19,930,853	—	32,278,004	62

See accompanying notes to required supplementary information and independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Notes to Required Supplementary Information

Year ended December 31, 2014

(Unaudited)

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

	Firemen's Fund	**Policemen's Fund**
Valuation date	January 1, 2015	January 1, 2015
Actuarial cost method	Entry age normal cost	Entry age normal cost
Amortization method	Level percentage (closed basis)	Level percentage (closed basis)
Remaining amortization period	10 years (minimum)	10 years (minimum)
Asset valuation method	Fair value	Fair value
Actuarial assumptions:		
Investment rate of return	4.00%	5.00%
Projected salary increases	NA	NA
Cost of living adjustments	2.75%	3.75%
Amortization increase rate	2.00	2.00

CITY OF BOSSIER CITY, LOUISIANA

General Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual on a Budgetary Basis

Year ended December 31, 2014

(Unaudited)

	Original budget	Final budget	Actual on a budgetary basis	Variance with final budget positive (negative)
Revenues:				
Taxes:				
Sales, net	$ 16,157,910	16,157,910	15,923,473	(234,437)
Ad valorem	13,032,500	13,032,500	12,787,353	(245,147)
Utility	3,700,000	3,700,000	3,790,517	90,517
Telephone	115,000	115,000	86,450	(28,550)
Franchise:				
Cable television	720,000	720,000	690,731	(29,269)
Chain store	95,000	95,000	86,693	(8,307)
Total taxes	33,820,410	33,820,410	33,365,217	(455,193)
Licenses and permits	3,597,000	3,597,000	3,573,418	(23,582)
Intergovernmental:				
Grants	135,000	135,000	142,427	7,427
State and parish revenues:				
Supplemental pay	1,722,632	1,722,632	1,760,664	38,032
Beer tax	115,000	115,000	117,902	2,902
Special funds from State of Louisiana	170,000	170,000	172,020	2,020
Total intergovernmental	2,142,632	2,142,632	2,193,013	50,381
Fines and penalties	1,000,000	1,000,000	889,280	(110,720)
Racing commission – Louisiana Downs	715,000	715,000	531,454	(183,546)
Video poker	375,000	375,000	360,486	(14,514)
Investment earnings	45,000	45,000	74,388	29,388
Miscellaneous:				
Payment in lieu of taxes – Federal Housing Authority	66,000	66,000	69,057	3,057
Parks and recreation	270,000	270,000	240,199	(29,801)
Engineering fees	75,000	75,000	48,981	(26,019)
Enterprise funds and Civic Center Fund pro rata share of general and administrative expenses	510,000	510,000	508,000	(2,000)
Police department revenues	250,000	250,000	187,897	(62,103)
Other income	265,000	265,000	126,829	(138,171)
Total miscellaneous	1,436,000	1,436,000	1,180,963	(255,037)
Total revenues	43,131,042	43,131,042	42,168,219	(962,823)

(Continued)

CITY OF BOSSIER CITY, LOUISIANA

General Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual on a Budgetary Basis

Year ended December 31, 2014

(Unaudited)

	Original budget	Final budget	Actual on a budgetary basis	Variance with final budget positive (negative)
Expenditures:				
Current:				
General government:				
Administration	$ 532,422	532,422	515,713	16,709
Municipal building	1,977,076	1,977,076	1,848,361	128,715
Finance	886,340	886,340	837,544	48,796
City garage	980,324	980,324	970,327	9,997
Traffic engineering and safety	1,222,511	1,222,511	1,092,116	130,395
Purchasing	219,121	219,121	161,139	57,982
Engineering	719,260	719,260	690,680	28,580
Personnel	517,024	517,024	500,179	16,845
Permits and inspections	1,168,222	1,168,222	1,126,757	41,465
City attorney	385,490	385,490	371,297	14,193
Public works	277,323	277,323	280,728	(3,405)
City council	256,415	256,415	260,576	(4,161)
Community development	215,919	215,919	206,198	9,721
Information services	767,320	767,320	685,899	81,421
Payments to other governmental agencies	2,078,570	2,078,570	1,785,245	293,325
Election	50,000	50,000	1,492	48,508
	12,253,337	12,253,337	11,334,251	919,086
Public safety:				
Fire	13,239,066	13,239,066	12,747,345	491,721
Police	17,651,085	17,651,085	17,086,524	564,561
	30,890,151	30,890,151	29,833,869	1,056,282
Highways and streets	522,824	522,824	431,334	91,490
Culture and recreation	2,453,318	2,453,318	2,418,286	35,032
City Court and Marshal:				
City Court	833,398	833,398	815,111	18,287
Marshal's office	1,082,357	1,082,357	1,069,208	13,149
	1,915,755	1,915,755	1,884,319	31,436
Total expenditures	48,035,385	48,035,385	45,902,059	2,133,326
Excess of expenditures over revenues	(4,904,343)	(4,904,343)	(3,733,840)	1,170,503
Other financing sources (uses):				
Transfers in	5,144,343	5,144,343	4,586,790	(557,553)
Transfers out	—	—	—	—
Transfer to component unit	(240,000)	(240,000)	(185,000)	55,000
	4,904,343	4,904,343	4,401,790	(502,553)
Excess (deficiency) of revenues and other sources over (under) expenditures and other uses	—	—	667,950	667,950
Fund balance, beginning of year	6,240,870	6,240,870	8,269,307	2,028,437
Fund balance, end of year	$ 6,240,870	6,240,870	8,937,257	2,696,387

See accompanying notes to budgetary comparison schedules and independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Arena Fund

Schedule of Revenues, Expenditures, and Changes
in Fund Balance – Budget and Actual

Year ended December 31, 2014

(Unaudited)

	Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:			
Direct event income	$ 157,731	(60,524)	(218,255)
Ancillary income	946,361	978,243	31,882
Advertising	505,467	517,727	12,260
Luxury box income	604,975	609,814	4,839
Other income	217,535	401,567	184,032
Total revenues	2,432,069	2,446,827	14,758
Expenditures – current – culture and recreation:			
Executive	161,679	190,418	(28,739)
Finance	203,116	202,256	860
Operations	1,225,584	1,131,118	94,466
Marketing	173,076	130,950	42,126
Box office	121,592	120,594	998
Facility overhead	1,001,898	988,629	13,269
Total expenditures	2,886,945	2,763,965	122,980
Excess of expenditures over revenues	(454,876)	(317,138)	137,738
Other financing sources:			
Transfers in	450,000	450,000	—
Net change in fund balance	(4,876)	132,862	137,738
Fund balance (deficit), beginning of year	4,511	(205,651)	(210,162)
Fund balance (deficit), end of year	$ (365)	(72,789)	(72,424)

See accompanying notes to budgetary comparison schedules and independent auditors' report.

Budget and Budgetary Accounting

The City of Bossier City (the City) utilizes the following procedures in establishing the budgetary data reflected in the financial statements:

(1) Prior to September 15, the Mayor submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.

(2) A public hearing is then conducted, after proper official journal notification, to obtain taxpayer comments.

(3) Prior to December 15, the budget is legally enacted through passage of an ordinance.

(4) The budget ordinance is structured such that revenues are budgeted by source, and appropriations are budgeted by department and by principal object of expenditure. The City Charter provides that expenditures may not legally exceed appropriations on a departmental basis after considering fund surpluses or deficits. The City Council may revise or amend the budget at its discretion during legally convened sessions. Management may amend the budget only below the department level. For the year ended December 31, 2014, no amendments were made to the General Fund.

(5) Comparison of budgeted and actual amounts, as shown in the accompanying financial statements, includes the General Fund and those special revenue funds, which are included in the annual operating budget (Civic Center, Hotel/Motel Taxes, Fire Improvements and Operations, Jail and Municipal Buildings, Streets and Drainage, and Arena). Annual operating budgets are not prepared for the State and Federal grant, Court Witness Fee, Public Safety Pension Reserve, and Riverboat Gaming Special Revenue Fund, but rather these funds are budgeted on a project basis. The capital budget ordinances, which encompass the capital projects funds, present cumulative as opposed to annual budget amounts, and thus, budget and actual comparisons are not reported in the accompanying financial statements for these funds. Budgetary control for the debt service funds is achieved through general bond indenture provisions.

(6) All budgets are adopted on a basis substantially consistent with U.S. generally accepted accounting principles (GAAP), except that payments to the Firemen's and Policemen's Pension and Relief Funds are not budgeted in the General Fund and administrative expenditures allocated to the State and Federal Grant Special Revenue Fund are budgeted in the General Fund. Appropriations, which are not expended lapse at year-end, except appropriations for capital improvements, which do not lapse until the purpose of the appropriation, has been accomplished or abandoned.

(7) The City is legally required to prepare annual operating budgets for the Department of Water and Sewerage, Sanitation, Emergency Medical Services, and Alternative Fuel operations. The City is not, however, required to present an actual-to-budget comparison for the enterprise funds. Budgets are not prepared for the internal service funds.

Reconciliation of the Budgetary Basis and the GAAP Basis

Adjustments necessary to convert the expenditures at the end of the year on the budgetary basis to the GAAP basis are as follows:

		General Fund
Budgetary basis expenditures	$	45,902,059
Administrative costs of State and Federal Grant Special Revenue Fund		(142,427)
Sales taxes dedicated to Firemen's and Policemen's Pension and Relief Funds		9,044,791
Payments to component units		185,000
GAAP basis expenditures	$	54,989,423

Excess of Expenditures over Budget – Major Funds

For those funds for which a budget-to-actual comparison was made, actual expenditures on a budgetary basis exceeded budgeted expenditures on a line-item basis as follows:

Fund		Budget	Actual on a budgetary basis	Negative variance
General Fund:				
General government:				
Public Works	$	277,323	280,728	(3,405)
City Council		256,415	260,576	(4,161)
Arena Special Revenue Fund:				
Culture and Recreation:				
Executive		161,679	190,418	(28,739)

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NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

State and Federal Grant – This fund accounts for the receipt and disbursement of funds received under the Community Development Block Grant and other grant programs.

Court Witness Fee – This fund accounts for the proceeds of a special case charge on criminal matters. The revenues generated are dedicated to the payment of a special witness fee to law officers who are called to testify in City Court.

Civic Center – This fund accounts for the revenues received and operating expenses incurred in the operations of the City's Civic Center Complex.

Hotel/Motel Taxes – This fund accounts for the revenues received from taxes levied on the occupancy of hotel/motel rooms and related facilities. The revenues can only be used for riverboat/downtown development and the operation and maintenance of the Civic Center and multipurpose arena.

Fire Improvements and Operations – This fund accounts for the revenues received and operating expenses incurred in the construction and operation of two new fire stations and a new training facility.

Jail and Municipal Buildings – This fund accounts for the revenues received and the operating expenses incurred to operate and maintain the City Jail in accordance with Federally Mandated Standards and to operate and maintain City buildings.

Streets and Drainage – This fund accounts for the revenues received and the operating expenses incurred in maintaining and upgrading streets and drainage.

Debt Service Funds

Sales Tax Bond Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 1998, 2002, and 2003 bond series.

Parkway Sales Tax Bond Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 1997 and 2001 bond series.

2007 Capital Projects Bond Issue Sinking and Reserve Fund – Used to account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs of the 2007 bond series.

Capital Projects Funds

Sales Tax Capital Improvement Fund – This fund is used to account for expenditures associated with capital projects as presented and approved by Council Ordinance, and is funded by the excess one-half cent sales tax after payment of debt service sales tax revenue bond issues and interest earned.

Parkway Capital Projects Fund – This fund is used to account for miscellaneous capital expenditures, as budgeted by the City Council, and is funded by the excess one-half cent sales tax after payment of debt service on the Parkway Bond Issue and interest earned.

Oil and Gas Royalties Capital Projects Fund – This fund was established in 2011 to account for the proceeds received from oil and gas royalties on property owned by the City.

