

**City of Bossier City  
2021 Operating & Capital Budgets  
and Annual Report**

**OPERATING BUDGET & ANNUAL REPORT 2021**

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## Office of the Mayor

BOSSIER CITY, LOUISIANA

LORENZ "LO" WALKER  
MAYOR

620 BENTON ROAD  
POST OFFICE BOX 5337  
BOSSIER CITY, LA 71171-5337  
(318) 741-8501

### CITY OF BOSSIER CITY

### MAYOR'S BUDGET MESSAGE

#### The FISCAL YEAR 2021

This budget has been prepared following the Bossier City Charter, Revised November 1, 2005. Included herein are the proposed financial plans, policies, and objectives of the City budget year 2021. Details of projected revenues and proposed expenditures will be presented in the formal briefing before the Bossier City Council in public hearings and published in the Bossier Press-Tribune, the designated official journal for the City.

The fiscal year 2021 budgets will be introduced for City Council consideration during a regular Council meeting scheduled after the required advertising period of 10 days or as subsequently directed by the City Council. The 2021 financial plan is based on material projections from prior budget years. All departments in the General Fund are projected to operate at the manning levels indicated on the individual departmental budget pages. The proposed budget includes reductions in approved headcounts for the Engineering, Traffic Engineering, Street, and Parks and Recreation Departments. These changes in force will net the General Fund total headcount to 550, which are five (5) less than the 2020 Budgeted headcount. There is one (1) less for Engineering, two (2) less for Traffic Engineering, one (1) less for the Street Department, and one (1) less for Parks and Recreation.

The plan is designed to continue supporting the following broadly stated objectives: (1) improve the current level of services to our citizens; (2) continue improving City facilities and infrastructure; (3) provide continuous support of residential expansion and economic development; (4) to maintain and improve the quality of life for our citizens.

#### **Policies Applied to Budget Preparation**

Revenue projections are conservative. This prudent policy serves to lessen the impact should any deterioration in business activity occur or unanticipated expenditures become necessary. Idle funds are invested in interest-earning accounts until needed. Invested funds are in relatively liquid investments to facilitate availability for cash flow.

Presented herewith for your approval are the 2021 budgets for the General Fund, Water and Sewer, Public Services and Sanitation, Sales Tax, Property Tax, Civic Center, Fire Improvements and Operations, Jail and Municipal Building, Streets and Drainage, Riverboat Gaming Trust Fund, Public Health & Safety Trust Fund, Hotel/Motel Taxes, and the CenturyLink Center operations.

### **General Fund**

The General Fund is the largest of the funds and provides the revenue needed to support the majority of city services. Because the sources of revenue for the General Fund are dependent largely on economic and business activity, it is the primary indicator of the overall financial strength of the City. The 2020 budget year began with a fund balance of \$20,168,886 from 2019. The fund balance at the end of the year 2020 is estimated to be \$18,695,185. The 2021 General Fund Budget will maintain this accumulated surplus to ensure that there are adequate funds available should adverse economic conditions develop that would affect the level of projected revenues. Ordinance 41 of 2014 adopted on May 20, 2014, established a minimum fund balance to be maintained at 15% of the presented expenditures. The proposed budget projects \$60,512,515 in expenditures and debt service which would translate to a minimum requirement of \$9,076,897 which reflects a \$9,723,913 surplus to the minimum required balance.

### **Water & Sewer**

The Public Utilities Department had a net operating income (EBITDA) of \$23,231,397 in the year 2019. We project that this department will have a net income of approximately \$21,338,325 by the end of 2020. The firm of Manchac Consulting Group, Inc. has been contracted for the management and administration of the Water and Sewer Systems as well as the design and engineering of the new system-wide sewer sub-basin improvements. The partnership has been successful and we project a net income of \$21,951,952 for 2021.

### **Public Services and Sanitation**

This budget reflects the expenses and revenues related to the Solid Waste Collection and the Disposal, Herbicide/Mosquito, and the Animal Control Divisions.

### **Sales Tax**

At the end of June 2020, it appears that Sales Tax collections for 2020 will be true to the budgeted amount of \$48,000,000. The projection for 2021, relying on the continued success of Louisiana Boardwalk and the continued build-out of the Kroger Market Place and other retail developments, remains unchanged at \$48,000,000. The projection for 2021 represents a flat market from 2020 actual. We have been fortunate to not feel the full impact of the recession on the local economy but to project any appreciable increase in sales tax revenue would not be prudent given the uncertainty of the global economic landscape.

### **Property Tax**

The year 2012 and 2016 were constitutionally required reassessment years that resulted in the assessed value of \$543,424,470 and \$608,323,564 respectively. The assessed value for 2019 was \$620,064,574. The millage remained the same as 2017 at 23.36. The year 2020 is anticipated to result in the assessed value of approximately \$625,000,000. Our millage rate, as adopted by the City Council for 2020, is projected by 22.58 mills.

### **Civic Center**

Civic Center Department revenues, combined with the ability to transfer funds from the Hotel/Motel Tax Fund, continue to provide adequate revenue to operate the Civic Center.

### **Fire Improvements and Operations**

Our citizens created this budget to account for a portion of the ½ percent sales and use tax passed in 1991. These funds were earmarked to construct, equip, and operate two new fire stations and a training facility. Station #7 on Stockwell Road was constructed and opened in 1993. The training facility was completed in 1994, and Station #8 in the Riverbend Subdivision opened in early 1995. We fulfilled our commitment to our citizens and, in addition to keeping this promise, \$320,000 of these funds were used to help construct Station #9 on Brownlee Road. It opened in the year 2000. The percentage of the 1991 tax for the year 2021 is 28%, the same as for the year 2020. In 2021 it is estimated to generate nearly \$2.69 million, all of which will be transferred to the General Fund to help operate and maintain these facilities.

### **Jail and Municipal Building**

This budget also reflects a portion of the 1991 ½ percent sales and use tax increase. In the year 2021, this portion is 17.5%, the same as for the year 2020. This will generate \$1.56 million for jail and building operations and maintenance.

### **Streets & Drainage**

This budget accounts for that portion of the 1991 ½ percent sales and use tax to be used for street and drainage improvements. The year 2021 tax percentage is 24.6% and will generate \$2.6 million.

### **Public Health and Safety Trust Fund**

This budget is prepared following the laws that regulate the expenditure of proceeds from the sale of Bossier Medical Center. To maintain the legally required \$18 million fund balance. There is no transfer of funds to the General Fund.

### Hotel/Motel Taxes

This budget was created to conform with amendments to state law that expanded the use of transfers of state sales taxes on hotel/motel rooms and the addition of a ¾ % increase in local hotel/motel taxes. These funds can now be used to operate and maintain the Civic Center, CenturyLink Center, and Downtown/Riverfront Development. The year 2021 budget reflects transfers to the Civic Center and the CenturyLink Center

### CenturyLink Center

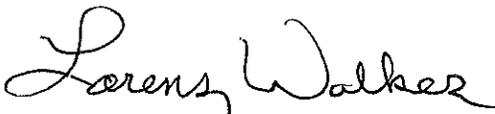
Current 2020 Budget estimates indicate a projected loss of \$1,020,955 compared to an originally budgeted loss of \$352,818. The year 2021 budgets are predicting this trend will continue as the national economy continues to suffer and medium markets are not being targeted by performers and other entertainment venues. In 2017, the City Bonded \$6.4 million for upgrades to enhance the Arena. The majority of the upgrades were completed in 2019 which will allow the Center to attract more diverse entertainment and sporting events to the Arena.

### Summary

The budgets discussed herein will be presented to the City Council during a regular council meeting as soon as the requisite advertising has been established or as directed by the City Council. They represent a financial plan that eliminates the use of riverboat gaming revenues and interest earned on both the Riverboat Gaming and Public Safety and Health Trust Funds.

I remain optimistic that our sustained growth, coupled with economic activities in our area, will provide adequate revenue to keep our city financially sound. However, with the nation's current economic situation, we must remain guarded in our approach and become proactive and revise our budget should local economic indicators dictate that we should reassess our financial situation.

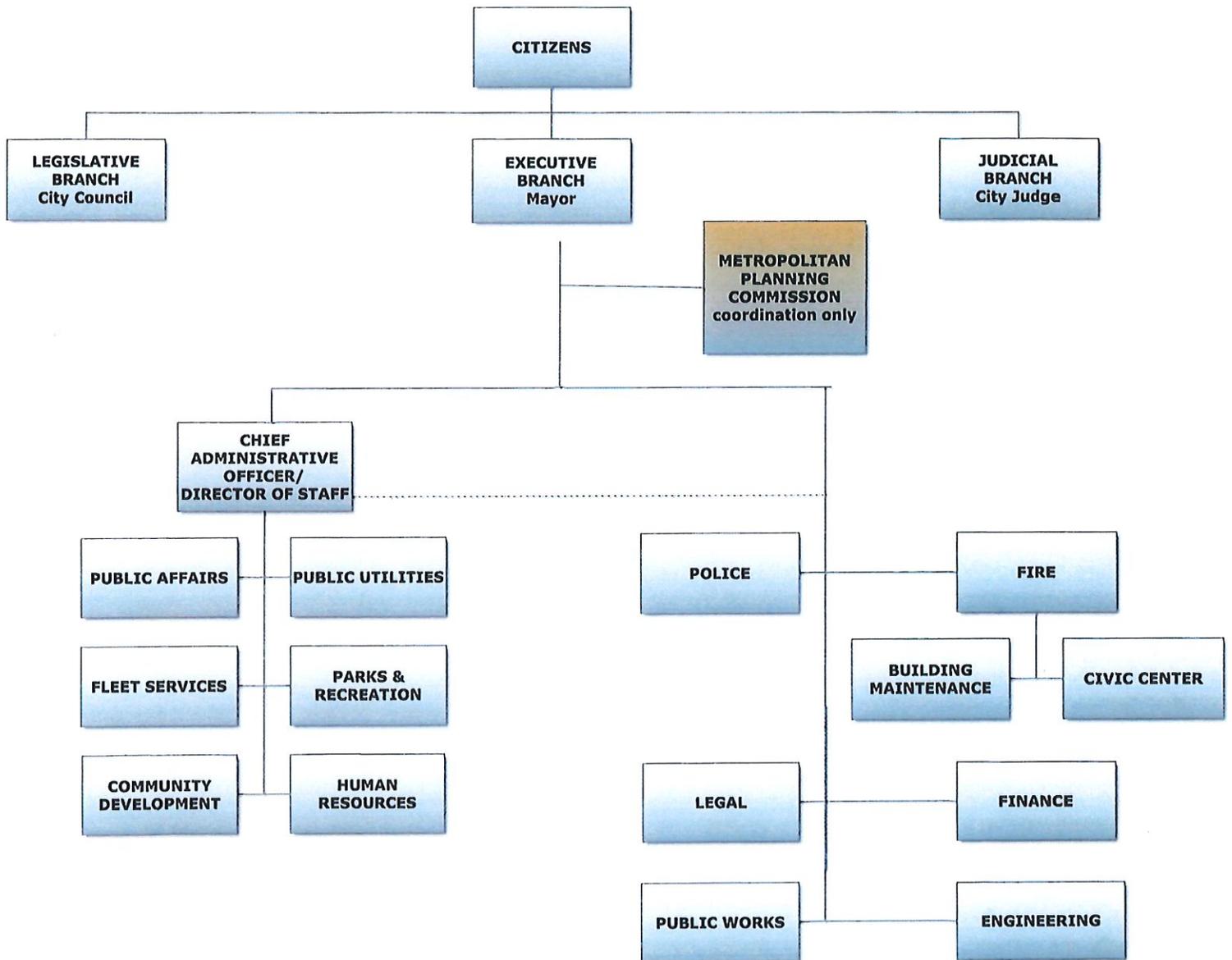
I recommend the adoption of the budgets as presented by Mrs. Fernandez and I will be available to answer any questions you may have.



Lorenz Walker  
Mayor



# CITY OF BOSSIER CITY



**2021 Budget Assumptions**

- |    |   |                       |
|----|---|-----------------------|
| 1  | Group Health Benefits - 0% Increase   | 1.00                  |
|    | Health - 938.74/month   | 10240.80              |
|    | Vision - 4.91/month   | 53.52                 |
|    | Dental - 38.35/month  | 418.32                |
|    | Life - 8.80/month   | 96.00                 |
|    | Approximate total increase \$275,000  | 10808.64              |
|    |   | per employee per year |
| 2  | General and Liability Insurance \$213,233 increase.<br>Estimated Renewal of Insurance January 1, 2021 through December 31, 2021 \$1,739,700.<br>We are budgeting a 14% increase.  |                       |
| 3  | This Budget does not include a Cost of Living Adjustment, except for the State Mandated 2% for Police and Fire.   | 1.00                  |
| 4  | There will be a BAFB Airshow in 2021 at a cost of \$65,000.<br>This budget includes \$20,000 for the United Way.  |                       |
| 5  | This budget DOES NOT include any funds for the Bossier Chamber of Commerce.   |                       |
| 6  | Information Services does NOT include any funds for Consultant Fees for CG6 Technology.   |                       |
| 7  | Retirement 2020 - 2% increase, approximately \$491,000  |                       |
|    | Municipal 15.500%   | 0.1550                |
|    | Firefighters 32.25%   | 0.3225                |
|    | Police 33.75%   | 0.3375                |
|    | <b>Historical Data:</b>   |                       |
|    | MERS - Municipal Employee Retirement System 2021 - 15.5% 2020 - 14.00% 2019 - 14.00% 2018 -13.25%<br>2017 - 11.0% 2016 - 10.5% 2015 - 9.5% 2014 - 9.5%  |                       |
|    | FRS - Firefighter's Retirement System 2021 - 32.25% 2020 - 27.75% 2019 - 26.50% 2018 -26.50% 2017 -<br>27.25% 2016 - 25.25% 2015 - 27.25% 2014 - 29.25%   |                       |
|    | MPERS - Municipal Police Employee Retirement System 2021 - 33.75% 2020 - 32.5% 2019 - 32.25% 2018 -<br>30.75% 2017 - 32.50% 2016 - 31.75% 2015 - 29.5% 2014 - 31.5%   |                       |
| 8  | The 2021 Sales Tax is budgeted the same as the 2017, 2018, 2019 & 2020 Budget.  |                       |
| 9  | Manning Changes:<br>Total Manning is being reduced from 698 to 690. The General Fund is down 5 = 1 in Engineering, 2 in Traffic Engineering, 1 in Streets, and 1 in Parks & Recreation. Public Utilities is down 5 = 1 Water Treatment, 1 Transmission & Distribution, 2 Customer Service and 1 Environmental Affairs. Animal Control is requesting 1 new position and MPC is asking to move a part time position to a full time position.        |                       |
| 10 | The City applied for and received \$3.6M from the CARES Act due to the Pandemic for Police & Fire Salaries. There are no Transfers out from Riverboat Gaming Trust or Public Safety and Health Trust for 2021; However, it does include a Transfer of \$1.075M from the Disaster Reserve Fund to the General fund and \$1.525M to the Sales Tax Capital Improvement Fund. After these transfers, the balance of the CARES Act funds will be \$1M. |                       |
| 11 | Ordinance #41 of 2014 requires 15% of Budgeted Expenses be maintained in the General Fund balance. Budgeted Fund Balance at year ending 12/31/21 is \$18,800,790. Budgeted 2021 Expenses plus debt service are \$60,512,515 times 15% equals \$9,076,877 therefore meeting this requirement. This budget projects favorable Revenue over Expenses of \$105,605.   |                       |

## City of Bossier City Summary of Position Allocation 2020

### General Fund Positions

	2020 Budgeted	2021 Additions	2021 Budgeted	Elected Officials
1 City Council	8	0	8	7
2 Public Affairs Department	4	0	4	1
3 Finance Department	7	0	7	0
4 Purchasing Division	2	0	2	0
5 Human Resources Department	5	0	5	0
6 City Attorney Department	4	0	4	0
7 City Court	13	0	13	1
8 City Marshal	14	0	14	1
9 Community Development Department	3	0	3	0
10 Fleet Services Department	15	0	15	0
11 Municipal Building Department	6	0	6	0
12 Information Services Division	8	0	8	0
15 Engineering Department	10	-1	9	0
16 Traffic Engineering Division	8	-2	6	0
17 Permits & Inspections Division	10	0	10	0
20 Police Department	207	0	207	0
21 Fire Department	206	0	206	0
25 Public Works Department - Administration	3	0	3	0
26 Streets Division	4	-1	3	0
32 Parks & Recreation Department	28	-1	27	0
<b>Total General Fund</b>	<b>565</b>	<b>-5</b>	<b>560</b>	<b>10</b>

### Department of Public Utilities

61 Water Administration Division	2	0	2	0
63 Water Treatment Division	15	-1	14	0
64 Transmission & Distribution Division	9	-1	8	0
66 Customer Service Division	19	-2	17	0
71 Sewer Administration Division	0	0	0	0
72 Red River Treatment Division	8	0	8	0
73 Sewer Collections Division	5	0	5	0
74 Lift Station Division	10	0	10	0
75 NE Treatment Plant Division	6	0	6	0
76 Environmental Affairs Division	3	-1	2	0
<b>Total Public Utilities</b>	<b>77</b>	<b>-5</b>	<b>72</b>	<b>0</b>

	2020 Budgeted	2021 Additions	2021 Budgeted	Elected Officials
<b>Department of Public Works</b>				
27 Solid Waste Disposal Division	14	0	14	0
28 Herbicide/Mosquito Division	2	0	2	0
29 Street Sweeping/Grass Cutting Division	12	0	12	0
30 Animal Control Division	7	1	8	0
<b>Total Public Services &amp; Sanitation</b>	<u>35</u>	<u>1</u>	<u>36</u>	<u>0</u>

<b>Department of Finance</b>				
81 Sales Tax Division	12	0	12	0
<b>Total Sales Tax</b>	<u>12</u>	<u>0</u>	<u>12</u>	<u>0</u>

<b>Civic Center Department</b>				
54 Civic Center	3	0	3	0
<b>Total Civic Center</b>	<u>3</u>	<u>0</u>	<u>3</u>	<u>0</u>

<b>Metropolitan Planning Commission</b>				
Metropolitan Planning Commission	6	1	7	0
<b>Total MPC</b>	<u>6</u>	<u>1</u>	<u>7</u>	<u>0</u>

**SUMMARY BY FUND ALLOCATION**

	2020 Budgeted	2021 Additions	2021 Budgeted
General Fund	555	(5)	550
Public Utilities Fund	77	(5)	72
Public Services & Sanitation Fund	35	1	36
Sales Tax Division	12	-	12
Civic Center Department	3	-	3
Elected Officials	10	-	10
Metropolitan Planning Commission	6	1	7
	<u>698</u>	<u>(8)</u>	<u>690</u>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**General Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Taxes	\$ 50,805,600	50,805,600	17,096,889	31,428,467	48,525,356	(4.49%)	50,805,600	4.70%
Licenses & Permits	3,720,295	3,720,295	3,436,324	2,542,197	5,978,521	60.70%	3,720,840	(37.76%)
Intergovernmental	295,000	295,000	22,536	243,128	265,664	(9.94%)	295,000	11.04%
Fines & Interest	650,000	650,000	160,563	160,563	321,127	(50.60%)	650,000	102.41%
Gaming Revenues	775,000	775,000	171,927	171,927	343,854	(55.63%)	775,000	125.39%
State Supplemental Pay	1,832,280	1,832,280	874,531	874,531	1,749,062	(4.54%)	1,832,280	4.76%
Miscellaneous	1,443,000	1,443,000	492,167	642,119	1,134,286	(21.39%)	1,443,000	27.22%
Transfers							1,096,400	#DIV/0!
<b>Total Revenues by Local Sources</b>	<b>59,521,175</b>	<b>59,521,175</b>	<b>22,254,937</b>	<b>36,062,933</b>	<b>58,317,870</b>	<b>(2.02%)</b>	<b>60,618,120</b>	<b>3.94%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 63,602,244	63,602,244	26,846,213	29,943,486	56,789,699	(10.71%)	60,512,515	6.56%
<b>Total Expenditures by Agency</b>	<b>63,602,244</b>	<b>63,602,244</b>	<b>26,846,213</b>	<b>29,943,486</b>	<b>56,789,699</b>	<b>(10.71%)</b>	<b>60,512,515</b>	<b>6.56%</b>
<b>Summary of Expenditures by Departments</b>								
City Council	\$ 295,964	295,964	140,902	150,582	291,484	(1.51%)	296,835	1.84%
Public Affairs	491,431	491,431	222,607	253,314	475,921	(3.16%)	488,114	2.56%
Finance Department	966,863	966,863	439,742	528,049	967,791	0.10%	983,356	1.61%
Purchasing Division	194,416	194,416	84,424	111,961	196,384	1.01%	197,440	0.54%
Human Resources Department	511,612	511,612	227,733	276,565	504,298	(1.43%)	508,596	0.85%
Legal Department	442,740	442,740	196,196	239,039	435,235	(1.70%)	446,778	2.65%
City Court	962,372	962,372	488,914	487,821	976,734	1.49%	985,470	0.89%
City Marshal	1,196,955	1,196,955	587,301	589,302	1,176,603	(1.70%)	1,212,211	3.03%
Community Development Department	250,246	250,246	107,475	137,901	245,377	(1.95%)	252,977	3.10%
Fleet Services Department	1,178,164	1,178,164	509,645	641,264	1,150,908	(2.31%)	1,169,644	1.63%
Municipal Building Department	1,967,533	2,021,988	839,351	923,648	1,762,998	(12.81%)	1,911,048	8.40%
Information Services Division	1,163,790	1,163,790	543,852	608,503	1,154,691	(0.78%)	1,232,177	6.71%
Engineering Department	1,065,482	1,065,482	484,649	494,214	978,863	(8.13%)	1,190,999	21.67%
Traffic Engineering Division	1,216,481	1,216,481	535,555	526,914	1,062,469	(12.66%)	1,343,122	26.42%
Permits & Inspections Division	858,295	858,295	431,072	403,040	834,112	(2.82%)	858,840	2.96%
Police Department	20,981,826	20,981,826	9,372,263	11,500,527	20,872,790	(0.52%)	21,290,986	2.00%
Fire Department	16,021,056	16,021,056	7,237,013	7,153,539	14,390,552	(10.18%)	16,338,709	13.54%
Public Works Administration	316,156	316,156	151,381	160,494	311,875	(1.35%)	326,174	4.58%
Street Division	412,249	412,249	132,992	146,950	279,943	(32.09%)	350,021	25.03%
Recreation Department	2,847,606	2,793,151	1,073,711	1,438,051	2,511,762	(10.07%)	2,858,036	13.79%
Payments to Governmental & Other Agen	1,940,980	1,940,980	925,814	1,023,066	1,948,880	0.41%	1,960,980	0.62%
Metropolitan Planning Commission	200,028	200,028	100,014	100,014	200,028	0.00%	250,000	24.98%
Other Transfers	4,060,000	4,060,000	2,013,607	2,046,393	4,060,000	0.00%	4,060,000	0.00%
<b>Total Expenditures by Departments</b>	<b>59,542,244</b>	<b>59,542,244</b>	<b>26,846,213</b>	<b>29,941,151</b>	<b>56,789,699</b>	<b>(4.62%)</b>	<b>60,512,515</b>	<b>6.56%</b>
<b>Summary of Expenditures by Functions</b>								
General Government	\$ 16,920,152	16,974,607	7,854,004	8,524,947	16,381,287	(3.50%)	13,167,082	(19.62%)
Public Safety	37,002,882	37,002,882	16,609,277	18,654,065	35,263,342	(4.70%)	37,629,695	6.71%
Highway & Streets	412,249	412,249	132,992	146,950	279,943	(32.09%)	350,021	25.03%
Parks & Recreation	2,847,606	2,793,151	1,073,711	1,438,051	2,511,762	(10.07%)	2,858,036	13.79%
City Court	962,372	962,372	488,914	487,821	976,734	1.49%	985,470	0.89%
City Marshal	1,196,955	1,196,955	587,301	589,302	1,176,603	(1.70%)	1,212,211	3.03%
Metropolitan Planning Commission	200,028	200,028	100,014	100,014	200,028	0.00%	250,000	24.98%
Other Transfers	4,060,000	4,060,000	2,013,607	2,046,393	4,060,000	0	4,060,000	0.00%
<b>Total Expenditures by Functions</b>	<b>63,602,244</b>	<b>63,602,244</b>	<b>28,859,819</b>	<b>31,987,544</b>	<b>60,849,699</b>	<b>(4.33%)</b>	<b>60,512,515</b>	<b>(0.55%)</b>

Summary of Expenditures by Characters	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
Salaries	26,083,678	25,875,116	11,493,773	13,415,568	24,910,540	(3.73%)	25,782,421	3.50%
Overtime	698,550	698,550	271,585	431,441	703,026	0.64%	702,920	(0.02%)
Part-time	502,758	502,758	187,129	326,986	514,114	2.26%	524,233	1.97%
Uniform Allowance	50,000	50,000	24,990	25,010	50,000	0.00%	50,000	0.00%
Educational Incentive	41,000	41,000	18,500	27,100	45,600	11.22%	41,000	(10.09%)
Tool Allowance	1,500	1,500	360	1,140	1,500	0.00%	1,500	0.00%
Part Time Civil Service Secretary	5,475	5,475	-	-	-	(100.00%)	-	#DIV/0!
State Supplemental Pay	1,858,560	1,858,560	874,531	941,597	1,816,128	(2.28%)	1,858,560	2.34%
Salary Reimbursement	-25,000	(25,000)	(5,450)	(5,450)	(10,900)	(56.40%)	(25,000)	129.36%
Out of Class Pay	107,522	107,522	42,023	42,023	84,046	(21.83%)	107,522	27.93%
Holiday Pay	175,200	175,200	91,428	91,428	182,857	4.37%	178,850	(2.19%)
Regular Overtime - 24 Hours Shift	163,885	163,885	33,491	33,491	66,982	(59.13%)	163,885	144.67%
Other Additional Pay	225,896	225,896	113,020	108,820	220,640	(2.33%)	222,392	0.79%
Hazardous Duty Pay	32,400	32,400	6,400	6,400	12,800	0.00%	32,400	0.00%
Court Supplemental Pay	84,000	84,000	39,300	44,700	84,000	0.00%	84,000	0.00%
FICA and Medicare Insurance	963,036	948,424	426,148	500,936	927,084	(2.25%)	942,337	1.65%
Retirement	7,634,196	7,607,643	3,387,768	3,967,612	7,355,380	(3.32%)	7,941,188	7.96%
Group Insurance	4,680,735	4,656,395	2,252,268	2,301,475	4,553,743	(2.20%)	4,735,333	3.99%
Unemployment	32,500	32,500	178	1,125	1,304	(95.99%)	32,500	2,392.90%
General Office Supplies	42,132	42,132	13,667	14,925	28,292	(32.85%)	43,334	53.18%
Computer Supplies	15,331	15,331	4,365	5,615	9,981	(34.90%)	16,729	67.61%
First Aid Supplies	284	284	-	-	-	(100.00%)	284	#DIV/0!
Printing	23,260	23,260	10,847	11,642	22,489	(3.31%)	23,985	6.65%
Postage	61,951	61,951	34,620	30,006	64,625	4.32%	66,075	2.24%
Freight	332	332	-	-	-	(100.00%)	500	0.00%
Books/Periodicals	61,684	61,684	28,769	19,685	48,454	(21.45%)	62,162	28.29%
Memberships/Subscriptions	23,203	23,203	9,634	15,264	24,897	7.30%	22,066	(11.37%)
Credit Card Check Fees	15,347	15,347	5,241	5,241	10,481	(31.71%)	24,347	132.29%
General Operating Supplies	300,961	300,961	92,656	116,863	209,519	(30.38%)	291,604	39.18%
Ammunition/Firearms Repairs	47,386	47,386	43,186	43,186	86,373	82.28%	47,386	(45.14%)
Fuel & Oil	626,910	626,910	278,892	279,292	558,184	(10.96%)	660,106	18.26%
Field Paint	7,582	7,582	59	59	119	(98.43%)	15,000	12,532.64%
Keys/Locks	2,843	2,843	99	99	199	(93.02%)	2,843	1,332.24%
Trophies	9,477	9,477	1,556	1,556	3,111	(67.17%)	9,477	204.60%
Chemicals	35,065	32,598	16,081	16,081	32,161	(1.34%)	34,000	5.72%
Cleaning Supplies	0	-	-	-	-	#DIV/0!	-	0.00%
First Aid Supplies	843	843	108	108	217	(74.29%)	834	284.86%
Uniforms	199,255	199,255	64,354	65,554	129,907	(34.80%)	199,355	53.46%
Construction Materials	37,909	37,909	6,545	6,545	13,090	(65.47%)	35,000	167.38%
Laundry & Cleaning	5,621	5,621	5,588	5,588	11,175	98.81%	7,300	(34.68%)
Concession Purchases	7,582	7,582	-	-	-	(100.00%)	7,582	0.00%
Uniforms Youth Sports	48,000	48,000	8,197	8,197	16,394	(65.84%)	48,000	192.78%
Jail Food	37,909	37,909	8,410	8,410	16,820	(55.63%)	37,909	125.38%
Jail Medical	9,477	9,477	2,547	2,547	5,094	(46.25%)	9,477	86.05%
Jail Operating Supplies	28,431	28,431	10,553	10,553	21,106	(25.76%)	28,431	34.71%
Film & Batteries	0	-	-	-	-	#DIV/0!	-	0.00%
Jail - Contract Security	9,477	9,477	935	935	1,870	(80.27%)	9,477	406.93%
K-9 Expenses	5,000	5,000	-	-	-	(100.00%)	-	#DIV/0!
Electricity-Traffic Signals	18,954	18,954	10,239	10,239	20,479	8.04%	18,954	(7.44%)
Electricity-Street lights	473,856	473,856	249,641	249,641	499,283	5.37%	473,856	(5.09%)
Electricity	869,594	869,594	336,885	432,172	769,057	(11.56%)	878,164	14.19%
Natural Gas	78,853	78,853	32,356	32,356	64,711	(17.93%)	69,313	7.11%
Water & Sewer	184,116	184,116	60,420	60,420	120,839	(34.37%)	169,946	40.64%
Communications/Telephone	247,910	247,910	135,888	135,888	271,776	9.63%	259,389	(4.56%)
Mobile Phones	83,882	83,882	41,733	45,027	86,760	3.43%	77,031	(11.21%)
Other Communications	251,578	251,578	192,109	78,865	270,974	7.71%	256,518	(5.33%)
Wireless Communications	125,127	125,127	76,899	77,258	154,157	23.20%	207,083	34.33%
Employment Physicals	46,989	46,989	8,188	8,188	16,375	(65.15%)	47,099	187.63%
Vaccinations Hepatitis "B"	14,453	14,453	786	786	1,572	(89.12%)	14,453	819.40%
Public Record Checks	22,000	22,000	9,317	10,000	19,317	(12.19%)	22,000	13.89%
Legal Notices	77,030	77,030	32,532	33,265	65,797	(14.58%)	85,030	29.23%
Equipment Rental	324,490	324,490	150,464	154,140	304,605	(6.13%)	327,389	7.47%
Storage Building Rental	4,500	4,500	3,400	3,400	6,799	51.09%	4,500	(33.82%)
Software Maintenance	675,055	675,055	329,640	235,087	564,727	(16.34%)	731,441	29.52%
Other Equipment Maintenance Contracts	198,437	198,437	17,036	29,724	46,760	(76.44%)	198,437	324.38%
Computer System	106,736	106,736	53,368	53,368	106,736	0.00%	106,736	(0.00%)
Computer System Adm Reimb	-251,400	(251,400)	(126,868)	(126,868)	(251,400)	0.00%	(251,400)	0.00%
Traffic Signals R&M	23,693	5,760	3,979	3,979	7,958	38.15%	35,000	339.83%
Street Lights R&M	47,386	15,386	2,128	2,128	4,256	(72.34%)	45,000	957.22%
Street Signs R&M	28,431	28,431	1,461	1,461	2,922	(89.72%)	30,000	926.55%
Guard Rail R&M	11,373	11,373	-	-	-	(100.00%)	11,373	#DIV/0!
Pavement Marking R&M	85,294	85,294	12,078	48,197	60,275	(29.33%)	85,294	41.51%
Building Repair and Maintenance	1,218,021	1,262,476	534,481	507,782	1,042,263	(17.44%)	1,204,425	15.56%
Equipment Repair and Maintenance	177,961	177,961	130,248	129,412	259,660	45.91%	253,381	(2.42%)
Vehicle Maintenance	492,682	492,682	266,904	269,671	536,574	8.91%	567,935	5.84%
Grounds R & M	75,817	65,817	19,338	19,338	38,677	(41.24%)	75,817	96.03%
Park/Fixtures R&M	18,954	18,954	7,336	7,336	14,673	(22.59%)	18,954	29.18%
South Bossier	0	30,012	-	-	17,000	(43.35%)	30,012	76.55%
Towing Charges	8,028	8,028	1,799	1,799	3,599	(55.18%)	9,028	150.88%
Travel & Training	240,018	240,018	33,358	56,541	89,899	(62.54%)	224,742	149.99%