2006 Sales Tax Bond Fund – This fund was established in 2006 to account for the proceeds received from the Public Improvement Sales Tax Bonds and the expenditures of the bond moneys.

Equipment Replacement Fund – This fund was established to account for purchases and sales of various equipment not associated with bond issue-related expenditures.

Land Acquisition Fund – This fund is used to account for special land purchases and sales not associated with bond issue-related expenditures.

Coleman Development Fund – This Fund is used to account for expenditures associated with capital projects as presented and approved by City Council ordinance and is funded by the Riverboat Gaming Capital Projects Fund.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Governmental Funds

Combining Balance Sheet – By Fund Type

December 31, 2014

Assets		Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total
Assets:					
Cash and cash equivalents	$	4,629,424	3,009,019	10,240,279	17,878,722
Investments		6,509,017	2,731,934	14,401,054	23,642,005
Receivables, net:					
Taxes and other		807,992	531,511	1,346,235	2,685,738
Accrued interest		26,755	11,230	59,199	97,184
Due from other governmental units					—
Total assets	$	11,973,188	6,283,694	26,046,767	44,303,649
Liabilities and Fund Balances					
Liabilities:					
Accounts payable	$	378,227	—	1,173,001	1,551,228
Accrued liabilities		6,462	—	—	6,462
Due to other funds		120,762	—	—	120,762
Unearned revenue		37,838	—	—	37,838
Total liabilities		543,289	—	1,173,001	1,716,290
Fund balances:					
Restricted for:					
Debt service		—	6,283,694	—	6,283,694
Grants		33,419	—	—	33,419
Economic development and facility operations		1,985,707	—	—	1,985,707
Capital projects		—	—	24,873,766	24,873,766
Committed for:					
Civic Center operations		903,870	—	—	903,870
Facility maintenance		8,506,903	—	—	8,506,903
Total fund balances		11,429,899	6,283,694	24,873,766	42,587,359
Total liabilities and fund balances	$	11,973,188	6,283,694	26,046,767	44,303,649

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures,
and Changes in Fund Balances – By Fund Type

Year ended December 31, 2014

	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total
Revenues:				
Taxes	$ 6,433,521	5,588,487	8,768,507	20,790,515
Intergovernmental	3,040,684	—	707,357	3,748,041
Fees and rentals	333,532	—	—	333,532
Fines and penalties	30,502	—	—	30,502
Investment earnings (losses)	210,339	116,379	460,413	787,131
Miscellaneous	69	—	751,132	751,201
Total revenues	10,048,647	5,704,866	10,687,409	26,440,922
Expenditures:				
Current:				
General government	386,188	—	—	386,188
Culture and recreation	786,700	—	—	786,700
City Court and City Marshal	16,000	—	—	16,000
Capital outlay	4,173,712	—	12,091,033	16,264,745
Debt service:				
Principal retirement	—	6,630,000	—	6,630,000
Interest and fiscal charges	—	5,997,463	—	5,997,463
Total expenditures	5,362,600	12,627,463	12,091,033	30,081,096
Excess (deficiency) of revenues over (under) expenditures	4,686,047	(6,922,597)	(1,403,624)	(3,640,174)
Other financing sources (uses):				
Transfers in	1,650,114	6,315,900	1,793,146	9,759,160
Transfers out	(6,495,390)	—	—	(6,495,390)
Total other financing sources (uses)	(4,845,276)	6,315,900	1,793,146	3,263,770
Net change in fund balances	(159,229)	(606,697)	389,522	(376,404)
Fund balances, beginning of year	11,589,128	6,890,391	24,484,244	42,963,763
Fund balances, end of year	$ 11,429,899	6,283,694	24,873,766	42,587,359

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Special Revenue Funds

Combining Balance Sheet

December 31, 2014

Assets	State and federal grant	Court witness fee	Civic center	Hotel/motel taxes	Fire improvements and operations	Jail and municipal buildings	Streets and drainage	Total
Cash and cash equivalents	$ —	21,025	440,392	854,801	—	2,695,310	617,896	4,629,424
Investments	—	29,568	519,480	1,300,560	—	3,790,453	868,956	6,509,017
Tax and other receivables	80,088	2,015	4,400	17,500	277,629	198,307	228,053	807,992
Interest receivables	—	121	2,135	5,346	—	15,581	3,572	26,755
Total assets	$ 80,088	52,729	966,407	2,178,207	277,629	6,699,651	1,718,477	11,973,188
Liabilities and Fund Balances								
Liabilities:								
Accounts payable	$ 2,143	—	18,237	192,500	—	—	165,347	378,227
Accrued liabilities	—	—	6,462	—	—	—	—	6,462
Due to other funds	44,526	—	—	—	76,236	—	—	120,762
Unearned revenue	—	—	37,838	—	—	—	—	37,838
Total liabilities	46,669	—	62,537	192,500	76,236	—	165,347	543,289
Fund balances:								
Restricted for:								
Grants	33,419	—	—	—	—	—	—	33,419
Economic development and facility operations	—	—	—	1,985,707	—	—	—	1,985,707
Committed for:								
Civic Center operations	—	—	903,870	—	—	—	—	903,870
Facility maintenance	—	52,729	—	—	201,393	6,699,651	1,553,130	8,506,903
Total fund balances	33,419	52,729	903,870	1,985,707	201,393	6,699,651	1,553,130	11,429,899
Total liabilities and fund balances	$ 80,088	52,729	966,407	2,178,207	277,629	6,699,651	1,718,477	11,973,188

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended December 31, 2014

	State and federal grant	Court witness fee	Civic center	Hotel/motel taxes	Fire improvements and operations	Jail and municipal buildings	Streets and drainage	Total
Revenues:								
Sales tax, net	$ —	—	—	—	2,574,954	1,602,796	2,255,771	6,433,521
Fees and rentals	—	—	333,532	—	—	—	—	333,532
Intergovernmental:								
U.S. government grants and entitlements	390,523	—	—	—	—	—	—	390,523
State and parish-shared revenues	—	—	—	2,650,161	—	—	—	2,650,161
Total intergovernmental	390,523	—	—	2,650,161	—	—	—	3,040,684
Fines and penalties	—	30,502	—	—	—	—	—	30,502
Investment earnings (losses)	—	706	15,137	12,783	148	144,166	37,399	210,339
Miscellaneous	—	—	69	—	—	—	—	69
Total revenues	390,523	31,208	348,738	2,662,944	2,575,102	1,746,962	2,293,170	10,048,647
Expenditures:								
Current:								
General government	386,188	—	—	—	—	—	—	386,188
Culture and recreation	—	—	735,033	51,667	—	—	—	786,700
City Court and Marshal	—	16,000	—	—	—	—	—	16,000
Capital outlay	—	—	13,382	404,831	—	1,582,643	2,172,856	4,173,712
Total expenditures	386,188	16,000	748,415	456,498	—	1,582,643	2,172,856	5,362,600
Excess (deficiency) of revenues over (under) expenditures	4,335	15,208	(399,677)	2,206,446	2,575,102	164,319	120,314	4,686,047
Other financing sources (uses):								
Transfers in	—	—	470,000	1,180,114	—	—	—	1,650,114
Transfers out	—	—	—	(1,920,000)	(2,625,390)	(1,350,000)	(600,000)	(6,495,390)
	—	—	470,000	(739,886)	(2,625,390)	(1,350,000)	(600,000)	(4,845,276)
Net change in fund balances	4,335	15,208	70,323	1,466,560	(50,288)	(1,185,681)	(479,686)	(159,229)
Fund balances, beginning of year	29,084	37,521	833,547	519,147	251,681	7,885,332	2,032,816	11,589,128
Fund balances, end of year	$ 33,419	52,729	903,870	1,985,707	201,393	6,699,651	1,553,130	11,429,899

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Debt Service Funds

Combining Balance Sheet

December 31, 2014

Assets		Sales Tax Bond Sinking and Reserve Fund	Parkway Sales Tax Bond Sinking and Reserve Fund	2007 Capital Projects Bond Issue Sinking and Reserve Fund	Total
Cash and cash equivalents	$	1,707,819	234,800	1,066,400	3,009,019
Investments		2,401,731	330,203	—	2,731,934
Accounts receivable – taxes		459,695	71,816	—	531,511
Accrued interest		9,873	1,357	—	11,230
Total assets	$	4,579,118	638,176	1,066,400	6,283,694
Fund Balances					
Restricted for:					
Debt service	$	4,579,118	638,176	1,066,400	6,283,694

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Debt Service Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended December 31, 2014

	Sales Tax Bond Sinking and Reserve Fund	Parkway Sales Tax Bond Sinking and Reserve Fund	2007 Capital Projects Bond Issue Sinking and Reserve Fund	Total
Revenues:				
Sales taxes, net	$ 5,516,671	71,816	—	5,588,487
Investment earnings (losses)	91,321	25,058	—	116,379
Total revenues	5,607,992	96,874	—	5,704,866
Expenditures – debt service:				
Principal retirement	3,825,000	790,000	2,015,000	6,630,000
Interest and fiscal charges	1,693,225	20,738	4,283,500	5,997,463
Total expenditures	5,518,225	810,738	6,298,500	12,627,463
Excess (deficiency) of revenues over (under) expenditures	89,767	(713,864)	(6,298,500)	(6,922,597)
Other financing sources:				
Transfers in	—	—	6,315,900	6,315,900
Transfers out	—	—	—	—
Total other financing sources	—	—	6,315,900	6,315,900
Net change in fund balances	89,767	(713,864)	17,400	(606,697)
Fund balances, beginning of year	4,489,351	1,352,040	1,049,000	6,890,391
Fund balances, end of year	$ 4,579,118	638,176	1,066,400	6,283,694

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Capital Projects Funds

Combining Balance Sheet

December 31, 2014

Assets		Sales Tax Capital Improvement Fund	Parkway Capital Projects Fund	Oil and Gas Royalties Capital Projects Fund	2006 Sales Tax Bond Fund	Equipment Replacement Fund	Land Acquisition Fund	Coleman Development Fund	Total
Cash and cash equivalents	$	1,320,244	1,422,749	89,074	80,561	389,827	1,528,754	5,409,070	10,240,279
Investments		1,856,678	2,000,832	125,267	113,294	548,220	2,149,908	7,606,855	14,401,054
Taxes and other receivable		759,850	586,385	—	—	—	—	—	1,346,235
Accrued interest		7,632	8,225	515	466	2,253	8,838	31,270	59,199
Total assets	$	3,944,404	4,018,191	214,856	194,321	940,300	3,687,500	13,047,195	26,046,767
Liabilities and Fund Balances									
Liabilities:									
Accounts payable	$	253,880	899,554	682	—	—	—	18,885	1,173,001
Unearned revenue		—	—	—	—	—	—	—	—
Total liabilities		253,880	899,554	682	—	—	—	18,885	1,173,001
Fund balances:									
Restricted for:									
Capital projects		3,690,524	3,118,637	214,174	194,321	940,300	3,687,500	13,028,310	24,873,766
Total fund balances		3,690,524	3,118,637	214,174	194,321	940,300	3,687,500	13,028,310	24,873,766
Total liabilities and fund balances	$	3,944,404	4,018,191	214,856	194,321	940,300	3,687,500	13,047,195	26,046,767

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Capital Projects Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended December 31, 2014

	Sales Tax Capital Improvement Fund	Parkway Capital Projects Fund	Oil and Gas Royalties Capital Projects Fund	2006 Sales Tax Bond Fund	Equipment Replacement Fund	Land Acquisition Fund	Coleman Development Fund	Total
Revenues:								
Sales taxes, net	$ 3,661,826	5,106,681	—	—	—	—	—	8,768,507
Intergovernmental	—	707,357	—	—	—	—	—	707,357
Investment earnings (losses)	70,943	96,654	3,191	3,554	15,779	58,053	212,239	460,413
Other income	—	—	46,568	—	97,669	606,895	—	751,132
Total revenues	3,732,769	5,910,692	49,759	3,554	113,448	664,948	212,239	10,687,409
Expenditures:								
Capital outlay – project expenditures and engineering fees	4,026,053	7,742,051	5,072		— —	20,703	297,154	12,091,033
Total expenditures	4,026,053	7,742,051	5,072	—	—	20,703	297,154	12,091,033
Excess (deficiency) of revenues over (under) expenditures	(293,284)	(1,831,359)	44,687	3,554	113,448	644,245	(84,915)	(1,403,624)
Other financing sources (uses):								
Transfers in	—	—	—	—	—	—	1,793,146	1,793,146
Total other financing sources and uses	—	—	—	—	—	—	1,793,146	1,793,146
Net change in fund balances	(293,284)	(1,831,359)	44,687	3,554	113,448	644,245	1,708,231	389,522
Fund balances, beginning of year	3,983,808	4,949,996	169,487	190,767	826,852	3,043,255	11,320,079	24,484,244
Fund balances, end of year	$ 3,690,524	3,118,637	214,174	194,321	940,300	3,687,500	13,028,310	24,873,766

See accompanying independent auditors' report.

NONMAJOR ENTERPRISE FUNDS

EMS Fund – Operated as a self-sustaining service of the City and is responsible for providing the residents of the City with emergency medical services. This fund was created in 2006, and previously, these activities were reported in the General Fund of the City.

Public Service and Sanitation Fund – Operated as a self-sustaining service of the City and is responsible for providing the residents of the City sanitation services.

Alternative Fuel Station – Operated as a self-sustaining service of the City and is providing the residents with access to CNG and E85 Fuel.

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CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Net Position

December 31, 2014

Assets		EMS Fund	Public Service and Sanitation Fund	Alternative Fuel Station Fund	Total
Current assets:					
Cash and cash equivalents	$	258,720	1,515,792	98,779	1,873,291
Investments		402,714	2,166,146	138,914	2,707,774
Receivables		1,318,652	934,466	192,696	2,445,814
Inventories		—	—	60,845	60,845
Total current assets		1,980,086	4,616,404	491,234	7,087,724
Total assets	$	1,980,086	4,616,404	491,234	7,087,724
Liabilities					
Current liabilities (payable from current assets):					
Accounts payable	$	54,065	295,573	68,211	417,849
Accrued liabilities		76,178	51,223	—	127,401
Compensated absences		198,505	44,253	—	242,758
Total current liabilities		328,748	391,049	68,211	788,008
Noncurrent liabilities:					
Compensated absences		82,532	(9,002)	—	73,530
Total liabilities		411,280	382,047	68,211	861,538
Net Position					
Net position – unrestricted		1,568,806	4,234,357	423,023	6,226,186
Total liabilities and net position	$	1,980,086	4,616,404	491,234	7,087,724

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position

Year ended December 31, 2014

	EMS Fund	Public Service and Sanitation Fund	Alternative Fuel Station Fund	Total
Operating revenues:				
Charges for services (net of bad debt of $762,064, $81,470, and $0, respectively)	$ 5,372,616	6,281,083	1,189,740	12,843,439
Miscellaneous revenue	583,056	33,959	165,042	782,057
Total operating revenues	5,955,672	6,315,042	1,354,782	13,625,496
Operating expenses:				
Personal services	4,815,011	1,169,161	—	5,984,172
Supplies	297,655	191,627	1,008,746	1,498,028
Administrative	50,000	30,000	22,000	102,000
Utilities	98,654	47,582	53,544	199,780
Repairs and maintenance	49,090	225,396	101,718	376,204
Travel and training	20,118	3,693	—	23,811
Professional services	19,794	—	—	19,794
Insurance	175,000	73,000	40,000	288,000
Contractual expenses	74,293	3,534,418	—	3,608,711
Miscellaneous	13,698	14,864	—	28,562
Total operating expenses	5,613,313	5,289,741	1,226,008	12,129,062
Operating income	342,359	1,025,301	128,774	1,496,434
Nonoperating revenues:				
Investment earnings	7,744	54,299	4,287	66,330
Transfers out	—	—	(11,400)	(11,400)
Change in net position	350,103	1,079,600	121,661	1,551,364
Net position, beginning of year	1,218,703	3,154,757	301,362	4,674,822
Net position, end of year	$ 1,568,806	4,234,357	423,023	6,226,186

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Nonmajor Enterprise Funds

Combining Statement of Cash Flows

Year ended December 31, 2014

		EMS Fund	Public Service and Sanitation Fund	Alternative Fuel Station Fund	Total
Cash flows from operating activities:					
Receipts from operations	$	5,250,051	6,157,592	1,061,741	12,469,384
Payments to suppliers		(705,019)	(4,122,729)	(1,200,991)	(6,028,739)
Payments to employees		(4,819,709)	(1,177,796)	—	(5,997,505)
Other receipts		583,056	33,959	165,042	782,057
Net cash provided by operating activities		308,379	891,026	25,792	1,225,197
Cash flows from noncapital financing activities:					
Transfers out		—	—	(11,400)	(11,400)
Net cash used in noncapital financing activities		—	—	(11,400)	(11,400)
Cash flows from investing activities:					
Purchase of investments		(246,079)	(917,936)	(38,783)	(1,202,798)
Interest received		5,900	32,775	2,332	41,007
Net cash used in investing activities		(240,179)	(885,161)	(36,451)	(1,161,791)
Net increase (decrease) in cash and cash equivalents		68,200	5,865	(22,059)	52,006
Cash and cash equivalents, beginning of year		190,520	1,509,927	120,838	1,821,285
Cash and cash equivalents, end of year	$	258,720	1,515,792	98,779	1,873,291
Reconciliation of operating income to net cash provided by operating activities:					
Operating income	$	342,359	1,025,301	128,774	1,496,434
Adjustments to reconcile operating income to net cash provided by operating activities:					
Provision for bad debts		762,064	81,470	—	843,534
Increase (decrease) in assets:					
Accounts receivables		(884,629)	(204,961)	(127,999)	(1,217,589)
Inventories		—	—	20,910	20,910
Increase (decrease) in liabilities:					
Accounts payable		20,469	(3,276)	4,107	21,300
Accrued liabilities		72,814	1,127	—	73,941
Compensated absences		(4,698)	(8,635)	—	(13,333)
Net cash provided by operating activities	$	308,379	891,026	25,792	1,225,197
Noncash item:					
Change in fair value of investments	$	1,844	21,524	1,955	25,324

See accompanying independent auditors' report.

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FIDUCIARY FUNDS

Pension Trust Funds – The pension trust funds are used to account for assets held by the City in a trustee capacity. The pension trust funds reported in this section are the Firemen's Pension and Relief Fund and the Policemen's Pension and Relief Fund.

Agency Funds – The Consolidated Sales Tax Fund accounts for the collection of a two-cent city sales and use tax and the distribution of this tax to the various funds, which account for operations and projects for which the tax was levied. This fund also accounts for the collection and distribution of sales taxes levied by the Bossier Parish School Board and various municipalities within the parish. The Riverboat Gaming Agency Fund accounts for the receipt and disbursement of funds from the riverboats that the City receives and disburses to other local government agencies in accordance with the contractual provisions.

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CITY OF BOSSIER CITY, LOUISIANA

Pension Trust Funds

Combining Statement of Fiduciary Net Position

December 31, 2014

Assets		Firemen's Pension and Relief Fund	Policemen's Pension and Relief Fund	Total
Cash and cash equivalents	$	571,159	2,065,666	2,636,825
Investments, at fair value:				
U.S. Treasury bonds and U.S. government and agency obligations and municipal bonds		65,285,751	18,898,540	84,184,291
Certificates of deposit		1,191,893	—	1,191,893
		67,048,803	20,964,206	88,013,009
Accrued interest receivables		400,146	116,174	516,320
Overpayments Receivable		188,510	—	188,510
Other Assets		2,000	6,020	8,020
Total assets	$	67,639,459	21,086,400	88,725,859
Liabilities and Fund Balances				
Liabilities – due to other governments	$	219,246	93,963	313,209
Net position reserved for employees' retirement system		67,420,213	20,992,437	88,412,650
Total liabilities and fund balances	$	67,639,459	21,086,400	88,725,859

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Pension Trust Funds

Combining Statement of Changes in Fiduciary Net Position

Year ended December 31, 2014

Additions	Firemen's Pension and Relief Fund	Policemen's Pension and Relief Fund	Total
Contributions from the City:			
Sales taxes, net	$ 6,331,354	2,713,437	9,044,791
Fire insurance premiums	261,757	—	261,757
City court fines	—	7,045	7,045
City liquor licenses	—	178,851	178,851
Total contributions	6,593,111	2,899,333	9,492,444
Investment earnings	7,527,226	466,047	7,993,273
Total additions	14,120,337	3,365,380	17,485,717
Deductions			
Pensions and benefits	4,613,465	1,716,422	6,329,887
Administrative expenses	55,202	40,119	95,321
Total deductions	4,668,667	1,756,541	6,425,208
Change in net assets	9,451,670	1,608,839	11,060,509
Net position, beginning of year	57,968,543	19,383,598	77,352,141
Net position, ending of year	$ 67,420,213	20,992,437	88,412,650

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Fiduciary Funds

Combining Statement of Changes in Assets and Liabilities – Agency Funds

Year ended December 31, 2014

		Balance, January 1, 2014	Additions	Deductions	Balance, December 31, 2014
Consolidated Sales Tax Fund					
Assets					
Cash and cash equivalents	$	16,107	123,435,015	123,366,179	84,943
Investments		13,004	120,121	13,809	119,316
Other receivable		515,415	501,127	522,907	493,635
Accrued interest receivable		50	490	50	490
Total assets	$	544,576	124,056,753	123,902,945	698,384
Liabilities					
Accounts payable	$	62,360	85,784,749	85,813,999	33,110
Accrued liabilities		8,391	9,913	8,391	9,913
Taxes paid under protest		293,726	20,000	20,000	293,726
Refundable deposits		126,870	183,269	2,000	308,139
Due to other governmental units		53,229	267	—	53,496
Total liabilities	$	544,576	85,998,198	85,844,390	698,384
Riverboat Gaming					
Assets					
Cash and cash equivalents	$	—	5,371,202	5,371,202	—
Liabilities					
Due to other governmental units	$	—	5,371,202	5,371,202	—
Payroll Clearing					
Assets					
Cash and cash equivalents	$	—	27,398,450	27,398,450	—
Prepaids		—	691,326		691,326
Total assets	$	—	28,089,776	27,398,450	691,326
Liabilities					
Accounts payable	$	—	20,806,660	20,659,542	147,118
Accrued liabilities		—	27,400,353	27,327,966	72,387
Due to other funds		—	471,821	—	471,821
Total liabilities	$	—	48,678,834	47,987,508	691,326
Total all Agency Funds					
Assets					
Cash and cash equivalents	$	16,107	156,204,667	156,135,831	84,943
Investments		13,004	120,121	13,809	119,316
Other receivable		515,415	501,127	522,907	493,635
Prepaids		—	691,326	—	691,326
Accrued interest receivable		50	490	50	490
Total assets	$	544,576	157,517,731	156,672,597	1,389,710
Liabilities					
Accounts payable	$	62,360	106,591,409	106,473,541	180,228
Accrued liabilities		8,391	27,410,266	27,336,357	82,300
Taxes paid under protest		293,726	20,000	20,000	293,726
Refundable deposits		126,870	183,269	2,000	308,139
Due to other funds		—	471,821	—	471,821
Due to other governmental units		53,229	5,371,469	5,371,202	53,496
Total liabilities	$	544,576	140,048,234	139,203,100	1,389,710

See accompanying independent auditors' report.

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INTERNAL SERVICE FUNDS

The internal service funds are used to account for the costs of providing insurance coverage for the City. The City has two internal service funds.