	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
Summary of Expenditures by Characters (cont.)								
Audit Fees	133,925	133,925	2,615	123,925	126,540	(5.51%)	128,500	1.55%
Actuarial Consult Fees	37,000	37,000	21,600	15,400	37,000	0.00%	37,000	0.00%
Consultant Fees	218,257	480,257	118,676	182,450	301,126	(37.30%)	646,457	114.68%
Legal Fees	6,000	6,000	3,000	3,000	6,000	0.00%	6,000	0.00%
Professional Lobbyist	58,000	58,000	29,000	29,000	58,000	0.00%	58,000	0.00%
Laboratory Testing	20,000	20,000	15,735	15,735	31,470	57.35%	20,000	(36.45%)
Tax Assessor-Tax Roll	35,000	35,000	-	35,000	35,000	0.00%	35,000	0.00%
Coroners Fees	154,000	154,000	82,626	82,626	165,252	7.31%	165,000	(0.15%)
Contract Garbage Pickup	3,980	3,980	1,921	1,921	3,843	(3.45%)	3,980	3.57%
Contract Mowing	120,000	120,000	41,290	41,290	82,580	(31.18%)	190,000	130.08%
Gym Cleaning	11,373	11,373	3,010	3,010	6,020	(47.07%)	11,373	88.92%
Tennis Pro	36,000	36,000	15,000	15,000	30,000	(16.67%)	36,000	20.00%
Hooter Park Lease	14,216	14,216	15,000	15,000	30,000	111.03%	14,216	(52.61%)
Commission recording fees	20,000	20,000	-	4,000	4,000	(80.00%)	20,000	400.00%
Professional Affiliations	1,422	1,422	1,047	0	1,047	0.00%	1,422	0.00%
General Insurance	1,724,800	1,724,800	904,194	820,606	1,724,800	0.00%	1,730,600	0.34%
Marketing & Promotional	2,369	2,369	0	0	0	0.00%	1,500	0.00%
Other Expenses	41,218	41,218	9,775	10,975	20,751	(49.66%)	37,379	80.13%
Office Equipment	0	-	-	1,000	1,000	0.00%	948	(5.20%)
Community Relations	2,500	2,500	-	-	-	(100.00%)	2,500	0.00%
Garage Default	4,739	4,739	(9,993)	14,468	4,475	(5.57%)	1,000	(77.65%)
Recording Fees	1,000	1,000	1,254	895	2,149	114.92%	1,000	(53.47%)
Court/Marshal Reimbursement	(188,000)	(188,000)	-	(188,000)	(188,000)	0.00%	(188,000)	0.00%
Confidential Informant Money	15,477	15,477	9,089	11,089	20,178	30.37%	15,477	(23.30%)
Grant Reimbursement	(100,000)	(100,000)	(55,522)	(30,000)	(85,522)	(14.48%)	(100,000)	16.93%
Pay to other Agencies	1,365,000	1,365,000	482,558	882,442	1,365,000	0.00%	1,340,000	(1.83%)
Paymnets to Others	576,012	576,012	443,256	140,624	583,880	1.37%	620,980	6.35%
Metropolitan Planning Commission	200,028	200,028	100,014	100,014	200,028	0.00%	250,000	24.98%
<b>Total Expenditures by Characters</b>	<b>55,473,276</b>	<b>55,473,276</b>	<b>24,766,339</b>	<b>27,831,425</b>	<b>52,617,099</b>	<b>(5.15%)</b>	<b>56,452,515</b>	<b>7.29%</b>
	<b>8,128,968</b>	<b>8,128,968</b>	<b>4,093,481</b>	<b>4,156,119</b>	<b>8,232,600</b>		<b>4,060,000</b>	
Summary of Other Financing Sources by Sources								
Other Financing Sources:								
Transfers In - Alternative Fuel Fund 625	21,400	21,400	21,400	-	21,400	0.00%	21,400	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>21,400</b>	<b>21,400</b>	<b>21,400</b>	<b>-</b>	<b>21,400</b>	<b>0.00%</b>	<b>21,400</b>	<b>0.00%</b>
Summary of other Financing Uses by Uses								
Other Financing Uses								
Transfers Out - General Fund	n/a	-	-	-	-	0.00%	-	-
<b>Total Other Financing Uses by Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Summary of Fund Balance								
Net change in fund balance	(4,059,668.77)	(4,059,669)			1,549,570.81	(138.17%)	127,005	(91.80%)
Estimated Beginning Fund Balance	20,168,886	20,168,886			20,168,886		18,695,185	(7.31%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 16,109,218</b>	<b>16,109,218</b>			<b>21,718,457</b>	<b>34.82%</b>	<b>18,822,190</b>	

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Water and Sewer Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Metered Sales	12,169,100	12,169,100	4,834,189	6,770,245	11,604,433	(4.64%)	11,683,819	0.68%
Fiat Charges	3,208,800	3,208,800	1,475,285	1,570,535	3,045,820	(5.08%)	3,066,656	0.68%
Forfeited Discounts	225,000	225,000	47,142	180,304	227,446	1.09%	229,000	0.68%
Fire Hydrant Rental	57,000	57,000	28,500	30,993	59,493	4.37%	59,900	0.68%
Water Meters, Boxes & Taps	130,000	130,000	68,346	62,888	131,234	0.95%	132,132	0.68%
Other Income	20,000	20,000	19,806	11,824	31,630	58.15%	31,846	0.68%
Miscellaneous Service Income	140,000	140,000	44,134	113,708	157,842	12.74%	158,922	0.68%
Interest Earned	21,000	21,000	2,092	117,909	120,001	471.43%	120,822	0.68%
Sewer Charges	9,719,400	9,719,400	4,837,688	4,752,530	9,590,217	(1.33%)	9,534,635	(0.58%)
Sewer Usage	6,588,200	6,588,200	2,685,660	2,600,502	5,286,163	(19.76%)	5,837,439	10.43%
BAFB Contract	513,200	513,200	228,291	228,291	456,581	0.00%	505,687	10.76%
Forfeited Discounts	300,000	300,000	115,130	115,130	230,261	(23.25%)	410,244	78.16%
Other Income/Pratt	35,000	35,000	468,720	260,000	728,720	1,982.06%	32,517	(95.54%)
Transfer in for Debt Service	1,000,000	1,000,000	500,000	500,000	1,000,000	(0.00%)	1,000,000	0.00%
Interest Earned	80,000	80,000	4,635	4,635	9,270	(88.41%)	65,861	610.49%
Sur Charges	12,000	12,000	3,194	3,194	6,388	(46.77%)	20,217	216.48%
Fines	0	-	-	-	-	-	-	-
<b>Total Utility Revenues</b>	<b>34,218,700</b>	<b>34,218,700</b>	<b>15,362,812</b>	<b>17,322,688</b>	<b>32,685,500</b>	<b>(4.48%)</b>	<b>32,889,700</b>	<b>0.62%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 11,750,726	11,750,726	5,156,575	6,190,600	11,347,175	(3.43%)	10,937,748	(3.61%)
<b>Total Expenditures by Agency</b>	<b>11,750,726</b>	<b>11,750,726</b>	<b>5,156,575</b>	<b>6,190,600</b>	<b>11,347,175</b>	<b>(3.43%)</b>	<b>10,937,748</b>	<b>(3.61%)</b>
<b>Summary of Expenditures by Departments</b>								
Administration	1,253,019	1,253,019	489,453	641,091	1,130,544	(9.77%)	1,248,939	10.47%
Water Treatment Plant	2,881,779	2,881,779	1,170,471	1,260,173	2,430,644	(15.65%)	2,741,234	12.78%
Transmission & Distribution	884,291	884,291	433,327	411,894	845,221	(4.42%)	729,058	(13.74%)
Customer Service	1,799,424	1,799,424	760,807	908,005	1,668,813	(7.26%)	1,554,474	(6.85%)
Red River Treatment Plant	1,296,968	1,296,968	744,038	787,767	1,531,805	18.11%	1,357,743	(11.36%)
Waste Water Trans. & Distribution	461,191	461,191	235,077	249,649	484,726	5.10%	452,440	(6.66%)
Lift Stations	1,029,994	1,029,994	490,434	531,897	1,022,331	(0.74%)	893,308	(12.62%)
North East Treatment Plant	767,801	767,801	330,406	379,429	709,835	(7.55%)	677,483	(4.56%)
Sewer Administration	1,151,456	1,151,456	397,269	904,255	1,301,523	13.03%	1,102,056	(15.33%)
Environmental Affairs	224,803	224,803	105,294	116,440	221,734	(1.37%)	181,012	(18.37%)
<b>Total Utility Expenses</b>	<b>11,750,726</b>	<b>11,750,726</b>	<b>5,156,575</b>	<b>6,190,600</b>	<b>11,347,175</b>	<b>(3.43%)</b>	<b>10,937,748</b>	<b>(3.61%)</b>
<b>Summary of Expenditures by Functions</b>								
Public Utilities, Water & Sewer	11,750,726	11,750,726	5,156,575	6,190,600	11,347,175	(3.43%)	10,937,748	(3.61%)
<b>Total Expenditures by Functions</b>	<b>11,750,726</b>	<b>11,750,726</b>	<b>5,156,575</b>	<b>6,190,600</b>	<b>11,347,175</b>	<b>(3.43%)</b>	<b>10,937,748</b>	<b>(3.61%)</b>

Summary of Expenditures by Characters	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
Salaries	2,749,461	2,749,461	1,229,186	1,430,103	2,659,289	(3.28%)	2,577,460	(3.08%)
Overtime	199,600	199,600	112,075	107,768	219,843	10.14%	176,600	(19.67%)
License Incentive Pay	64,992	64,992	26,093	26,093	52,185	(19.71%)	63,480	21.64%
FICA and Medicare Insurance	225,604	225,604	108,514	111,132	219,646	(2.64%)	210,686	(4.08%)
Retirement	384,924	384,924	189,893	195,440	385,333	0.11%	399,909	3.78%
Group Insurance	769,620	769,620	375,784	366,233	742,017	(3.59%)	714,783	(3.67%)
Vacation Accrual Expense	0	-	-	-	-	#DIV/0!	-	0.00%
Unemployment	3,000	3,000	-	-	-	(100.00%)	3	#DIV/0!
Net Pension Expense	0	-	-	-	-	0.00%	-	0.00%
General Office Supplies	8,200	8,200	3,528	3,528	7,055	(13.98%)	8,250	16.93%
Computer Accessories	150	150	-	-	-	(100.00%)	150	0.00%
Printing	34,000	34,000	12,080	12,080	24,159	(28.94%)	34,000	40.73%
Postage	119,900	119,900	43,384	43,384	86,767	(27.63%)	119,600	37.84%
Books & Periodicals	0	-	-	-	-	#DIV/0!	-	0.00%
Memberships & Subscriptions	1,015	1,015	300	300	600	(40.89%)	915	52.50%
Permit Fees	24,000	24,000	-	-	-	(100.00%)	23,500	#DIV/0!
Credit Card Fees	235,000	235,000	49,469	185,531	235,000	0.00%	240,000	2.13%
General Operating Supplies	92,000	92,000	35,358	35,358	70,716	(23.13%)	83,600	18.22%
Fuel & Oil	141,100	141,100	67,399	67,399	134,798	(4.47%)	123,600	(8.31%)
Chemicals	883,000	883,000	343,066	343,066	686,133	(22.30%)	835,000	21.70%
First Aid Supplies	700	700	227	227	453	(35.23%)	550	21.31%
Uniforms	16,500	16,500	6,529	6,529	13,058	(20.86%)	14,000	7.21%
Electricity	1,364,500	1,364,500	604,643	604,643	1,209,285	(11.38%)	1,340,000	10.81%
Natural Gas	44,650	44,650	29,622	29,622	59,243	32.68%	57,700	(2.60%)
Water & Sewer	33,000	33,000	12,312	12,312	24,624	(25.38%)	23,000	(6.59%)
Communications/Telephone	25,350	25,350	12,115	12,115	24,230	(4.42%)	28,450	17.42%
Mobile Phones	10,500	10,500	4,190	4,190	8,380	(20.19%)	10,000	19.33%
Other Communications	51,500	51,500	38,869	38,869	77,738	50.95%	47,700	(38.64%)
Communications/Wireless Comm	68,000	68,000	5,916	66,469	72,385	6.45%	72,500	0.16%
Legal Ads	2,600	2,600	260	260	520	(80.00%)	1,350	159.62%
Equipment Rental	30,500	30,500	19,912	19,912	39,823	30.57%	23,000	(42.25%)
Water Main Crossing Rental	22,000	22,000	7,915	7,915	15,831	(28.04%)	17,500	10.54%
Computer Software Maintenance	52,800	52,800	49,858	2,142	52,000	(1.52%)	52,600	1.15%
Admin. Charges -General Fund	400,000	400,000	200,000	200,000	400,000	0.00%	380,000	(5.00%)
Computer System	86,000	86,000	43,000	43,000	86,000	(0.00%)	81,700	(5.00%)
Building Maintenance	46,000	46,000	14,292	14,292	28,584	(37.86%)	38,500	34.69%
Equipment Maintenance	66,200	66,200	20,209	20,209	40,419	(38.94%)	58,600	44.98%
Vehicle Maintenance	109,000	109,000	58,797	58,797	117,593	7.88%	94,700	(19.47%)
Pumping Equipment Maintenance	187,000	187,000	71,972	71,972	143,944	(23.02%)	81,000	(43.73%)
Water Main Maintenance	225,000	225,000	117,666	117,666	235,333	4.59%	150,000	(36.26%)
Sewer Main Maintenance	102,000	102,000	66,859	66,859	133,718	31.10%	103,000	(22.97%)
Water Meter Maintenance	225,000	225,000	125,319	125,319	250,637	11.39%	50,000	(80.05%)
Treatment Equipment Maintenance	69,500	69,500	26,328	26,328	52,657	(24.23%)	59,000	12.05%
Fire Hydrant Maintenance	0	-	-	-	-	0.00%	-	0.00%
Travel & Training	15,900	15,900	5,889	5,889	11,778	(25.93%)	13,600	15.47%
Audit Fees	90,000	90,000	42,500	47,500	90,000	0.00%	85,500	(5.00%)
Consulting Fees - P3	1,276,912	1,276,912	534,747	791,223	1,325,970	3.84%	1,276,912	(3.70%)
Professional Services	150,000	150,000	48,423	48,423	96,847	(35.44%)	120,000	23.91%
Laboratory Testing	142,000	142,000	91,544	91,544	183,088	28.94%	137,500	(24.90%)
Tipping Fees	345,000	345,000	240,152	240,152	480,305	39.22%	390,000	(18.80%)
General Insurance	240,500	240,500	98,857	141,643	240,500	0.00%	241,300	0.33%
Other Expenses	1,549	1,549	-	2,000	2,000	29.12%	1,050	(47.50%)
Bad Debt	264,999	264,999	(59,321)	324,320	264,999	0.00%	228,000	(13.98%)
Collection Agency Fees	50,000	50,000	20,489	20,489	40,979	(18.04%)	47,500	15.91%
<b>Total Expenditures by Characters</b>	<b>11,750,726</b>	<b>11,750,726</b>	<b>5,156,219</b>	<b>6,190,244</b>	<b>11,346,462</b>	<b>(3.44%)</b>	<b>10,937,748</b>	<b>(3.60%)</b>
<b>Estimated Operating Income</b>	<b>\$ 22,467,974</b>	<b>22,467,974</b>			<b>21,339,038</b>	<b>(5.02%)</b>	<b>21,951,952</b>	<b>2.87%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Public Services and Sanitation Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Sanitation Service Charges	5,990,000	5,990,000	3,060,246	3,060,246	6,120,492	2.18%	5,990,000	(2.13%)
Sanitation Service Penalties	155,000	155,000	40,741	40,741	81,482	(47.43%)	155,000	90.23%
Interest Earned	35,000	35,000	5,802	5,802	11,604	(66.84%)	45,000	287.78%
Miscellaneous Income	12,000	12,000	2,662	2,662	5,324	(55.63%)	40,000	651.31%
Recycling Revenue	20,000	20,000	3,254	3,254	6,509	(67.46%)	15,000	130.47%
Animal Control	110,000	110,000	27,819	27,819	55,638	(49.42%)	110,000	97.71%
Transfer Station	60,000	60,000	21,808	21,808	43,616	(27.31%)	50,000	14.64%
State/Grass Cutting/Street Sweeping	67,110	67,110	-	67,110	67,110	0.00%	67,110	0.00%
Mowing Charges	7,000	7,000	8,555	8,555	17,110	144.43%	35,000	104.56%
<b>Total Revenues by Sources</b>	<b>6,456,110</b>	<b>6,456,110</b>	<b>3,170,887</b>	<b>3,237,997</b>	<b>6,408,884</b>	<b>(0.73%)</b>	<b>6,507,110</b>	<b>1.53%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 7,027,132	7,027,132	2,865,920	3,164,406	6,030,326	(14.19%)	7,436,790	23.32%
<b>Total Expenditures by Agency</b>	<b>7,027,132</b>	<b>7,027,132</b>	<b>2,865,920</b>	<b>3,164,406</b>	<b>6,030,326</b>	<b>(14.19%)</b>	<b>7,436,790</b>	<b>23.32%</b>
<b>Summary of Expenditures by Departments</b>								
Solid Waste Disposal	5,085,505	5,085,505	2,218,764	2,213,386	4,432,150	(12.85%)	5,440,688	22.76%
Herbicide/Mosquito	279,055	279,055	112,196	139,439	251,634	(9.83%)	261,112	3.77%
Animal Control	617,350	617,350	232,479	271,117	503,596	(18.43%)	671,108	33.26%
Street Sweeping/Grass Cutting	1,045,222	1,045,222	302,481	540,464	842,946	(19.35%)	1,063,882	26.21%
<b>Natural Gas</b>	<b>7,027,132</b>	<b>7,027,132</b>	<b>2,865,920</b>	<b>3,164,406</b>	<b>6,030,326</b>	<b>(14.19%)</b>	<b>7,436,790</b>	<b>23.32%</b>
<b>Summary of Expenditures by Functions</b>								
Public Service & Sanitation	7,027,132	7,027,132	2,865,920	3,164,406	6,030,326	(14.19%)	7,436,790	23.32%
<b>Total Expenditures by Functions</b>	<b>7,027,132</b>	<b>7,027,132</b>	<b>2,865,920</b>	<b>3,164,406</b>	<b>6,030,326</b>	<b>(14.19%)</b>	<b>7,436,790</b>	<b>23.32%</b>

Summary of Expenditures by Characters	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
Salaries	1,020,765	1,020,765	430,957	592,719	1,023,675	0.29%	1,036,214	1.22%
Overtime	56,000	56,000	13,132	42,868	56,000	0.00%	57,000	1.79%
Part-Time	75,000	75,000	15,833	15,833	31,666	(57.78%)	75,000	136.85%
FICA and Medicare Insurance	88,109	88,109	37,147	51,185	88,332	0.25%	89,368	1.17%
Retirement	142,907	142,907	65,555	78,090	143,645	0.52%	160,613	11.81%
Group Insurance	325,188	325,188	165,217	165,217	330,434	1.61%	330,434	0.00%
Vacation Accrual Expense	500	500	-	500	500	0.00%	500	0.00%
Unemployment	10,000	10,000	-	-	-	(100.00%)	10,000	0.00%
Pension Expense	25,000	25,000	-	25,000	25,000	#DIV/0!	25,000	0.00%
General Office Supplies	2,200	2,200	414	414	828	(62.36%)	2,200	165.64%
Printing	2,500	2,500	942	942	1,884	(24.64%)	3,000	59.24%
Postage	110	110	8	8	15	(86.36%)	110	633.33%
Books/Periodicals	125	125	-	-	-	(100.00%)	125	0.00%
Memberships/Subscriptions	2,000	2,000	574	574	1,147	(42.63%)	2,000	74.30%
General Operating Supplies	54,000	54,000	21,404	21,404	42,808	(20.73%)	60,000	40.16%
Fuel & Oil	60,000	60,000	21,743	21,743	43,486	(27.52%)	58,000	33.38%
Chemicals	70,000	70,000	48,661	48,661	97,323	39.03%	70,000	(28.07%)
Cleaning Supplies	10,000	10,000	1,543	1,543	3,087	(69.14%)	12,000	288.79%
First Aid Supplies	250	250	-	-	-	(100.00%)	250	0.00%
Animal Food	12,000	12,000	5,744	5,744	11,488	(4.26%)	13,500	17.51%
Uniforms	10,300	10,300	4,100	4,100	8,200	(20.39%)	10,300	25.61%
Rabies Certificates/Spay & Neuter	50,000	50,000	17,450	17,450	34,900	(30.20%)	65,000	86.25%
Disposal fees	1,000	1,000	-	-	-	(100.00%)	1,000	0.00%
Electricity	28,000	28,000	10,720	10,720	21,440	(23.43%)	30,000	39.92%
Natural Gas	9,000	9,000	2,701	2,701	5,403	(39.97%)	9,000	66.58%
Water & Sewer	4,000	4,000	1,741	1,741	3,482	(12.95%)	4,500	29.23%
Communications/Telephone	5,675	5,675	3,190	3,190	6,381	12.44%	6,175	(3.22%)
Communications/Mobile Phone Services	2,250	2,250	989	989	1,979	(12.05%)	2,250	13.69%
Other Communications	2,025	2,025	960	960	1,920	(5.16%)	2,050	6.74%
Wireless Communication	3,300	3,300	240	740	980	(70.30%)	3,300	236.69%
Legal Notices	50	50	-	-	-	(100.00%)	25	0.00%
Equipment Rental	5,200	5,200	1,718	1,718	3,436	(33.91%)	5,200	51.32%
Computer Software Maintenance	2,500	2,500	340	340	680	(72.80%)	2,500	267.65%
Administration Charges	32,000	32,000	16,000	16,000	32,000	0.00%	32,000	(0.00%)
Building Maintenance	23,000	23,000	8,419	8,419	16,838	(26.79%)	23,000	36.60%
Equipment Maintenance	42,000	42,000	14,802	14,802	29,604	(29.51%)	52,000	75.65%
Vehicle Maintenance	95,000	95,000	23,668	23,668	47,336	(50.17%)	95,000	100.69%
Spray Right of Way	170,000	170,000	-	170,000	170,000	0.00%	170,000	0.00%
Travel & Training	6,876	6,876	20	20	40	(99.42%)	6,875	17,087.50%
Mosquito Spraying	0	-	-	-	-	#DIV/0!	-	#DIV/0!
Contractual Services/Garbage P/U	4,150,000	4,150,000	1,730,961	1,730,961	3,461,923	(16.58%)	4,500,000	29.99%
Contract Mowing	175,000	175,000	17,038	17,038	34,075	(80.53%)	175,000	413.57%
Tipping Fees	22,000	22,000	15,357	15,357	30,713	39.60%	28,000	(8.83%)
General Insurance	107,800	107,800	170,812	(63,012)	107,800	0.00%	107,800	0.00%
Other Expenses	10,502	10,502	12,189	12,689	24,878	136.89%	10,500	(57.79%)
Bad Debt Expense	85,000	85,000	(16,368)	101,368	85,000	0.00%	85,000	0.00%
<b>Total Expenditures by Characters</b>	<b>6,999,132</b>	<b>6,999,132</b>	<b>2,865,920</b>	<b>3,164,406</b>	<b>6,030,326</b>	<b>(13.84%)</b>	<b>7,431,790</b>	<b>23.24%</b>
<b>Estimated Operating Income</b>	<b>\$ (543,022)</b>	<b>(543,022)</b>			<b>378,558</b>	<b>(169.71%)</b>	<b>(924,680)</b>	<b>(344.26%)</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Sales Tax Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Sales Tax	118,000,000	118,000,000	65,808,424	52,191,576	118,000,000	0.00%	118,000,000	
Sales Tax Admin Reimbursement	516,078	516,078	-	516,078	496,351	(3.82%)	549,915	10.79%
<b>Total Revenues by Sources</b>	<b>118,516,078</b>	<b>118,516,078</b>	<b>65,808,424</b>	<b>52,707,654</b>	<b>118,496,351</b>	<b>80.06%</b>	<b>118,549,915</b>	<b>0.05%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 1,075,162	1,075,162	485,892	506,810	992,702	(7.67%)	1,099,831	10.79%
External Distributions	69,440,916	69,440,916	41,239,031	28,201,885	69,440,916	0.00%	69,445,163	0.01%
Internal Distributions	48,000,000	48,000,000	24,083,502	23,998,958	48,062,733	0.13%	48,004,922	(0.12%)
<b>Total Expenditures by Agency</b>	<b>118,516,078</b>	<b>118,516,078</b>	<b>65,808,424</b>	<b>52,707,654</b>	<b>118,496,351</b>	<b>(0.02%)</b>	<b>118,549,915</b>	<b>0.05%</b>
<b>Summary of Expenditures by Departments</b>								
Sales Tax	1,075,162	1,075,162	485,892	506,810	992,702	(7.67%)	1,099,831	10.79%
External Distributions	69,440,916	69,440,916	41,239,031	28,201,885	69,440,916	0.00%	69,445,163	0.01%
Internal Distributions	48,000,000	48,000,000	24,083,502	23,998,958	48,062,733	0.13%	48,004,922	(0.12%)
<b>Total Expenditures by Departments</b>	<b>118,516,078</b>	<b>118,516,078</b>	<b>65,808,424</b>	<b>52,707,654</b>	<b>118,496,351</b>	<b>(0.02%)</b>	<b>118,549,915</b>	<b>0.05%</b>
<b>Summary of Expenditures by Functions</b>								
Sales Tax	118,516,078	118,516,078	65,808,424	52,707,654	118,496,351	(0.02%)	118,549,915	0.05%
<b>Total Expenditures by Functions</b>	<b>118,516,078</b>	<b>118,516,078</b>	<b>65,808,424</b>	<b>52,707,654</b>	<b>118,496,351</b>	<b>(0.02%)</b>	<b>118,549,915</b>	<b>0.05%</b>
<b>Summary of Expenditures by Characters</b>								
Salaries	487,061	487,061	223,404	263,657	487,061	0.00%	487,061	0.00%
Overtime	4,500	4,500	972	3,528	4,500	0.00%	4,500	0.00%
Certification Pay	3,600	3,600	1,800	1,800	3,600	100.00%	3,600	0.00%
FICA and Medicare Insurance	37,528	37,528	17,598	20,006	37,604	0.20%	37,604	0.00%
Retirement	68,189	68,189	34,308	41,187	75,494	10.71%	75,494	0.00%
Group Insurance	94,934	94,934	49,211	49,211	98,421	3.67%	98,421	0.00%
Unemployment	0	-	-	-	-	0.00%	-	0.00%
Computer Accessories	1,500	1,500	130	130	260	(82.68%)	1,500	477.50%
General Office Supplies	4,500	4,500	717	717	1,434	(68.14%)	4,500	213.92%
Printing	5,000	5,000	2,008	2,008	4,016	(19.69%)	5,000	24.51%
Postage	23,000	23,000	12,583	12,583	25,166	9.42%	23,000	(8.61%)
Books/Periodicals	400	400	-	-	-	(100.00%)	400	0.00%
Memberships/Subscriptions	600	600	584	584	1,169	94.82%	600	(48.67%)
General Operating Supplies	4,500	4,500	2,250	2,250	4,500	0.00%	4,500	(0.00%)
Fuel & Oil	3,000	3,000	549	549	1,097	(63.43%)	3,000	173.46%
Uniforms	1,200	1,200	-	-	-	(100.00%)	1,000	#DIV/0!
Communications/Telephone	2,500	2,500	944	944	1,887	(24.51%)	2,500	32.46%
Communications/Mobile Phone Services	1,220	1,220	265	265	530	(56.56%)	1,220	130.22%
Wireless Communication	2,880	2,880	1,440	1,440	2,881	0.02%	2,880	(0.02%)
Legal Ads	5,000	5,000	(75)	5,075	5,000	0.00%	5,000	0.00%
Equipment Rental	4,500	4,500	1,230	1,230	2,460	(45.33%)	4,500	82.93%
Computer Software	23,000	23,000	18,750	18,750	37,500	63.04%	26,000	(30.67%)
Administration Charges	26,000	26,000	13,000	13,000	26,000	0.00%	26,000	(0.00%)
Computer Charges	16,000	16,000	8,000	8,000	16,000	(0.00%)	16,000	0.00%
Repair & Maintenance Equipment	250	250	-	-	-	(100.00%)	250	0.00%
Vehicle Maintenance	2,500	2,500	122	122	245	(90.22%)	2,500	922.08%
Travel & Training	15,000	15,000	2,582	2,582	5,164	(65.57%)	12,000	132.38%
Professional Services - Audit Fees	125,000	125,000	38,485	13,485	51,969	(58.42%)	125,000	140.53%
Professional Services - Consultants	11,000	11,000	4,542	4,542	9,084	(17.42%)	11,000	21.09%
Professional Services - Legal Fees	30,000	30,000	10,215	10,215	20,430	(31.90%)	40,000	95.79%
General Insurance	27,300	27,300	9,555	17,745	27,300	0.00%	27,300	0.00%
Other Expenses	500	500	-	-	-	(100.00%)	500	#DIV/0!
Office Equipment	4,000	4,000	1,465	1,465	2,929	(26.77%)	5,000	70.70%
Capital Outlay	12,000	12,000	3,899	8,101	12,000	0.00%	12,000	0.00%
Capital Outlay - Vehicles	27,000	27,000	25,361	1,639	27,000	0.00%	-	(100.00%)
Capital Outlay - Computer Software	0	-	-	-	-	0.00%	30,000	0.00%
External Distributions	69,440,916	69,440,916	41,239,031	28,201,885	69,440,916	0.00%	69,445,163	0.01%
Internal Distributions	48,000,000	48,000,000	24,083,502	23,998,958	48,062,733	0.13%	48,004,922	(0.12%)
<b>Total Expenditures by Characters</b>	<b>118,516,078</b>	<b>118,516,078</b>	<b>65,808,424</b>	<b>52,707,654</b>	<b>118,496,351</b>	<b>(0.02%)</b>	<b>118,549,915</b>	<b>0.05%</b>
<b>Estimated Operating Income</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>0.00%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Civic Center Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1) (E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Commercial Events	60,000	60,000	25,740	25,740	51,480	(14.20%)	60,000	16.55%
Non-Commercial Events	97,500	97,500	41,399	41,399	82,798	(15.08%)	97,500	17.76%
Other Income	200	200	1,199	1,199	2,399	1,099.32%	200	(91.66%)
City Sponsored	500	500	1,510	1,510	3,020	504.00%	500	(83.44%)
Concessions	0	-	-	-	-	#DIV/0!	15,000	#DIV/0!
Interest Earned	3,000	3,000	865	865	1,731	(42.31%)	3,000	73.33%
Transfers	300,000	309,550	9,550	309,550	300,000	(3.09%)	300,000	0.00%
<b>Total Revenues by Sources</b>	<b>461,200</b>	<b>470,750</b>	<b>80,264</b>	<b>380,264</b>	<b>441,428</b>	<b>(6.23%)</b>	<b>476,200</b>	<b>7.88%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 463,798	463,798	166,245	208,104	374,349	(19.29%)	381,667	1.95%
<b>Total Expenditures by Agency</b>	<b>463,798</b>	<b>463,798</b>	<b>166,245</b>	<b>208,104</b>	<b>374,349</b>	<b>(19.29%)</b>	<b>381,667</b>	<b>1.95%</b>
<b>Summary of Expenditures by Departments</b>								
Civic Center	463,798	463,798	166,245	208,104	374,349	(19.29%)	381,667	1.95%
<b>Total Expenditures by Departments</b>	<b>463,798</b>	<b>463,798</b>	<b>166,245</b>	<b>208,104</b>	<b>374,349</b>	<b>(19.29%)</b>	<b>381,667</b>	<b>1.95%</b>
<b>Summary of Expenditures by Functions</b>								
General Government	463,798	463,798	166,245	208,104	374,349	(19.29%)	381,667	1.95%
<b>Total Expenditures by Functions</b>	<b>463,798</b>	<b>463,798</b>	<b>166,245</b>	<b>208,104</b>	<b>374,349</b>	<b>(19.29%)</b>	<b>381,667</b>	<b>1.95%</b>
<b>Summary of Expenditures by Characters</b>								
Salaries	98,000	98,000	46,781	48,653	95,434	(2.62%)	95,434	0.00%
Overtime	2,000	2,000	1,023	1,064	2,087	4.35%	2,087	0.00%
Part-Time	3,000	3,000	1,292	3,708	5,000	66.67%	5,000	0.00%
FICA and Medicare Insurance	7,880	7,880	3,715	4,128	7,843	(0.47%)	7,843	0.00%
Retirement	13,720	13,720	7,077	7,715	14,792	7.82%	14,792	0.00%
Group Insurance	32,048	32,048	11,200	11,200	22,400	(30.11%)	32,426	44.76%
Unemployment	2,500	2,500	-	-	-	(100.00%)	1,275	0.00%
General Office Supplies	600	600	27	27	54	(91.08%)	275	414.02%
Computer Accessories	50	50	-	-	-	(100.00%)	50	0.00%
Postage	500	500	2	2	5	(99.04%)	500	10,316.67%
Memberships/Subscriptions	500	500	-	-	-	(100.00%)	250	#DIV/0!
Credit Card Fees	1,500	1,500	47	47	93	(93.80%)	400	330.11%
General Operating Supplies	10,000	10,000	4,240	4,240	8,480	(15.20%)	8,650	2.00%
Fuel & Oil	1,000	1,000	545	545	1,090	9.02%	1,112	2.00%
Uniforms	4,500	4,500	376	376	752	(83.28%)	1,000	32.93%
Concession Supplies	1,500	1,500	1,445	1,445	2,890	92.67%	10,000	246.02%
Electricity	120,000	120,000	44,484	44,484	88,968	(25.86%)	90,747	2.00%
Natural Gas	10,000	10,000	2,089	2,089	4,179	(58.21%)	4,262	1.99%
Water & Sewer	8,500	8,500	2,628	2,628	5,257	(38.15%)	5,362	2.00%
Communications/Telephone	6,000	6,000	3,532	3,532	7,064	17.73%	7,205	2.00%
Communications/Mobile Phone Services	600	600	771	771	1,541	156.83%	1,572	2.01%
Wireless Communication	1,000	1,000	175	175	350	(64.95%)	357	1.87%
Legal Ads	0	-	-	-	-	#DIV/0!	-	#DIV/0!
Administration Charges	19,000	19,000	9,500	9,500	19,000	(0.00%)	19,000	0.00%
Computer Software	1,300	1,300	-	1,300	1,300	0.00%	500	(61.54%)
Computer Charges	15,000	15,000	7,500	7,500	15,000	0.00%	15,000	0.00%
Equipment Rental	10,000	10,000	3,734	3,734	7,467	(25.33%)	7,617	2.01%
Building Maintenance	30,000	30,000	3,002	3,002	6,004	(79.99%)	15,000	149.83%
Repair & Maintenance Equipment	5,000	5,000	300	300	600	(88.00%)	2,500	316.67%
Vehicle Maintenance	500	500	50	50	99	(80.20%)	101	2.02%
Travel & Training	500	500	-	-	-	(100.00%)	250	#DIV/0!
Professional Services - Audit Fees	0	-	-	-	-	#DIV/0!	-	#DIV/0!
General Insurance	30,600	30,600	10,710	19,890	30,600	0.00%	30,600	0.00%
Other Equipment	1,000	1,000	-	1,000	1,000	0.00%	-	(100.00%)
Office Equipment	1,000	1,000	-	1,000	1,000	0.00%	-	(100.00%)
Capital Outlay - Building & Improvements	24,000	24,000	-	24,000	24,000	0.00%	-	(100.00%)
Other Expenses	500	500	-	-	-	(100.00%)	500	0.00%
Capital Outlay	0	-	-	-	-	0.00%	-	0.00%
<b>Total Expenditures by Characters</b>	<b>463,798</b>	<b>463,798</b>			<b>374,349</b>	<b>(19.29%)</b>	<b>381,667</b>	<b>1.95%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	(2,598)	6,952			67,078	864.88%	94,533	40.93%
Estimated Beginning Fund Balance	1,231,969	-			1,231,969	#DIV/0!	1,299,047	5.44%
<b>Estimated Ending Fund Balance</b>	<b>\$ 1,229,371</b>	<b>6,952</b>			<b>1,299,047</b>	<b>18,585.95%</b>	<b>1,393,580</b>	<b>7.28%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Alternative Fuel Stations - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
CNG Fuel - Hwy 80	400,000	400,000	92,121	92,121	184,241	(53.94%)	212,600	15.39%
CNG Fuel - Hwy 71	155,000	155,000	66,330	66,330	132,659	(14.41%)	125,000	(5.77%)
E85 Fuel - Hwy 80	200,000	200,000	37,010	37,010	74,019	(62.99%)	80,000	8.08%
E85 Fuel - Hwy 71	175,000	175,000	19,407	19,407	38,813	(77.82%)	50,000	28.82%
Interest Earned	2,000	2,000	24	24	49	(97.57%)	2,000	4,022.01%
Fuel Rebates - CNG	0	-	-	-	-	#DIV/0!	-	0.00%
Other Income	500	500	500	500	1,000	99.94%	500	(49.98%)
<b>Total Revenues by Sources</b>	<b>932,500</b>	<b>932,500</b>	<b>215,391</b>	<b>215,391</b>	<b>430,781</b>	<b>(53.80%)</b>	<b>470,100</b>	<b>9.13%</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 884,400	884,400	202,163	216,623	418,786	(52.65%)	470,100	12.25%
<b>Total Expenditures by Agency</b>	<b>884,400</b>	<b>884,400</b>	<b>202,163</b>	<b>216,623</b>	<b>418,786</b>	<b>(52.65%)</b>	<b>470,100</b>	<b>12.25%</b>
<b>Summary of Expenditures by Departments</b>								
Highway 80 Station Expenses	530,500	530,500	121,975	129,205	251,181	(52.65%)	267,200	6.38%
Highway 71 Station Expenses	353,900	353,900	80,188	87,418	167,605	(52.64%)	202,900	21.06%
<b>Total Expenditures by Departments</b>	<b>884,400</b>	<b>884,400</b>	<b>202,163</b>	<b>216,623</b>	<b>418,786</b>	<b>(52.65%)</b>	<b>470,100</b>	<b>12.25%</b>
<b>Summary of Expenditures by Functions</b>								
General Government	884,400	884,400	202,163	216,623	418,786	(52.65%)	470,100	12.25%
<b>Total Expenditures by Functions</b>	<b>884,400</b>	<b>884,400</b>	<b>202,163</b>	<b>216,623</b>	<b>418,786</b>	<b>(52.65%)</b>	<b>470,100</b>	<b>12.25%</b>
<b>Summary of Expenditures by Characters</b>								
Credit Card Fees	34,000	34,000	8,027	8,027	16,054	(52.78%)	22,000	37.04%
Postage	100	100	-	-	-	(100.00%)	-	#DIV/0!
General Operating Supplies	1,000	1,000	163	163	325	(67.48%)	1,000	207.47%
Fuel & Oil	100	100	9	9	17	(82.92%)	100	485.48%
CNG Fuel Cost	205,000	205,000	60,282	60,282	120,564	(41.19%)	130,000	7.83%
E85 Fuel Cost	320,000	320,000	27,244	27,244	54,489	(82.97%)	66,400	21.86%
Federal Excise Tax	40,000	40,000	12,980	12,980	25,961	100.00%	32,000	23.26%
State Excise Tax	56,000	56,000	14,257	14,257	28,514	100.00%	38,000	33.27%
Electricity	44,000	44,000	16,881	16,881	33,761	(23.27%)	38,000	12.55%
Water & Sewer	2,000	2,000	830	830	1,660	(16.98%)	1,800	8.41%
Communications - Telephone	2,000	2,000	893	893	1,786	(10.71%)	2,000	11.99%
Building Repair and Maintenance	45,000	45,000	11,313	11,313	22,627	(49.72%)	21,000	(7.19%)
Equipment Repair and Maintenance	63,000	63,000	20,414	20,414	40,829	(35.19%)	43,000	5.32%
General Insurance	48,200	48,200	16,870	31,330	48,200	0.00%	48,200	0.00%
Administration Charges	11,000	11,000	5,500	5,500	11,000	(0.00%)	11,000	0.00%
Computer Charges	13,000	13,000	6,500	6,500	13,000	(0.00%)	13,000	0.00%
Capital - Other Equipment	0	-	-	-	-	#DIV/0!	2,600	#DIV/0!
<b>Total Expenditures by Characters</b>	<b>884,400</b>	<b>884,400</b>	<b>202,163</b>	<b>216,623</b>	<b>418,786</b>	<b>(52.65%)</b>	<b>470,100</b>	<b>12.25%</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
Transfers In - Alternative Fuel Fund € n/a	-	-	-	-	-	0.00%	-	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>0.00%</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - General Fund	(21,400)	(21,400)	(21,400)	-	(21,400)	0.00%	(21,400)	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>(21,400)</b>	<b>(21,400)</b>	<b>(21,400)</b>	<b>-</b>	<b>(21,400)</b>	<b>0.00%</b>	<b>(21,400)</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	26,700	26,700			(9,405)	(135.23%)	(21,400)	127.53%
Estimated Beginning Fund Balance	385,768	385,768			385,768	0.00%	376,363	(2.44%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 412,468</b>	<b>412,468</b>			<b>376,363</b>	<b>(8.75%)</b>	<b>354,963</b>	<b>(5.69%)</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**1991 Fire Improvement & Operations Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
Transfers In - Sales Tax	2,693,280	2,693,280	1,073,798	1,503,317	2,577,114	(4.31%)	2,693,280	4.51%
Interest Earned			399					
<b>Total Other Financing Sources by Sour</b>	<b>2,693,280</b>	<b>2,693,280</b>	<b>1,074,196</b>	<b>1,503,317</b>	<b>2,577,114</b>	<b>(4.31%)</b>	<b>2,693,280</b>	<b>4.51%</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - General Fund	2,693,280	2,693,280	1,346,640	1,346,640	2,693,280	0.00%	2,693,280	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>2,693,280</b>	<b>2,693,280</b>	<b>1,346,640</b>	<b>1,346,640</b>	<b>2,693,280</b>	<b>0.00%</b>	<b>2,693,280</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	-	-			(116,166)		-	(100.00%)
Estimated Beginning Fund Balance	336,753	-			336,753		220,587	(34.50%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 336,753</b>	<b>-</b>			<b>220,587</b>	<b>#DIV/0!</b>	<b>220,587</b>	<b>0.00%</b>