Insurance Fund – This fund is used to account for contributions from city departments and withholdings from employee's payroll used to pay the costs of providing group dental coverage for city employees.

Liability Insurance Fund – This fund is used to account for contributions from city departments for the payment of workmen's compensation and liability insurance claims.

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CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Net Position

December 31, 2014

Assets		Insurance Fund	Liability Insurance Fund	Total
Cash and cash equivalents	$	—	1,787,347	1,787,347
Investments		173,821	2,513,571	2,687,392
Prepaid items		—	705,278	705,278
Accrued interest receivable		715	10,333	11,048
Receivable – expense reimbursement		—	105,076	105,076
Total assets	$	174,536	5,121,605	5,296,141
Liabilities and Net Assets				
Accounts payable	$	4,716	24,929	29,645
Due to other funds		101,999	—	101,999
Accrued claims		—	2,425,012	2,425,012
Total liabilities		106,715	2,449,941	2,556,656
Net position – unrestricted		67,821	2,671,664	2,739,485
Total liabilities and net position	$	174,536	5,121,605	5,296,141

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position

Year ended December 31, 2014

	Insurance Fund	Liability Insurance Fund	Total
Revenues:			
Employers' contributions/premiums	$ 276,976	2,365,705	2,642,681
Employees' contributions	369,917	—	369,917
Refunds and reimbursements	—	93,000	93,000
Total revenues	646,893	2,458,705	3,105,598
Expenses:			
Claims	498,507	1,246,638	1,745,145
Employee insurance premiums	128,054	545,196	673,250
Other	—	353,513	353,513
Total expenses	626,561	2,145,347	2,771,908
Operating income	20,332	313,358	333,690
Nonoperating revenues–investment earnings (losses)	738	77,535	78,273
Change in net position	21,070	390,893	411,963
Net position, beginning of year	46,751	2,280,771	2,327,522
Net position, end of year	$ 67,821	2,671,664	2,739,485

See accompanying independent auditors' report.

CITY OF BOSSIER CITY, LOUISIANA

Internal Service Funds

Combining Statement of Cash Flows

Year ended December 31, 2014

		Insurance Fund	Liability Insurance Fund	Total
Cash flows from operating activities:				
Receipts from operations	$	646,893	2,365,705	3,012,598
Payments to suppliers		(123,338)	(911,329)	(1,034,667)
Claims paid		(498,507)	(1,472,097)	(1,970,604)
Other receipts		47,971	84,889	132,860
Net cash provided by operating activities		73,019	67,168	140,187
Cash flows from noncapital financing activity:				
Advances from other funds		100,779	—	100,779
Net cash provided by noncapital financing activities		100,779	—	100,779
Cash flows from investing activities:				
Sale (purchase) of investments		(174,992)	(611,086)	(786,078)
Interest received		1,194	36,376	37,570
Net cash used in investing activities		(173,798)	(574,710)	(748,508)
Net increase in cash		—	(507,542)	(507,542)
Cash and cash equivalents, beginning of year		—	2,294,889	2,294,889
Cash and cash equivalents, end of year	$	—	1,787,347	1,787,347
Reconciliation of operating loss to net cash used in operating activities:				
Operating income	$	20,332	313,358	333,690
Decrease (increase) in assets:				
Receivables		—	(8,111)	(8,111)
Prepaid items		47,971	(6,941)	41,030
Increase (decrease) in liabilities:				
Accounts payable		4,716	(5,679)	(963)
Accrued claims		—	(225,459)	(225,459)
Net cash used in operating activities	$	73,019	67,168	140,187
Noncash item:				
Change in fair value of investments	$	(1,171)	37,963	36,792

See accompanying independent auditors' report.

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INDIVIDUAL FUND SCHEDULES

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Schedule 1

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Civic Center Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2014

(Unaudited)

		Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Rental fees	$	361,500	333,532	(27,968)
Investment earnings (losses)		5,000	15,137	10,137
Miscellaneous		200	69	(131)
Total revenues		366,700	348,738	(17,962)
Expenditures:				
Culture and recreation:				
Salaries, fringe benefits, and payroll taxes		398,131	368,275	29,856
Insurance		24,000	24,000	—
Professional services		2,000	2,000	—
Contract services		1,100	1,212	(112)
Utilities		193,900	227,567	(33,667)
Office and operating supplies		44,000	36,059	7,941
Administrative expenses		32,400	32,400	—
Travel and training		4,500	3,244	1,256
Maintenance		27,500	27,252	248
Other		15,100	13,024	2,076
Capital outlay		31,650	13,382	18,268
Total expenditures		774,281	748,415	25,866
Deficiency of revenues under expenditures		(407,581)	(399,677)	7,904
Other financing sources:				
Transfer in		400,000	470,000	70,000
Net change in fund balance		(7,581)	70,323	77,904
Fund balance, beginning of year		906,233	833,547	(72,686)
Fund balance, end of year	$	898,652	903,870	5,218

See accompanying independent auditors' report.

Schedule 2

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Hotel/Motel Taxes

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2014

(Unaudited)

		Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Intergovernmental – state and parish-shared revenues	$	2,250,000	2,650,161	400,161
Investment earnings (losses)		2,500	12,783	10,283
Total revenues		2,252,500	2,662,944	410,444
Expenditures:				
Capital outlay		345,000	404,831	(59,831)
Other expenses		50,000	51,667	(1,667)
Total expenditures		395,000	456,498	(61,498)
Excess of revenues over expenditures		1,857,500	2,206,446	348,946
Other financing sources (uses):				
Transfer in		—	1,180,114	1,180,114
Transfer out		(1,900,000)	(1,920,000)	(20,000)
Total other financing uses		(1,900,000)	(739,886)	1,160,114
Net change in fund balance		(42,500)	1,466,560	1,509,060
Fund balance, beginning of year		588,641	519,147	(69,494)
Fund balance, end of year	$	546,141	1,985,707	1,439,566

See accompanying independent auditors' report.

Schedule 3

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Fire Improvements and Operations Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2014

(Unaudited)

		Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Sales tax, net	$	2,625,390	2,574,954	(50,436)
Investment earnings		2,500	148	(2,352)
Total revenues		2,627,890	2,575,102	(52,788)
Expenditures:				
Capital outlay		—	—	—
Excess of revenues over expenditures		2,627,890	2,575,102	(52,788)
Other financing uses:				
Transfer out		(2,625,390)	(2,625,390)	—
Net change in fund balance		2,500	(50,288)	(52,788)
Fund balance, beginning of year		93,845	251,681	(157,836)
Fund balance, end of year	$	96,345	201,393	(105,048)

See accompanying independent auditors' report.

Schedule 4

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Jail and Municipal Buildings Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2014

(Unaudited)

		Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Sales tax, net	$	1,630,630	1,602,796	(27,834)
Investment earnings (losses)		65,000	144,166	79,166
Total revenues		1,695,630	1,746,962	51,332
Expenditures:				
Capital outlay		2,414,000	1,582,643	831,357
Excess of revenues over expenditures		(718,370)	164,319	882,689
Other financing uses:				
Transfer out		(1,350,000)	(1,350,000)	—
Net change in fund balance		(2,068,370)	(1,185,681)	882,689
Fund balance, beginning of year		7,406,409	7,885,332	478,923
Fund balance, end of year	$	5,338,039	6,699,651	1,361,612

See accompanying independent auditors' report.

Schedule 5

CITY OF BOSSIER CITY, LOUISIANA

Special Revenue Fund
Streets and Drainage Fund

Schedule of Revenues, Expenditures, and
Changes in Fund Balance – Budget and Actual

December 31, 2014

(Unaudited)

		Original and final budget	Actual	Variance with final budget positive (negative)
Revenues:				
Sales tax, net	$	2,302,070	2,255,771	(46,299)
Investment earnings		25,000	37,399	12,399
Total revenues		2,327,070	2,293,170	(33,900)
Expenditures:				
Capital outlay		2,000,000	2,172,856	(172,856)
Excess (deficiency) of revenues over (under) expenditures		327,070	120,314	(206,756)
Other financing uses:				
Transfer out		(600,000)	(600,000)	—
Net change in fund balance		(272,930)	(479,686)	(206,756)
Fund balance, beginning of year		912,347	2,032,816	1,120,469
Fund balance, end of year	$	639,417	1,553,130	913,713

See accompanying independent auditors' report.

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SCHEDULE OF COMPENSATION, BENEFITS, AND OTHER PAYMENTS TO ELECTED OFFICIALS

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CITY OF BOSSIER CITY, LOUISIANA

Schedule of Compensation, Benefits, and Other Payments to Elected Officials

Year ended December 31, 2014

(Unaudited)

Purpose		Amount											
		Lorenz Walker	Jeffery Darby	Jeffrey Free	William Hanisee*	Thomas Harvey	Scott Irwin	William Jones*	Timothy Larkin	David Montgomery	Don Williams	Allen Austin	Thomas Wilson
Salary	$	94,041	11,441	10,814	21	10,800	10,821	21	11,441	10,839	10,800	72,541	34,829
Benefits – Insurance		24,575	9,083	9,076	—	181	9,077	—	9,083	9,077	852	8,642	9,319
Benefits – Retirement		8,577	—	—	—	—	—	—	—	—	—	—	13,393
Vehicle		756	—	—	—	—	—	—	—	—	—	—	—
Reimbursements		33	—	—	—	—	—	—	—	—	—	—	—
Travel and training		248	990	200	—	—	—	—	—	3,170	—	—	—
Totals	$	128,230	21,514	20,090	21	10,981	19,898	21	20,524	23,086	11,652	81,183	57,541

* This elected official did not serve during 2014 as he was terminated on June 30, 2013. The amount indicated represents a rebate payment from United Healthcare Insurance Company in accordance with the Affordable Care Act for health insurance payments made in 2013.

See accompanying independent auditors' report.

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STATISTICAL SECTION

CITY OF BOSSIER CITY, LOUISIANA

Statistical Section

Contents

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

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These schedules contain trend information to help the reader understand how the City's financial performance and well being has changed over time.		
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These schedules contain information to help the reader assess the City's most significant local revenue sources, property tax, and sales tax.		
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CITY OF BOSSIER CITY, LOUISIANA

Statistical Section

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Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.

Table 1

CITY OF BOSSIER CITY, LOUISIANA

Net Position by Component

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2014	**2013**	**2012**	**2011**	**2010**	**2009**	**2008**	**2007**	**2006**	**2005**
Governmental activities:										
Net investment in capital assets	$ 292,928,901	279,905,796	269,635,492	286,876,352	265,878,613	239,215,616	126,330,795	186,465,732	167,545,977	151,362,489
Restricted	61,186,401	53,345,210	57,364,144	37,974,592	27,739,942	29,535,031	29,296,109	29,680,277	29,925,688	27,479,073
Unrestricted	48,255,465	56,314,617	53,627,073	55,939,110	77,455,038	73,739,154	156,954,129	80,280,912	78,192,477	73,971,538
Total governmental activities net position	402,370,767	389,565,623	380,626,709	380,790,054	371,073,593	342,489,801	312,581,033	296,426,921	275,664,142	252,813,100
Business-type activities:										
Net investment in capital assets	64,226,380	52,194,068	44,033,603	45,842,696	45,322,279	44,012,271	54,173,137	60,466,449	59,278,622	55,314,909
Restricted	2,539,468	12,498,588	12,517,003	12,491,968	11,478,661	14,424,421	13,804,234	3,798,355	2,631,727	2,760,263
Unrestricted	32,344,787	26,746,278	27,358,556	24,222,198	18,066,041	12,569,106	15,823,822	9,655,288	10,154,557	11,281,191
Total business-type activities net position	99,110,635	91,438,934	83,909,162	82,556,862	74,866,981	71,005,798	83,801,193	73,920,092	72,064,906	69,356,363
Primary government:										
Net investment in capital assets	357,155,281	332,099,864	313,669,095	332,719,048	311,200,892	283,227,887	180,503,932	246,932,181	226,824,599	206,677,398
Restricted	63,725,869	65,843,798	69,881,147	50,466,560	39,218,603	43,959,452	43,100,343	33,478,632	32,557,415	30,239,336
Unrestricted	80,600,252	83,060,895	80,985,629	80,161,308	95,521,079	86,308,260	172,777,951	89,936,200	88,347,034	85,252,729
Total primary government net position	$ 501,481,402	481,004,557	464,535,871	463,346,916	445,940,574	413,495,599	396,382,226	370,347,013	347,729,048	322,169,463

Source: Audited Comprehensive Annual Financial Reports

Unaudited – See accompanying independent auditors' report.

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Expenses:										
Governmental activities:										
General government	$ 20,108,325	16,298,203	22,941,579	18,156,178	17,170,564	21,007,788	17,767,245	13,589,188	12,491,347	12,122,863
Public safety	42,231,092	39,847,851	39,417,625	39,687,586	39,271,725	38,244,353	37,344,859	34,262,793	34,206,159	39,309,494
Highways and streets	2,767,281	3,336,742	3,615,304	3,316,533	2,648,297	3,945,076	106,506	1,953,798	5,120,181	11,079,601
Cultural and recreation	7,953,588	7,966,034	7,862,340	7,695,741	7,415,268	7,812,740	7,945,002	7,595,275	7,165,222	7,104,623
City court and City marshal	1,941,231	1,939,860	2,004,221	2,010,443	2,019,156	2,154,362	1,987,939	1,746,396	1,843,893	1,635,432
Interest on long-term debt	5,908,042	6,189,638	6,438,047	7,007,140	7,720,642	7,737,372	7,629,482	4,515,805	3,299,376	3,736,672
Bond Issuance Costs	316,254	—	—	—	—	—	—	—	—	—
Total governmental activities expenses	81,225,813	75,578,328	82,279,116	77,873,621	76,245,652	80,901,691	72,781,033	63,663,255	64,126,178	74,988,685
Business-type activities:										
Water and sewerage	26,686,521	24,537,826	24,395,096	25,681,851	22,773,218	22,208,437	14,658,211	13,041,663	12,932,577	12,485,709
Sanitation	5,289,741	4,055,322	3,923,232	3,822,573	5,497,689	4,718,672	4,167,053	4,010,269	3,526,361	2,819,565
Emergency medical services (1)	5,613,313	5,673,711	5,591,629	5,373,016	3,827,973	4,319,725	4,464,185	3,763,097	4,093,140	—
Alternative fuel station	1,226,008	1,314,956	1,887,359	2,064,585	168,412	—	—	—	—	—
Total business-type activities expense	38,815,583	35,581,815	35,797,316	36,942,025	32,267,292	31,246,834	23,289,449	20,815,029	20,552,078	15,305,274
Total primary government expenses	120,041,396	111,160,143	118,076,432	114,815,646	108,512,944	112,148,525	96,070,482	84,478,284	84,678,256	90,293,959
Program revenues:										
Governmental activities:										
Charges for services:										
General government	3,573,418	3,611,362	4,160,796	3,423,460	3,304,311	3,488,725	3,400,648	2,863,463	2,592,047	2,580,024
Public safety	919,782	957,073	958,637	1,390,782	1,524,510	2,031,369	2,238,270	1,595,615	1,452,048	5,640,922
Highways and streets	127,128	127,128	127,128	127,128	127,128	127,128	127,128	127,128	127,128	127,128
Culture and recreation	2,780,359	2,319,612	2,666,852	2,689,464	2,663,808	3,050,022	3,413,212	3,072,417	3,491,358	2,331,776
Operating grants and contributions	4,801,348	4,427,499	4,931,325	5,057,716	5,997,747	5,689,136	4,595,741	4,610,709	3,891,436	3,441,130
Capital grants and contributions	707,357	1,019,057	99,533	1,113,863	16,712,265	10,247,430	321,000	1,428,093	1,750,000	3,753,364
Total governmental activities program revenues	12,909,392	12,461,731	12,944,271	13,802,413	30,329,769	24,633,810	14,095,999	13,697,425	13,304,017	17,874,344

(Continued)

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Business-type activities:										
Charges for services:										
Water and sewerage	$ 30,734,810	25,773,737	25,827,356	27,460,816	24,448,986	21,273,196	20,638,433	12,272,210	11,999,790	12,109,022
Sanitation	6,281,083	4,507,710	4,223,182	4,157,102	4,212,731	4,079,758	3,851,255	4,114,354	3,830,934	2,865,466
Emergency medical services (1)	5,372,616	5,106,313	4,995,438	4,744,778	4,886,758	4,037,040	4,811,893	3,943,608	4,013,383	—
Alternative fuel station	1,189,740	1,424,728	2,129,036	2,015,935	189,174	—	—	—	—	—
Operating grants and contributions	—	—	104,530	—	—	—	—	—	—	—
Total business-type activities program revenues	43,578,249	36,812,488	37,279,542	38,378,631	33,737,649	29,389,994	29,301,581	20,330,172	19,844,107	14,974,488
Total primary government program revenues	56,487,641	49,274,219	50,223,813	52,181,044	64,067,418	54,023,804	43,397,580	34,027,597	33,148,124	32,848,832
Net expense:										
Governmental activities	(68,316,421)	(63,116,597)	(69,334,845)	(64,071,208)	(45,915,883)	(56,267,881)	(58,685,034)	(49,965,830)	(50,822,161)	(57,114,341)
Business-type activities	4,762,666	1,230,673	1,482,226	1,436,606	1,470,357	(1,856,840)	6,012,132	(484,857)	(707,971)	(330,786)
Total primary government net expense	(63,553,755)	(61,885,924)	(67,852,619)	(62,634,602)	(44,445,526)	(58,124,721)	(52,672,902)	(50,450,687)	(51,530,132)	(57,445,127)
General revenues and other changes in net position:										
Governmental activities:										
Taxes:										
Property	12,889,110	12,567,062	11,867,497	11,856,831	11,209,485	10,569,446	10,692,762	9,290,483	9,536,827	8,497,236
Sales	45,758,779	44,339,854	44,229,455	44,610,974	43,939,781	43,953,832	40,259,787	39,171,981	37,743,177	35,249,876
Franchise	4,654,391	4,634,829	4,355,235	4,491,011	4,163,108	2,253,353	2,405,471	2,345,230	2,191,128	2,117,698
Gaming	13,503,178	12,666,576	11,428,348	11,747,922	12,373,348	12,635,907	14,476,406	14,721,787	15,626,932	14,842,388
Grants and contributions not restricted to specific purposes	358,979	260,989	339,774	414,154	282,261	371,407	266,813	345,144	342,918	356,841
Investment earnings	1,901,907	(348,015)	723,727	1,483,070	1,184,513	2,293,144	6,961,169	5,742,915	5,399,404	2,445,567
Miscellaneous	1,863,707	1,922,816	1,865,519	2,672,307	2,122,831	1,775,448	1,516,458	1,769,656	5,102,834	2,602,015
Transfers	191,514	(3,988,600)	(3,357,500)	(3,488,600)	(775,652)	12,324,112	(1,739,720)	(1,211,684)	(2,270,017)	(638,903)
Total governmental activities general revenues	81,121,565	72,055,511	71,452,055	73,787,669	74,499,675	86,176,649	74,839,146	72,175,512	73,673,203	65,472,718

(Continued)

Table 2

CITY OF BOSSIER CITY, LOUISIANA

Changes in Net Position

Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal year									
	2014	**2013**	**2012**	**2011**	**2010**	**2009**	**2008**	**2007**	**2006**	**2005**
Business-type activities:										
Intergovernmental	$ —	—	—	—	—	—	—	—	—	—
Investment earnings (losses)	924,936	(24,641)	437,531	766,582	553,267	642,752	1,383,336	510,194	706,728	380,564
Miscellaneous	2,175,613	2,335,140	1,821,037	1,998,093	1,061,907	742,805	745,913	618,165	439,769	787,563
Transfers	(191,514)	3,988,600	3,357,500	3,488,600	775,652	(12,324,112)	1,739,720	1,211,684	2,270,017	638,903
Total business-type activities general revenues	2,909,035	6,299,099	5,616,068	6,253,275	2,390,826	(10,938,555)	3,868,969	2,340,043	3,416,514	1,807,030
Total primary government general revenues	84,030,600	78,354,610	77,068,123	80,040,944	76,890,501	75,238,094	78,708,115	74,515,555	77,089,717	67,279,748
Changes in net position:										
Governmental activities	12,805,144	8,938,914	2,117,210	9,716,461	28,583,792	29,908,768	16,154,112	22,209,682	22,851,042	8,358,377
Business-type activities	7,671,701	7,529,772	7,098,294	7,689,881	3,861,183	(12,795,395)	9,881,101	1,855,186	2,708,543	1,476,244
Total primary government, net revenue	$ 20,476,845	16,468,686	9,215,504	17,406,342	32,444,975	17,113,373	26,035,213	24,064,868	25,559,585	9,834,621

Source: Audited Comprehensive Annual Financial Reports

Notes:
(1) In 2004, the City began recording emergency medical services in the General Fund. Those activities had previously been reported in an enterprise fund. In 2006, the City moved the activities back to an enterprise fund.

Unaudited – See accompanying independent auditors' report.

Table 3

CITY OF BOSSIER CITY, LOUISIANA

Fund Balances of Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General Fund:										
Reserved	$ —	—	—	—	467,162	434,883	412,744	358,052	373,425	312,690
Unreserved	—	—	—	—	8,305,285	6,565,398	9,881,520	11,843,893	12,263,707	10,779,879
Nonspendable:										
Prepaids	—	—	—	—	—	—	—	—	—	—
Inventories	201,284	316,735	340,287	330,858	—	—	—	—	—	—
Permanent fund principal	—	—	—	—	—	—	—	—	—	—
Restricted for:										
Debt service	—	—	—	—	—	—	—	—	—	—
Capital projects	—	—	—	—	—	—	—	—	—	—
Federal grants	—	—	—	—	—	—	—	—	—	—
Public health and safety	—	—	—	—	—	—	—	—	—	—
Committed for:										
Civic Center operations	—	—	—	—	—	—	—	—	—	—
Capital projects	—	—	—	—	—	—	—	—	—	—
Assigned	214,027	194,385	140,349	171,623	—	—	—	—	—	—
Unassigned	8,521,946	7,758,187	8,046,647	10,176,842	—	—	—	—	—	—
Total General Fund	8,937,257	8,269,307	8,527,283	10,679,323	8,772,447	7,000,281	10,294,264	12,201,945	12,637,132	11,092,569
All other governmental funds (1) (2):										
Reserved	—	—	—	—	41,358,383	40,942,401	34,195,755	34,968,880	34,206,545	28,527,580
Unreserved, reported in:										
Special revenue funds	—	—	—	—	40,645,412	47,583,410	46,306,263	46,331,656	43,531,004	40,308,080
Capital projects funds	—	—	—	—	72,041,121	70,734,250	94,112,554	110,624,369	16,689,888	23,077,994
Permanent fund	—	—	—	—	327,607	297,122	—	781,082	1,651,913	754,028
Nonspendable:										
Prepaid	42,500	47,106	8,046	21,688	—	—	—	—	—	—
Inventories	—	—	—	—	—	—	—	—	—	—
Permanent fund principal	18,000,000	18,000,000	18,000,000	18,000,000	—	—	—	—	—	—
Restricted for:										
Debt service	6,283,694	6,890,391	6,975,962	9,729,984	—	—	—	—	—	—
Capital projects	44,268,672	31,196,359	45,046,469	55,976,212	—	—	—	—	—	—
Federal grants	33,419	29,084	26,661	14,144	—	—	—	—	—	—
Public health and safety	306,184	9,416	61,943	1,844,400	—	—	—	—	—	—
Economic Development and facility operations	1,985,707	519,147	778,358	—	—	—	—	—	—	—
Committed for:										
Civic Center operations	903,870	833,547	1,014,086	988,261	—	—	—	—	—	—
Capital projects	7,580,662	7,063,214	34,955,980	46,782,284	—	—	—	—	—	—
Facility Maintenance	8,506,903	10,207,350	10,436,922	—	—	—	—	—	—	—
Economic Development	30,657,979	30,170,676	—	—	—	—	—	—	—	—
Assigned	—	—	—	—	—	—	—	—	—	—
Unassigned	(115,289)	(252,757)	(140,678)	(27,664)	—	—	—	—	—	—
Total all other governmental funds	$ 118,454,301	104,713,533	117,163,749	133,329,309	154,372,523	159,557,183	174,614,572	192,705,987	96,079,350	92,667,682

Source: Audited Comprehensive Annual Financial Reports

Note:
(1) Includes Special Revenue, Capital Projects, Permanent, and Debt Service Funds.
All fund balances in Debt Service funds are reserved to pay future debt service.
(2) Fund balance classifications were modified in fiscal year 2011 to comply with the provisions of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions.