City of Bossier City  
Reporting as Required by the Louisiana Legislative Auditor  
1991 Jail & Municipal Building Fund - Budget for Year Ending 12/31/21

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
Summary of Other Financing Sources by Sources								
Other Financing Sources:								
Transfers In - Sales Tax	1,440,000	1,440,000	574,121	803,769	1,377,890	(4.31%)	1,440,000	4.51%
Scoreboard Market Revenue - From Cent	87,000	87,000	-	87,000	87,000	0.00%	87,000	0.00%
Interest	35,000	35,000	3,988	30,812	34,800	(0.57%)	35,000	0.57%
Total Other Financing Sources by Sour	1,562,000	1,562,000	578,109	921,581	1,499,690	(3.99%)	1,562,000	4.15%
Summary of other Financing Uses by Uses								
Other Financing Uses								
Transfers Out - General Fund	1,375,000	1,375,000	687,500	687,500	1,375,000	(0.00%)	1,375,000	0.00%
Building Repairs/Improvements	0	1,278,190	112,571	1,165,619	1,278,190	0.00%	-	(100.00%)
Total Other Financing Uses by Uses	1,375,000	2,653,190	800,071	1,853,119	2,653,190	(0.00%)	1,375,000	(48.18%)
Summary of Fund Balance								
Net change in fund balance	187,000	(1,091,190)			(1,153,500)	5.71%	187,000	(116.21%)
Estimated Beginning Fund Balance	4,450,026	4,450,026			4,450,026	0.00%	3,296,526	(25.92%)
Estimated Ending Fund Balance	\$ 4,637,026	3,358,836			3,296,526	(1.86%)	3,483,526	5.67%

City of Bossier City  
Reporting as Required by the Louisiana Legislative Auditor  
1991 Streets & Drainage Fund - Budget for Year Ending 12/31/21

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
Summary of Other Financing Sources by Sources								
Other Financing Sources:								
Transfers In - Sales Tax	2,594,400	2,594,400	1,034,375	1,448,124	2,482,499	(4.31%)	2,594,400	4.51%
Interest/Misc Income	7,500	7,500	2,411	2,411	4,822	(35.71%)	7,500	55.54%
<b>Total Other Financing Sources by Sour</b>	<b>2,601,900</b>	<b>2,601,900</b>	<b>1,036,786</b>	<b>1,450,535</b>	<b>2,487,321</b>	<b>(4.40%)</b>	<b>2,601,900</b>	<b>4.61%</b>
Summary of other Financing Uses by Uses								
Other Financing Uses								
Transfers Out - General Fund	600,000	600,000	300,000	300,000	600,000	0.00%	600,000	0.00%
Available for Streets/Drainage	2,000,000	2,000,000	576,857	1,423,143	2,000,000	0.00%	2,000,000	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>2,600,000</b>	<b>2,600,000</b>	<b>876,857</b>	<b>1,723,143</b>	<b>2,600,000</b>	<b>0.00%</b>	<b>2,600,000</b>	<b>0.00%</b>
Summary of Fund Balance								
Net change in fund balance	1,900	1,900			(112,579)	(6,030.48%)	1,900	(101.69%)
Estimated Beginning Fund Balance	975,762	975,762			975,762	0.00%	863,083	(11.55%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 977,662</b>	<b>977,662</b>			<b>863,083</b>	<b>(11.72%)</b>	<b>864,983</b>	<b>0.22%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Riverboat Gaming Trust Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated (C + D)	(E/B - 1) (E/B - 1)	Proposed 2020 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Interest Earned	\$ 460,000	460,000	717,306	561,916	1,279,222	178.09%	460,000	(64.04%)
<b>Total Revenues by Local Sources</b>	<b>460,000</b>	<b>460,000</b>	<b>717,306</b>	<b>561,916</b>	<b>1,279,222</b>	<b>178.09%</b>	<b>460,000</b>	<b>(64.04%)</b>
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
<b>Summary of Expenditures by Functions</b>								
General Government	\$ 35,000	584,358	585,382	18,198	567,184	(2.94%)	460,000	(18.90%)
<b>Total Expenditures by Functions</b>	<b>35,000</b>	<b>584,358</b>	<b>585,382</b>	<b>18,198</b>	<b>567,184</b>	<b>(2.94%)</b>	<b>460,000</b>	<b>(18.90%)</b>
<b>Summary of Expenditures by Characters</b>								
Investment Advisory Services Over Expenditures	35,000	584,358	567,184	-	567,184	0.00%	35,000	(93.83%)
<b>Total Expenditures by Characters</b>	<b>35,000</b>	<b>584,358</b>	<b>567,184</b>	<b>-</b>	<b>567,184</b>	<b>(2.94%)</b>	<b>35,000</b>	<b>(93.83%)</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
Transfers in - Sales Tax	-	-	-	-	-	0.00%	-	0.00%
Estimated Interest Earned	-	-	-	-	-	0.00%	-	0.00%
Receivable collections	-	-	-	-	-	0.00%	-	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>0.00%</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - General Fund	-	-	-	-	-	0.00%	-	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	425,000	(124,358)	18,198	18,198	36,397		425,000	1,067.68%
Estimated Beginning Fund Balance	32,161,107	-			33,354,089	#DIV/0!	33,390,486	0.11%
<b>Estimated Ending Fund Balance</b>	<b>\$ 32,586,107</b>	<b>(124,358)</b>			<b>33,390,486</b>	<b>(26,950.29%)</b>	<b>33,815,486</b>	<b>1.27%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Public Safety & Health Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Interest Earned	\$ 310,000	310,000	408,712	155,000	563,712	81.84%	310,000	(45.01%)
<b>Total Revenues by Local Sources</b>	<b>310,000</b>	<b>310,000</b>	<b>408,712</b>	<b>155,000</b>	<b>563,712</b>	<b>81.84%</b>	<b>310,000</b>	<b>(45.01%)</b>
<b>Summary of Expenditures by Functions</b>								
General Government	\$ 18,400	18,400	10,218	30,653	40,871	122.13%	18,400	(54.98%)
<b>Total Expenditures by Functions</b>	<b>18,400</b>	<b>18,400</b>	<b>10,218</b>	<b>30,653</b>	<b>40,871</b>	<b>122.13%</b>	<b>18,400</b>	<b>(54.98%)</b>
<b>Summary of Expenditures by Characters</b>								
Investment Advisory Services Over Expenditures	18,400	18,400	10,218	30,653	40,871	122.13%	18,400	(54.98%)
<b>Total Expenditures by Characters</b>	<b>18,400</b>	<b>18,400</b>	<b>10,218</b>	<b>30,653</b>	<b>40,871</b>	<b>122.13%</b>	<b>18,400</b>	<b>(54.98%)</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
Transfers In - Sales Tax	-	-	-	-	-	0.00%	-	0.00%
Fund Balance at End of Year	-	-	-	-	-	0.00%	-	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>-</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - General Fund	-	-	-	-	-	0.00%	-	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>-</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	291,600	291,600			522,841	#DIV/0!	291,600	
Estimated Beginning Fund Balance	19,923,304	-			19,923,304	#DIV/0!	20,446,145	
<b>Estimated Ending Fund Balance</b>	<b>\$ 20,214,904</b>	<b>291,600</b>			<b>20,446,145</b>	<b>6,911.71%</b>	<b>20,737,745</b>	

City of Bossier City  
Reporting as Required by the Louisiana Legislative Auditor  
Hotel/Motel Tax Fund - Budget for Year Ending 12/31/21

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Revenue from State	1,754,015	1,754,015	0	1,754,015	1,754,015	0.00%	1,754,015	0.00%
3/4% Occupancy Tax	900,000	900,000	386,377	386,377	772,754	(14.14%)	750,000	(2.94%)
Interest Earned	\$ 15,000	15,000	993	7,500	8,493	(43.38%)	15,000	76.62%
<b>Total Revenues by Local Sources</b>	<b>2,669,015</b>	<b>2,669,015</b>	<b>387,370</b>	<b>2,147,892</b>	<b>2,535,262</b>	<b>(5.01%)</b>	<b>2,519,015</b>	<b>(0.64%)</b>
<b>Summary of Expenditures by Functions</b>								
General Government	\$ 1,194,000	1,194,000	507,922	1,056,270	1,564,192	31.00%	1,045,500	(33.16%)
<b>Total Expenditures by Functions</b>	<b>1,194,000</b>	<b>1,194,000</b>	<b>507,922</b>	<b>1,056,270</b>	<b>1,564,192</b>	<b>31.00%</b>	<b>1,045,500</b>	<b>(33.16%)</b>
<b>Summary of Expenditures by Characters</b>								
Debt Service (DEQ 2010)	1,000,000	1,000,000	500,000	500,000	1,000,000	(0.00%)	1,000,000	0.00%
CenturyLink Equipment/Louisiana Boardw.	0	38,500	-	38,500	38,500	-	-	(100.00%)
Civic Center Equipment	0	110,000	922	109,078	110,000	-	-	(100.00%)
East Bank Landscaping Maintenance	45,500	45,500	7,000	38,500	45,500	-	45,500	0.00%
<b>Total Expenditures by Characters</b>	<b>1,045,500</b>	<b>1,194,000</b>	<b>507,922</b>	<b>686,078</b>	<b>1,194,000</b>	<b>(0.00%)</b>	<b>1,045,500</b>	<b>(12.44%)</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
Transfers In - Sales Tax	-	-	-	-	-	-	-	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - CenturyLink	400,000	400,000	400,000	250,000	650,000	62.50%	650,000	0.00%
Transfers Out - Civic Center	300,000	309,550	9,550	309,550	300,000	(3.09%)	300,000	0.00%
Transfers Out - Bossier Chamber of Comm	-	-	-	-	-	#DIV/0!	-	#DIV/0!
Transfers Out - Miss USA?Teen USA	-	-	-	-	-	#DIV/0!	-	-
Transfers Out - Dixie Little League	0	-	-	-	-	-	-	0.00%
Transfers Out - Sports Commission	10,000	10,000	10,000	-	10,000	-	10,000	0.00%
Transfers Out - BPCC 2018 Rising	-	-	-	-	-	-	-	0.00%
Transfers Out - Freedom Fest	0	-	-	-	-	-	-	0.00%
Transfer Out Holiday Lights @ East Bank	0	-	-	-	-	-	-	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>710,000</b>	<b>719,550</b>	<b>419,550</b>	<b>559,550</b>	<b>960,000</b>	<b>33.42%</b>	<b>960,000</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	913,515	755,465			381,262	(49.53%)	513,515	34.69%
Estimated Beginning Fund Balance	4,498,519	4,498,519			5,253,984	0	5,635,245	7.26%
<b>Estimated Ending Fund Balance</b>	<b>\$ 5,412,034</b>	<b>5,253,984</b>			<b>5,635,245</b>	<b>7.26%</b>	<b>6,148,760</b>	<b>9.11%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Emergency Medical Service Fund - Budget for Year Ending 12/31/21**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Out of Town Fees	3,959,652	3,959,652	2,368,447	2,368,447	4,736,893	19.63%	4,247,143	(10.34%)
Ambulance Fees	3,390,651	3,390,651	1,290,854	1,290,854	2,581,707	(23.86%)	3,250,000	25.89%
Other Income	0	-	611,835	407,890	1,019,725		-	(100.00%)
Penalties	80,000	80,000	20,126	20,126	40,252	(49.68%)	80,000	98.75%
State Supplemental Pay	294,840	294,840	139,573	139,573	279,146	(5.32%)	295,000	5.68%
Interest Earned	4,000	4,000	604	604	1,207	(69.82%)	4,000	231.35%
<b>Total Revenues by Sources</b>	<b>7,729,143</b>	<b>7,729,143</b>	<b>4,431,438</b>	<b>4,227,493</b>	<b>8,658,931</b>	<b>12.03%</b>	<b>7,876,143</b>	<b>(9.04%)</b>
<b>Summary of Expenditures Agency</b>								
City of Bossier City	\$ 7,729,143	7,729,143	3,334,468	4,212,693	7,547,161	(2.35%)	7,876,143	4.36%
<b>Total Expenditures by Agency</b>	<b>7,729,143</b>	<b>7,729,143</b>	<b>3,334,468</b>	<b>4,212,693</b>	<b>7,547,161</b>	<b>(2.35%)</b>	<b>7,876,143</b>	<b>4.36%</b>
<b>Summary of Expenditures by Departments</b>								
Emergency Medical Services	7,729,143	7,729,143	3,334,468	4,212,693	7,547,161	(2.35%)	7,876,143	4.36%
Water & Sewer	7,729,143	7,729,143	3,334,468	4,212,693	7,547,161	(2.35%)	7,876,143	4.36%
<b>Summary of Expenditures by Functions</b>								
Emergency Medical Services	7,729,143	7,729,143	3,334,468	4,212,693	7,547,161	(2.35%)	7,876,143	4.36%
<b>Total Expenditures by Functions</b>	<b>7,729,143</b>	<b>7,729,143</b>	<b>3,334,468</b>	<b>4,212,693</b>	<b>7,547,161</b>	<b>(2.35%)</b>	<b>7,876,143</b>	<b>4.36%</b>
<b>Summary of Expenditures by Characters</b>								
Salaries	3,102,271	3,102,271	1,270,122	1,832,149	3,102,271	0.00%	3,114,387	0.39%
Out of Class pay	39,768	39,768	15,543	24,225	39,768	0.00%	39,768	0.00%
Overtime - Premium Hours	46,170	46,170	24,090	22,080	46,170	0.00%	47,520	2.92%
Holiday Pay	64,800	64,800	33,816	30,984	64,800	0.00%	66,150	2.08%
Educational Incentive Pay	0	-	0	0	0	100.00%	-	(100.00%)
Part-Time	2,250	2,250	1,038	1,212	2,250	0.00%	2,250	0.00%
Regular Overtime - 24 Hours Shift	60,615	60,615	12,387	48,228	60,615	0.00%	60,615	0.00%
Part Time Civil Service Secretary	2,025	2,025	-	-	-	(100.00%)	2,025	#DIV/0!
Specialized Training Pay	31,104	31,104	14,580	16,524	31,104	0.00%	29,808	(4.17%)
Emergency Med Tech Pay	606,600	606,600	274,450	332,150	606,600	0.00%	583,200	(3.86%)
FICA and Medicare Insurance	53,715	53,715	25,599	28,116	53,715	0.00%	54,828	2.07%
State Supplemental Pay	294,840	294,840	139,573	155,267	294,840	0.00%	294,840	0.00%
Unemployment	4,995	4,995	-	-	-	(100.00%)	4,995	0.00%
Retirement	1,031,210	1,031,210	465,049	566,161	1,031,210	0.00%	1,125,364	9.13%
Group Insurance	605,181	605,181	267,393	267,393	534,786	(11.63%)	605,182	13.16%
Vacation Accrual	6,000	6,000	-	6,000	6,000	0.00%	6,000	0.00%
Net Pension Expense	0	-	-	-	-	0.00%	-	0.00%
General Office Supplies	1,998	1,998	-	-	-	(100.00%)	2,565	#DIV/0!
Computer Supplies	779	779	-	-	-	(100.00%)	1,350	#DIV/0!
Printing	1,323	1,323	(1,096)	(1,096)	(2,191)	(265.64%)	1,323	(160.37%)
Postage	909	909	142	142	284	(68.76%)	945	232.79%
Books/Periodicals	1,958	1,958	-	-	-	(100.00%)	2,160	0.00%
Memberships/Subscriptions	2,208	2,208	180	180	360	(83.70%)	2,295	537.50%
General Operating Supplies	21,870	21,870	980	980	1,960	(91.04%)	21,870	1,015.79%
Fuel & Oil	48,600	48,600	18,646	18,646	37,292	(23.27%)	48,600	30.32%
First Aid Supplies	221,000	221,000	78,602	78,602	157,205	(28.87%)	236,000	50.12%
Film & Batteries	0	-	-	-	-	0.00%	-	0.00%
Uniforms	29,970	29,970	10,849	10,849	21,699	(27.60%)	29,970	38.12%
Laundry/Cleaning	2,079	2,079	-	-	-	(100.00%)	2,700	0.00%
Electricity	49,950	49,950	20,742	20,742	41,485	(16.95%)	51,300	23.66%
Natural Gas	7,560	7,560	4,378	4,378	8,755	15.81%	8,100	(7.48%)
Water & Sewer	10,530	10,530	4,596	4,596	9,193	(12.70%)	10,800	17.48%
Communications/Telephone	19,980	19,980	11,511	11,511	23,022	15.23%	20,385	(11.46%)
Mobile Phone Service	6,075	6,075	5,496	5,496	10,992	80.94%	6,750	(38.59%)
Wireless Comm	10,800	10,800	5,260	5,260	10,519	(2.60%)	11,070	5.24%
Other Communications	21,060	21,060	12,755	12,755	25,510	21.13%	21,600	(15.33%)
Physicals/Vaccinations	7,155	7,155	1,919	1,919	3,838	(46.36%)	7,155	86.42%
Employee Health Services	4,995	4,995	544	544	1,088	(78.22%)	4,995	359.10%
Computer Software Maintenance contracts	115,000	115,000	15,865	50,000	65,865	(42.73%)	115,000	74.60%
General Administrative Charges	37,000	37,000	18,500	18,500	37,000	(0.00%)	37,000	0.00%
Administration Computer Charges	17,000	17,000	10,250	10,250	20,500	20.59%	17,000	(17.07%)
Garbage pick up *medical waste)	8,000	8,000	2,308	2,308	4,616	(42.30%)	8,000	73.32%
Building Repair and Maintenance	23,760	23,760	-	-	-	(100.00%)	24,300	0.00%

	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
Summary of Expenditures by Characters (cont.)								
Equipment Maintenance	15,930	15,930	250	250	500	(96.86%)	17,010	3,302.00%
Vehicle Maintenance	47,250	47,250	21,668	21,668	43,336	(8.28%)	48,600	12.15%
Travel & Training	29,160	29,160	7,435	7,435	14,869	(49.01%)	29,160	96.11%
Consultant Fees	0	-	900	900	1,800	0.00%	-	(100.00%)
Billing Services	272,900	272,900	54,162	54,162	108,324	(60.31%)	310,408	186.55%
General Insurance	190,800	190,800	66,760	124,020	190,800	0.00%	190,800	0.00%
Other Expenses	0	-	-	-	-	0.00%	-	0.00%
Depreciation	0	-	-	-	-	0.00%	-	0.00%
Bad Debt	550,000	550,000	417,206	417,206	834,411	51.71%	550,000	(34.09%)
Total Expenditures by Characters	7,729,143	7,729,143	3,334,468	4,212,693	7,547,161	(2.35%)	7,876,143	4.36%
	-	-	-	-	-	#DIV/0!	-	#DIV/0!
<b>Estimated Operating Income</b>	<b>\$ -</b>	<b>-</b>	<b>1,086,970</b>	<b>14,800</b>	<b>1,111,770</b>	<b>#DIV/0!</b>	<b>-</b>	<b>(100.00%)</b>

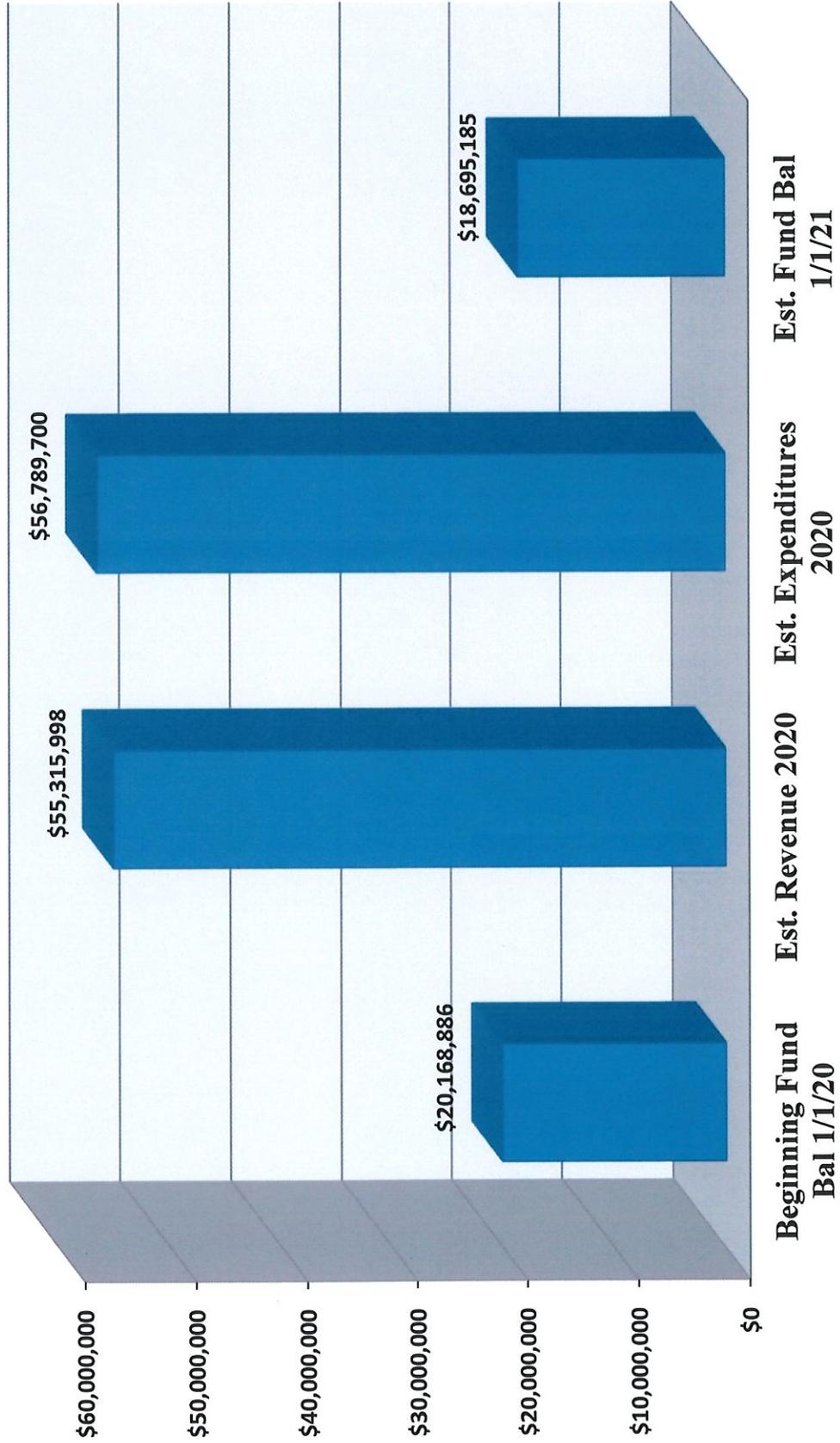
City of Bossier City  
Reporting as Required by the Louisiana Legislative Auditor  
CenturyLink Arena - Budget for Year Ending 12/31/21

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Direct Income	\$ 300,451	300,451	214,762	275,000	489,762	63.01%	301,412	(38.46%)
Commission	568,187	568,187	166,147	232,606	398,753	(29.82%)	515,882	29.37%
Merchandise	99,605	99,605	84,657	118,520	203,177	103.98%	112,225	(44.76%)
TM Commission	334,604	334,604	(490,231)	(686,323)	(1,176,554)	(451.63%)	271,612	(123.09%)
Facility Fee	478,308	478,308	179,344	251,082	430,426	(10.01%)	459,568	6.77%
Other Income	1,352,000	1,352,000	430,807	603,130	1,033,937	(23.53%)	669,520	(35.25%)
<b>Total Revenues by Local Sources</b>	<b>3,133,155</b>	<b>3,133,155</b>	<b>585,486</b>	<b>794,014</b>	<b>1,379,500</b>	<b>(55.97%)</b>	<b>2,330,219</b>	<b>68.92%</b>
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated		Proposed 2021 Budget	
<b>Summary of Expenditures by Agency</b>								
General Government	\$ 3,485,973	3,485,973	1,029,855	1,370,600	2,400,455	(31.14%)	3,081,462	28.37%
<b>Total Expenditures by Agency</b>	<b>3,485,973</b>	<b>3,485,973</b>	<b>1,029,855</b>	<b>1,370,600</b>	<b>2,400,455</b>	<b>(31.14%)</b>	<b>3,081,462</b>	<b>28.37%</b>
<b>Summary of Expenditures by Department</b>								
CenturyLink Expenses	\$ 3,485,973	3,485,973	1,029,855	1,370,600	2,400,455	(31.14%)	3,081,462	28.37%
<b>Total Expenditures by Department</b>	<b>3,485,973</b>	<b>3,485,973</b>	<b>1,029,855</b>	<b>1,370,600</b>	<b>2,400,455</b>	<b>(31.14%)</b>	<b>3,081,462</b>	<b>28.37%</b>
<b>Summary of Expenditures by Function</b>								
General Government	3,485,973	3,485,973	1,029,855	1,370,600	2,400,455	(31.14%)	3,081,462	28.37%
<b>Total Expenditures by Function</b>	<b>3,485,973</b>	<b>3,485,973</b>	<b>1,029,855</b>	<b>1,370,600</b>	<b>2,400,455</b>	<b>(31.14%)</b>	<b>3,081,462</b>	<b>28.37%</b>
<b>Summary of Expenditures by Characters</b>								
Executive	308,491	308,491	89,524	125,334	214,858	(30.35%)	260,648	21.31%
Finance	272,354	272,354	92,742	129,839	222,581	(18.28%)	208,159	(6.48%)
Marketing	192,266	192,266	60,713	84,998	145,711	(24.21%)	101,183	(30.56%)
Operations	1,277,689	1,277,689	370,548	518,767	889,315	(30.40%)	1,162,513	30.72%
Box Office	88,664	88,664	33,634	47,088	80,722	(8.96%)	62,428	(22.66%)
Overhead	904,000	904,000	293,696	411,174	704,870	(22.03%)	861,500	22.22%
Management Fee	218,714	218,714	88,998	53,400	142,398	(34.89%)	223,088	56.67%
<b>Total Expenditures by Characters</b>	<b>3,262,178</b>	<b>3,262,178</b>	<b>1,029,855</b>	<b>1,370,600</b>	<b>2,400,455</b>	<b>(26.42%)</b>	<b>2,879,519</b>	<b>19.96%</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
City of Bossier City	400,000	400,000	400,000	250,000	650,000	62.50%	650,000	0.00%
<b>Total Other Financing Sources by Sour</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>250,000</b>	<b>650,000</b>	<b>62.50%</b>	<b>650,000</b>	<b>0.00%</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - CenturyLink	n/a -	-	-	-	-	0.00%	(250,000)	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>	<b>(250,000)</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	270,977	270,977			(370,955)	(236.90%)	100,700	(127.15%)
Estimated Beginning Fund Balance	450,487	450,487			450,487	0.00%	79,532	(82.35%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 721,464</b>	<b>721,464</b>			<b>79,532</b>	<b>(88.98%)</b>	<b>180,232</b>	<b>126.62%</b>