Unaudited – See accompanying independent auditors' report.

Table 4

CITY OF BOSSIER CITY, LOUISIANA

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal year									
	2014	**2013**	**2012**	**2011**	**2010**	**2009**	**2008**	**2007**	**2006**	**2005**
Revenues:										
Taxes	$ 63,200,523	61,499,461	60,450,145	60,874,543	59,368,807	56,909,103	53,436,902	51,203,381	49,394,168	45,885,819
Licenses and permits	3,573,418	3,611,362	4,160,796	3,423,460	3,304,311	3,488,725	3,400,648	2,863,463	2,592,047	2,580,024
Intergovernmental	5,867,684	5,707,545	5,370,632	6,488,198	31,331,156	20,960,553	5,183,554	6,383,946	5,984,354	5,488,296
Video poker	360,486	338,717	340,509	376,538	395,068	396,763	444,492	478,251	573,602	527,424
Fees and rentals	4,019,393	3,703,076	4,156,941	4,097,207	2,794,836	3,180,457	3,543,340	3,199,545	3,618,486	2,458,904
Fines and penalties	919,782	957,073	958,637	1,390,782	1,524,510	2,031,369	2,238,270	1,595,615	1,452,048	1,342,813
Charges for services (1)	—	—	—	—	—	—	—	—	—	4,298,109
Racing commission – Louisiana Downs	531,454	588,482	665,643	667,969	695,631	716,076	843,268	884,557	969,207	1,008,173
Gaming	12,611,238	11,739,377	10,422,196	10,703,415	11,282,649	11,523,068	13,188,646	13,358,979	14,084,123	13,306,791
Investment earnings	1,901,907	(348,015)	723,727	1,483,070	1,184,513	2,293,144	6,961,169	5,742,915	5,399,404	2,445,567
Miscellaneous	751,801	666,480	502,558	2,373,727	2,118,933	1,772,141	1,513,458	1,619,375	5,044,656	2,602,015
Total revenues	93,737,686	88,463,558	87,751,784	91,878,909	114,000,414	103,271,399	90,753,747	87,330,027	89,112,095	81,943,935
Expenditures:										
Current:										
General government	11,578,013	11,998,779	11,783,565	11,991,291	11,917,751	13,570,968	13,170,891	12,440,412	11,014,551	10,568,293
Public safety	38,878,659	38,491,684	38,095,023	37,096,447	36,620,144	39,032,409	37,524,546	35,413,709	34,003,642	38,122,172
Highways and streets	431,334	462,949	422,376	457,797	479,968	795,480	668,129	578,771	542,007	1,367,818
Culture and recreation	5,968,951	6,061,792	5,972,506	5,868,399	5,791,101	6,279,240	6,236,045	5,723,448	5,634,206	5,249,668
City Court and City Marshal	1,900,319	1,892,476	1,943,758	1,936,326	1,932,775	2,063,419	1,910,343	1,680,395	1,558,173	1,598,150
Debt service:										
Principal	6,630,000	6,480,000	8,850,000	7,055,000	7,511,083	6,700,000	6,485,000	4,605,000	4,415,000	4,015,000
Interest and other charges	5,997,463	6,261,800	6,606,999	6,953,000	7,154,032	7,694,159	7,954,903	3,646,252	3,160,039	3,725,706
Bond Issuance Costs	316,254	—	—	—	—	—	—	—	—	—
Advance refunding escrow	—	—	—	—	1,565,301	301,333	—	—	619,793	—
Capital outlay	22,294,615	25,381,085	19,622,871	35,981,247	43,351,170	57,338,228	34,657,110	26,642,232	27,860,105	19,090,140
Metropolitan planning – payments to component units	185,000	152,585	214,786	187,140	313,932	172,960	161,204	152,830	165,000	161,474
Total expenditures	94,180,608	97,183,150	93,511,884	107,526,647	116,637,257	133,948,196	108,768,171	90,883,049	88,972,516	83,898,421
Excess (deficiency) of revenues over (under) expenditures	(442,922)	(8,719,592)	(5,760,100)	(15,647,738)	(2,636,843)	(30,676,797)	(18,014,424)	(3,553,022)	139,579	(1,954,486)

(Continued)

Table 4

CITY OF BOSSIER CITY, LOUISIANA

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal year									
	2014	**2013**	**2012**	**2011**	**2010**	**2009**	**2008**	**2007**	**2006**	**2005**
Other financing sources (uses):										
Transfers in	$ 14,795,950	12,072,074	39,495,837	12,554,736	19,690,994	26,900,942	28,848,262	13,202,876	19,006,801	24,362,118
Transfers out	(14,604,436)	(16,060,674)	(52,053,337)	(16,043,336)	(20,466,646)	(14,576,830)	(30,587,982)	(14,414,560)	(21,276,818)	(25,001,021)
Debt issuance	14,065,000	—	—	—	—	—	—	100,000,000	7,160,000	—
Premium on debt issuance	595,126	—	—	—	—	—	—	2,561,524	—	—
Premium on refunded bonds	—	—	—	—	—	—	—	—	279,564	—
Refunding bonds issued	—	—	—	—	21,180,000	4,250,000	—	—	27,400,000	—
Premium (discount) on refunding bonds	—	—	—	—	1,568,771	(12,647)	—	—	—	—
Payment to refunded bond escrow agent	—	—	—	—	(22,171,120)	(4,117,614)	—	—	(27,169,373)	—
Total other financing sources (uses)	14,851,640	(3,988,600)	(12,557,500)	(3,488,600)	(198,001)	12,443,851	(1,739,720)	101,349,840	5,400,174	(638,903)
Net change in fund balances	$ 14,408,718	(12,708,192)	(18,317,600)	(19,136,338)	(2,834,844)	(18,232,946)	(19,754,144)	97,796,818	5,539,753	(2,593,389)
Debt services as a percentage of noncapital expenditures	18%	18%	21%	20%	21%	19%	20%	15%	13%	11%

Source: Audited Comprehensive Annual Financial Reports

Notes:
(1) Beginning in 2004, emergency medical services activities were reported in the General Fund. Prior to 2004, those activities were reported in an enterprise fund. In 2006, the City moved the activities back to an enterprise fund.
(2) Calculated as debt service amounts above divided by total noncapital expenditures (calculated as total expenditures above less capital outlay per the "Reconciliation of Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities" prior to reducing for retirements)

Unaudited – See accompanying independent auditors' report.

Table 5

CITY OF BOSSIER CITY, LOUISIANA

Governmental Activities Tax Revenues by Source

Last Ten Fiscal Years
(accrual basis of accounting)

		Property taxes	Sales taxes	Franchise taxes	Total
2014	$	12,889,110	45,758,779	4,654,391	63,302,280
2013		12,567,062	44,339,854	4,634,829	61,541,745
2012		11,867,497	44,229,455	4,355,235	60,452,187
2011		11,856,831	44,610,974	4,491,011	60,958,816
2010		11,209,485	43,939,781	4,163,108	59,312,374
2009		10,569,446	43,953,832	2,253,353	56,776,631
2008		10,692,762	40,259,788	2,405,471	53,358,021
2007		9,290,483	39,171,981	2,345,230	50,807,694
2006		9,536,827	37,743,177	2,191,128	49,471,132
2005		8,497,236	35,249,876	2,117,698	45,864,810

Source: Audited Comprehensive Annual Financial Reports

Unaudited – See accompanying independent auditors' report.

Table 6

CITY OF BOSSIER CITY, LOUISIANA

Tax Revenues by Source – Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

	Property taxes	Sales taxes	Utility taxes	Telephone taxes	Franchise taxes	Total
2014	$ 12,787,353	45,758,779	3,790,517	86,450	777,424	63,200,523
2013	12,524,778	44,339,854	3,749,590	97,015	788,224	61,499,461
2012	11,865,455	44,229,455	3,457,602	102,786	794,847	60,450,145
2011	11,772,558	44,610,974	3,608,595	113,055	769,361	60,874,543
2010	11,265,918	43,939,781	3,293,748	130,312	739,048	59,368,807
2009	10,569,446	43,953,832	1,407,646	148,191	697,516	56,776,631
2008	10,771,643	40,259,788	1,594,551	169,829	641,091	53,436,902
2007	9,686,170	39,171,981	1,548,109	184,704	612,417	51,203,381
2006	9,459,863	37,743,177	1,453,763	189,858	547,507	49,394,168
2005	8,518,245	35,249,876	1,466,908	157,395	493,395	45,885,819

Source: Audited Comprehensive Annual Financial Reports

Unaudited – See accompanying independent auditors' report.

Table 7

CITY OF BOSSIER CITY, LOUISIANA

Assessed Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years

	Bossier Parish				Caddo Parish					
Fiscal year	Real estate	Public service/ rolling stock	Movable	Mobile homes	Real estate	Movable	Total taxable assessed value	Total direct tax rate	Estimated actual value	Ratio of total assessed value to estimated actual value
2014	$ 410,048,590	13,544,680	163,737,320	1,164,420	3,882,380	2,468,810	594,846,200	22.75	5,313,819,966	11.19%
2013	389,946,880	12,789,470	153,838,490	1,167,320	3,882,370	2,742,140	564,366,670	22.75	5,044,390,086	11.19
2012	379,117,190	11,708,590	150,994,930	1,216,210	3,882,370	2,910,310	549,829,600	22.75	4,858,293,093	11.32
2011	369,483,830	11,103,460	142,728,730	1,233,160	3,652,650	3,341,520	531,543,350	22.83	4,763,002,307	11.16
2010	361,299,790	15,133,510	137,415,220	1,193,710	3,652,650	3,654,040	522,348,920	21.69	4,663,708,074	11.20
2009	351,639,110	15,785,670	127,836,740	1,175,020	3,652,650	3,820,750	503,909,940	21.69	4,505,967,747	11.18
2008	342,275,100	17,570,630	121,347,220	1,089,210	3,645,710	3,922,900	489,850,770	21.69	4,375,789,387	11.19
2007	289,391,600	17,576,760	108,493,450	1,315,590	3,649,870	4,261,490	424,688,760	23.37	3,657,672,047	11.61
2006	279,702,960	18,105,920	105,749,880	1,565,580	3,492,310	4,808,290	413,424,940	23.37	3,673,948,427	11.25
2005	264,595,660	17,286,650	95,952,370	1,490,850	3,492,310	4,944,910	387,762,750	23.37	3,391,817,696	11.43

Source: Bossier Parish Tax Assessor and the Caddo Parish Tax Assessor

Note:

Assessed values are established by the Bossier Parish Tax Assessor on January 1 of each year at approximately 10%–15% of assumed market value. A revaluation of all property is required to be completed no less than every four years. The last revaluation was completed for the roll of January 1, 2012.

Unaudited – See accompanying independent auditors' report.

Table 8

CITY OF BOSSIER CITY, LOUISIANA

Property Tax Rates and Tax Levies – Direct and Overlapping Governments

Last Ten Fiscal Years

	City rates			Overlapping rates				Tax levies				
Fiscal year	Unrestricted	Fire and Police Departments	Total City millage	School	Parish	Recreational districts	Total direct/ overlapping rates	City	School	Parish	Recreational districts	Total
2014	$ 5.57	17.18	22.75	54.90	39.30	1.40	118.35	13,532,877	53,700,618	38,441,426	968,276	106,643,197
2013	5.57	17.18	22.75	52.73	39.30	1.40	116.18	12,839,461	50,129,756	37,362,021	914,832	101,246,070
2012	5.57	17.18	22.75	52.73	39.30	1.40	116.18	12,518,443	48,010,842	35,782,782	882,590	97,194,657
2011	5.59	17.24	22.83	52.26	38.22	1.41	114.72	12,138,871	46,120,634	33,730,016	844,059	92,833,580
2010	5.59	16.10	21.69	52.26	38.22	1.41	113.58	11,333,813	44,913,739	32,847,361	819,323	89,914,236
2009	5.59	16.10	21.69	52.26	36.88	1.41	112.24	10,951,497	41,934,137	29,593,016	785,108	83,263,758
2008	5.59	16.10	21.69	52.26	36.88	1.41	112.24	10,460,688	38,034,456	26,841,002	744,275	76,080,421
2007	6.02	17.35	23.37	56.53	40.14	1.54	121.58	9,740,110	32,928,803	22,116,985	681,067	65,466,965
2006	6.02	17.35	23.37	56.53	40.14	1.54	121.58	9,706,514	31,063,862	26,385,231	661,740	67,817,347
2005	6.02	17.35	23.37	56.53	38.98	1.54	120.42	9,062,015	28,504,976	20,144,592	611,053	58,322,636

Source: Bossier Tax Assessor Grand Recapitulation Report

Unaudited – See accompanying independent auditors' report.

Table 9

CITY OF BOSSIER CITY, LOUISIANA

Principal Property Taxpayers

Current Year and Nine Years Ago

Taxpayer	2014 Assessed valuation	2014 Rank	2014 Percentage of total assessed valuation	2005 Assessed valuation	2005 Rank	2005 Percentage of total assessed valuation
Horseshoe Entertainment	$ 21,224,360	1	3.57%	$ 28,564,370	1	7.37%
Bossier Casino Venture	16,068,330	2	2.70	—		—
Halliburton Energy Services	11,854,510	3	1.99	3,012,980	9	0.78
Louisiana Riverboat Gaming	9,561,240	4	1.61	4,384,810	8	1.13
Southwestern Electric Power Company	7,571,300	5	1.27	8,872,240	3	2.29
Harrah's Louisiana Downs	7,202,270	6	1.21	9,674,270	2	2.49
Baker Hughes Oilfield	6,308,320	7	1.06	—		—
Garrison Boardwalk, LLC (formerly Louisiana Riverwalk, LLC)	5,294,570	8	0.89	—		—
Northwest Pipe	3,751,670	9	0.63	—		—
Cellxion, LLC	3,607,720	10	0.61	—		—
Boomtown Casino				8,088,490	4	2.09
ICH, LLC				7,648,750	5	1.97
Bellsouth Telecommunications				5,000,190	6	1.29
Isle of Capri				4,841,330	7	1.25
Hibernia Bank				2,960,830	10	0.76
Total amount for ten principal taxpayers	92,444,290		15.54	83,048,260		21.42
Total for remaining taxpayers	502,401,910		84.46	304,714,490		78.58
Total amount for all taxpayers	$ 594,846,200		100.00%	$ 387,762,750		100.00%

Source: Bossier Parish Tax Assessor's Office

Unaudited – See accompanying independent auditors' report.

Table 10

CITY OF BOSSIER CITY, LOUISIANA

Property Tax Levies and Collections

Last Ten Fiscal Years

Fiscal year	Total tax levy (1)	Collected within the fiscal year of levy		Collections in subsequent years	Total taxes collected	Percentage of total tax collections to tax levy
		Amount	Percentage of levy collected			
2014	$ 13,532,877	10,807,099	79.86%	$ —	10,807,099	79.86%
2013	12,839,461	9,544,154	74.33	3,007,974	12,552,128	97.76
2012	12,518,443	9,284,039	74.16	2,928,159	12,212,198	97.55
2011	12,138,871	9,846,831	81.12	2,249,120	12,095,951	99.65
2010	11,333,813	8,520,130	75.17	2,760,366	11,280,496	99.53
2009	10,936,845	8,996,966	82.26	1,898,468	10,895,434	99.62
2008	10,600,825	7,908,427	74.60	2,669,184	10,577,611	99.78
2007	9,916,216	6,126,932	61.79	3,777,002	9,903,934	99.88
2006	9,585,298	6,699,610	69.89	2,864,946	9,564,556	99.78
2005	9,032,729	5,373,553	59.49	3,649,796	9,023,349	99.90

Source: Bossier City Tax Division – Tax Collectors Report

Note:
(1) Does not include adjustments from Louisiana Tax Commission

Unaudited – See accompanying independent auditors' report.

Table 11

CITY OF BOSSIER CITY, LOUISIANA

Sales Tax Revenues

Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal year	1% General	1/2% Pensions	1/2% Debt service	1/2% Capital	Total
2014	$ 15,923,473	9,044,791	5,588,487	15,202,028	45,758,779
2013	15,429,083	8,900,838	6,268,646	13,741,287	44,339,854
2012	15,397,185	8,889,346	6,244,976	13,697,948	44,229,455
2011	15,515,545	8,903,858	7,457,616	12,733,955	44,610,974
2010	15,347,513	8,753,694	7,626,376	12,212,198	43,939,781
2009	15,314,632	8,817,027	7,669,942	12,152,231	43,953,832
2008	14,272,174	7,962,925	7,659,782	9,919,746	39,814,627
2007	14,008,846	7,813,988	7,657,197	9,589,907	39,069,938
2006	13,920,015	7,562,348	7,736,017	8,524,797	37,743,177
2005	12,505,450	7,055,175	7,195,791	8,493,460	35,249,876

Source: Audited Comprehensive Annual Financial Reports

Unaudited – See accompanying independent auditors' report.

Table 12

CITY OF BOSSIER CITY, LOUISIANA

Taxable Sales by NAICS Category

Last Six Fiscal Years

Category	Fiscal years 2014	2013	2012	2011	2010	2009
Agriculture, Forestry, Fishing, and Hunting	$ 884,431	899,140	758,955	1,141,141	1,181,798	858,000
Mining; Oil and Gas	57,617,282	70,422,604	67,819,670	96,679,344	104,730,557	153,120,355
Utilities	4,659,634	1,136,970	2,034,948	3,672,677	1,169,246	5,918,888
Construction	13,925,223	14,235,612	13,648,172	15,551,806	13,051,973	15,041,574
Manufacturing	53,621,662	60,806,634	61,959,873	69,805,682	58,953,590	59,699,678
Wholesale Trade	138,318,602	115,352,526	129,286,964	124,141,928	126,514,183	112,475,001
Retail Trade	1,033,959,340	1,033,984,998	1,047,437,856	1,021,634,698	966,218,201	890,346,933
Transportation and Warehousing	1,821,229	2,269,417	2,449,946	2,425,376	1,481,805	1,731,552
Publishing, Broadcasting, and Telecommunications	35,131,075	27,487,011	31,641,150	27,160,313	18,265,003	24,979,805
Finance, Insurance, and Real Estate	55,399,760	46,756,847	43,729,102	42,521,256	39,796,067	50,095,343
Professional, Administrative, and Healthcare	41,193,618	40,777,126	40,901,726	39,328,364	37,880,275	39,147,271
Arts, Amusements, and Accommodations	325,173,856	317,106,898	297,087,239	287,695,192	337,162,204	383,734,063
Other Services; Public Administration	47,754,315	61,430,098	52,537,713	60,120,777	84,270,078	47,856,540
Total	$ 1,809,460,027	1,792,665,881	1,791,293,314	1,791,878,554	1,790,674,980	1,785,005,003
City direct sales tax rate	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Source: Bossier City Tax Division

Unaudited – See accompanying independent auditors' report.

Table 13

CITY OF BOSSIER CITY, LOUISIANA

Ratios of Outstanding Debt by Type

Last Ten Fiscal Years
(accrual basis of accounting)

	Governmental activities – revenue bonds	Business-type activities revenue bonds	Total primary government	Percentage of estimated actual value taxable property	Percentage of personal income	Per capita
2014	$ 142,530,616	239,150,901	381,681,517	7.18%	—%	5,754
2013	134,849,728	204,546,432	339,396,160	6.68	7.20	5,249
2012	139,126,103	200,338,639	339,464,742	6.99	7.27	5,410
2011	148,111,499	199,949,251	348,060,750	7.31	7.92	5,677
2010	155,246,000	202,921,437	358,167,437	7.68	8.80	5,841
2009	163,472,440	145,401,367	308,873,807	6.80	7.96	4,697
2008	168,695,000	148,127,792	316,822,792	7.24	8.56	4,891
2007	175,180,000	24,562,792	199,742,792	5.46	5.80	3,724
2006	78,660,000	25,937,792	104,597,792	2.85	3.28	1,735
2005	76,290,000	27,252,792	103,542,792	2.83	3.51	1,765

Source:
(1) Details regarding the City's outstanding debt can be found in the notes to the basic financial statements.
(2) See Demographic and Economic Statistics Table 17 for estimated actual value of taxable property, personal income, and population data.

Note:
The City has no general obligation bonds outstanding.
Information for 2014 is not available.

Unaudited – See accompanying independent auditors' report.

Table 14

CITY OF BOSSIER CITY, LOUISIANA

Direct and Overlapping Governmental Activities Debt

December 31, 2014

Jurisdiction	Debt outstanding [2]	Estimated percentage applicable [1]	Estimated share of overlapping debt
Bossier Parish [3]	$ 56,957,000	51.81%	$ 29,509,422
Bossier Parish School Board	122,045,959	51.81%	63,232,011
Subtotal overlapping debt			92,741,433
City direct debt			142,530,616
Total direct and overlapping debt			$ 235,272,049

Source:

(1) Bossier Parish Tax Assessor

(2) Financial statements of applicable jurisdictions

(3) Bossier Parish debt outstanding represents the 2013 fiscal year balance as 2014 information was unavailable at the time of preparation of this table.

Note:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt of each overlapping government.

(1) The percentage of overlapping debt applicable is estimated using taxable property values. Applicable percentages were estimated by determining the portion of the government's taxable assessed value that is within the City's boundaries and dividing it by the government's total taxable assessed value.

Unaudited – See accompanying independent auditors' report.

Table 15

CITY OF BOSSIER CITY, LOUISIANA

Legal Debt Margin Information

Last Ten Fiscal Years

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Debt limit	$ 135,716,963	144,698,729	148,641,066	171,248,546	176,368,479	182,821,902	186,040,173	192,440,360	197,528,335	208,196,170
Total net debt applicable	—	—	100,000,000	—	—	—	—	—	—	—
Legal debt margin	$ 135,716,963	144,698,729	48,641,066	171,248,546	176,368,479	182,821,902	186,040,173	192,440,360	197,528,335	208,196,170
Total net debt applicable to the limit as a percentage of debt limit										

Legal debt margin calculation:	
Assessed value	$ 594,846,200
Debt limit (35% of total assessed value for any one purpose)	$ 208,196,170
Less general bonded debt	
Legal debt margin	$ 208,196,170

Note:
Total debt applicable to limit includes all general obligation bonds payable from assessed property taxes in their original principal amount outstanding. State law allows a maximum of 10% of assessed valuation for bonded debt for any one purpose. However, the 10% can be exceeded if the aggregate issued for all purposes does not exceed 35% of the total assessed valuation.