**City of Bossier City**  
**Reporting as Required by the Louisiana Legislative Auditor**  
**Metropolitan Planning Commission - Budget for Year Ending 12/31/21**

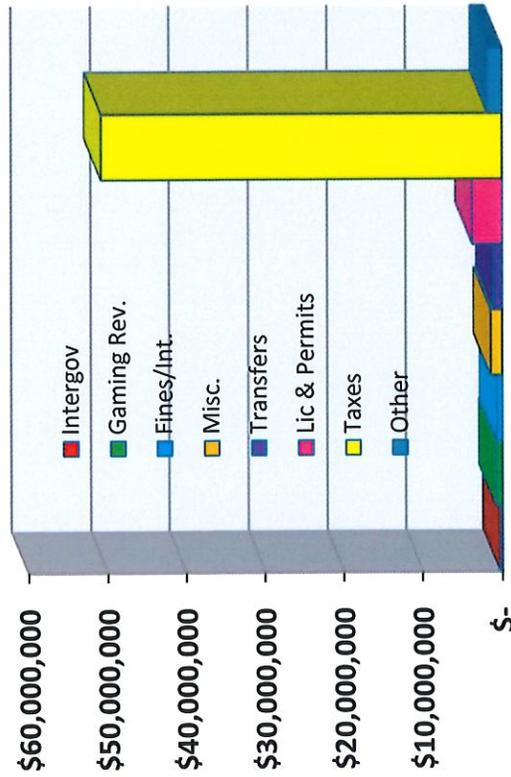
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original 2020 Budget	Last Adopted 2020 Budget	Actual YTD 6/30/20	Remainder of 2020	(C + D) Total 2020 Estimated	(E/B - 1)	Proposed 2021 Budget	(G/E - 1)
<b>Summary of Revenues by Sources</b>								
Local sources:								
Estimated Fees	80,000	80,000	33,333	46,667	80,000	0.00%	90,000	12.50%
<b>Total Revenues by Local Sources</b>	<b>80,000</b>	<b>80,000</b>	<b>33,333</b>	<b>46,667</b>	<b>80,000</b>	<b>0.00%</b>	<b>90,000</b>	<b>12.50%</b>
<b>Summary of Expenditures by Agency</b>								
General Government	\$ 653,554	653,554	271,275	347,629	618,904	(5.30%)	669,500	8.18%
<b>Total Expenditures by Agency</b>	<b>653,554</b>	<b>653,554</b>	<b>271,275</b>	<b>347,629</b>	<b>618,904</b>	<b>(5.30%)</b>	<b>669,500</b>	<b>8.18%</b>
<b>Summary of Expenditures by Department</b>								
Metropolitan Planning Commission	\$ 653,554	653,554	271,275	347,629	618,904	(5.30%)	669,500	8.18%
<b>Total Expenditures by Department</b>	<b>653,554</b>	<b>653,554</b>	<b>271,275</b>	<b>347,629</b>	<b>618,904</b>	<b>(5.30%)</b>	<b>669,500</b>	<b>8.18%</b>
<b>Summary of Expenditures by Function</b>								
General Government	653,554	653,554	271,275	347,629	618,904	(5.30%)	669,500	8.18%
<b>Total Expenditures by Function</b>	<b>653,554</b>	<b>653,554</b>	<b>271,275</b>	<b>347,629</b>	<b>618,904</b>	<b>(5.30%)</b>	<b>669,500</b>	<b>8.18%</b>
<b>Summary of Expenditures by Characters</b>								
Salaries	333,358	333,358	149,127	184,232	333,358	0.00%	358,947	7.68%
Part-time	18,200	18,200	10,283	7,917	18,200	0.00%	-	(100.00%)
Auto Allowance	7,250	7,250	2,650	2,650	5,300	(26.90%)	6,600	24.53%
Mobile Phone Allowance	2,400	2,400	700	700	1,400	(41.67%)	2,400	71.43%
FICA and Medicare Insurance	26,894	26,894	13,018	13,876	26,894	0.00%	28,968	7.71%
Retirement	25,002	25,002	11,262	13,740	25,002	0.00%	26,921	7.68%
Group Insurance	68,000	68,000	28,377	28,377	56,753	(16.54%)	74,614	31.47%
Unemployment	0	-	-	-	-	0.00%	-	0.00%
General Office Supplies	2,000	2,000	1,268	1,268	2,535	26.77%	2,000	(21.12%)
Computer Supplies	2,000	2,000	-	-	-	(100.00%)	2,000	0.00%
Printing	0	-	-	-	-	#DIV/0!	-	#DIV/0!
Postage	2,500	2,500	713	713	1,426	(42.96%)	2,500	75.32%
Books/Periodicals	500	500	-	-	-	(100.00%)	500	0.00%
Memberships/Subscriptions	1,500	1,500	1,095	1,095	2,190	46.00%	1,400	(36.07%)
Credit Card Fees	1,000	1,000	96	96	192	(80.83%)	1,000	421.76%
General Operating Supplies	0	-	301	301	602	#DIV/0!	-	(100.00%)
Fuel & Oil	1,500	1,500	341	341	683	(54.48%)	1,500	119.67%
Uniforms	1,000	1,000	-	-	-	(100.00%)	1,000	0.00%
Communications/Telephone	750	750	282	282	563	(24.88%)	750	33.12%
Mobile Phone Service	1,500	1,500	1,177	1,177	2,355	56.99%	1,500	(36.30%)
Legal Notices	1,500	1,500	141	141	283	(81.17%)	1,300	360.18%
Equipment Rental	0	-	-	-	-	#DIV/0!	-	0.00%
Computer Software Maintenance	10,000	10,000	6,965	6,965	13,931	39.31%	13,100	(5.96%)
Equipment Maintenance	0	-	-	-	-	#DIV/0!	-	0.00%
Vehicle Maintenance	1,000	1,000	372	372	744	(25.61%)	1,000	34.43%
Travel & Training	8,000	8,000	3,899	3,899	7,798	(2.53%)	8,000	2.59%
Professional Fees - Audit	2,000	2,000	-	2,000	2,000	0.00%	2,000	0.00%
Professional Fees - Legal	22,000	22,000	2,411	2,411	4,821	(78.09%)	22,000	356.34%
General Insurance	49,700	49,700	17,395	32,305	49,700	0.00%	49,700	0.00%
Other Expenses	2,000	2,000	803	803	1,606	(19.73%)	2,000	24.57%
Office Equipment	5,000	5,000	-	5,000	5,000	0.00%	6,000	20.00%
Vehicles	0	-	-	-	-	#DIV/0!	25,000	0.00%
Computer Equipment	10,000	10,000	3,032	6,968	10,000	0.00%	9,000	(10.00%)
<b>Total Expenditures by Characters</b>	<b>608,554</b>	<b>608,554</b>	<b>255,706</b>	<b>317,629</b>	<b>573,335</b>	<b>(5.48%)</b>	<b>651,700</b>	<b>13.67%</b>
<b>Summary of Other Financing Sources by Sources</b>								
Other Financing Sources:								
City of Bossier City	\$ 233,883	233,883	97,451	136,432	233,883	0.00%	201,977	(13.64%)
Bossier Parsh Police Jury	233,883	233,883	97,451	136,432	233,883	0.00%	201,977	(13.64%)
<b>Total Other Financing Sources by Sour</b>	<b>467,766</b>	<b>467,766</b>	<b>194,903</b>	<b>272,864</b>	<b>467,766</b>	<b>0.00%</b>	<b>403,954</b>	<b>(13.64%)</b>
<b>Summary of other Financing Uses by Uses</b>								
Other Financing Uses								
Transfers Out - CenturyLink	n/a	-	-	-	-	-	-	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.00%</b>
<b>Summary of Fund Balance</b>								
Net change in fund balance	(58,788)	(58,788)			(25,569)	(56.51%)	(157,746)	516.94%
Estimated Beginning Fund Balance	91,000	91,000			91,000	0.00%	65,431	(28.10%)
<b>Estimated Ending Fund Balance</b>	<b>\$ 32,212</b>	<b>32,212</b>			<b>65,431</b>	<b>103.13%</b>	<b>(92,315)</b>	<b>(241.09%)</b>

# General Fund Balance 01/01/2020 - 01/01/2021



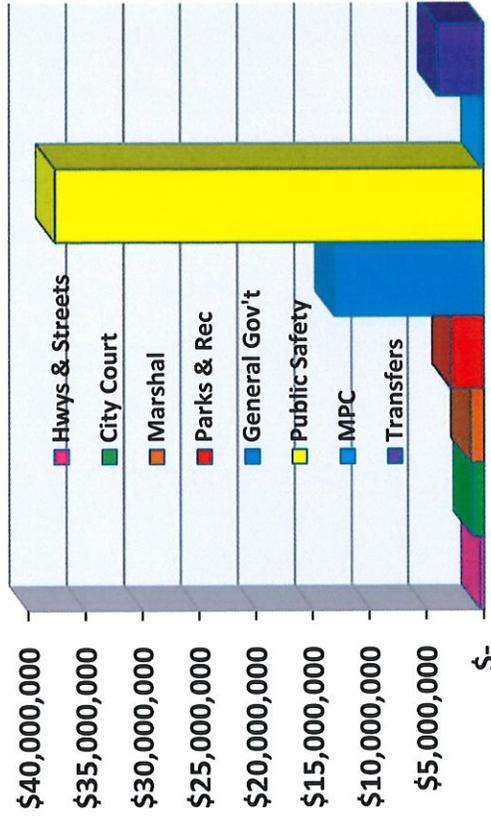
# 2021 General Fund Budget

## Revenues



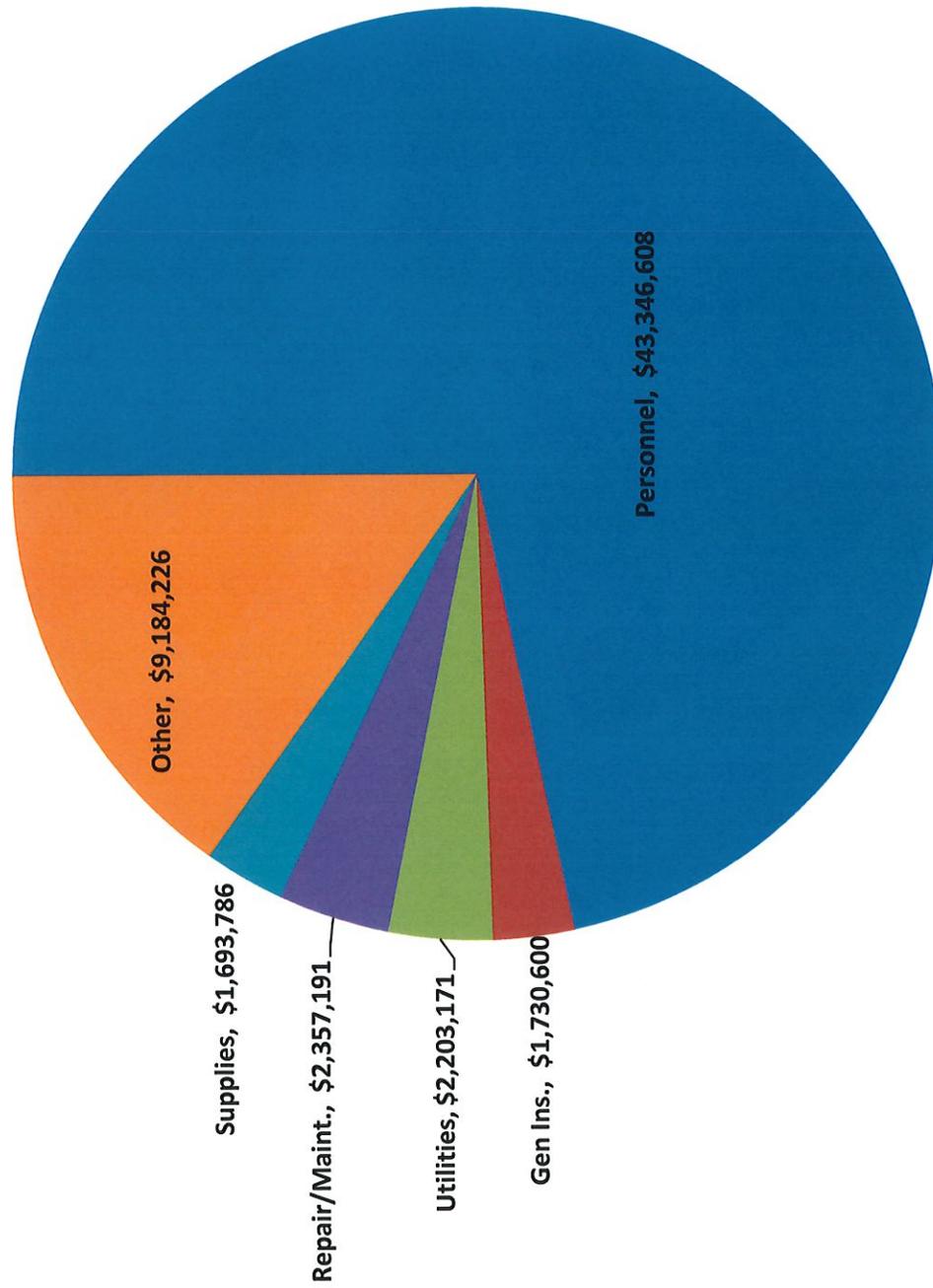
Total Revenue \$60,618,120

## Expenditures



Total Expenditures \$60,515,582

# 2021 General Fund Expenses by Type



City of Bossier City  
Budget Summary

FUNDS	Total Expenditures		% Change
	2020	2021	
General Fund	\$ 59,542,244	60,515,582	1.63%
Water & Sewer	11,750,726	10,937,748	(6.92%)
Public Health and Welfare Services	7,027,132	7,436,790	5.83%
Alternative Fuel Stations	905,800	491,500	(45.74%)
Sales Tax	117,440,916	117,445,163	0.00%
Property Tax	14,600,000	14,600,000	0.00%
Civic Center	463,798	381,667	(17.71%)
Fire Improvements & Operations	2,693,280	2,693,280	0.00%
Jail & Municipal Buildings	2,653,190	1,375,000	(48.18%)
Streets & Drainage	2,600,000	2,600,000	0.00%
Riverboat Gaming Trust	584,358	35,000	0.00%
Public Health and Safety Trust	18,400	18,400	0.00%
Hotel/Motel Taxes	1,903,550	1,995,500	4.83%
Emergency Medical Services	7,729,143	7,876,143	1.90%
Arena Operations	<u>3,485,973</u>	<u>3,081,462</u>	<u>(11.60%)</u>
Less Inter Fund Transfers	(46,579,550)	(46,820,000)	0.52%
<b>Total</b>	\$ <u>186,818,960</u>	<u>184,663,235</u>	<u>-1.15%</u>

Manning Levels  
By Fund

	2020	2021
General Fund	555	550
Water & Sewer	77	72
Public Services and Sanitation Fund	35	36
Sales Tax	12	12
Civic Center	3	3
Elected	10	10
Metropolitan Planning Commission (MPC)	6	7
<b>Total</b>	<u>698</u>	<u>690</u>

General Fund  
Summary of Revenues  
& Expenses

<u>Revenues</u>	2019	2020	Actual YTD 6/30/20	Remainder of 2020	Total	Proposed 2021 Budget
	Actual	Budget			2020 Estimated	
Taxes	\$ 50,940,509	50,805,600	17,096,889	31,428,467	48,525,356	50,805,600
Licenses & Permits	3,609,645	3,720,295	3,436,324	2,542,197	5,978,521	3,720,840
Intergovernmental	262,054	295,000	22,536	243,128	265,664	295,000
Fines & Interest	642,134	650,000	160,563	160,563	321,127	650,000
Gaming Revenues	689,797	775,000	171,927	171,927	343,854	775,000
State Supplemental Pay	1,755,601	1,832,280	874,531	874,531	1,749,062	1,832,280
Miscellaneous	1,816,052	1,443,000	492,167	642,119	1,134,286	1,443,000
<b>Total Revenues</b>	<b>59,715,793</b>	<b>59,521,175</b>	<b>22,254,937</b>	<b>36,062,933</b>	<b>58,317,870</b>	<b>59,521,720</b>
Transfers in	72,202	21,400	21,400	0	21,400	1,096,400
Transfer out				(3,023,272)	(3,023,272)	
Debt Service						
<b>Total Revenues and Transfers</b>	<b>\$ 59,787,995</b>	<b>59,542,575</b>	<b>22,276,337</b>	<b>33,039,661</b>	<b>55,315,998</b>	<b>60,618,120</b>
<u>Expenses</u>						
General Government	\$ 12,295,647	16,974,607	5,840,397	6,480,890	12,321,288	13,170,149
Public Safety	34,752,450	37,002,882	16,609,277	18,654,065	35,263,342	37,629,695
Highway & Streets	331,529	412,249	132,992	146,950	279,943	350,021
Parks & Recreation	2,801,530	2,793,151	1,073,711	1,438,051	2,511,762	2,858,036
City Court	931,311	962,372	488,914	487,821	976,734	985,470
City Marshal	1,169,640	1,196,955	587,301	589,302	1,176,603	1,212,211
Metropolitan Planning Commission	200,028	200,028	100,014	100,014	200,028	250,000
Debt Service	4,399,172	4,060,000	2,013,607	2,046,393	4,060,000	4,060,000
<b>Total</b>	<b>56,881,306</b>	<b>63,602,244</b>	<b>26,846,213</b>	<b>29,943,487</b>	<b>56,789,700</b>	<b>60,515,582</b>
<b>Excess Revenue over Expenses</b>	<b>\$ 2,906,689</b>	<b>(4,059,669)</b>	<b>(4,569,876)</b>	<b>3,096,175</b>	<b>(1,473,702)</b>	<b>102,538</b>

General Fund  
Fund Balance  
Summary

Fund Balance as of 1/1/20	\$	20,168,886
Estimated Revenues 2020		55,315,998
Total Available Funds in 2020		75,484,884
Estimated Expenditures in 2020		56,789,700
Estimated Fund Balance 1/1/21	\$	<u>18,695,185</u>

General Fund  
Budget Worksheet  
2021

Revenues	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Ad Valorem Taxes	\$ 14,484,708	14,600,000	0	14,600,000	14,600,000	14,600,000
Prior Year Ad Valorem Taxes	63,161	300,000	298,451	30,000	328,451	300,000
Tax Penalty Interest	63,681	95,000	44,335	44,335	88,670	95,000
Sales Taxes	31,304,214	30,740,600	15,408,698	15,408,698	30,817,395	30,740,600
Utility Taxes	4,082,764	4,000,000	852,367	852,367	1,704,734	4,000,000
Telephone	29	85,000	0	30	30	85,000
Chain Store Tax	83,845	95,000	81,910	81,910	163,820	95,000
2% Fire Insurance Refund (was old pension)	265,317	250,000	264,960	264,960	529,919	250,000
Cable T.V.	592,791	640,000	146,168	146,168	292,336	640,000
Occupational Licenses	1,835,289	1,850,000	1,760,619	1,760,619	3,521,238	1,850,000
Bonded Contractor License	83,530	87,000	38,460	38,460	76,920	87,000
Insurance Licenses	836,673	850,000	845,477	25,000	870,477	850,000
Spec Funds from St of La. Traffic Signals	167,066	175,000	(22,796)	197,796	175,000	175,000
Beer Excise Tax	94,988	120,000	45,332	45,332	90,664	120,000
Liquor & Beer Licenses	71,985	75,000	68,118	68,118	136,237	75,000
Mowing/Towing	95,718	0	2,710	2,710	5,420	0
Louisiana Downs	24,692	40,000	7,336	7,336	14,671	40,000
Permit Fees	782,167	858,295	723,650	650,000	1,373,650	858,840
Louisiana Downs, Slots	358,444	375,000	62,360	62,360	124,721	375,000
Video Poker	306,662	360,000	102,231	102,231	204,462	360,000
Grant Income	186,656	140,000	61,216	61,216	122,432	140,000
FHA in Lieu of Taxes	68,763	75,000	0	75,000	75,000	75,000
General & Administrative	525,000	508,000	262,500	262,500	508,000	508,000
Public Safety Income	224,281	225,000	83,034	83,034	166,067	225,000
Engineering Fees	116,069	70,000	48,270	48,270	96,540	70,000
Parks & Recreation Income	235,832	250,000	8,048	100,000	108,048	250,000
Court Fines	642,134	650,000	160,563	160,563	321,127	650,000
Interest Earned	228,000	75,000	9,130	9,130	18,260	75,000
Transfer from River Boat Gaming Trust	0	0	0	0	0	0
Transfer from Public Health & Safety Trust	0	0	0	0	0	0
Transfer from Alternative Fuel Fund	72,202	21,400	21,400	0	21,400	21,400
Other Income	135,735	100,000	17,260	17,260	34,520	100,000
State Supplemental Pay	1,755,601	1,832,280	874,531	874,531	1,749,062	1,832,280
Other Transfers	0	0	0	(3,023,272)	(3,023,272)	1,075,000
<b>Total Revenues</b>	<b>\$ 59,787,995</b>	<b>59,542,575</b>	<b>22,276,337</b>	<b>33,056,661</b>	<b>55,315,998</b>	<b>60,618,120</b>

General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>Department Totals</b>						
City Council	\$ 288,740	295,964	140,902	150,582	291,484	299,903
Public Affairs	472,619	491,431	222,607	253,314	475,921	488,114
Finance Department	964,366	966,863	439,742	528,049	967,791	983,356
Purchasing Division	194,840	194,416	84,424	111,961	196,384	197,440
Human Resources Department	486,395	511,612	227,733	276,565	504,298	508,596
Legal Department	430,149	442,740	196,196	239,039	435,235	446,778
City Court	931,311	962,372	488,914	487,821	976,734	985,470
City Marshal	1,169,640	1,196,955	587,301	589,302	1,176,603	1,212,211
Community Development Department	245,568	250,246	107,475	137,901	245,377	252,977
Fleet Services Department	1,092,935	1,178,164	509,645	641,264	1,150,908	1,169,644
Municipal Building Department	1,797,479	2,021,988	839,351	923,648	1,762,998	1,911,048
Information Services Division	1,026,264	1,163,790	543,852	608,503	1,154,691	1,232,177
Engineering Department	1,146,665	1,065,482	484,649	494,214	978,863	1,190,999
Traffic Engineering Division	1,207,091	1,216,481	535,555	526,914	1,062,469	1,343,122
Permits & Inspections Division	826,698	858,295	431,072	403,040	834,112	858,840
Police Department	19,627,909	20,981,826	9,372,263	11,500,527	20,872,790	21,290,986
Fire Department	15,124,541	16,021,056	7,237,013	7,153,539	14,390,552	16,338,709
Public Works Administration	310,928	316,156	151,381	160,494	311,875	326,174
Street Division	331,529	412,249	132,992	146,950	279,943	350,021
Recreation Department	2,801,530	2,793,151	1,073,711	1,438,051	2,511,762	2,858,036
Payments to Governmental & Other Agencies	1,804,911	1,940,980	925,814	1,023,066	1,948,880	1,960,980
Transfer to Metropolitan Planning Commission	200,028	200,028	100,014	100,014	200,028	250,000
Other Transfers (Debt Service)	4,399,172	4,060,000	2,013,607	2,046,393	4,060,000	4,060,000
<b>Total Expenditures</b>	\$ <u>56,881,306</u>	<u>59,542,244</u>	<u>26,846,213</u>	<u>29,941,151</u>	<u>56,789,700</u>	<u>60,515,582</u>
<b>Revenues Over (Under) Expenses</b>	<u>2,906,689</u>	<u>331</u>	<u>(4,569,876)</u>	<u>3,115,510</u>	<u>(1,473,702)</u>	<u>102,538</u>
<b>Fund Balance at Beginning of Year</b>	<u>17,262,198</u>	<u>20,168,886</u>			<u>20,168,886</u>	<u>18,695,185</u>
<b>Fund Balance at End of Year</b>	\$ <u>20,168,886</u>	<u>20,169,218</u>			<u>18,695,185</u>	<u>18,797,722</u>

General Fund  
Budget Worksheet  
2021

<u>Payments to Governmental Agencies</u>	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>Actual YTD 6/30/20</u>	<u>Remainder of 2020</u>	<u>Total 2020 Estimated</u>	<u>Proposed 2021 Budget</u>
Bossier Office of Homeland Security and Emergency Preparedness	76,138	75,000	71,971	3,029	75,000	75,000
Detention Center	150,000	150,000	75,709	74,291	150,000	150,000
Sportran	844,806	925,000	251,831	673,169	925,000	900,000
Department of Veterans Affairs	23,855	25,000	11,334	13,666	25,000	25,000
Volunteers of America	25,000	25,000	25,000	0	25,000	25,000
BPSB-School Crossing Guards	109,522	100,000	44,213	55,787	100,000	100,000
Louisiana State University Extension Coop	5,000	5,000	2,500	2,500	5,000	5,000
Tax Renewal/Election Expense	0	60,000	0	60,000	60,000	60,000
<b>Sub Total</b>	<b>\$ 1,234,321</b>	<b>1,365,000</b>	<b>482,558</b>	<b>882,442</b>	<b>1,365,000</b>	<b>1,340,000</b>
<u>Payments to Others</u>						
Arts Council	130,000	130,000	130,000	40,000	170,000	130,000
Council on Aging	150,080	150,180	150,080	0	150,080	150,180
Louisiana Municipal Association Dues	7,629	24,800	0	24,800	24,800	24,800
Keep Bossier Beautiful	2,000	24,000	7,308	(5,308)	2,000	24,000
Veteran's Parade and Honor Ceremony	0	2,500	0	2,500	2,500	2,500
Northwest LA Council of Government	61,631	70,000	34,118	35,883	70,000	70,000
Red River Valley Association	1,500	1,750	1,500	250	1,750	1,750
Commission for Women	10,000	10,000	10,000	0	10,000	10,000
Barksdale Forward	65,000	65,000	32,500	32,500	65,000	65,000
I-49 Coalition	0	1,500	0	1,500	1,500	0
I-69 MidContinent Coalition	0	8,500	0	8,500	8,500	0
Freedom Fest Friday's	0	10,000	0	0	0	0
Coordinating & Development Council	32,750	32,750	32,750	0	32,750	32,750
Shreveport Bossier Military Affairs Council(Airshow)	65,000	0	0	0	0	65,000
United Way of Northwest LA	20,000	20,000	20,000	0	20,000	20,000
Gingerbread House Advocacy Center	25,000	25,000	25,000	0	25,000	25,000
<b>Sub Total</b>	<b>\$ 570,590</b>	<b>575,980</b>	<b>443,256</b>	<b>140,624</b>	<b>583,880</b>	<b>620,980</b>
<b>Total Payments to Governmental and other Agencies</b>	<b>\$ 1,804,911</b>	<b>1,940,980</b>	<b>925,814</b>	<b>1,023,066</b>	<b>1,948,880</b>	<b>1,960,980</b>

General Fund  
Budget Worksheet  
2021

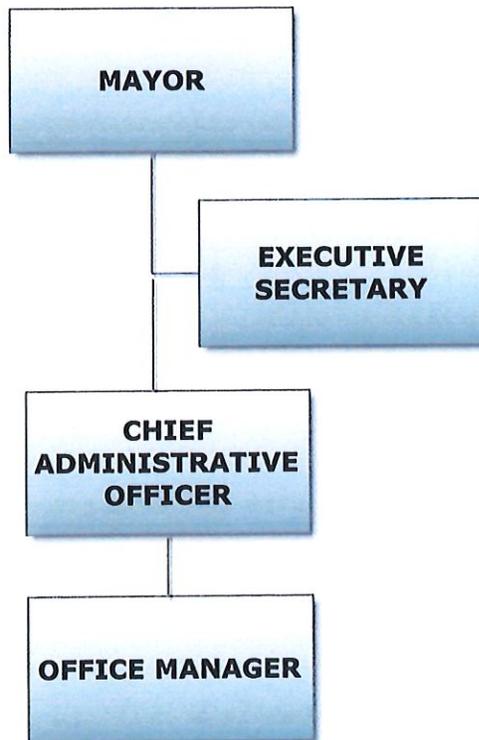
CITY COUNCIL-01	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 134,877	134,921	61,921	73,000	134,921	137,421
Car & Phone allowance	2,400	2,400	1,200	1,200	2,400	2,400
FICA/Medicare	8,986	10,321	4,592	5,730	10,321	10,513
Retirement	8,137	8,137	4,068	4,941	9,009	9,384
Group Insurance	60,445	64,772	32,940	31,832	64,772	64,772
General Office Supplies	681	1,422	264	264	528	1,422
Computer Supplies	0	47	0	0	0	47
Postage	52	95	13	13	26	95
Books/Periodicals	7,995	3,317	0	3,317	3,317	3,317
Memberships/Subscriptions	585	948	235	235	470	948
Operating Supplies	2,673	2,843	948	3,000	3,948	2,843
Telephone Communications	4,589	3,412	2,299	2,299	4,598	3,412
Wireless Laptops	960	948	480	480	960	948
Advertising	19,069	17,059	6,086	12,000	18,086	17,059
Equipment Rental	3,773	3,412	1,837	1,837	3,674	3,412
Computer Software and Maintenance	11,336	18,000	17,144	0	17,144	18,000
Repair and Maintenance	0	237	650	250	900	237
Travel & Training	6,783	10,000	1,605	1,605	3,210	10,000
Professional Fees	0	0	0	0	0	0
General Insurance	15,400	13,200	4,620	8,580	13,200	13,200
Other Expenses	0	474	0	0	0	474
<b>Total</b>	\$ 288,740	295,964	140,902	150,582	291,484	299,903
<b>Authorized Positions</b>	8	8			8	8

**Administrative Activities**

To perform all specified duties as set forth in our City Charter.



## **PUBLIC AFFAIRS DEPARTMENT**



General Fund  
Budget Worksheet  
2021

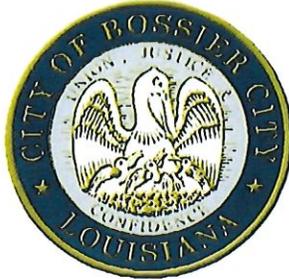
PUBIC AFFAIRS-02	2019	2020	Actual	YTD 6/30/20	Remainder	Total	Proposed
	Actual	Budget	YTD 6/30/20	of 2020	Estimated	2020	2021
Salaries	\$ 271,052	270,015	124,622	145,393	270,015	270,015	270,015
Overtime	0	0	0	0	0	0	0
Part-time	0	0	0	0	0	0	0
FICA and Medicare Insurance	20,616	20,656	10,303	10,353	20,656	20,656	20,656
Retirement	37,802	37,802	18,901	22,951	41,852	41,852	41,852
Group Insurance	30,080	32,085	16,497	15,588	32,085	32,085	32,085
General Office Supplies	1,024	1,895	396	396	792	1,895	1,895
Computer Supplies	0	95	0	0	0	0	95
Printing	76	237	0	0	0	0	237
Postage	396	711	37	37	75	711	711
Books/Periodicals	0	284	0	0	0	284	284
Memberships/Subscriptions	656	3,412	3,065	3,065	6,130	3,412	3,412
Operating Supplies	1,922	4,265	1,742	1,742	3,483	4,265	4,265
Fuel & Oil	857	1,895	362	362	725	1,895	1,895
Telephone	4,735	4,265	2,631	2,631	5,261	4,265	4,265
Mobile Phone Service	3,546	4,265	1,045	1,045	2,090	4,265	4,265
Wireless Laptops	2,692	2,843	1,350	1,350	2,701	2,843	2,843
Equipment Rental	4,872	4,739	2,177	2,177	4,354	4,739	4,739
Equipment Maintenance	0	190	0	0	0	190	190
Vehicle Maintenance	736	948	159	500	659	948	948
Software Maintenance	1,004	2,370	378	0	378	2,370	2,370
Travel & Training	2,813	7,108	108	108	216	3,000	3,000
Professional Affiliations	515	1,422	1,047	0	1,047	1,422	1,422
General Insurance	27,300	23,400	8,286	15,114	23,400	23,400	23,400
Marketing & Promotional	184	2,369	0	0	0	1,500	1,500
Professional Lobbyist	58,000	58,000	29,000	29,000	58,000	58,000	58,000
Other Expenses	1,743	6,160	501	501	1,002	2,822	2,822
Office Equipment	0	0	0	1,000	1,000	948	948
<b>Total</b>	\$ 472,619	491,431	222,607	253,314	475,921	488,114	488,114
Authorized Positions	4	4	4	4	4	4	4

Administrative Activities

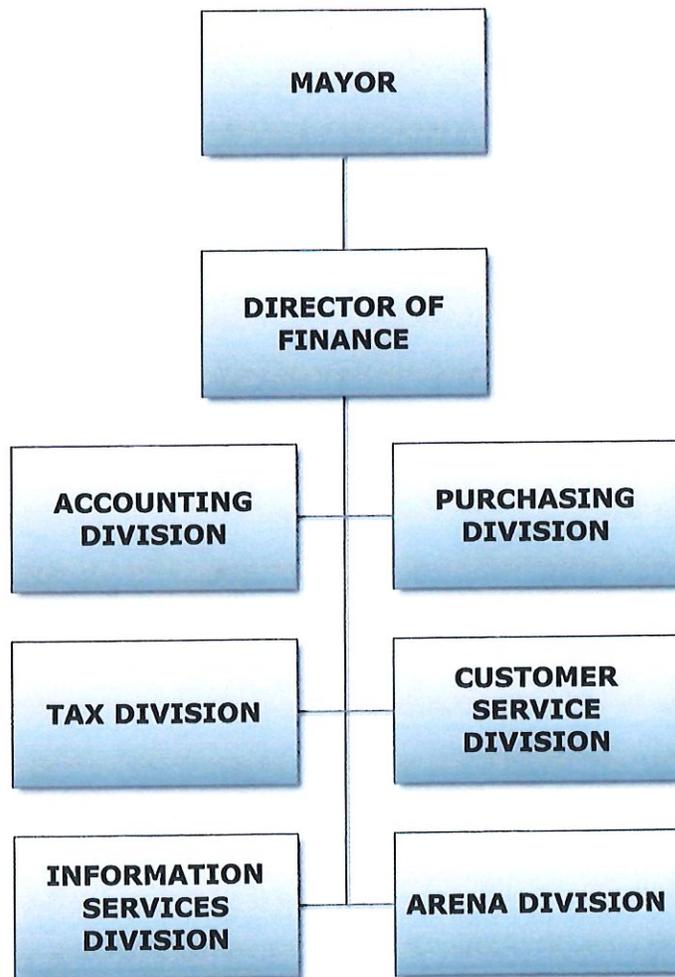
To coordinate and maintain daily operations of City government in accordance with our City charter.