Unaudited – See accompanying independent auditors' report.

Table 16

CITY OF BOSSIER CITY, LOUISIANA

Pledged Revenue Coverage

Last Ten Fiscal Years

	Utility Revenue Bonds						Sales Tax Bonds					
	Charges for services and other [1]	Less operating expenses [1]	Net available revenue	Debt service		Coverage	Sales taxes	Less operating expenses [2]	Net available revenue	Debt service		Coverage
				Principal	Interest					Principal	Interest	
2014	$ 32,986,972	11,261,242	21,725,730	4,224,274	9,925,412	1.54	$ 45,758,779	805,935	44,952,844	6,630,000	5,991,163	3.56
2013	27,139,197	10,898,581	16,240,616	4,742,903	9,996,212	1.10	44,339,854	889,246	43,450,608	6,480,000	6,256,000	3.41
2012	27,795,156	10,550,508	17,244,648	3,838,878	10,171,412	1.23	44,229,455	810,231	43,419,224	8,850,000	6,599,699	2.81
2011	29,743,844	11,066,281	18,677,563	2,545,000	10,363,335	1.45	44,610,974	845,294	43,765,680	7,055,000	6,945,200	3.13
2010	25,604,114	10,357,707	15,246,407	2,435,000	7,540,224	1.53	43,939,781	858,675	43,081,106	7,140,000	7,468,995	2.95
2009	22,287,649	10,593,372	11,694,277	1,640,000	6,219,900	1.49	43,953,832	791,845	43,161,987	6,810,000	7,851,759	2.94
2008	21,056,549	9,970,380	11,086,169	1,435,000	1,084,573	4.40	40,988,397	728,610	40,259,787	6,485,000	7,949,803	2.79
2007	13,071,470	8,812,147	4,259,323	1,375,000	1,127,625	1.70	39,919,397	747,416	39,171,981	4,605,000	3,646,252	4.75
2006	13,054,202	8,893,595	4,160,607	1,315,000	1,215,681	1.64	38,487,287	744,110	37,743,177	4,415,000	3,160,039	4.98
2005	13,111,514	8,526,657	4,584,857	1,255,000	1,288,988	1.80	35,934,107	684,231	35,249,876	4,015,000	3,721,471	4.56

Source: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

Note:

[1] Charges for services and other includes miscellaneous revenues and investment earnings. Operating expenses do not include interest, depreciation, and other nonoperating expenses.

[2] Operating expenditures of the sales tax department

Unaudited – See accompanying independent auditors' report.

Table 17

CITY OF BOSSIER CITY, LOUISIANA

Demographic and Economic Statistics

Last Ten Fiscal Years

Fiscal year	Population	Estimated actual value of taxable property (1)	Personal income (4)	Per capita estimated actual value of taxable property	Median age (3)	School enrollment (2)	Unemployment rate (3)
2014	66,333 (6)	5,313,819,966	—	80,108	32.6	22,201	6.8%
2013	64,655 (6)	5,044,390,086	4,714,551,000	78,020	32.6	22,038	6.8
2012	62,745 (6)	4,858,293,093	4,671,039,000	77,429	33.0	21,655	6.5
2011	61,315 (6)	4,763,002,307	4,393,849,000	77,681	32.1	20,302	6.4
2010	61,315 (6)	4,663,708,074	4,071,063,000	76,061	32.1	20,792	5.7
2009	65,776 (5)	4,505,967,747	3,879,640,000	68,505	32.1	20,369	6.0
2008	64,773 (5)	4,375,789,387	3,702,521,000	67,556	32.1	19,923	5.2
2007	61,012 (3)	3,657,672,047	3,444,905,000	59,950	32.1	19,202	5.2
2006	60,279 (3)	3,673,948,427	3,188,855,000	60,949	32.8	19,170	5.0
2005	58,661 (3)	3,391,817,696	2,947,369,000	57,821	32.1	17,750	5.3

Sources:

(1) Bossier Parish Tax Assessor

(2) Bossier Parish School Board

(3) Center for Business Research, Louisiana Tech University

(4) Personal income data for Bossier Parish. Obtained from the Bureau of Economic Analysis at www.bea.gov. Personal income not available for 2014

(5) State of Louisiana Treasurer

(6) 2010 U.S. Census figures

Unaudited – See accompanying independent auditors' report.

Table 18

CITY OF BOSSIER CITY, LOUISIANA

Principal Employers

Current Year and Nine Years Ago

	2014 (1)			2005 (4)		
Employer	**Number of employees**	**Rank**	**Percentage of total Workforce (2)**	**Number of employees**	**Rank**	**Percentage of total Workforce (2)**
Barksdale Air Force Base	12,321	1	28.3%	9,815	1	25.0%
Bossier Parish School Board	2,901	2	6.7	2,633	3	6.7
Harrah's Horseshoe Casino and Hotel/ Harrah's Louisiana Downs	1,800	3	4.1	3,399	2	8.6
State of Louisiana – Dept. of Civil Service	1,194	4	2.7	—	—	—
Margaritaville Resort Casino	1,100	5	2.5	—	—	—
Willis Knighton Health System	1,053	6	2.4	—	—	—
City of Bossier City	720	7	1.7	810	6	2.1
Diamond Jack's Casino Resort (3)	685	8	1.6	1,110	4	2.8
Boomtown Bossier City Casino and Hotel	650	9	1.5	975	5	2.5
Wal-Mart Supercenter – Airline Drive	600	10	1.4	539	8	1.4
McElroy Metal, Inc.	—	—	—	667	7	1.7
Cellixon Metal, Inc	—	—	—	503	9	1.3
Bossier Parish Community College	—	—	—	493	10	1.3

Notes:

(1) Source: InfoUSA and Dun & Bradstreet online databases
(2) Percentage of workforce is based on Parish totals – Information not available for City due to its size.
(3) Previously Isle of Capri Casino and Hotel
(4) Source: LSUS Center for Business and Economic Research

Unaudited – See accompanying independent auditors' report.

Table 19

CITY OF BOSSIER CITY, LOUISIANA

Full-time Equivalent City Government Employees by Function

Last Ten Fiscal Years

Function		Full-time equivalent employees as of December 31									
		2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General government	$	102	98	102	101	106	101	98	99	95	92
Public safety:											
Police		239	238	238	241	235	211	202	197	203	195
Fire		218	221	213	220	204	191	184	189	193	193
Highways and streets		48	49	50	38	35	30	30	29	33	30
Engineering		22	22	21	22	18	17	17	16	15	14
Permits/inspections		12	13	14	14	14	14	14	13	13	14
Culture and recreation		29	30	32	30	26	25	25	25	24	27
City Court and City Marshal		27	27	29	31	31	29	27	25	25	28
Water and sewerage		58	59	60	61	57	55	50	53	60	59
Sanitation		58	60	61	62	59	53	57	64	61	62
Total	$	813	817	820	820	785	726	704	710	722	714

Source: Personnel Department of the City

Unaudited – See accompanying independent auditors' report.

Table 20

CITY OF BOSSIER CITY, LOUISIANA

Operating Indicators by Function

Last Ten Fiscal Years

Function	Fiscal year 2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Police:										
Physical arrests	$ 8,049	8,463	9,474	9,360	9,829	8,529	7,742	7,410	5,646	4,222
Traffic violations	9,721	16,900	22,271	19,832	19,499	11,236	8,820	6,454	6,368	6,300
Fire:										
Number of calls answered	2,127	2,044	2,053	2,248	2,024	2,059	2,050	1,838	1,026	1,319
Inspections	2,419	2,462	2,644	2,761	2,766	2,798	3,396	3,349	4,060	4,724
Highways and streets:										
Street resurfacing (miles)	1.62	0.80	2.20	1.31	1.70	1.44	1.13	0.77	1.60	0.98
Culture and recreation:										
Athletic field permits issued	22	23	17	23	23	24	14	13	15	13
Civic center events	202	188	205	192	168	152	159	152	159	162
Civic center use days	313	315	353	341	296	254	290	290	322	269
Water and sewerage:										
New connections	5,080	4,859	4,789	4,673	3,761	4,863	4,912	5,239	5,351	5,568
Water main breaks	156	198	133	121	70	165	313	113	128	133
Average daily consumption (millions of gallons)	12.47	13.27	12.47	11.94	11.30	12.07	13.84	12.93	11.79	10.70
Average daily sewage treatment (millions of gallons)	9.34	8.18	9.45	8.84	10.76	8.52	8.07	8.21	8.08	8.58
EMS:										
Number of emergency responses	6,930	7,040	6,636	7,089	7,169	7,150	7,183	7,895	8,294	9,023
Number of patient transports (1)	5,413	5,319	5,040	5,467	5,599	6,896	5,511	6,068	6,042	6,779
Sanitation:										
Refuse collected (tons/day)	84.88	80.55	84.33	85.92	87.80	92.65	92.82	94.80	83.05	82.69
Recyclables collected (tons/day)	0.91	0.84	0.96	1.15	5.67	9.70	9.86	8.55	6.57	4.20

Source: Various City departments

Unaudited – See accompanying independent auditors' report.

Table 21

CITY OF BOSSIER CITY, LOUISIANA

Capital Asset Statistics by Function

Last Ten Fiscal Years

Function	Fiscal year 2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Public safety:										
Police:										
Stations (includes training facility)	2	2	3	3	3	4	4	4	4	4
Patrol units (2)	N/A	134	153	154	154	202	203	196	224	218
Fire stations (includes training facility)	10	10	10	10	10	10	10	10	10	10
Sanitation:										
Collection trucks (1)	—	—	—	—	—	—	—	—	—	—
Highways and streets:										
Streets (miles) (2)	N/A	325.35	334.55	335.86	335.94	337.38	338.51	339.28	340.88	340.88
Streetlights (2)	N/A	9,370	9,521	9,683	9,685	9,704	9,721	7,650	7,650	7,650
Traffic signals (2)	N/A	72	71	71	71	71	78	78	78	78
Culture and recreation:										
Parks acreage	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99	328.99
Parks	18	18	18	18	18	18	18	18	18	18
Swimming pools	3	3	3	3	3	3	3	3	3	3
Tennis courts	12	24	24	24	24	26	26	26	26	26
Civic centers	1	1	1	1	1	1	1	1	1	1
Community centers	3	3	3	3	3	3	3	3	3	3
Water and sewerage:										
Water mains (miles) (2)	N/A	324.86	341.10	356.21	360.37	362.10	363.24	376.14	379.02	383.49
Fire hydrants (2)	N/A	2,627	2,637	2,712	2,756	2,779	2,958	3,010	3,052	3,191
Maximum daily capacity (millions of gallons)	25	25	25	25	25	25	25	25	25	25
Sanitary sewers (miles) (2)	N/A	236.61	248.49	320.88	322.11	323.90	323.04	343.46	345.11	335.95
Storm sewers (miles) (2)	N/A	63.55	64.19	65.71	66.20	67.60	68.17	119.34	131.45	134.72
Maximum daily treatment capacity (millions of gallons)	14	14	14	14	14	14	14	14	14	18

Source: Various City departments

Note:
(1) The City contracts out sanitation to the City of Shreveport and does not own any capital assets related to sanitation.
(2) Information was not available for ten years of reporting, but will be accumulated over time as it becomes available.

Unaudited – See accompanying independent auditors' report.

Table 22

CITY OF BOSSIER CITY, LOUISIANA

Compensation Paid to City Council Members

Year ended December 31, 2014

City Council Member:		
Jeffery Darby	$	11,441
Jeffrey Free		10,814
William Hanisee		21
Thomas Harvey		10,800
Scott Irwin		10,821
David Jones		21
Timothy Larkin		11,442
David Montgomery		10,839
Don Williams		10,800
	$	76,999

Unaudited – See accompanying independent auditors' report.