To provide information about the City and its services to citizens, community organizations and the general public, and to assist these parties in requests regarding the delivery of City Services.

To institute City wide programs designed to promote the most effective use of City assets.



# FINANCE DEPARTMENT



General Fund  
Budget Worksheet  
2021

<u>FINANCE-03</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>	<u>YTD 6/30/20</u>	<u>of 2020</u>	<u>2020</u>	<u>Estimated</u>	<u>2021</u>
		<u>Budget</u>					<u>Budget</u>
Salaries	\$ 433,630	432,871	199,726	233,145	432,871	432,871	432,871
Phone allowance	720	720	360	360	720	720	720
Part-time	0	0	0	0	0	0	0
FICA and Medicare Insurance	31,883	33,115	15,967	17,148	33,115	33,115	33,115
Retirement	60,423	60,602	30,301	36,794	67,095	67,095	67,095
Group Insurance	40,740	43,610	22,206	21,404	43,610	43,610	53,610
General Office Supplies	4,908	5,000	1,721	3,279	5,000	5,000	5,000
Computer Supplies	0	1,000	0	1,000	1,000	1,000	1,000
Printing	4,722	4,500	2,262	2,262	4,523	4,523	4,500
Postage	26,897	26,000	15,395	15,395	30,791	30,791	26,000
Books & Periodicals	0	500	0	0	0	0	500
Membership/Subscriptions	920	2,085	1,164	1,164	2,328	2,328	2,085
Credit Card Fees	8,684	9,000	6,935	4,000	10,935	10,935	9,000
Operating Supplies	5,477	7,500	3,415	4,585	8,000	8,000	7,500
Telephone	4,123	4,500	2,294	2,294	4,588	4,588	4,500
Mobile Phone Service	0	0	0	0	0	0	0
Wireless Communications(Laptop)	480	960	946	946	1,891	1,891	960
Legal Notices	26,064	20,000	10,321	5,000	15,321	15,321	20,000
Computer Software	157,307	72,800	73,565	435	74,000	74,000	74,000
Computer System	23,693	24,000	12,000	12,000	24,000	24,000	24,000
Equipment Maintenance	120	1,000	0	1,000	1,000	1,000	1,000
Equipment Rental	11,704	11,000	3,662	7,338	11,000	11,000	11,000
Travel & Training	4,505	5,000	568	1,500	2,068	2,068	5,000
Computer Consultant Fees	0	1,500	0	1,500	1,500	1,500	1,500
Professional Services/Audit	24,443	92,000	2,615	82,000	84,615	84,615	85,000
Professional Services/Actuarial	36,675	37,000	21,600	15,400	37,000	37,000	37,000
Preparation of Tax Rolls	15,142	35,000	0	35,000	35,000	35,000	35,000
General Insurance	40,400	34,600	12,110	22,490	34,600	34,600	40,400
Other Expenses	705	1,000	610	610	1,220	1,220	1,000
<b>Total</b>	<b>\$ 984,366</b>	<b>966,863</b>	<b>439,742</b>	<b>528,049</b>	<b>967,791</b>	<b>967,791</b>	<b>983,356</b>

Authorized Positions

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Administrative Activities

To manage and report the City's financial affairs in accordance with the best recognized principles of government accounting.

To ensure that City employees are paid properly and in a timely manner.

To insure and protect the City and its employees against various risks and potential liability.

To provide health and retirement benefits to the City's active and retired employees.

To manage and control the City's fixed assets.

To safeguard the City's assets and monitor all disbursements.

To provide reliable, accurate, and timely financial data to the Mayor, City Council, City management, and operating Departments and Divisions on a regular basis.

To maintain vendor files, record revenue, prepare receipts and make journal entries.

To maintain separate books and accounts for all general, special, state, federal, & local monies.

General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b><u>PURCHASING-04</u></b>						
Salaries	118,854	118,400	54,646	63,754	118,400	118,400
Phone allowance	0	0	0	0	0	720
FICA and Medicare Insurance	9,058	9,058	4,515	4,542	9,058	9,058
Retirement	16,576	16,576	8,288	10,064	18,352	18,352
Group Insurance	567	607	568	568	1,136	1,136
Unemployment	0	0	0	0	0	0
General Office Supplies	692	1,200	583	583	1,165	1,200
Computer Supplies	0	0	0	0	0	0
Printing	828	1,000	1,000	1,000	2,000	1,000
Postage	479	1,000	172	172	345	1,000
Books/Periodicals	0	60	0	0	0	60
Memberships	461	500	515	515	1,030	500
General Operating Supplies	1,021	1,100	902	902	1,803	1,100
Fuel & Oil	32	400	0	400	400	400
Communications/Telephone	7,483	7,500	4,134	4,134	8,268	7,500
Wireless Communication(Laptops)	0	500	141	500	641	500
Legal Notices	0	200	30	170	200	200
Equipment Rental	4,681	4,500	2,127	2,127	4,254	4,500
Computer Software	8,765	8,765	0	8,765	8,765	8,765
Equipment Maintenance	0	100	0	100	100	100
Vehicle Maintenance	0	750	0	750	750	750
Travel & Training	4,918	4,800	419	1,500	1,919	4,800
General Insurance	19,700	16,900	5,935	10,965	16,900	16,900
Other Expenses	726	500	450	450	900	500
<b>Total</b>	<b>194,840</b>	<b>194,416</b>	<b>84,424</b>	<b>111,961</b>	<b>196,384</b>	<b>197,440</b>
\$						
Authorized Positions	2	2			2	2

Administrative Activities

To establish, after consultation with the heads of the departments concerned, standard specifications for all supplies, materials and equipment required by city government.

To prescribe, with the approval of the Mayor, the time for making requisitions for such supplies, materials and equipment and the future period said requisitions are to cover.

To inspect, or cause to be inspected, all deliveries of supplies, materials and equipment purchased, and to cause tests to be made when necessary to determine their quality, quantity, and conformity and conformity with specifications.

To transfer, with the approval of the Council, to or between departments and agencies of the city, or to sell supplies, materials, and equipment determined after consultation with the head of the department concerned to be surplus, obsolete or unused.

To maintain an adequate system of accounting for all property received and issued in accordance with accepted principles for property and inventory control, and to maintain inventory of all movable property belonging to the City, as may be required by the Council.

To provide Administrative contract management for all Public Works, construction, procurement and professional contracts.

General Fund  
Budget Worksheet  
2021

INFORMATION SERVICES-12

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	389,578	450,986	199,068	251,918	450,986	450,986
Overtime	16,055	10,000	4,111	5,889	10,000	10,000
Part Time	0	0	0	0	0	0
FICA and Medicare Insurance	29,928	34,500	16,090	19,176	35,265	35,265
Retirement	54,332	63,138	29,959	33,179	63,138	69,903
Group Insurance	58,606	75,152	34,527	40,625	75,152	75,152
Unemployment	357	0	0	0	0	0
General Office Supplies	162	569	14	14	27	500
Computer Supplies	6,534	8,056	1,971	1,971	3,942	8,000
Postage	0	474	3	250	253	500
Freight	0	332	0	0	0	500
Books/Periodicals	0	569	0	0	0	500
Membership/Subscriptions	141	474	120	120	240	500
General Operating Supplies	16,351	18,007	9,003	9,003	18,007	18,000
Fuel & Oil	2,936	5,686	1,125	1,125	2,250	6,000
Communications/Telephone	32,850	33,862	18,452	18,452	36,904	34,000
Mobile Phone Service	5,123	7,582	3,138	3,138	6,276	7,500
Other Communications	18,283	12,320	9,535	9,535	19,070	20,000
Wireless Communications (Laptops)	3,841	3,791	2,149	2,149	4,298	4,000
Equipment & Computer Rental	113,146	115,621	55,888	55,888	111,776	103,000
Maintenance Contracts-Comp Stware	241,658	260,000	94,669	94,669	189,339	307,000
Vehicle Repair and Maintenance	1,701	3,317	824	2,500	3,324	3,317
Equipment Maintenance	41,745	65,000	78,420	78,420	156,839	130,000
Travel & Training	18,885	18,954	7,607	7,607	15,213	18,954
Consultant Fees	188,221	194,800	91,236	78,510	169,746	148,000
General Insurance	35,000	30,000	10,789	19,211	30,000	30,000
Other Expenses	4,349	2,000	2,023	2,023	4,047	2,000
Reimbursement for Services	(253,519)	(251,400)	(126,868)	(126,868)	(251,400)	(251,400)
<b>Total</b>	<u>1,026,264</u>	<u>1,163,790</u>	<u>543,852</u>	<u>608,503</u>	<u>1,154,691</u>	<u>1,232,177</u>

Authorized Positions

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Administrative Activities

The Information Services Division is committed to serving the business operational needs of the City of Bossier City by providing enterprise-wide integrated system solutions and high-quality end user service to facilitate the efficient utilization of technology resources.

The Information Services Division is responsible for delivering quality services in the areas of systems support, hardware and software, help desk support, network operations, equipment procurement and business systems analysis. There are approximately 1,000 network devices, and over 600 individual user accounts located at over 24 locations throughout the City. Our Information Services Division is constantly upgrading computer software and hardware to keep up with the latest technology.

WATER FUND-600  
BUDGET WORKSHEET  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b>CUSTOMER SERVICE-66</b>						
Salaries	\$ 625,601	624,951	286,973	286,973	573,946	573,762
Overtime	2,092	2,600	659	659	1,318	2,600
Part-time	0	0	0	0	0	0
FICA and Medicare Insurance	45,553	48,008	22,944	22,944	45,888	44,092
Retirement	86,912	87,493	43,541	43,541	87,082	89,336
Group Insurance	181,513	191,208	91,885	80,885	172,770	172,770
Unemployment	0	3,000	0	0	0	0
General Office Supplies	5,700	6,000	2,586	2,586	5,171	6,000
Computer Accessories	0	150	0	0	0	150
Printing	30,145	34,000	12,080	12,080	24,159	34,000
Postage	118,322	119,000	43,088	43,088	86,177	119,000
Credit Card Fees	242,450	235,000	49,469	185,531	235,000	240,000
Memberships and Subscriptions	0	15	0	0	0	15
Fuel & Oil	18,904	24,000	10,223	10,223	20,446	22,000
General Operating Supplies	12,664	20,000	3,393	3,393	6,786	20,000
Uniforms	2,791	5,000	1,052	1,052	2,105	5,000
Communications/Telephone	1,382	2,750	386	386	772	2,700
Communications/Mobile Phone Services	661	1,000	325	325	650	1,000
Communications/Wireless Comm	61,384	62,000	1,200	61,753	62,953	63,000
Equipment Rental	3,499	4,000	1,469	1,469	2,938	4,000
Computer Software Maintenance	46,200	52,000	49,858	2,142	52,000	52,000
Equipment Maintenance	105	5,000	113	113	225	5,000
Vehicle Maintenance	11,651	10,000	3,394	3,394	6,788	10,000
Water Meter Maintenance	264,943	225,000	125,319	125,319	250,637	50,000
Travel & Training	4,342	6,000	0	0	0	6,000
General Insurance	31,800	31,000	10,850	20,150	31,000	31,800
Other Expenses	41	249	0	0	0	250
<b>Total</b>	<b>\$ 1,798,655</b>	<b>1,799,424</b>	<b>760,807</b>	<b>908,005</b>	<b>1,668,813</b>	<b>1,554,474</b>

Authorized Positions

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Administrative Activities

To accurately bill all customers each month for water, sewer, EMS, and Solid Waste collection charges.

To collect and refund deposits, issue connect and disconnect orders, answer questions about customer accounts and services, and to adjust bills when appropriate.

To collect consumption information and provide information on broken or dysfunctional meters.

SALES TAX FUND-800  
BUDGET WORKSHEET  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>ADMINISTRATION-81</b>						
Salaries	\$ 477,260	487,061	223,404	263,657	487,061	487,061
Overtime	3,321	4,500	972	3,528	4,500	4,500
Certification Pay	3,600	3,600	1,800	1,800	3,600	3,600
FICA and Medicare	34,752	37,528	17,598	20,006	37,604	37,604
Retirement	67,368	68,189	34,308	41,187	75,494	75,494
Group Insurance	86,027	94,934	49,211	49,211	98,421	98,421
Unemployment	0	0	0	0	0	0
Computer Accessories	0	1,500	130	130	260	1,500
General Office Supplies	3,969	4,500	717	717	1,434	4,500
Printing	3,121	5,000	2,008	2,008	4,016	5,000
Postage	24,050	23,000	12,583	12,583	25,166	23,000
Books & Periodicals	0	400	0	0	0	400
Memberships/Subscriptions	606	600	584	584	1,169	600
General Operating Supplies	4,198	4,500	2,250	2,250	4,500	4,500
Fuel & Oil	743	3,000	549	549	1,097	3,000
Uniforms	426	1,200	0	0	0	1,000
Communications/Telephone	1,989	2,500	944	944	1,887	2,500
Communications/ Mobile Phone Service	620	1,220	265	265	530	1,220
Wireless Laptops	2,741	2,880	1,440	1,440	2,881	2,880
Administration Charges	26,000	26,000	13,000	13,000	26,000	26,000
Repair & Maintenance Equipment	0	250	0	0	0	250
Vehicle Maintenance	584	2,500	122	122	245	2,500
Travel & Training	7,963	15,000	2,582	2,582	5,164	12,000
Professional Services - Audit Fees	32,587	125,000	38,485	13,485	51,969	125,000
Professional Services - Consultants	11,468	11,000	4,542	4,542	9,084	11,000
Professional Services - Legal Fees	44,375	30,000	10,215	10,215	20,430	40,000
General Insurance	27,300	27,300	9,555	17,745	27,300	27,300
Computer Software	15,067	23,000	18,750	18,750	37,500	26,000
Computer Charges	16,000	16,000	8,000	8,000	16,000	16,000
Legal Ads	489	5,000	(75)	5,075	5,000	5,000
Equipment Rental	2,973	4,500	1,230	1,230	2,460	4,500
Other Expenses	1,283	500	0	0	0	500
Office Equipment	8,090	4,000	1,465	1,465	2,929	5,000
Capital Outlay	9,910	12,000	3,899	8,101	12,000	12,000
Capital Outlay - Vehicles	0	27,000	25,361	1,639	27,000	0
Capital Outlay - Computer Software	104,728	0	0	0	0	30,000
<b>Total</b>	\$ 1,023,607	1,075,162	485,892	506,810	992,702	1,099,831

Authorized Positions 12 12

**Administrative Activities**

The Bossier City-Parish Sales & Use Tax Division operates three sub-divisions within its office. They are Audit, Compliance & Processing and Property & OLT.

**Audit**

The audit division is responsible for performing audits of dealers who are found to be doing business within Bossier Parish, process refund claims filed within Bossier Parish, and review tax returns filed with the division on a monthly, quarterly, and semi-annual basis.

**Compliance & Processing**

The compliance & processing division collect the sales & use taxes for the City Bossier City, Haughton, Benton, Plain Dealing, the Bossier Parish School Board, the Bossier Parish Police Jury, and the Bossier Parish Sheriff's Department. In addition, this division also collects hotel occupancy tax for the City of Bossier City, City of Shreveport, Shreveport-Bossier Convention & Tourist Bureau, Shreveport-Bossier Sports Commission, Independence Bowl Foundation, and the Ark-La-Tex Regional Air Service Alliance. As well, this division pursues legal actions to collect on delinquent taxes and process all electronic collections of taxes. Lastly, this division also collects the monthly auto rental tax for the Bossier Council on Aging.

**Property & OLT**

The Property & OLT division collects Property tax and Occupational License tax for the City of Bossier City. As well, the division holds the annual tax sale for all immovable property within the City of Bossier City.

Property Tax  
Budget Worksheet  
2021

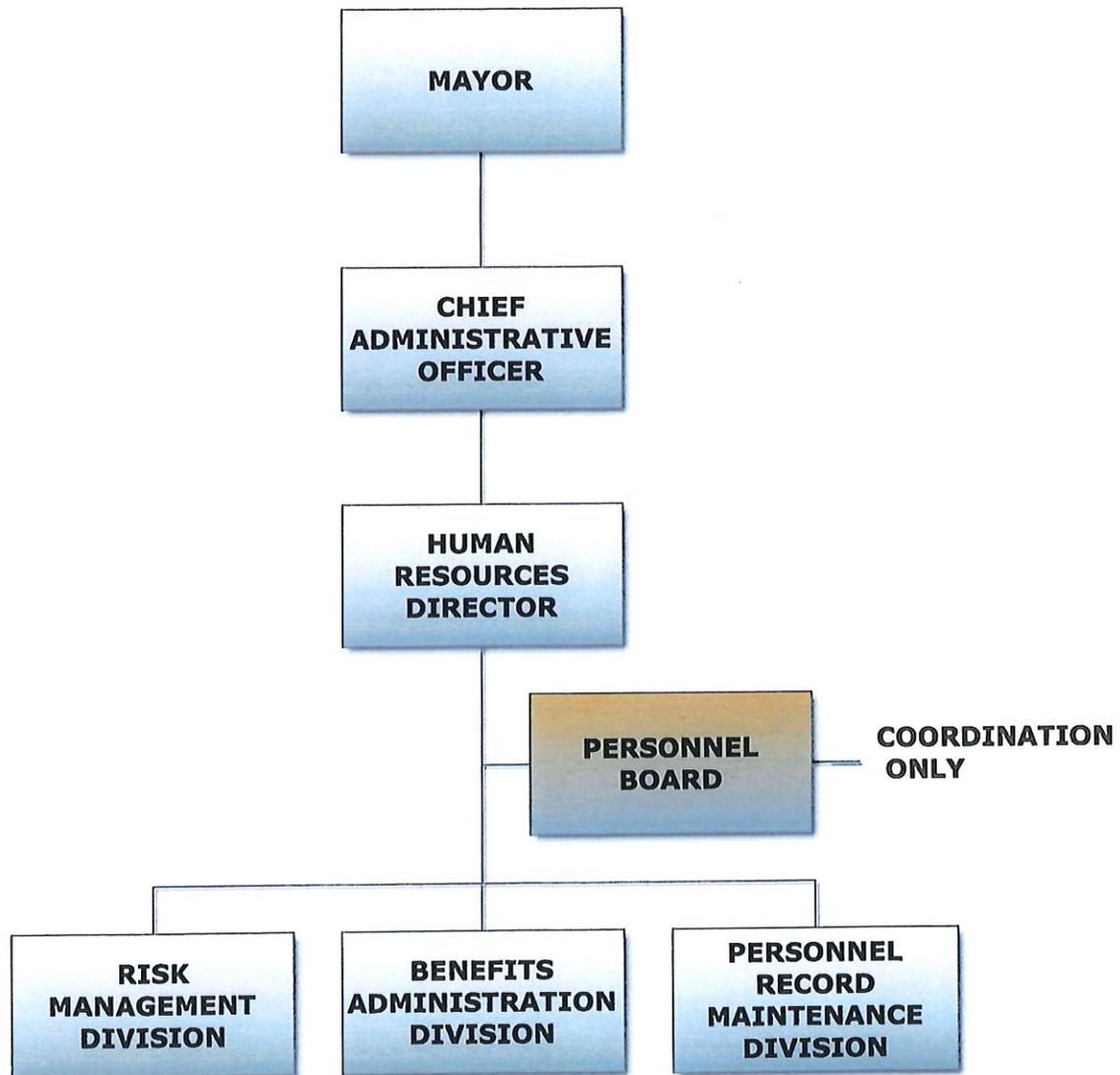
	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Total Assessed Valuation	\$ 620,064,574	625,000,000	0	625,000,000	625,000,000	625,000,000
Rate per \$1,000	X <u>23.36</u>	X <u>23.36</u>	X	X <u>23.36</u>	X <u>23.36</u>	X <u>23.36</u>
Gross Tax Levy	\$ <u>14,484,708</u>	<u>14,600,000</u>	<u>0</u>	<u>14,600,000</u>	<u>14,600,000</u>	<u>14,600,000</u>
<b>Distribution</b>						
<b>General Fund</b>						
Op/Maintenance Fire/Police 2.75/2.80	1,736,181	1,750,000	0	1,750,000	1,750,000	1,750,000
General Operation of City 5.65/5.76	3,571,572	3,600,000	0	3,600,000	3,600,000	3,600,000
Op/Maintenance Fire/Police 6.07/6.19	3,838,200	3,868,750	0	3,868,750	3,868,750	3,868,750
Op/Maintenance Fire/Police 8.45/8.61	<u>5,338,756</u>	<u>5,381,250</u>	<u>0</u>	<u>5,381,250</u>	<u>5,381,250</u>	<u>5,381,250</u>
<b>General Fund Total</b>	<u>14,484,708</u>	<u>14,600,000</u>	<u>0</u>	<u>14,600,000</u>	<u>14,600,000</u>	<u>14,600,000</u>

**CENTURYLINK CENTER  
BUDGETED INCOME STATEMENT  
FOR THE YEAR ENDING DECEMBER 31, 2021**

	2019 Actual	2020 Budget	Actual YTD 05/31/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b><u>DIRECT EVENT INCOME</u></b>	788,302	300,451	214,762	275,000	489,762	301,412
<b><u>ANCILLARY INCOME</u></b>						
CONCESSIONS	648,397	568,187	166,147	232,606	398,753	515,882
MERCHANDISE	162,251	99,605	84,657	118,520	203,177	112,225
TM COMMISSION	(904,832)	334,604	(490,231)	(686,323)	(1,176,554)	271,612
FACILITY FEE	544,682	478,308	179,344	251,082	430,426	459,568
<b>TOTAL ANCILLARY</b>	<u>450,498</u>	<u>1,480,704</u>	<u>(60,083)</u>	<u>(84,116)</u>	<u>(144,199)</u>	<u>1,359,287</u>
<b>TOTAL EVENT INCOME</b>	<u>1,238,800</u>	<u>1,781,155</u>	<u>154,679</u>	<u>190,884</u>	<u>345,563</u>	<u>1,660,699</u>
<b><u>OTHER INCOME</u></b>						
LUXURY SEATING	642,192	589,500	212,358	297,301	509,659	514,420
ADVERTISING	441,564	511,000	165,620	231,868	397,488	101,700
INCREMENTAL ADVERTISING	87,000	87,000	0	0	0	87,000
PAYMENT TO CITY SCOREBOARD	(87,000)	(87,000)	(36,250)	(50,750)	(87,000)	(87,000)
INTEREST INCOME	0	0	0	0	0	0
TICKET INCENTIVES	0	12,000	4,343	6,080	10,423	0
CLUB MEMBERSHIP FEES	0	35,000	5,685	7,959	13,644	18,900
MISCELLANEOUS	148,625	204,500	79,051	110,671	189,722	34,500
<b>TOTAL</b>	<u>1,232,381</u>	<u>1,352,000</u>	<u>430,807</u>	<u>603,130</u>	<u>1,033,937</u>	<u>669,520</u>
<b>ADJUSTED GROSS INCOME</b>	<u>2,471,181</u>	<u>3,133,155</u>	<u>585,486</u>	<u>794,014</u>	<u>1,379,500</u>	<u>2,330,219</u>
<b><u>INDIRECT EXPENSES</u></b>						
EXECUTIVE	246,517	308,491	89,524	125,334	214,858	260,648
FINANCE	231,770	272,354	92,742	129,839	222,581	208,159
MARKETING	171,815	192,266	60,713	84,998	145,711	101,183
OPERATIONS	1,027,494	1,277,689	370,548	518,767	889,315	1,162,513
BOX OFFICE	94,183	88,664	33,634	47,088	80,722	62,428
OVERHEAD	769,490	904,000	293,696	411,174	704,870	861,500
F&B		223,795				201,943
MANAGEMENT FEE	210,277	218,714	88,998	53,400	142,398	223,088
<b>TOTAL EXPENDITURES</b>	<u>\$ 2,751,546</u>	<u>\$ 3,485,973</u>	<u>\$ 1,029,855</u>	<u>\$ 1,370,600</u>	<u>\$ 2,400,455</u>	<u>\$ 3,081,462</u>
<b>Revenues Over (Under) Expe</b>	<u>\$ (280,365)</u>	<u>\$ (352,818)</u>	<u>\$ (444,369)</u>	<u>\$ (576,586)</u>	<u>\$ (1,020,955)</u>	<u>\$ (751,243)</u>
TRANSFER FROM CITY	\$ 400,000	400,000	400,000	250,000	650,000	650,000
Net Change in Fund Balance	\$ 119,635	47,182	(44,369)	0	(370,955)	(101,243)
Calculated Incentive Fee	\$ 0	0	0	0	0	0
Beginning Fund Balance	\$ 330,852	450,487	450,487	450,487	450,487	79,532
Ending Fund Balance	\$ 450,487	497,669	406,118	406,118	79,532	(21,711)



# HUMAN RESOURCES DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>HUMAN RESOURCES-05</b>						
Salaries	\$ 259,926	258,929	119,506	139,423	258,929	258,929
Overtime	0	0	0	0	0	0
Part Time	0	0	0	0	0	0
FICA and Medicare Insurance	19,152	19,808	9,550	10,259	19,808	19,808
Retirement	36,250	36,250	18,125	22,009	40,134	40,134
Group Insurance	49,594	61,664	27,022	34,642	61,664	61,664
General Office Supplies	1,599	2,369	237	237	473	2,369
Computer Supplies	0	237	0	250	250	237
Printing	255	1,000	88	750	838	1,000
Postage	545	650	145	145	291	650
Membership/Subscriptions	580	2,400	0	2,400	2,400	1,000
Operating Supplies	946	1,800	837	837	1,673	1,800
Fuel & Oil	782	2,275	386	386	772	2,275
Communications/Telephone	2,881	3,000	1,527	1,527	3,055	3,000
Mobile Phones	1,189	1,220	442	442	883	1,220
Wireless Laptops	480	480	240	240	480	480
Employment Physicals	5,657	8,500	2,230	2,230	4,460	8,500
Public Records Checks	12,711	22,000	9,317	10,000	19,317	22,000
Equipment Rental	6,762	7,200	2,250	2,250	4,499	7,200
Computer Software	9,797	10,000	8,895	8,895	17,789	10,000
Equipment Maintenance	0	300	0	300	300	300
Vehicle Maintenance	156	750	40	40	80	750
Travel & Training	8,996	7,500	161	7,160	7,321	2,000
Consultant Fees - EAP	46,237	43,730	20,040	20,040	40,080	43,730
General Insurance	21,900	18,800	6,696	12,104	18,800	18,800
Other Expenses	0	750	0	0	0	750
<b>Total</b>	\$ <u>486,395</u>	<u>511,612</u>	<u>227,733</u>	<u>276,565</u>	<u>504,298</u>	<u>508,596</u>

Authorized Positions

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Administrative Activities

To provide personnel management support service and information to all operating and staff organizations and their employees.

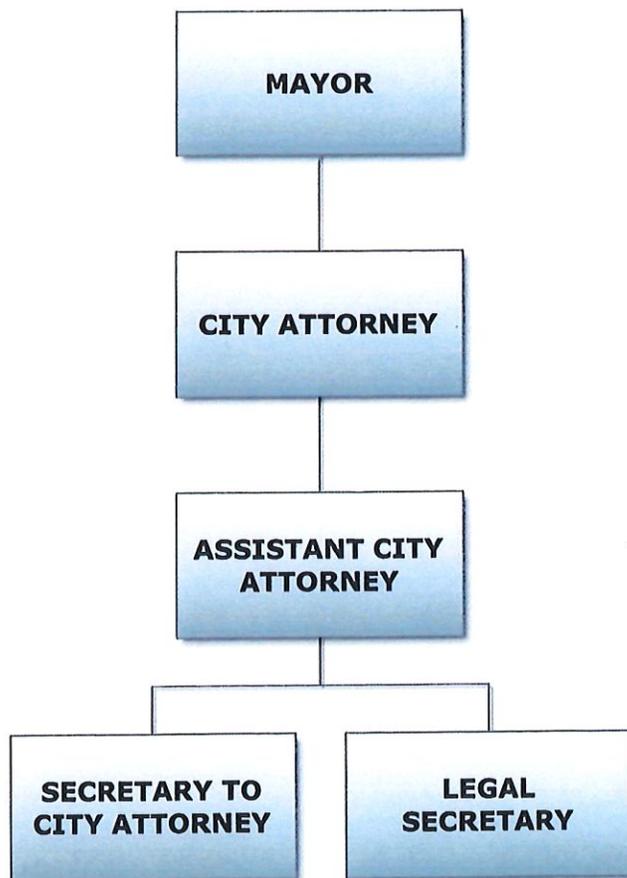
To maintain the current classification plan and the pay with regular program of job audits and compensation studies.

To continue to establish and refine Personnel recruitment and selection procedures.

To Administer the City's Group Hospitalization, Life, and Dental Plans.



## LEGAL DEPARTMENT



General Fund  
Budget Worksheet  
2021

<u>LEGAL DEPARTMENT-06</u>	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 270,259	269,223	124,257	144,966	269,223	269,223
FICA and Medicare Insurance	19,446	20,596	9,763	10,833	20,596	20,596
Retirement	37,691	37,691	18,846	22,884	41,730	41,730
Group Insurance	33,575	36,325	16,305	20,020	36,325	36,325
General Office Supplies	1,538	1,100	214	214	427	1,100
Computer Supplies	0	100	0	0	0	100
Postage	191	1,000	121	121	242	1,000
Books/Periodicals	27,878	28,000	11,655	11,655	23,309	28,000
Memberships/Subscriptions	100	125	0	0	0	125
General Operating Supplies	1,818	2,750	1,410	1,410	2,820	2,750
Communications/Telephone	972	1,500	528	528	1,055	1,500
Mobile Phones	1,539	2,500	590	590	1,181	2,500
Wireless Laptops	960	960	480	480	960	960
Legals	158	1,000	45	45	90	1,000
Equipment Rental	3,612	3,670	1,799	1,799	3,598	3,670
Travel & Training	4,756	12,000	330	8,000	8,330	12,000
Legal Fees	4,000	6,000	3,000	3,000	6,000	6,000
General Insurance	18,600	16,000	5,600	10,400	16,000	16,000
Other Expenses	777	1,200	0	1,200	1,200	1,200
Recording Fees	2,280	1,000	1,254	895	2,149	1,000
<b>Total</b>	\$ <u>430,149</u>	<u>442,740</u>	<u>196,196</u>	<u>239,039</u>	<u>435,235</u>	<u>446,778</u>

Authorized Positions 4 4

Administrative Activities

To provide legal advice to the Mayor, City Council, and all other offices departments, divisions, commissions, boards, and agencies of City Government.

To handle all legal instruments to which the City is a party and in which it has an interest, and all litigation, including prosecution of ordinance violations in the City of Bossier City.

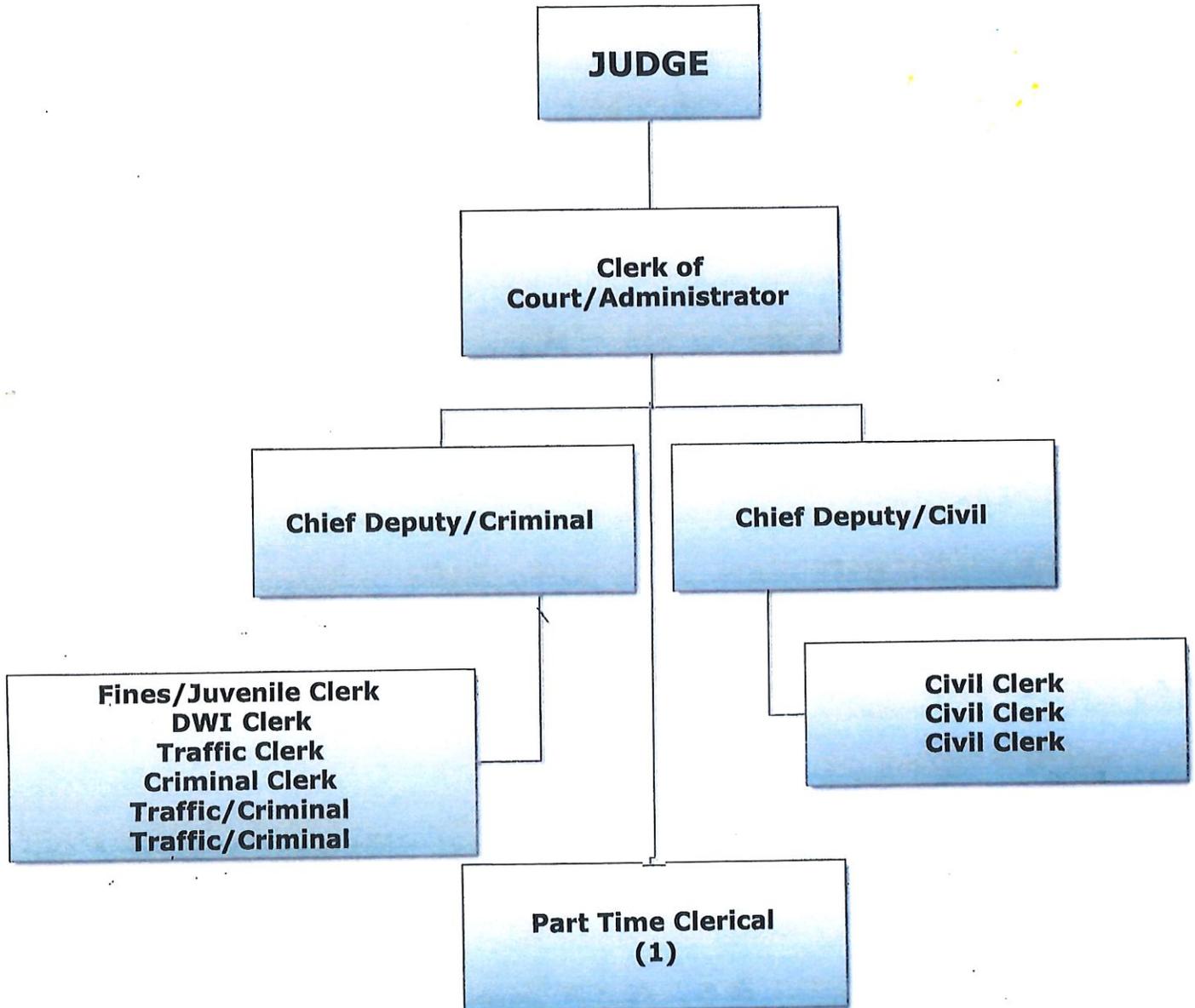


# CITY COURT

620 BENTON ROAD  
BOSSIER CITY, LOUISIANA 71111  
(318) 741-8582

THOMAS A. WILSON, JR.  
JUDGE

## JUDICIAL



General Fund  
Budget Worksheet  
2021

<u>CITY COURT-07</u>	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 576,924	575,213	262,033	313,180	575,213	575,213
Court Supplemental Pay	77,600	84,000	39,300	44,700	84,000	84,000
Overtime	0	1,000	0	0	0	1,000
Part-time	2,074	14,000	1,871	1,871	3,741	14,000
FICA and Medicare Insurance	46,188	51,577	23,278	28,299	51,577	51,577
Retirement	100,590	94,793	50,707	44,086	94,793	103,421
Group Insurance	109,467	116,986	59,753	71,703	131,456	131,456
Unemployment	0	900	0	948	948	900
General Office Supplies	1,030	2,000	2,071	2,071	4,142	2,000
Computer Supplies	374	950	0	0	0	950
Printing	3,667	2,000	3,978	3,978	7,956	2,000
Postage	4,972	5,200	5,961	900	6,861	5,200
Books/Periodicals	20,980	17,500	14,951	2,549	17,500	17,500
General Operating Supplies	16,864	28,000	3,508	24,492	28,000	28,000
Communications/Telephone	4,721	5,000	2,576	2,576	5,152	5,000
Equipment Rental	5,237	5,203	2,127	2,127	4,253	5,203
Computer Software	0	0	0	0	0	0
Audit Fees	16,220	16,500	0	16,500	16,500	16,500
Consulting Fees	0	750	0	0	0	750
Storage Building Rental	5,000	4,500	3,400	3,400	6,799	4,500
Equipment Maintenance	0	500	1,300	500	1,800	500
General Insurance	38,200	32,800	11,480	21,320	32,800	32,800
Other Expenses	1,687	1,000	621	621	1,242	1,000
City Court Reimbursement	(100,483)	(98,000)	0	(98,000)	(98,000)	(98,000)
<b>Total</b>	\$ 931,311	962,372	488,914	487,821	976,734	985,470

Authorized Positions

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Administrative Activities

To properly dispose of all cases within the requirements of the law and to provide the service as defined by law.

To handle all cases which come before City Court.

To prepare, file and record all court related documents on civil claims.

To prepare court dockets, charge the fees prescribed by law and disburse the appropriate revenues.

To receive all criminal & traffic charges, to prepare all court dockets and to keep all criminal & traffic records.

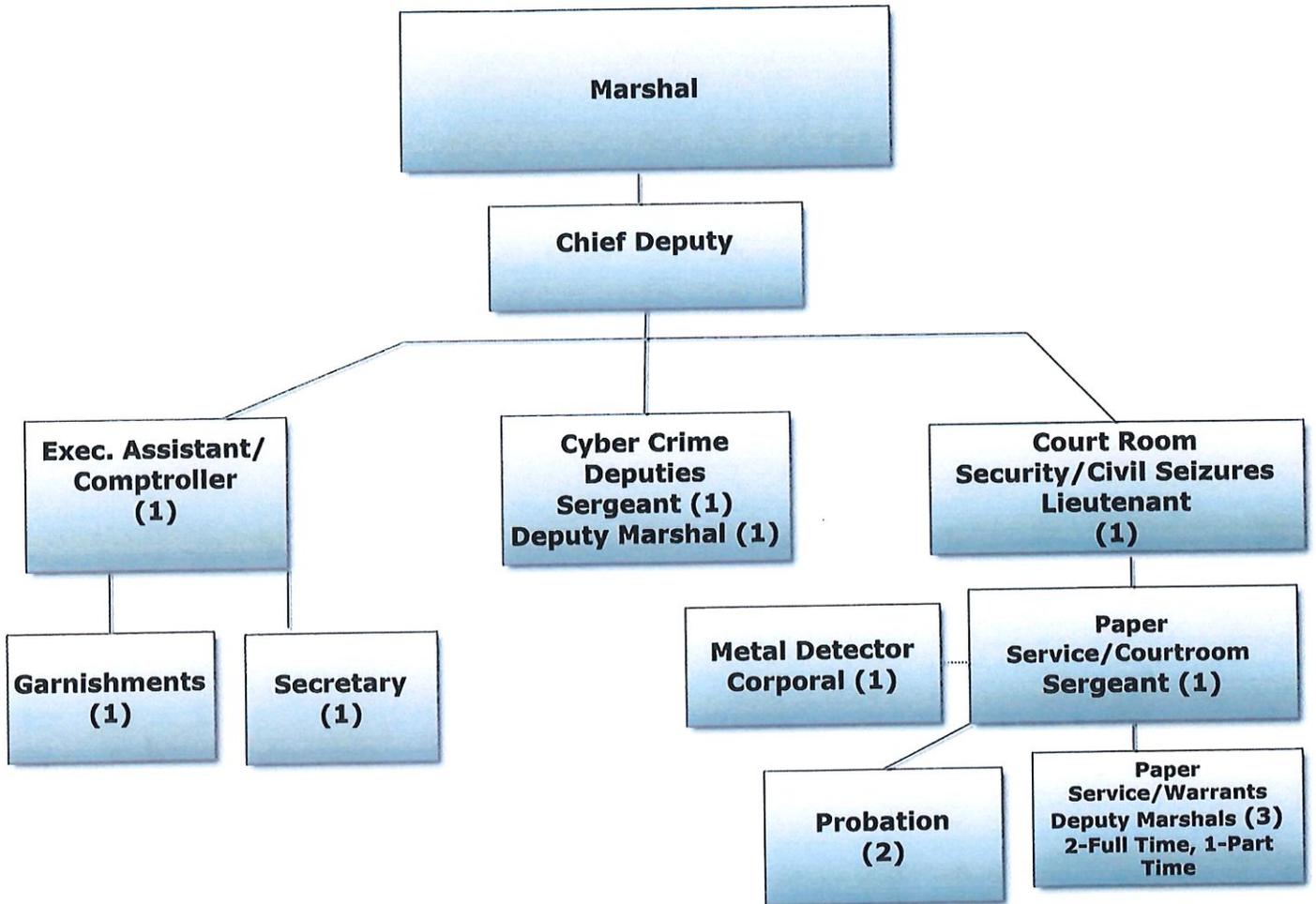
To prepare bench warrants, other court related matters.

To receive and process fines levied in connection with traffic infractions.

Act 594 of 1986 placed the City Court and Marshal Office's funding totally from the City.



## City Marshal



General Fund  
Budget Worksheet  
2021

<u>CITY MARSHAL-08</u>	<u>2019</u> <u>Actual</u>	<u>2020</u> <u>Budget</u>	<u>Actual</u> <u>YTD 6/30/20</u>	<u>Remainder</u> <u>of 2020</u>	<u>Total</u> <u>2020</u> <u>Estimated</u>	<u>Proposed</u> <u>2021</u> <u>Budget</u>
Salaries	720,125	719,478	329,556	388,121	717,678	717,678
Overtime	12,726	15,000	1,970	13,030	15,000	15,000
Part Time	21,675	22,000	10,744	11,256	22,000	22,000
Educational Incentive Pay	20,400	29,000	10,200	18,800	29,000	29,000
State Supplemental Pay	57,200	59,400	31,950	27,450	59,400	59,400
FICA and Medicare Insurance	61,255	64,633	30,384	34,111	64,495	64,495
Retirement	111,003	100,727	56,154	44,573	100,727	111,240
Group Insurance	102,249	130,000	60,063	69,937	130,000	130,000
Unemployment	0	2,000	0	0	0	2,000
General Office Supplies	38	750	6	6	12	750
Computer Supplies	0	450	0	0	0	450
Postage	1,682	1,900	766	766	1,532	1,900
General Operating Supplies	1,406	2,500	984	984	1,969	2,500
Fuel & Oil	15,570	24,000	7,292	7,292	14,584	24,000
Uniforms	882	2,000	0	1,200	1,200	2,000
Communications/Telephone	2,545	3,000	1,398	1,398	2,796	3,000
Mobile Phones	10,992	11,373	3,853	7,147	11,000	11,373
Other Communications	0	250	0	0	0	250
Wireless Laptops	10,046	10,000	5,143	5,143	10,286	10,000
Computer Software	6,274	18,594	12,300	6,300	18,600	19,200
Equipment Rental	4,373	4,500	2,117	2,117	4,233	9,000
Equipment Maintenance	1,443	4,500	2,768	1,732	4,500	4,500
Vehicle Maintenance	10,714	16,000	6,583	6,583	13,166	16,000
Professional Services	13,425	13,425	0	13,425	13,425	15,000
General Insurance	36,100	31,000	13,069	17,931	31,000	31,000
Other Expenses	0	475	0	0	0	475
Salary Reimbursement	(52,482)	(90,000)	0	(90,000)	(90,000)	(90,000)
<b>Total</b>	<b>1,169,640</b>	<b>1,196,955</b>	<b>587,301</b>	<b>589,302</b>	<b>1,176,603</b>	<b>1,212,211</b>

Authorized Positions

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Administrative Activities

To execute court orders and mandates, make arrests, and preserve the peace according to RS 13:1881, Court and Judicial Procedures, State of Louisiana.

To locate persons needed in the execution of orders from the courts.

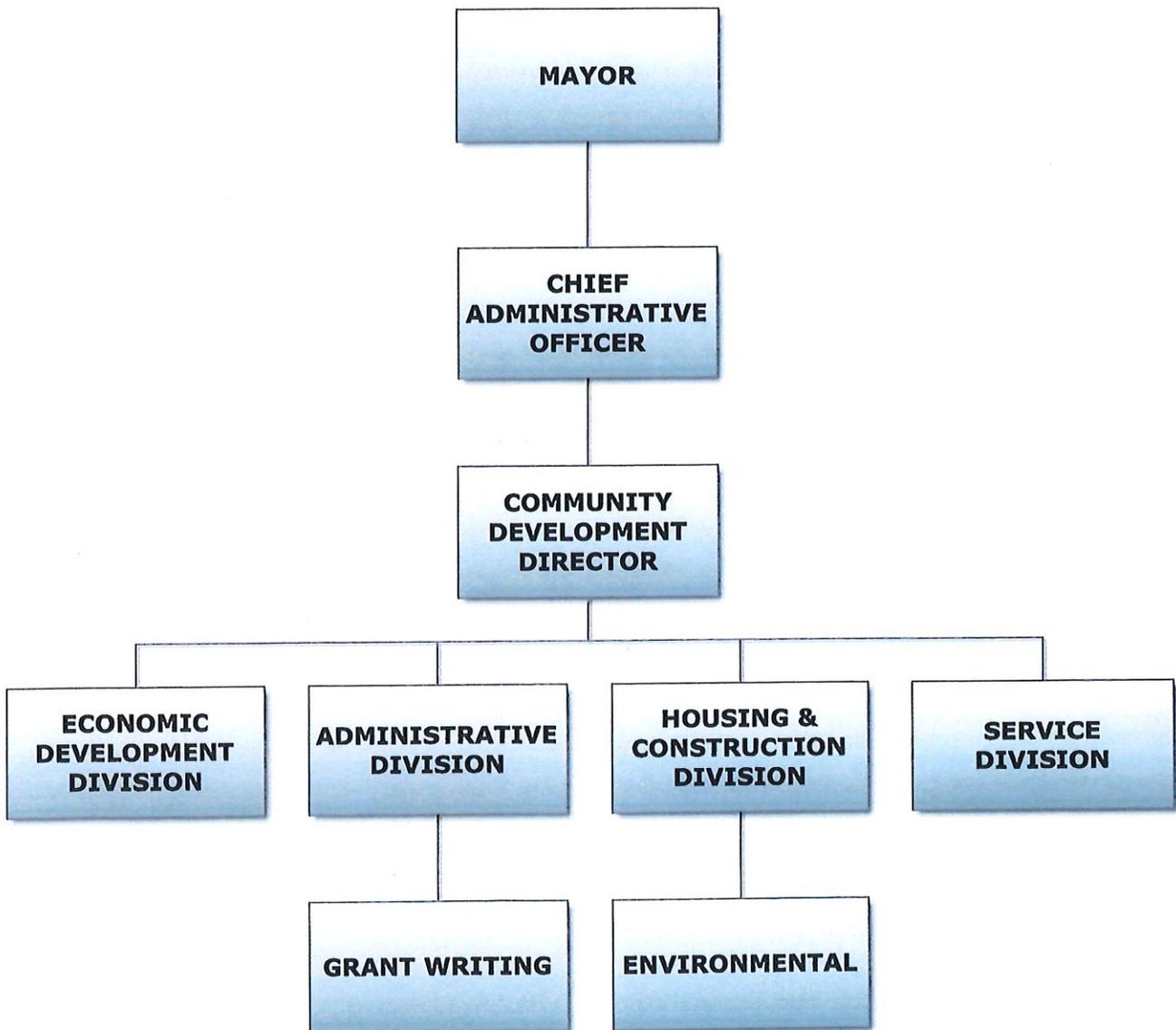
To collect garnishments, seizures and to make all disbursement.

To conduct all criminal, traffic and civil court sessions.

Collect Fines



# COMMUNITY DEVELOPMENT DEPARTMENT



General Fund  
Budget Worksheet  
2021

<u>COMMUNITY DEVELOPMENT-09</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>		<u>of 2020</u>	<u>2020</u>	<u>Estimated</u>	<u>2021</u>
							<u>Budget</u>
Salaries	144,574	144,020	66,471	77,549	144,020	144,020	144,020
Overtime	0	0	0	0	0	0	0
Part-time	0	0	0	0	0	0	0
FICA and Medicare Insurance	10,524	11,018	5,244	5,774	11,018	11,018	11,018
Retirement	20,163	20,163	10,082	10,082	20,163	20,163	22,323
Group Insurance	29,728	31,856	16,213	16,213	32,426	32,426	32,426
Unemployment	0	300	0	0	300	300	300
General Office Supplies	346	500	67	67	134	134	500
Computer Supplies	0	100	0	0	100	100	100
Postage	323	350	83	83	166	166	350
Books/Periodicals	0	95	0	0	95	95	95
Memberships/Subscriptions	2,960	2,400	(130)	2,400	2,270	2,400	2,400
General Operating Supplies	1,925	1,800	734	734	1,467	1,800	1,800
Fuel & Oil	792	1,300	302	302	604	1,300	1,300
Communications/Telephone	3,257	2,900	1,299	1,299	2,597	2,900	2,900
Advertising/Legals	2,059	2,400	1,359	1,359	2,718	2,400	2,400
Equipment Rental	2,934	2,900	1,640	1,640	3,281	2,900	2,900
Equipment Maintenance	0	0	0	0	0	0	0
Vehicle Maintenance	555	2,000	56	56	112	2,000	2,000
Computer Software Maintenance	0	750	0	0	750	750	750
Travel & Training	807	1,895	0	1,000	1,000	1,000	1,895
Audit Fees	11,373	12,000	0	12,000	12,000	12,000	12,000
General Insurance	13,200	11,400	4,056	7,344	11,400	11,400	11,400
Other Expenses	47	99	0	0	100	100	100
<b>Total</b>	<b>245,568</b>	<b>250,246</b>	<b>107,475</b>	<b>137,901</b>	<b>245,377</b>	<b>245,377</b>	<b>252,977</b>
Authorized Positions	3	3			3	3	3

Administrative Activities

To supervise and coordinate all planning activities including: CDBG applications, neighborhood plans, all necessary meetings, hearings and workshops.

To coordinate all administrative support activities including: processing payment documents, contract documents, and monitor projects.

To improve approved rehabilitation home quality by preparing in depth work write ups to identify the specific scope and exact location of each item to be repaired together with cost estimates with specify quantity and quality of material.

To upgrade quality of home rehabilitation's by daily inspections of work in progress.

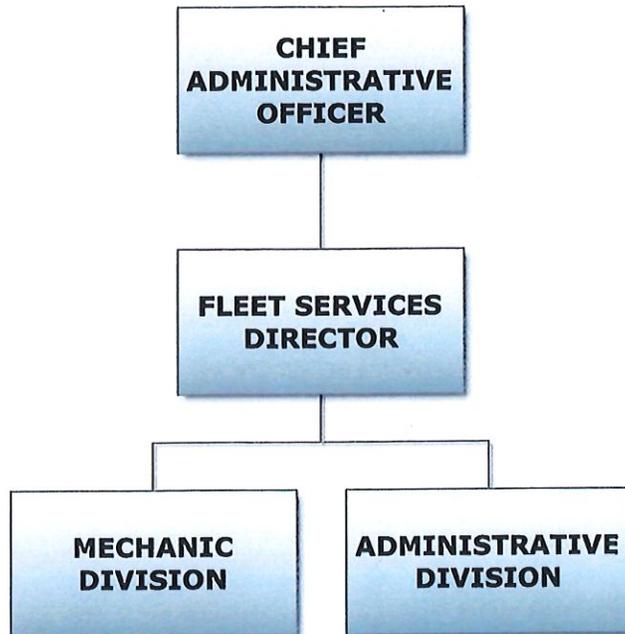
To establish a tracking system to insure rehabilitation work is completed on time.

To develop a sound and viable Community Development program through citizen input and proper planning.

To seek and apply for other funding sources to further neighborhood improvement, community and economic development.



## **FLEET SERVICES DEPARTMENT**



General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>FLEET SERVICES-10</b>						
Salaries	\$ 596,423	642,000	271,712	358,586	630,298	630,298
Overtime	34,231	30,000	17,150	12,850	30,000	30,000
Part-time	14,466	40,000	12,500	27,500	40,000	40,000
Tool Allowance	880	1,500	360	1,140	1,500	1,500
FICA and Medicare Insurance	47,989	54,583	24,171	24,171	48,343	53,688
Retirement	81,872	89,880	43,098	46,782	89,880	97,696
Group Insurance	119,879	138,089	66,898	71,191	138,089	138,089
Unemployment	0	1,895	0	0	0	1,895
General Office Supplies	1,361	1,137	745	745	1,491	1,137
Postage	31	379	0	200	200	379
General Operating Supplies	14,792	14,216	5,334	5,334	10,668	14,216
Fuel & Oil	13,206	14,216	7,004	7,004	14,008	14,216
Cleaning Supplies	0	0	0	0	0	0
First Aid Supplies	10	284	0	0	0	284
Uniforms	4,412	8,529	1,675	1,675	3,351	8,529
Electricity	57,900	42,647	16,091	16,091	32,182	42,647
Natural Gas	9,789	11,373	8,203	8,203	16,405	11,373
Water & Sewer	14,863	4,739	2,689	2,689	5,378	4,739
Communications/Telephone	3,986	3,127	2,209	2,209	4,418	3,127
Mobile Phones	2,456	1,895	844	844	1,688	1,895
Other Communications	0	569	0	300	300	569
Wireless Laptops	480	569	280	280	560	569
Equipment Rental	801	1,327	326	326	651	1,327
Computer Software	10,982	9,477	11,069	0	11,069	9,477
Building Maintenance	7,418	8,529	2,367	2,367	4,734	8,529
Equipment Maintenance	2,918	3,791	2,214	2,214	4,427	3,791
Vehicle Maintenance	12,729	12,320	10,497	10,497	20,993	12,320
Towing Charges	0	237	0	0	0	237
Travel & Training	2,132	2,369	0	3,000	3,000	2,369
Consultant Fees	0	0	0	0	0	0
General Insurance	38,200	32,800	12,202	20,598	32,800	32,800
Garage Default	(1,352)	4,739	(9,993)	14,468	4,475	1,000
Other Expenses	79	948	0	0	0	948
<b>Total</b>	\$ 1,092,935	1,178,164	509,645	641,264	1,150,908	1,169,644

Authorized Positions

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Administrative Activities

To service, or secure services for all vehicles and equipment in need of repair.

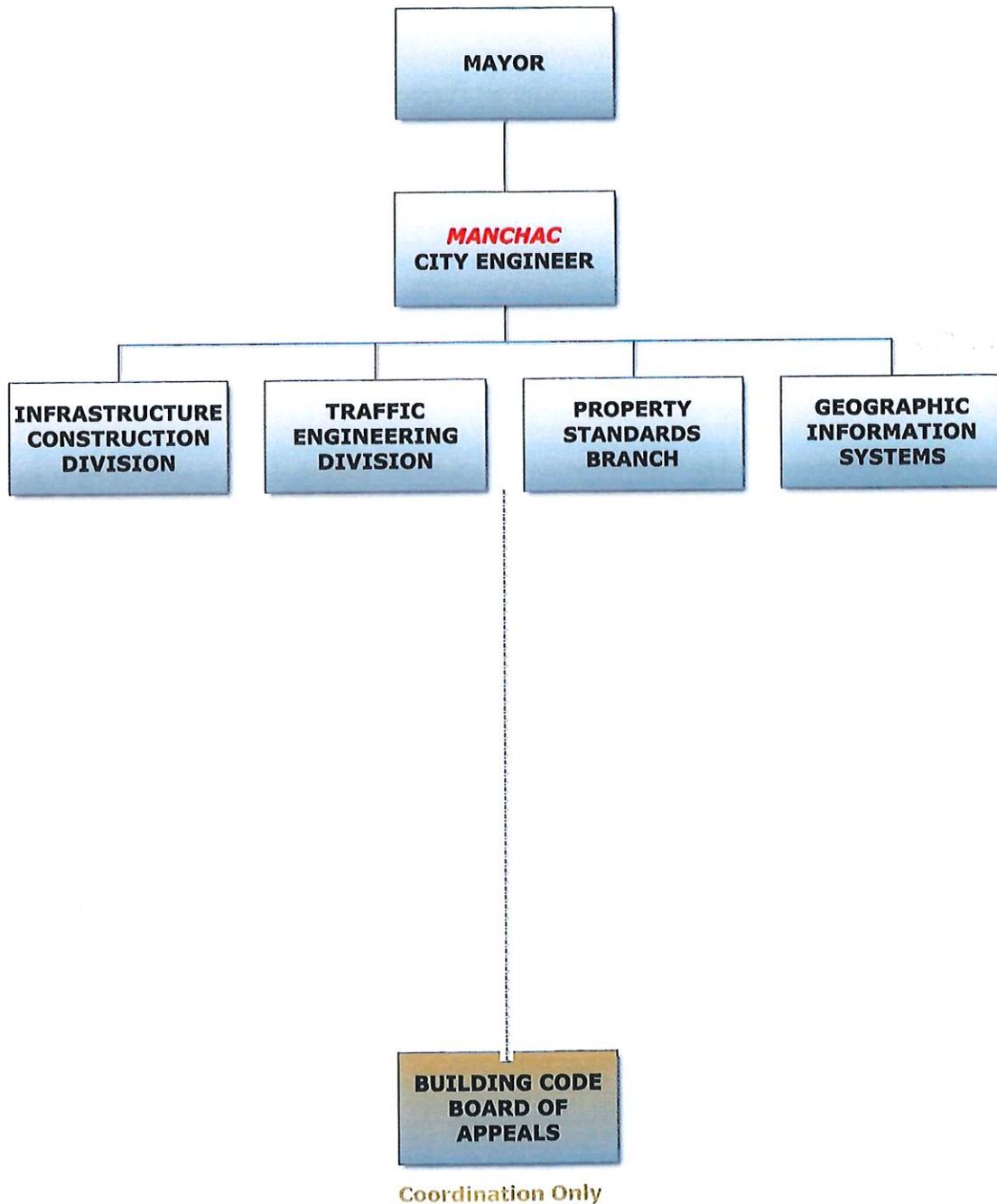
To provide emergency road service.

To provide fueling service for all City vehicles.

To decrease the frequency of repairs per vehicle.



## ENGINEERING DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>ENGINEERING-15</b>						
Salaries	\$ 535,716	526,632	243,019	184,378	427,398	427,398
Overtime	0	0	42	0	42	0
FICA and Medicare Insurance	39,908	40,287	19,659	13,037	32,696	32,696
Retirement	73,608	73,728	36,858	36,870	73,728	66,247
Group Insurance	69,409	72,334	43,776	28,558	72,334	72,334
Unemployment	6,195	1,500	0	0	0	1,500
General Office Supplies	1,916	1,500	895	895	1,790	2,500
Computer Supplies	336	500	308	308	616	500
Printing	2,320	2,275	866	1,000	1,866	3,000
Postage	15,709	9,000	6,424	6,424	12,848	13,000
Books & Periodicals	0	95	0	0	0	95
Memberships/Subscriptions	100	200	0	200	200	200
General Operating Supplies	4,992	4,000	2,723	2,723	5,447	4,000
Uniforms	951	1,900	548	548	1,095	2,000
Fuel & Oil	3,482	5,000	1,434	1,434	2,868	4,000
Communications/Telephone	761	730	394	394	788	730
Mobile Phones	4,371	4,500	2,008	2,008	4,016	4,500
Other Communications	0	200	0	0	0	0
Wireless Comm (laptops)	83	0	0	0	0	200
Legal Notices	48,880	32,000	13,464	13,464	26,928	40,000
Equipment Rental	11,376	13,000	4,550	4,550	9,101	13,000
Computer Software	30,961	30,000	30,001	30,001	60,002	35,000
Equipment Maintenance	13	100	0	0	0	100
Vehicle Maintenance	4,043	4,000	653	653	1,307	6,500
Towing Charges	4,734	4,000	1,000	1,000	2,000	5,000
Contract Mowing Charges	188,602	120,000	41,290	41,290	82,580	190,000
Travel & Training	1,313	2,500	25	25	49	1,000
Consultant Fees	18,334	28,000	1,400	76,400	77,800	178,000
Lab Tests	19,937	20,000	15,735	15,735	31,470	20,000
Recording Fees	105	20,000	0	4,000	4,000	20,000
General Insurance	43,700	37,500	13,379	24,121	37,500	37,500
Other Expenses	14,809	10,001	4,198	4,198	8,397	10,000
<b>Total</b>	\$ 1,146,665	1,065,482	484,649	494,214	978,863	1,190,999

Authorized Positions

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Administrative Activities

To ensure quality control in the construction of streets and storm drainage systems and to design streets and storm drainage systems which will alleviate flooding of homes and property.

To prepare quantity/cost estimates, prepare plans and specifications, and monitor projects and construction for capital improvement projects.

To prepare legal descriptions and maps for annexation, land acquisitions, street dedications and closures.

To make certain that all contractors working within the City limits adhere to all specifications required by city ordinances.

General Fund  
Budget Worksheet  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b><u>TRAFFIC ENGINEERING-16</u></b>						
Salaries	\$ 241,833	202,982	78,983	129,726	208,709	208,709
Overtime	4,977	4,500	883	3,617	4,500	4,500
Certification Incentive Pay	7,200	12,000	3,600	3,600	7,200	12,000
FICA and Medicare Insurance	18,717	17,230	6,650	10,578	17,228	17,228
Retirement	35,015	29,223	12,562	16,661	29,223	32,350
Group Insurance	49,750	43,552	21,665	21,887	43,552	43,552
Unemployment	0	474	0	0	0	474
General Office Supplies	644	1,422	35	35	70	1,422
Printing	0	142	0	0	0	142
Postage	148	190	2	2	4	190
Books & Periodicals	0	284	0	0	0	284
Membership/Subscriptions	0	663	340	340	680	663
General Operating Supplies	5,060	5,686	1,824	1,824	3,648	5,686
Fuel & Oil	9,029	11,373	2,979	2,979	5,958	11,373
Electricity-Traffic Signals	24,817	18,954	10,239	10,239	20,479	18,954
Electricity-Street lights	624,915	473,856	249,641	249,641	499,283	473,856
Electricity	7,838	5,686	2,719	2,719	5,438	5,686
Natural Gas	644	948	476	476	951	948
Water & Sewer	881	948	270	270	541	948
Communications/Telephone	5,783	5,307	3,186	3,186	6,372	5,307
Mobile Phone Service	2,019	1,895	690	690	1,381	1,895
Computer Software	4,033	3,791	0	4,000	4,000	3,791
Other Communications	0	0	0	0	0	0
Wireless (Laptops)	1,921	948	800	800	1,600	948
Equipment Rental	0	584	0	0	0	584
Traffic Signal Maintenance	35,683	5,760	3,979	3,979	7,958	35,000
Street Light Maintenance	44,063	15,386	2,128	2,128	4,256	45,000
Street Sign Maintenance	22,492	28,431	1,461	1,461	2,922	30,000
Guard Rail Maintenance	9,148	11,373	0	0	0	11,373
Pavement Marking Maintenance	16,041	85,294	12,078	48,197	60,275	85,294
Building Maintenance	635	948	90	90	180	948
Equipment Maintenance	1,098	1,422	177	177	355	1,422
Vehicle Maintenance	8,010	11,373	2,540	2,540	5,081	11,373
Travel & Training	2,514	6,634	80	80	160	1,000
Consultant Fees	0	187,000	50,833	50,833	101,666	250,000
General Insurance	21,900	18,800	64,643	(45,843)	18,800	18,800
Other Expenses	284	1,422	0	0	0	1,422
<b>Total</b>	<b>\$ 1,207,091</b>	<b>1,216,481</b>	<b>533,555</b>	<b>526,914</b>	<b>1,062,469</b>	<b>1,343,122</b>

Authorized Positions 8 8 6

Administrative Activities

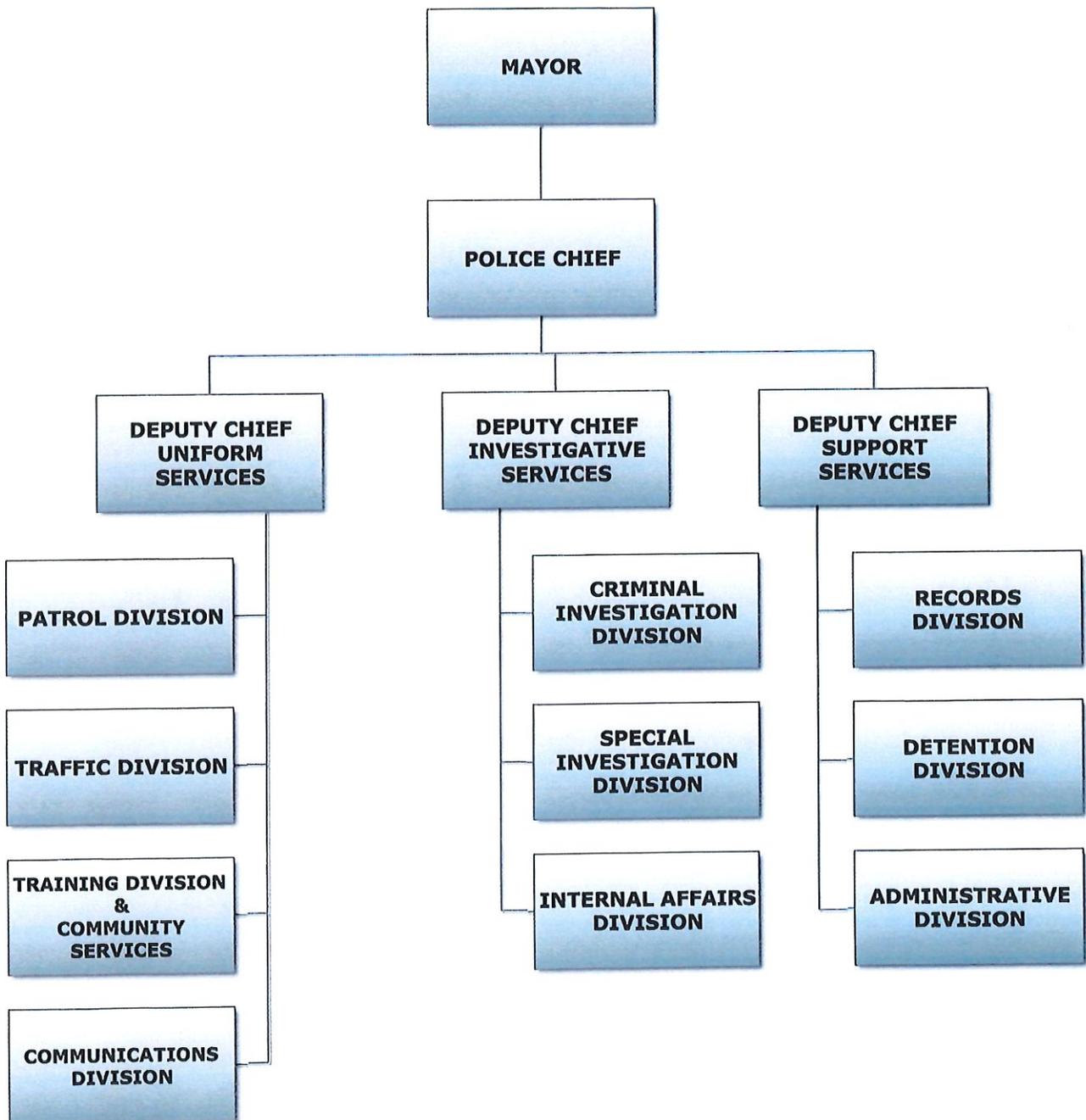
To install and maintain all regulatory, warning and informational signs within the City's jurisdiction.

To maintain and operate all traffic signals in accordance with State and Federal Highway Standards.

To maintain and repair all roadway lighting systems, pavement markings, guardrails and safety barriers within the City's jurisdiction.



# POLICE DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b><u>POLICE DEPARTMENT-20</u></b>						
Salaries	\$ 10,162,809	10,643,026	4,711,571	5,943,132	10,654,703	10,654,703
Overtime	397,304	450,000	160,486	289,514	450,000	450,000
Part-time	22,832	46,592	11,280	35,312	46,592	46,592
Holiday Pay	0	0	0	0	0	0
Uniform Allowance	44,964	50,000	24,990	25,010	50,000	50,000
Other Additional Pay	142,375	139,400	72,400	67,000	139,400	139,400
Part Time Civil Service Secretary	577	0	0	0	0	0
State Supplemental Pay	933,811	1,002,000	465,217	536,783	1,002,000	1,002,000
Salary Reimbursement	(12,835)	(25,000)	(5,450)	(5,450)	(10,900)	(25,000)
FICA and Medicare Insurance	186,359	221,235	94,766	126,469	221,235	221,235
Hazardous Duty Pay	9,500	32,400	6,400	6,400	12,800	32,400
Retirement	3,268,269	3,856,541	1,656,488	2,200,053	3,856,541	3,856,541
Group Insurance	1,673,598	1,791,009	936,876	936,876	1,873,753	1,855,015
Unemployment	1,382	4,739	0	0	0	4,739
General Office Supplies	6,842	8,274	2,836	2,836	5,672	8,274
Computer Supplies	528	1,500	369	369	738	1,500
Printing	2,365	5,686	1,501	1,501	3,002	5,686
Postage	10,403	9,477	4,615	4,615	9,229	9,477
Credit Card Fees	5,102	3,500	1,240	1,240	2,481	3,500
Books/Periodicals	984	4,265	1,250	1,250	2,500	4,265
Memberships/Subscriptions	2,619	3,317	1,160	1,160	2,320	3,317
General Operating Supplies	29,961	47,386	11,486	11,486	22,972	47,386
Ammunition/Firearms/Equip.Repairs	46,014	47,386	43,186	43,186	86,373	47,386
Fuel & Oil	448,604	330,000	182,075	182,075	364,151	365,000
Uniforms	80,382	89,000	29,609	29,609	59,219	89,000
Jail Food	33,533	37,909	8,410	8,410	16,820	37,909
Jail Medical	4,103	9,477	2,547	2,547	5,094	9,477
Jail Operating Supplies	25,141	28,431	10,553	10,553	21,106	28,431
Jail - Contract Security	10,536	9,477	935	935	1,870	9,477
Water & Sewer	2,854	3,791	2,084	2,084	4,168	3,791
Electricity	110,046	98,987	34,537	34,537	69,075	98,987
Natural Gas	9,548	7,582	2,790	2,790	5,579	7,582
Communications/Telephone	79,106	77,317	42,225	42,225	84,450	84,450
Mobile Phones	19,570	11,373	10,029	10,029	20,058	11,373
Other Communications	144,827	170,588	142,066	28,522	170,588	170,588
Wireless Communications	91,666	69,183	48,188	48,188	96,376	150,000

<u>POLICE DEPARTMENT-20</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Employment Physicals	12,273	18,954	5,268	5,268	5,268	10,536	18,954
Vaccinations Hepatitis "B"	285	948	786	786	786	1,572	948
Equipment Rental	45,928	42,647	21,377	21,377	21,377	42,754	48,647
Software Maintenance	134,320	212,420	52,409	52,409	71,077	123,486	215,000
Other Equipment Maintenance Contracts	24,913	198,437	17,036	17,036	29,724	46,760	198,437
Legal Notices	924	1,422	901	901	901	1,802	1,422
Computer System	40,278	40,278	20,139	20,139	20,139	40,278	40,278
Building Repair and Maintenance	98,204	85,556	42,966	42,966	67,966	110,932	110,000
Equipment Repair and Maintenance	12,580	9,477	2,926	2,926	2,926	5,852	9,477
Vehicle Maintenance	278,191	208,497	149,479	149,479	149,479	298,957	280,000
Travel & Training	64,539	71,078	13,754	13,754	13,754	27,508	71,078
Consultant Fees	6,926	18,477	3,000	3,000	3,000	6,000	18,477
Coroners Fees	165,336	154,000	82,626	82,626	82,626	165,252	165,000
Contract Garbage Pickup	3,930	3,980	1,921	1,921	1,921	3,843	3,980
General Insurance	816,400	698,300	283,223	283,223	415,077	698,300	698,300
Community Relations	0	2,500	0	0	0	0	2,500
Other Expenses	2,304	4,739	1,371	1,371	1,371	2,743	4,739
Confidential Informant Money	9,260	15,477	9,089	9,089	11,089	20,178	15,477
K-9 Expenses	3,406	5,000	0	0	0	0	0
Wrecker Services	1,176	3,791	799	799	799	1,599	3,791
Grant Reimbursement	(88,944)	(100,000)	(55,522)	(55,522)	(30,000)	(85,522)	(100,000)
<b>Total</b>	<b>\$ 19,627,909</b>	<b>20,981,826</b>	<b>9,372,263</b>	<b>9,372,263</b>	<b>11,500,527</b>	<b>20,872,790</b>	<b>21,290,986</b>
Authorized Positions	197	207				207	207

Administrative Activities

To protect life and property and preserve peace.

To prevent criminal activity.

To expedite the efficient flow of vehicular traffic.

To gain continued public support for the Police Department.

To respond to demands for investigative service and to dispose of the demand as soon as possible.

To investigate criminal activity by juveniles and adult offenders and apprehend responsible persons.

To effect an improved clearance rate of reported crimes.

To coordinate investigative activities of local, state and federal agencies.

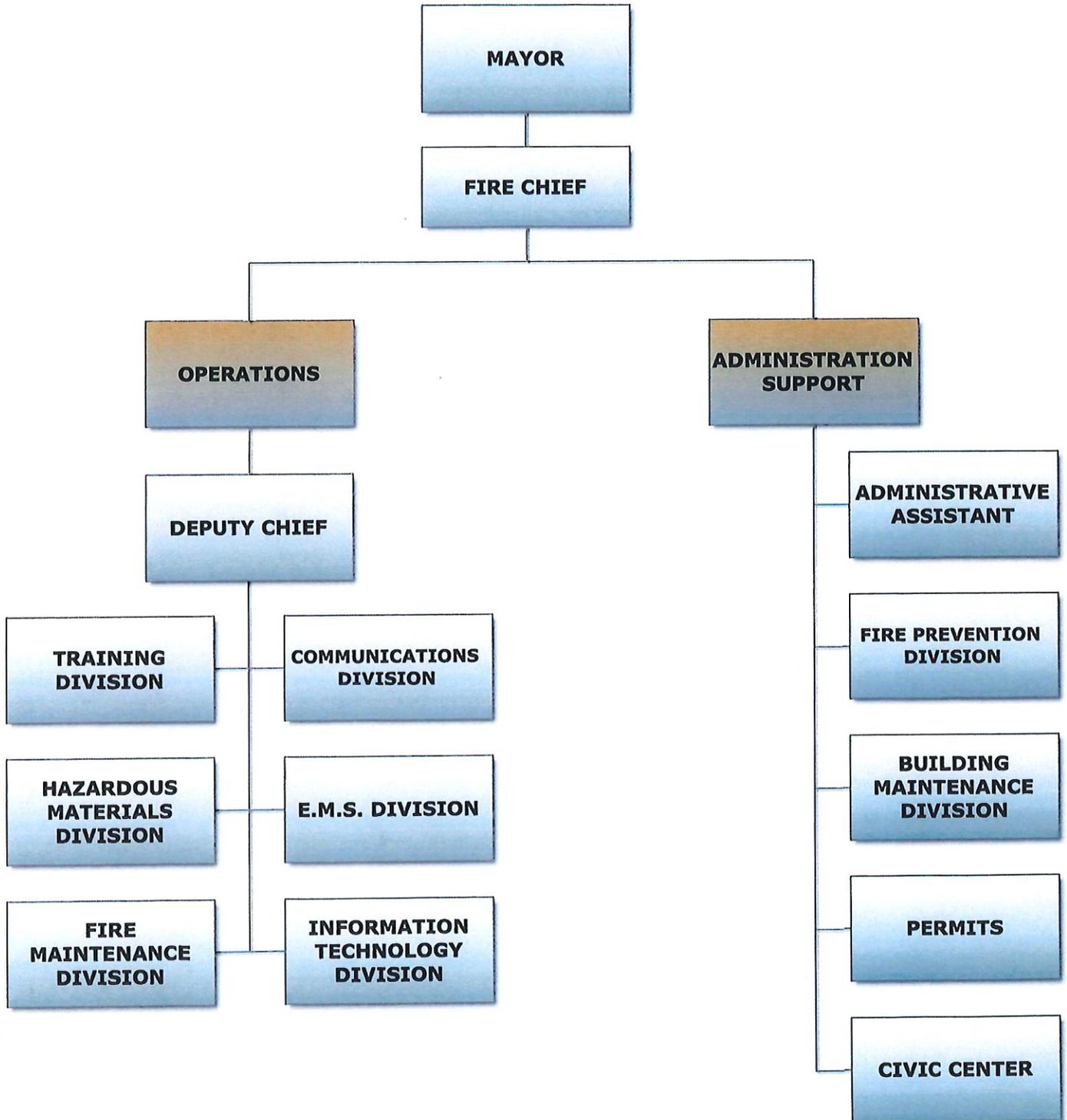
To maintain and efficiently operate the communications, training, records, identification and incarceration facilities of the Police Department.

To have a safe/ sanitary confinement facility to house all incarcerated persons.

To receive, prepare, maintain and coordinate all reports and records necessary for utilization by the Police Department and other agencies.



# FIRE DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b><u>FIRE DEPARTMENT-21</u></b>						
Salaries	\$ 8,125,113	8,387,622	3,807,725	3,807,725	7,615,450	8,420,381
Out of Class pay	97,533	107,522	42,023	42,023	84,046	107,522
Part Time	0	0	2,808	2,808	5,615	5,475
Holiday Pay	146,091	175,200	91,428	91,428	182,857	178,850
Overtime - Premium Hours	122,544	124,830	65,132	65,132	130,264	128,480
Regular Overtime - 24 Hours Shift	198,866	163,885	33,491	33,491	66,982	163,885
Part Time Civil Service Secretary	421	5,475	0	0	0	0
Specialized Training Pay	77,891	84,096	39,420	39,420	78,840	80,592
FICA and Medicare Insurance	139,232	145,228	69,211	69,211	138,422	148,239
State Supplemental Pay	764,737	797,160	377,364	377,364	754,728	797,160
Unemployment	0	13,505	177	177	354	13,505
Retirement	2,440,118	2,788,087	1,257,355	1,257,355	2,514,710	3,042,651
Group Insurance	1,284,232	1,636,229	722,951	722,951	1,445,902	1,636,229
General Office Supplies	5,286	5,402	2,407	2,407	4,814	6,935
Computer Supplies	2,063	2,106	1,718	1,718	3,436	3,650
Printing	440	3,577	1,083	1,083	2,165	3,577
Postage	1,757	2,457	552	552	1,104	2,555
Books/Periodicals	2,876	5,293	914	914	1,828	5,840
Memberships/Subscriptions	4,096	5,968	3,115	3,115	6,229	6,205
General Operating Supplies	54,181	59,130	23,536	23,536	47,073	59,130
First Aid Supplies	8	0	0	0	0	0
Fuel & Oil	231,172	131,400	43,220	43,220	86,441	131,400
Uniforms	75,814	81,030	29,333	29,333	58,666	81,030
Laundrying/Cleaning	3,455	5,621	5,588	5,588	11,175	7,300
Film & Batteries	0	0	0	0	0	0
Electricity	160,114	135,050	56,081	56,081	112,162	138,700
Natural Natural Gas	20,070	20,440	11,836	11,836	23,672	21,900
Water & Sewer	30,480	28,470	12,427	12,427	24,854	29,200
Communications/Telephone	52,636	55,520	31,123	31,123	62,246	55,520
Mobile Phones	14,621	16,425	7,711	7,711	15,422	18,250
Other Communications	37,942	56,940	34,486	34,486	68,973	58,400
Wireless ( Laptops)	26,122	29,200	14,221	14,221	28,441	29,930
Physicals/Vaccinations	17,569	19,345	690	690	1,379	19,345
Employee Health Services	4,907	13,505	0	0	0	13,505
Legal Notices	941	1,700	326	326	652	1,700

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>FIRE DEPARTMENT-21</b>						
Equipment Rental	\$ 75,295	80,000	37,355	37,355	74,709	80,000
Administration-Computer Charges	42,548	42,458	21,229	21,229	42,458	42,458
Building Repair and Maintenance	54,245	64,240	35,393	35,393	70,786	65,700
Equipment Maintenance	35,728	43,070	11,859	11,859	23,719	45,990
Vehicle Maintenance	138,845	127,750	58,731	58,731	117,462	131,400
Travel & Training	84,232	78,840	5,658	5,658	11,317	78,840
Consultant fees	5,500	6,000	3,000	3,000	6,000	6,000
General Insurance	544,000	465,200	274,337	190,863	465,200	465,200
Other Expenses	820	6,080	0	0	0	6,080
<b>Total</b>	<b>\$ 15,124,541</b>	<b>16,021,056</b>	<b>7,237,013</b>	<b>7,153,539</b>	<b>14,390,552</b>	<b>16,338,709</b>
Authorized Positions	194	206			206	206

**FIRE DEPARTMENT**

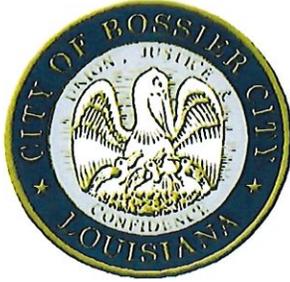
To protect life and property against fires and other life threatening situations for the citizens of Bossier City.

To provide emergency ambulance service.

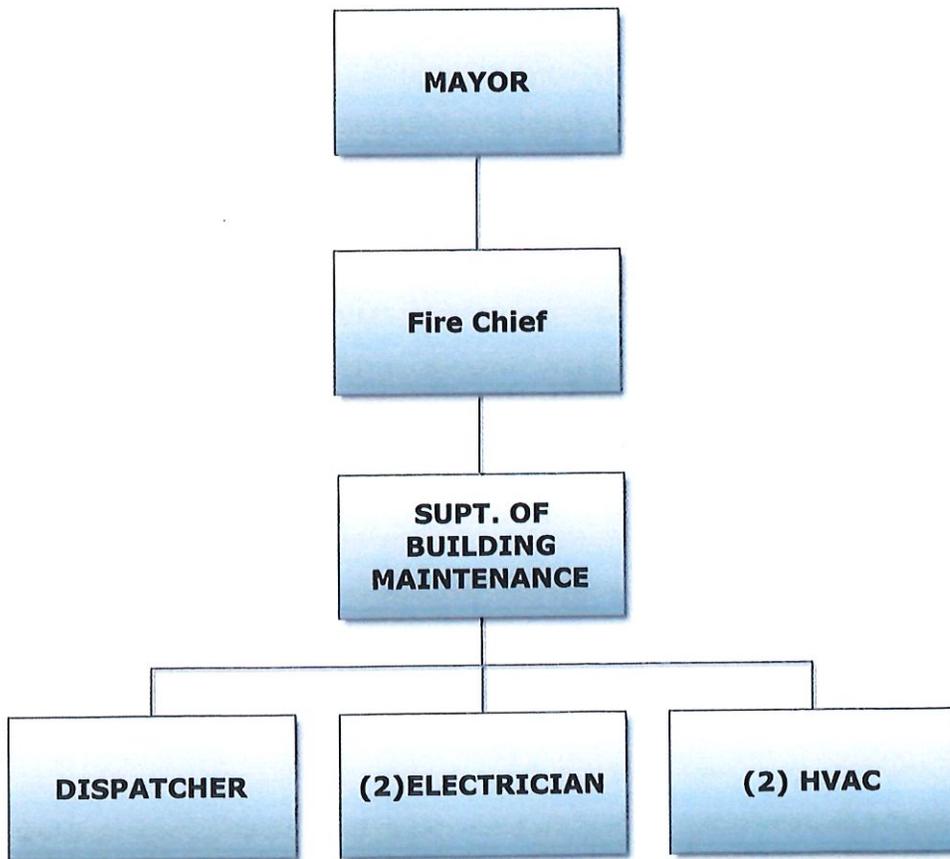
To provide effective, efficient management of the Bossier City Fire Department.

To assure rapid response to fires by maintaining a system to accurately locate streets, hydrants, hospitals, schools and other facilities.

To maintain correct written records on all fire related incidents.



## BUILDING MAINTENANCE DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual <u>YTD 6/30/20</u>	Remainder <u>of 2020</u>	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b><u>MUNICIPAL BUILDING-11</u></b>						
Salaries	\$ 305,265	305,185	140,854	164,331	305,185	305,185
Overtime	6,411	10,000	2,783	7,217	10,000	10,000
Part-time	0	0	0	0	0	0
FICA and Medicare Insurance	23,104	24,112	11,393	12,719	24,112	24,112
Retirement	41,380	42,726	21,363	21,363	42,726	47,304
Group Insurance	45,072	43,055	27,279	27,279	54,558	54,558
Unemployment	0	1,500	0	0	0	1,500
General Office Supplies	893	2,000	5	5	10	1,025
Computer Supplies	0	190	0	0	0	100
Postage	26	35	1	1	1	35
General Operating Supplies	12,277	18,000	4,855	4,855	9,710	12,000
Fuel & Oil	29,360	17,000	9,601	9,601	19,202	20,000
First Aid Supplies	125	250	0	0	0	250
Uniforms	1,569	2,000	200	200	400	2,000
Electricity	325,058	325,000	114,856	210,144	325,000	325,000
Natural Gas	13,995	25,000	3,624	3,624	7,249	14,000
Water & Sewer	67,660	85,000	28,517	28,517	57,034	70,000
Mobile Phone	3,484	13,000	7,209	7,209	14,418	3,500
Communications/Telephone	14,898	10,000	1,730	1,730	3,460	14,000
Other Communications	6,022	10,000	6,022	6,022	12,043	6,000
Wireless Laptops	480	480	200	200	400	480
Equipment Rental	5,816	1,000	2,872	2,872	5,743	6,000
Building Maintenance	799,905	1,004,455	421,850	370,150	792,000	910,000
Equipment Repair and Maintenance	21,126	15,000	13,487	13,487	26,974	22,000
Vehicle Maintenance	21,717	20,000	4,387	4,387	8,774	17,000
Travel-Educational	102	2,000	0	0	0	500
General Insurance	51,300	44,000	16,264	27,736	44,000	44,000
Other Expenses	433	1,000	0	0	0	500
<b>Total</b>	<b>\$ 1,797,479</b>	<b>2,021,988</b>	<b>839,351</b>	<b>923,648</b>	<b>1,762,998</b>	<b>1,911,048</b>

Authorized Positions

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**Administrative Activities**

To provide plumbing, roofing, carpentry, electrical, air conditioning and heating, painting and equipment repair.

To protect the capital investment in City buildings.

To prevent emergencies causing down time in buildings, through preventive maintenance.

To maintain a high level of appearance for City buildings.

General Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>PERMITS &amp; INSPECTIONS-17</b>						
Salaries	\$ 494,254	515,623	214,765	297,999	512,765	512,765
Certification Incentive Pay	11,400	0	4,700	4,700	9,400	0
Overtime	0	5,000	502	4,498	5,000	5,000
Part-time	0	0	0	0	0	0
FICA and Medicare Insurance	36,939	39,828	17,641	21,968	39,609	39,609
Retirement	70,014	72,187	33,054	39,133	72,187	79,479
Group Insurance	89,572	96,098	44,731	44,731	89,463	89,463
Unemployment	0	4,739	0	0	0	4,739
General Office Supplies	1,272	2,559	652	652	1,303	2,559
Computer Supplies	0	0	0	0	0	0
Printing	714	2,843	69	69	138	2,843
Postage	2,453	1,895	227	227	454	1,895
Books/Periodicals	704	1,422	0	0	0	1,422
Memberships/Subscriptions	1,150	616	0	500	500	616
Credit Card Fees	10,344	7,582	2,784	2,784	5,568	7,582
General Operating Supplies	2,803	2,843	111	111	221	2,843
Uniforms	2,918	6,029	1,160	1,160	2,320	6,029
Fuel & Oil	15,068	14,216	5,446	5,446	10,893	14,216
Communications/Telephone	2,940	2,369	1,631	1,631	3,261	2,369
Mobile Phone Service	5,069	6,160	2,793	2,793	5,585	6,160
Other Communications	0	0	0	0	0	0
Wireless Communications	3,842	3,791	1,801	1,801	3,602	3,791
Equipment Rental	1,846	1,895	888	888	1,777	1,895
Equipment Maintenance	774	1,895	774	774	1,548	1,895
Vehicle Maintenance	4,651	6,160	1,432	1,432	2,865	6,160
Towing Charges	0	0	0	0	0	0
Contract Mowing	0	0	0	0	0	0
Computer Software Maintenance	17,429	16,111	20,264	0	20,264	16,111
Travel & Training	4,645	6,634	3,045	3,045	6,090	9,600
Consultant Fees	0	0	0	0	0	0
Recording Fees	0	0	0	0	0	0
General Insurance	45,900	39,300	72,602	(33,302)	39,300	39,300
Other Expenses	0	500	0	0	0	500
<b>Total</b>	\$ 826,698	858,295	431,072	403,040	834,112	858,840

Authorized Positions

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Administrative Activities

To issue permits for construction within the city limits or for any projects that tie into City water or sewage.

To inspect all construction work for compliance with applicable codes.

To ensure that permits taken by subcontractors are equal to the amount deducted from the building permit by the general contractor.

To collect and maintain accurate records of fees for permits issued, and other monies received for services provided.

**EMERGENCY MEDICAL SERVICES-610  
BUDGET WORKSHEET  
2021**

**REVENUES**

<u>EMERGENCY MEDICAL SERV-610</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Out of Town Fees	\$ 3,111,878	3,959,652		2,368,447	2,368,447	4,736,893	4,247,143
Ambulance Fees	3,222,787	3,390,651		1,290,854	1,290,854	2,581,707	3,250,000
Other Income	1,569,217	0		611,835	407,890	1,019,725	0
Penalties	77,382	80,000		20,126	20,126	40,252	80,000
State Supplemental Pay	282,848	294,840		139,573	139,573	279,146	295,000
Interest Earned	11,077	4,000		604	604	1,207	4,000
<b>Total Revenues</b>	<b>\$ 8,275,189</b>	<b>7,729,143</b>		<b>4,431,438</b>	<b>4,227,493</b>	<b>8,658,931</b>	<b>7,876,143</b>

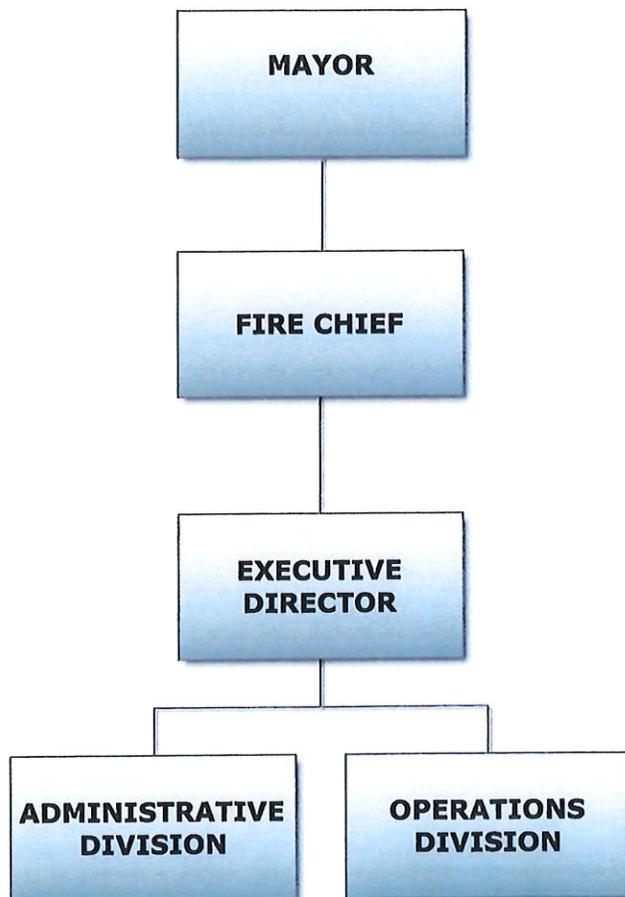
**EXPENSES**

Salaries	\$ 3,005,179	3,102,271		1,270,122	1,832,149	3,102,271	3,114,387
Out of Class pay	36,074	39,768		15,543	24,225	39,768	39,768
Overtime - Premium Hours	45,325	46,170		24,090	22,080	46,170	47,520
Holiday Pay	54,034	64,800		33,816	30,984	64,800	66,150
Part Time	0	2,250		1,038	1,212	2,250	2,250
Regular Overtime - 24 Hours Shift	61,554	60,615		12,387	48,228	60,615	60,615
Part Time Civil Service Secretary	156	2,025		0	0	0	2,025
Specialized Training Pay	28,809	31,104		14,580	16,524	31,104	29,808
Emergency Med Tech Pay	549,955	606,600		274,450	332,150	606,600	583,200
FICA and Medicare Insurance	51,497	53,715		25,599	28,116	53,715	54,828
State Supplemental Pay	282,848	294,840		139,573	155,267	294,840	294,840
Unemployment	0	4,995		0	0	0	4,995
Retirement	902,509	1,031,210		465,049	566,161	1,031,210	1,125,364
Group Insurance	474,990	605,181		267,393	267,393	534,786	605,182
Vacation Accrual	(8,811)	6,000		0	6,000	6,000	6,000
Net Pension Expense	369,368	0		0	0	0	0
General Office Supplies	0	1,998		0	0	0	2,565
Computer Supplies	21	779		0	0	0	1,350
Printing	(2,193)	1,323		(1,096)	(1,096)	(2,191)	1,323
Postage	92	909		142	142	284	945
Books/Periodicals	2,134	1,958		0	0	0	2,160
Memberships/Subscriptions	2,020	2,208		180	180	360	2,295
General Operating Supplies	4,174	21,870		980	980	1,960	21,870
Fuel & Oil	39,269	48,600		18,646	18,646	37,292	48,600

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>EMERGENCY MEDICAL SERV-610</b>						
First Aid Supplies	178,598	221,000	78,602	78,602	157,205	236,000
Uniforms	28,041	29,970	10,849	10,849	21,699	29,970
Laundrying/Cleaning	0	2,079	0	0	0	2,700
Electricity	59,220	49,950	20,742	20,742	41,485	51,300
Natural Gas	7,423	7,560	4,378	4,378	8,755	8,100
Water & Sewer	11,273	10,530	4,596	4,596	9,193	10,800
Communications/Telephone	19,468	19,980	11,511	11,511	23,022	20,385
Mobile Phone Service	5,408	6,075	5,496	5,496	10,992	6,750
Wireless Comm	9,810	10,800	5,260	5,260	10,519	11,070
Other Communications	13,885	21,060	12,755	12,755	25,510	21,600
Physicals/Vaccinations	6,498	7,155	1,919	1,919	3,838	7,155
Employee Health Services	1,815	4,995	544	544	1,088	4,995
Computer Software Maintenance contracts	66,713	115,000	15,865	50,000	65,865	115,000
General Administrative Charges	37,000	37,000	18,500	18,500	37,000	37,000
Administration Computer Charges	17,000	17,000	10,250	10,250	20,500	17,000
Garbage pick up *medical waste)	4,629	8,000	2,308	2,308	4,616	8,000
Building Repair and Maintenance	0	23,760	0	0	0	24,300
Equipment Maintenance	7,275	15,930	250	250	500	17,010
Vehicle Maintenance	51,354	47,250	21,668	21,668	43,336	48,600
Travel & Training	27,283	29,160	7,435	7,435	14,869	29,160
Consultant Fees	2,340	0	900	900	1,800	0
Billing Services	106,588	272,900	54,162	54,162	108,324	310,408
General Insurance	190,800	190,800	66,780	124,020	190,800	190,800
Bad Debt	672,359	550,000	417,206	417,206	834,411	550,000
<b>Total Expenses</b>	<b>\$ 7,423,783</b>	<b>7,729,143</b>	<b>3,334,468</b>	<b>4,212,693</b>	<b>7,547,161</b>	<b>7,876,143</b>
Estimated Net Income	851,406	0	1,096,970		1,111,770	0
<b>Fund Balance at Beginning of Year</b>	<b>(5,145,137)</b>	<b>(5,857,245)</b>	<b>(5,857,245)</b>		<b>(5,857,245)</b>	<b>(5,765,200)</b>
Transfer To Capital and Contingency	1,563,515	0	611,835		1,019,725	0
<b>Fund Balance at End of Year</b>	<b>\$ (5,857,245)</b>	<b>(5,857,245)</b>	<b>(5,372,110)</b>		<b>(5,765,200)</b>	<b>(5,765,200)</b>



## **CIVIC CENTER DEPARTMENT**



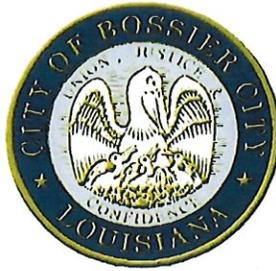
Civic Center-230  
Budget Worksheet  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b>CIVIC CENTER-230</b>						
Commercial Events	\$ 144,208	60,000	25,740	25,740	51,480	60,000
Non-Commercial Events	167,345	97,500	41,399	41,399	82,798	97,500
Conventions	0	0	0	0	0	0
Trade Shows	0	0	0	0	0	0
Non-Profit Events	0	0	(1,750)	0	(1,750)	0
Consumer Shows	0	0	0	0	0	0
Other Income	17,061	200	1,199	1,199	2,399	200
City Sponsored	927	500	1,510	1,510	3,020	500
Concessions	0	0	0	0	0	15,000
Interest Earned	<u>19,386</u>	<u>3,000</u>	<u>865</u>	<u>865</u>	<u>1,731</u>	<u>3,000</u>
<b>Total Revenues</b>	<b>\$ <u>348,928</u></b>	<b><u>161,200</u></b>	<b><u>68,964</u></b>	<b><u>70,714</u></b>	<b><u>139,678</u></b>	<b><u>176,200</u></b>
Salaries	\$ 183,336	98,000	46,781	48,653	95,434	95,434
Overtime	2,031	2,000	1,023	1,064	2,087	2,087
Part-time	3,759	3,000	1,292	3,708	5,000	5,000
FICA and Medicare Insurance	14,108	7,880	3,715	4,128	7,843	7,843
Retirement	24,785	13,720	7,077	7,715	14,792	14,792
Group Insurance	44,573	32,048	11,200	11,200	22,400	32,426
Unemployment	0	2,500	0	0	0	1,275
General Office Supplies	667	600	27	27	54	275
Computer Supplies	0	50	0	0	0	50
Postage	58	500	2	2	5	500
Credit Card Check Fees	2,108	1,500	47	47	93	400
Memberships/Subscriptions	-33	500	0	0	0	250
General Operating Supplies	11,957	10,000	4,240	4,240	8,480	8,650
Fuel & Oil	1,330	1,000	545	545	1,090	1,112
Uniforms	2,215	4,500	376	376	752	1,000
Concession Supplies	351	1,500	1,445	1,445	2,890	10,000
Electricity	142,011	120,000	44,484	44,484	88,968	90,747
Natural Gas	7,356	10,000	2,089	2,089	4,179	4,262
Water & Sewer	8,476	8,500	2,628	2,628	5,257	5,362
Communications/Telephone	6,405	6,000	3,532	3,532	7,064	7,205

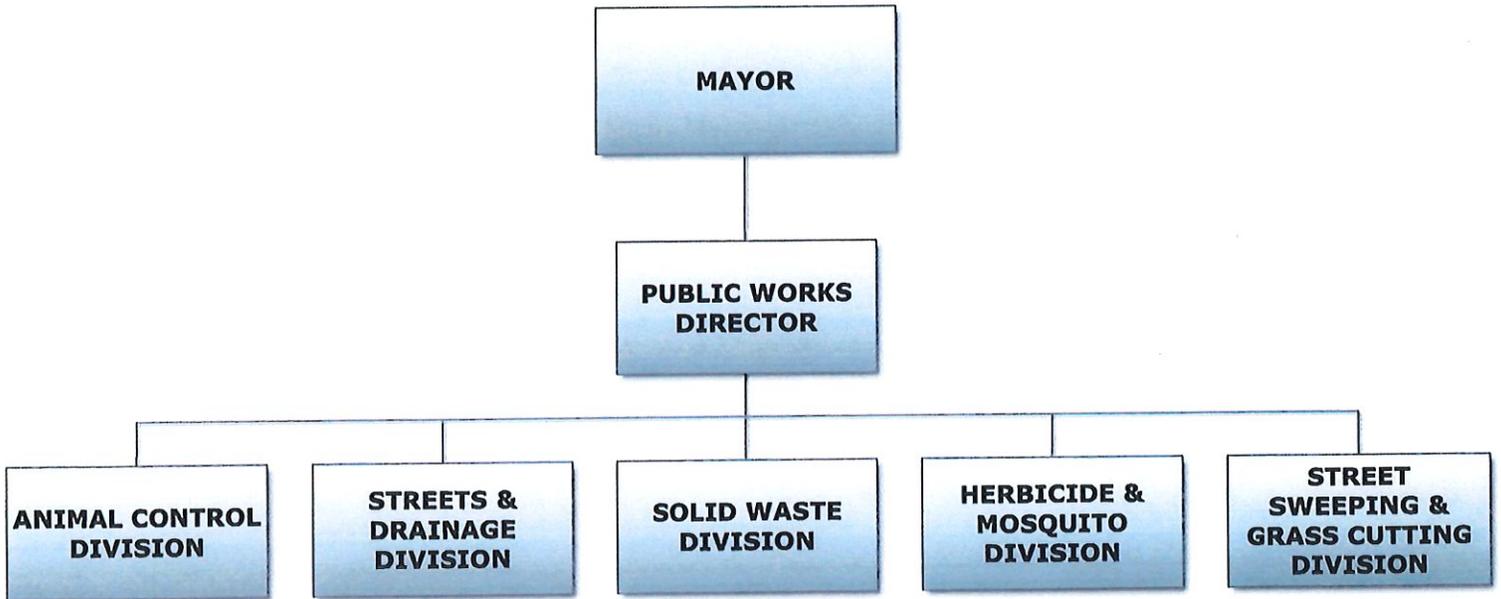
<u>CIVIC CENTER-230</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Mobile Phone Service	719	600	771	771	771	1,541	1,572
Other Communications Services	0	1,000	175	175	175	350	357
Advertising/Legal Notices	6,350	0	0	0	0	0	0
Administration Charges	19,000	19,000	9,500	9,500	9,500	19,000	19,000
Computer Software	186	1,300	0	0	1,300	1,300	500
Computer Charges	15,000	15,000	7,500	7,500	7,500	15,000	15,000
Equipment Rental	9,824	10,000	3,734	3,734	3,734	7,467	7,617
Building Maintenance	16,421	30,000	3,002	3,002	3,002	6,004	15,000
Equipment Maintenance	1,729	5,000	300	300	300	600	2,500
Vehicle Maintenance	1,668	500	50	50	50	99	101
Travel & Training	0	500	0	0	0	0	250
Professional Services	2,000	0	0	0	0	0	0
Contract Services	0	0	0	0	0	0	0
General Insurance	30,600	30,600	10,710	10,710	19,890	30,600	30,600
Other Equipment	0	1,000	0	0	1,000	1,000	0
Office Equipment	0	1,000	0	0	1,000	1,000	0
Building & Improvements	91,954	24,000	0	0	24,000	24,000	0
Other Expenses	0	500	0	0	0	0	500
<b>Total Expenditures</b>	<b>\$ 650,944</b>	<b>463,798</b>	<b>166,245</b>	<b>166,245</b>	<b>208,104</b>	<b>374,349</b>	<b>381,667</b>
Excess (Deficiency) of Revenues Over Expenditures	(302,017)	(302,598)	(97,281)	(97,281)	(137,390)	(234,672)	(205,467)
Operating Transfer In	400,000	309,550	9,550	9,550	309,550	300,000	300,000
<b>Fund Bal. at Beginning of Year</b>	<b>\$ 1,238,567</b>	<b>1,336,550</b>	<b>1,336,550</b>	<b>1,336,550</b>		<b>1,336,550</b>	<b>1,401,879</b>
<b>Fund Balance at End of Year</b>	<b>\$ 1,336,550</b>	<b>1,343,502</b>	<b>1,248,819</b>	<b>1,248,819</b>		<b>1,401,879</b>	<b>1,496,412</b>
Authorized Positions	6	3				3	3

Administrative Activities

To serve the local economy by attracting conventions, trade shows, exhibits, banquets, expositions consumer shows, public attractions, and other events determined to be in the City's best interest.  
To support the citizens of our City, educational institutions, and our business community.



## **PUBLIC WORKS DEPARTMENT**



General Fund  
Budget Worksheet  
2021

	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>2020</u>	<u>2021</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>Estimated</u>	<u>Budget</u>
<b><u>PUBLIC WORKS ADMINISTRATION -25</u></b>							
Salaries	169,969	171,133	78,407	92,727	171,133	172,317	
Overtime	17,774	15,000	12,772	2,228	15,000	15,000	
FICA and Medicare Insurance	14,043	14,239	7,498	6,741	14,239	14,330	
Retirement	22,935	23,959	11,978	11,981	23,959	26,709	
Group Insurance	28,090	31,856	16,213	15,643	31,856	31,856	
General Office Supplies	780	1,137	144	144	288	850	
Postage	127	190	51	51	101	190	
General Operating Supplies	1,205	1,422	988	988	1,976	1,422	
Fuel & Oil	3,243	5,600	1,652	1,652	3,304	5,600	
First Aid Supplies	0	25	0	0	0	25	
Electricity	10,294	7,100	3,926	3,926	7,852	11,000	
Natural Gas	644	1,000	476	476	951	1,000	
Water & Sewer	6,276	6,200	2,852	2,852	5,704	6,300	
Communications/Telephone	6,255	6,500	3,479	3,479	6,957	6,500	
Mobile Phones	1,865	1,220	1,116	1,116	2,233	1,900	
Other Communications	0	0	0	0	0	0	
Legal Notices	14	475	0	0	0	475	
Equipment Rental	1,481	1,500	611	611	1,222	1,500	
Computer Software Maintenance	0	2,500	0	2,000	2,000	2,500	
Building Maintenance	5,166	4,500	1,087	1,087	2,174	5,000	
Equip Maintenance	1,186	2,000	1,129	1,129	2,258	2,500	
Vehicle Maintenance	3,184	3,000	1,783	1,783	3,567	3,600	
Travel & Training	0	1,000	0	1,000	1,000	1,000	
General Insurance	16,400	14,100	5,220	8,880	14,100	14,100	
Other Expenses	0	500	0	0	0	500	
<b>Total</b>	<b>310,928</b>	<b>316,156</b>	<b>151,381</b>	<b>160,494</b>	<b>311,875</b>	<b>326,174</b>	
Authorized Positions	3	3	3	3	3	3	

**Administrative Activities**

This department is responsible for maintenance and cleaning of streets, sidewalks, alleys, ditches and storm drains. In addition the management of Animal Control, Solid Waste and Herbicide/Mosquito Control are assigned to this department.

General Fund  
Budget Worksheet  
2021

<u>STREET DIVISION-26</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Salaries	\$ 96,837	119,210	29,268	57,713	86,981	86,981	86,981
Overtime	1,636	7,500	593	6,907	7,500	7,500	7,500
Tool Allowance	0	0	0	0	0	0	0
FICA and Medicare Insurance	7,555	9,693	2,506	4,722	7,228	7,228	7,228
Retirement	13,434	16,689	4,450	12,239	16,689	16,689	13,482
Group Insurance	15,408	16,232	364	364	728	728	728
Unemployment	0	0	0	0	0	0	0
General Office Supplies	26	474	0	0	0	0	474
General Operating Supplies	10,695	20,850	1,070	1,070	2,140	2,140	17,500
Fuel & Oil	22,918	34,118	6,901	6,901	13,802	13,802	30,000
Chemicals	0	0	0	0	0	0	0
First Aid Supplies	29	284	108	108	217	217	275
Uniforms	266	1,185	78	78	157	157	1,185
Construction Materials	22,658	37,909	6,545	6,545	13,090	13,090	35,000
Electricity	4,546	3,980	1,548	1,548	3,096	3,096	5,000
Natural Gas	644	1,137	476	476	951	951	1,137
Water & Sewer	881	948	270	270	541	541	948
Communications Telephone	1,235	1,042	689	689	1,378	1,378	1,250
Mobile Phone Service	636	474	265	265	530	530	700
Other Communications	0	237	0	0	237	0	237
Employment Physicals	0	190	0	0	0	0	300
Legal Notices	0	190	0	0	0	0	190
Equipment Rental	0	3,317	0	0	0	0	3,317
Building Maintenance	8,865	9,477	2,364	2,364	4,728	4,728	9,477
Equipment Maintenance	1,818	5,686	6,040	6,040	12,080	12,080	5,686
Vehicle Maintenance	36,256	42,647	15,754	15,754	31,509	31,509	42,647
Travel & Training	185	284	0	0	0	0	284
General Insurance	85,000	76,600	53,703	22,897	76,600	76,600	76,600
Other Expenses	0	1,896	0	0	0	0	1,895
<b>Total</b>	<b>\$ 331,529</b>	<b>412,249</b>	<b>132,992</b>	<b>146,950</b>	<b>279,943</b>	<b>279,943</b>	<b>350,021</b>

Authorized Positions 4 4 3

Administrative Activities

To maintain streets, alleys, bridges and ditches including all asphalt and concrete street patching and restructuring.

Public Services and Sanitation Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>Revenues</b>						
Sanitation Service Charges	\$ 6,097,716	5,990,000	3,060,246	3,060,246	6,120,492	5,990,000
Sanitation Service Penalties	158,610	155,000	40,741	40,741	81,482	155,000
Interest Earned	97,360	35,000	5,802	5,802	11,604	45,000
Miscellaneous Income	69,503	12,000	2,662	2,662	5,324	40,000
Recycling Revenue	13,317	20,000	3,254	3,254	6,509	15,000
Animal Control	158,055	110,000	27,819	27,819	55,638	110,000
Transfer Station	53,824	60,000	21,808	21,808	43,616	50,000
State/Grass Cutting/Street Sweeping	67,200	67,110	0	67,110	67,110	67,110
Mowing Charges	33,322	7,000	8,555	8,555	17,110	35,000
Appropriation of Fund Balance	0	0	0	0	0	0
<b>Total Revenues</b>	\$ 6,748,907	6,456,110	3,170,887	3,237,997	6,408,884	6,507,110

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Solid Waste Disposal	5,332,308	5,085,505	2,218,764	2,213,386	4,432,150	5,440,688
Herbicide/Mosquito	187,774	279,055	112,196	139,439	251,634	261,112
Animal Control	566,756	617,350	232,479	271,117	503,596	671,108
Street Sweeping/Grass Cutting	887,282	1,045,222	302,481	540,464	842,946	1,063,882
<b>Total Expenses</b>	\$ 6,974,120	7,027,132	2,865,920	3,164,406	6,030,326	7,436,790
<b>Estimated Net Income</b>	(225,213)	(571,022)	304,967	73,591	378,558	(929,680)
<b>Fund Balance at Beginning of Year</b>	6,016,331	5,791,118			5,791,118	6,169,676
<b>Fund Balance at End of Year</b>	\$ 5,791,118	5,220,095			6,169,676	5,239,996

Public Services and Sanite  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>SOLID WASTE DISPOSAL-27</b>						
Salaries	\$ 389,181	414,580	165,547	249,033	414,580	400,117
Overtime	18,491	24,000	5,514	18,486	24,000	24,000
Part Time	720	0	3,030	3,030	6,060	0
FICA and Medicare Insurance	29,927	33,551	13,962	19,589	33,551	32,445
Retirement	52,573	58,041	25,215	32,826	58,041	62,018
Group Insurance	111,434	133,052	71,414	71,414	142,828	142,828
Vacation Accrual Expense	9,949	0	0	0	0	0
Net Pension Expense	53,477	25,000	0	25,000	25,000	25,000
General Office Supplies	107	200	0	0	0	200
Printing	942	1,500	942	942	1,884	2,000
Postage	15	30	0	0	0	30
General Operating Supplies	4,503	7,500	1,412	1,412	2,823	7,500
Fuel & Oil	16,077	17,500	7,772	7,772	15,545	17,500
Uniforms	1,145	1,500	496	496	992	1,500
Electricity	11,399	11,000	4,849	4,849	9,699	11,500
Communications Telephone	3,176	3,500	1,772	1,772	3,543	3,500
Mobile Phone Service	609	1,500	829	829	1,658	1,500
Wireless Communication - Laptops	720	1,500	240	240	480	1,500
Equipment Rental	1,859	2,000	715	715	1,430	2,000
Building Maintenance	0	3,000	250	250	500	3,000
Equipment Maintenance	2,732	5,000	680	680	1,361	5,000
Vehicle Maintenance	14,543	16,000	13,931	13,931	27,861	16,000
Travel & Training	275	250	0	0	0	250
Consultant Fees	0	0	0	0	0	0
Contractual Services	4,396,279	4,150,000	1,730,961	1,730,961	3,461,923	4,500,000
Administration Charges	32,000	32,000	16,000	16,000	32,000	32,000
Tipping Fees	26,413	22,000	15,357	15,357	30,713	28,000
General Insurance	26,300	26,300	142,056	(115,756)	26,300	26,300
Provision for Bad Debts	92,562	85,000	(16,368)	101,368	85,000	85,000
Other Expenses	10,000	10,001	12,189	12,189	24,378	10,000
<b>Total</b>	\$ 5,307,408	5,085,505	2,218,764	2,213,386	4,432,150	5,440,688
Authorized Positions	14	14			14	14

Administrative Activities.

To collect and dispose of residential solid waste in the City via contract.  
To operate a Recycling Center and litter pick-up.

Public Services and Sanitation Fund  
Budget Worksheet  
2021

<u>HERBICIDE/MOSQUITO-28</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Salaries	\$ 70,207	69,982	31,907	40,985	72,892	72,892	72,892
Overtime	1,289	10,000	384	9,616	10,000	10,000	10,000
Part-Time	15,713	25,000	3,019	3,019	6,038	6,038	25,000
FICA and Medicare Insurance	6,234	8,031	2,666	5,588	8,254	8,254	8,254
Retirement	9,815	9,798	4,844	6,454	11,298	11,298	11,298
Group Insurance	19,804	21,194	10,809	10,809	21,617	21,617	21,617
Vacation Accrual Expense	0	500	0	500	500	500	500
General Operating Supplies	314	1,500	638	638	1,276	1,276	1,500
Fuel & Oil	6,921	9,500	3,870	3,870	7,739	7,739	9,500
Chemicals	36,906	70,000	48,661	48,661	97,323	97,323	70,000
Uniforms	96	300	65	65	130	130	300
Telephones	177	175	98	98	197	197	175
Legal Notices	14	50	0	0	0	0	25
Communications	0	25	0	0	0	0	50
Computer Software Maintenance	0	1,000	0	0	0	0	1,000
Equipment Maintenance	1,271	2,000	69	69	137	137	2,000
Building Maintenance	0	28,000	0	0	0	0	5,000
Vehicle Maintenance	4,727	6,000	616	616	1,233	1,233	6,000
Travel & Training	1,286	3,000	0	0	0	0	3,000
Mosquito Spraying	0	0	0	0	0	0	0
General Insurance	13,000	13,000	4,550	8,450	13,000	13,000	13,000
<b>Total</b>	\$ <u>187,774</u>	<u>279,055</u>	<u>112,196</u>	<u>139,439</u>	<u>251,634</u>	<u>261,112</u>	
Authorized Positions	1	2				2	2

Administrative Activities

To control mosquitoes and vegetation in/on City streets and drainage ditches.

Street Sweeping/Grass Cutting-29  
Budget Worksheet  
2021

STREET SWEEPING/GRASS CUTTING-29	2019		2020		Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
	Actual	Budget	Actual	Budget				
Salaries	\$ 332,495	334,696	142,979	191,717	334,696	336,196		
Overtime	8,062	8,000	2,466	5,534	8,000	8,000		
FICA and Medicare Insurance	25,623	26,216	11,927	14,289	26,216	26,331		
Retirement	46,486	46,857	21,772	25,085	46,857	52,110		
Group Insurance	104,222	106,827	54,310	54,310	108,619	108,619		
Unemployment	0	5,000	0	0	0	5,000		
General Office Supplies	0	0	0	0	0	0		
General Operating Supplies	8,684	7,000	8,816	8,816	17,633	9,000		
Fuel & Oil	18,506	26,000	7,729	7,729	15,459	24,000		
Uniforms	1,887	2,500	910	910	1,819	2,500		
Equipment Rental	1,573	2,000	715	715	1,430	2,000		
Equipment Maintenance	39,730	30,000	13,873	13,873	27,746	40,000		
Vehicle Maintenance	48,963	70,000	7,698	7,698	15,396	70,000		
Spraying Right-of-way	155,000	170,000	0	170,000	170,000	170,000		
Travel & Training	77	126	0	0	0	125		
Contractual Services Mowing	60,975	175,000	17,038	17,038	34,075	175,000		
General Insurance	35,000	35,000	12,250	22,750	35,000	35,000		
<b>Total</b>	\$ <u>887,282</u>	<u>1,045,222</u>	<u>302,481</u>	<u>540,464</u>	<u>842,946</u>	<u>1,063,882</u>		

Authorized Positions

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Public Services and Sanitation Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>ANIMAL CONTROL-30</b>						
Salaries	\$ 197,058	201,507	90,524	110,983	201,507	227,008
Overtime	15,821	14,000	4,768	9,232	14,000	15,000
Part Time	29,566	50,000	9,784	9,784	19,568	50,000
FICA and Medicare Insurance	18,054	20,311	8,592	11,719	20,311	22,339
Retirement	27,357	28,211	13,724	13,724	27,449	35,186
Group Insurance	59,670	64,115	28,685	28,685	57,369	57,369
Unemployment	0	5,000	0	0	0	5,000
General Office Supplies	697	2,000	414	414	828	2,000
Printing	100	1,000	0	0	0	1,000
Postage	70	80	8	8	15	80
Books/Periodicals	0	125	0	0	0	125
Credit Card Fees	1,969	2,000	574	574	1,147	2,000
General Operating Supplies	35,179	38,000	10,538	10,538	21,076	42,000
Disposal fees	0	1,000	0	0	0	1,000
Uniforms	6,027	6,000	2,630	2,630	5,259	6,000
Fuel & Oil	5,331	7,000	2,372	2,372	4,743	7,000
Cleaning Supplies	9,696	10,000	1,543	1,543	3,087	12,000
First Aid Supplies	68	250	0	0	0	250
Animal Food	13,489	12,000	5,744	5,744	11,488	13,500
Rabies Certificates/Spay & Neuter	61,654	50,000	17,450	17,450	34,900	65,000
Electricity	18,318	17,000	5,871	5,871	11,742	18,500
Natural Gas	7,367	9,000	2,701	2,701	5,403	9,000
Water & Sewer	4,453	4,000	1,741	1,741	3,482	4,500
Communications/Telephone	2,393	2,000	1,320	1,320	2,641	2,500
Communications/Mobile Phone Services	354	750	161	161	321	750
Communication/Wireless	0	1,800	0	500	500	1,800
Other Communications	1,920	2,000	960	960	1,920	2,000
Equipment Rental	1,079	1,200	288	288	576	1,200
Computer Software Maintenance	340	1,500	340	340	680	1,500
Building Maintenance	9,882	20,000	8,169	8,169	16,338	20,000
Equipment Maintenance	3,721	5,000	180	180	360	5,000
Vehicle Maintenance	1,136	3,000	1,423	1,423	2,846	3,000
Travel & Training	485	3,500	20	20	40	3,500
General Insurance	33,500	33,500	11,956	21,544	33,500	33,500
Other Expenses	0	501	0	500	500	500
<b>Total</b>	\$ 566,756	617,350	232,479	271,117	503,596	671,108

Authorized Positions

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Administrative Activities

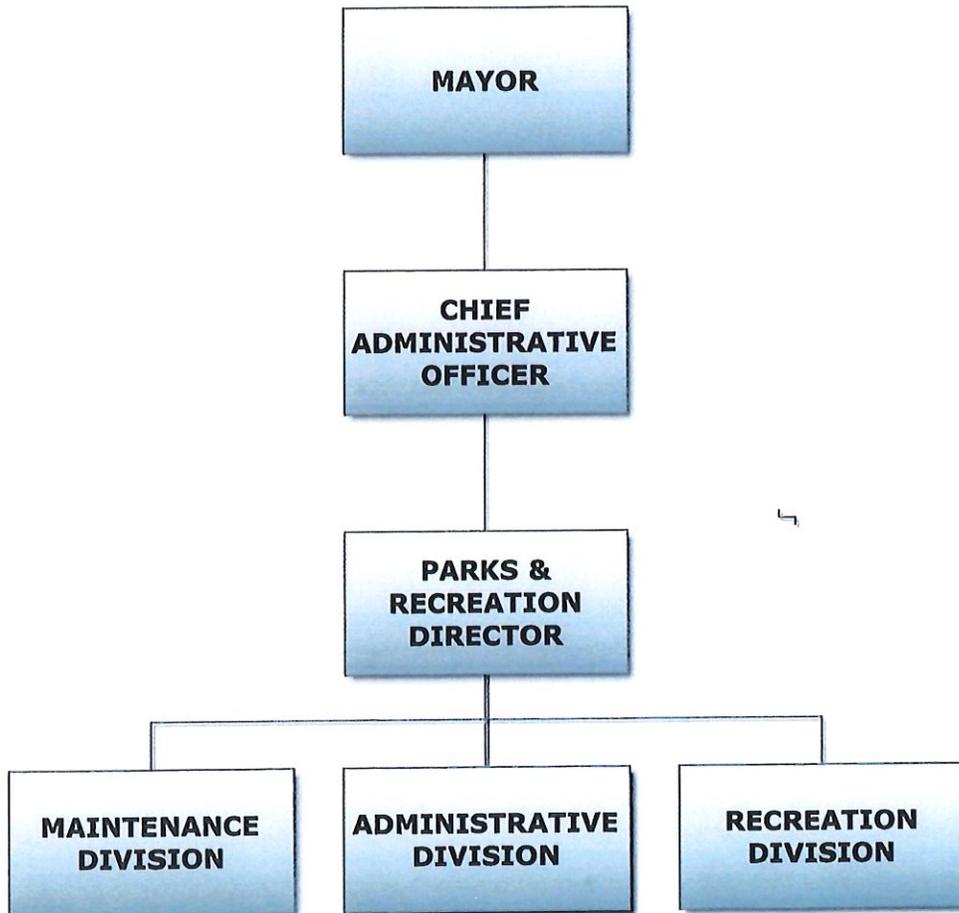
To enforce City and State Animal Control ordinances.

To enforce public health ordinances covering the housing and keeping of animals, domestic and non-domestic.

To encourage proper care and humane treatment of all domestic and non-domestic animals.



# PARKS & RECREATION DEPARTMENT



General Fund  
Budget Worksheet  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b><u>PARKS &amp; RECREATION-32</u></b>						
Salaries	\$ 951,240	987,647	375,663	550,000	925,663	991,429
Overtime	22,672	25,000	4,801	20,199	25,000	25,000
Part-time inc Skpers&Umps	372,763	380,166	147,927	248,239	396,166	396,166
FICA and Medicare Insurance	101,654	106,708	42,968	65,095	108,064	108,064
Retirement	140,030	138,744	65,131	73,613	138,744	153,671
Group Insurance	184,071	194,884	85,420	109,464	194,884	194,884
Unemployment	162	948	1	1	2	948
General Office Supplies	1,225	1,422	77	77	154	1,422
Credit Card Check Fees	4,887	4,265	1,216	1,216	2,432	4,265
First Aid Supplies	0	284	0	0	0	284
Membership/Subscriptions	16	95	50	50	100	95
Postage	126	948	52	52	103	948
General Operating Supplies	55,060	56,863	17,247	17,247	34,495	56,863
Fuel & Oil	27,403	28,431	9,112	9,112	18,224	28,431
Field Paint	11,106	7,582	59	59	119	15,000
Trophies	5,953	9,477	1,556	1,556	3,111	9,477
Keys/Locks	2,431	2,843	99	99	199	2,843
Chemicals	31,341	32,598	16,081	16,081	32,161	34,000
Uniforms Youth Sports	48,899	48,000	8,197	8,197	16,394	48,000
Uniforms - Employees	4,682	7,582	1,750	1,750	3,499	7,582
Concession Purchases - Pools	6,157	7,582	0	0	0	7,582
Electricity	311,352	251,144	107,126	107,126	214,252	251,144
Natural Gas	8,241	11,373	4,476	4,476	8,953	11,373
Water & Sewer	91,093	54,020	11,310	11,310	22,619	54,020
Communications/Telephone	21,313	17,059	12,086	12,086	24,172	17,059
Mobile Phones	0	0	0	0	0	0
Other Communications	0	474	0	0	0	474
Wireless Communication (Laptops)	960	474	480	480	960	474
Equipment Rental	16,158	17,059	6,863	6,863	13,726	17,059

**PARKS & RECREATION-32**

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual <u>YTD 6/30/20</u>	Remainder <u>of 2020</u>	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
Computer Software Maintenance	\$ 8,861	9,477	8,946	8,946	17,891	9,477
Legal Notices	0	0	0	0	0	0
Building Maintenance	78,943	84,771	28,364	28,364	56,728	94,771
Grounds Repair and Maintenance	71,217	65,817	19,338	19,338	38,677	75,817
Park/Fixture Repair and Maintenance	18,552	18,954	7,336	7,336	14,673	18,954
Equipment Maintenance	22,629	23,693	8,504	8,504	17,008	23,693
Vehicle Maintenance	29,577	33,170	13,984	13,984	27,969	33,170
South Bossier	0	30,012	8,500	8,500	17,000	30,012
Travel & Training	0	1,422	0	1,500	1,500	1,422
Gym Cleaning	2,600	11,373	3,010	3,010	6,020	11,373
North Bossier Tennis Pro Expense	36,000	36,000	15,000	15,000	30,000	36,000
Hooter Park Lease	30,000	14,216	15,000	15,000	30,000	14,216
General Insurance	81,800	70,100	25,980	44,120	70,100	70,100
Other Expenses	356	474	0	0	0	474
<b>Total</b>	<b>\$ 2,801,530</b>	<b>2,793,151</b>	<b>1,073,711</b>	<b>1,438,051</b>	<b>2,511,762</b>	<b>2,858,036</b>

Authorized Positions

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Administrative Activities

To provide management policies to all facets of recreation that will bring about a more efficient and productive recreation division.

To plan for future recreational projects/facilities.

To provide programs that serve the functional athletic needs to as many citizens as possible in recreational competitive sports.

To make available recreational swimming and to provide the opportunity to learn basic swim strokes, and to improve swimming skills already learned.

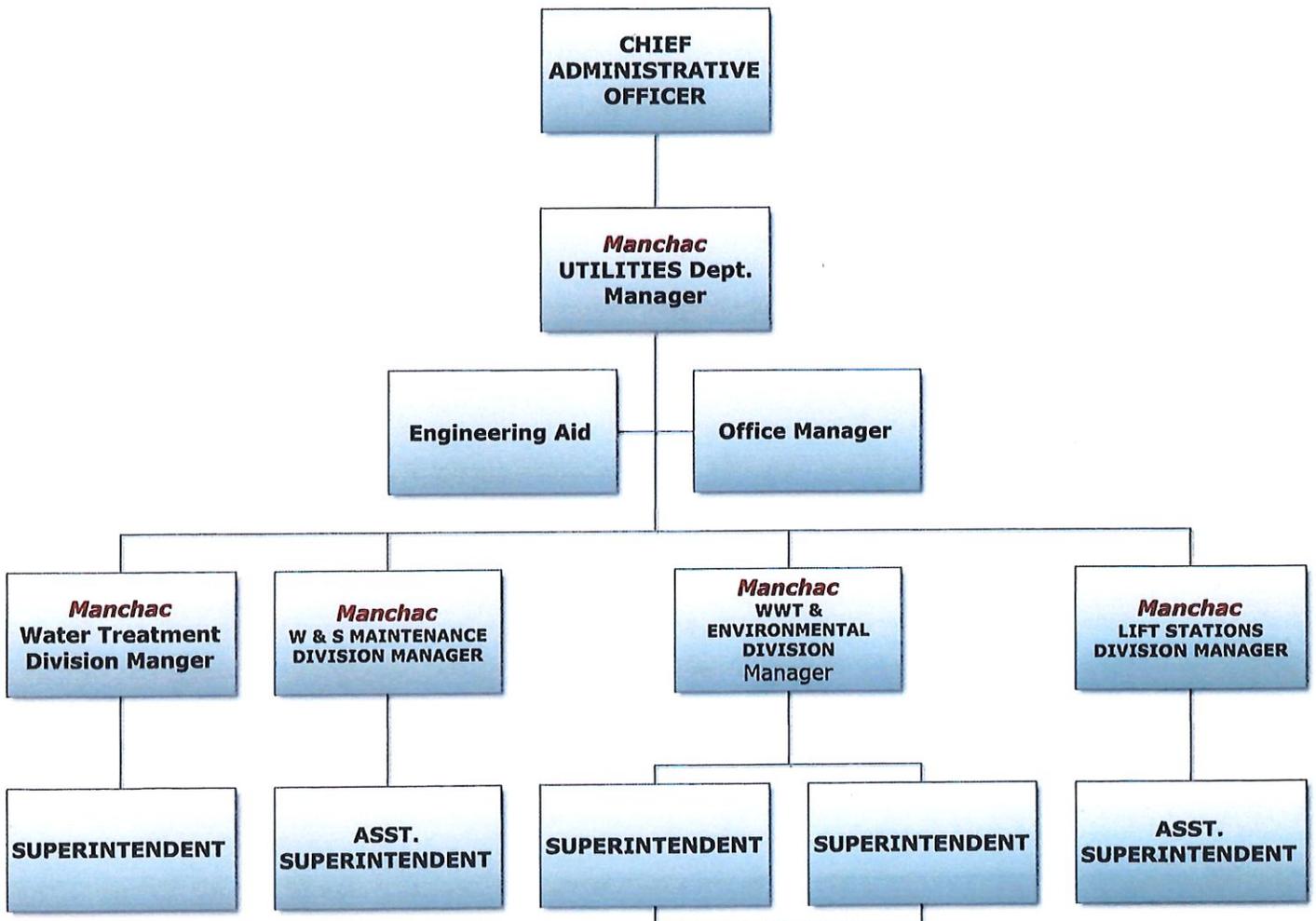
To operate recreational facilities in a professional manner that meets the needs of our citizens.

To promote increased sports participation.

To maintain all recreation facilities.



## PUBLIC UTILITIES DEPARTMENT



Water & Sewer Fund  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>Water Revenues</b>						
Metered Sales	\$ 11,118,160	12,169,100	4,834,189	6,770,245	11,604,433	11,683,819
Flat Charges	2,918,188	3,208,800	1,475,285	1,570,535	3,045,820	3,066,656
Forfeited Discounts	217,915	225,000	47,142	180,304	227,446	229,002
Fire Hydrant Rental	57,000	57,000	28,500	30,993	59,493	59,900
Water Meters, Boxes & Taps	125,735	130,000	68,346	62,888	131,234	132,132
Other Income	30,304	20,000	19,806	11,824	31,630	31,846
Miscellaneous Service Income	151,228	140,000	44,134	113,708	157,842	158,922
Interest Earned	114,972	21,000	2,092	117,909	120,001	120,822
<b>Total Water Revenues</b>	\$ 14,733,502	15,970,900	6,519,494	8,858,406	15,377,900	15,483,100
<b>Sewer Revenues</b>						
Sewer Charges	9,601,916	9,719,400	4,837,688	4,752,530	9,590,217	9,534,635
Sewer Usage	5,878,631	6,588,200	2,685,660	2,600,502	5,286,163	5,837,439
BAFB Contract	509,256	513,200	228,291	228,291	456,581	505,687
Forfeited Discounts	413,138	300,000	115,130	115,130	230,261	410,244
Other Income/Pratt	32,746	35,000	468,720	260,000	728,720	32,517
Transfer in for Debt Service	3,890,060	1,000,000	500,000	500,000	1,000,000	1,000,000
Interest Earned	66,326	80,000	4,635	4,635	9,270	65,861
Sur Charges	20,359	12,000	3,194	3,194	6,388	20,217
Fines	0	0	0	0	0	0
<b>Total Sewer Revenues</b>	\$ 20,412,432	18,247,800	8,843,318	8,464,282	17,307,600	17,406,600
<b>Total Utility Revenues</b>	\$ 35,145,935	34,218,700	15,362,812	17,322,688	32,685,500	32,889,700

Water & Sewer Fund  
Budget Worksheet  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual <u>YTD 6/30/20</u>	Remainder <u>of 2020</u>	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<u>Water Expenses</u>						
Administration	\$ 1,476,796	1,253,019	489,453	641,091	1,130,544	1,248,939
Water Treatment Plant	2,955,733	2,881,779	1,170,471	1,260,173	2,430,644	2,741,234
Transmission and Distribution	839,395	884,291	433,327	411,894	845,221	729,058
Customer Service	1,798,655	1,799,424	760,807	908,005	1,668,813	1,554,474
<b>Total Water</b>	<b>\$ 7,070,580</b>	<b>6,818,513</b>	<b>2,854,058</b>	<b>3,221,163</b>	<b>6,075,222</b>	<b>6,273,706</b>
<u>Sewer Expenses</u>						
Red River Treatment Plant	1,415,553	1,296,968	744,038	787,767	1,531,805	1,357,743
Waste Water Trans. & Distribution	498,826	461,191	235,077	249,649	484,726	452,440
Lift Stations	887,378	1,029,994	490,434	531,897	1,022,331	893,308
North East Treatment Plant	704,246	767,801	330,406	379,429	709,835	677,483
Sewer Administration	1,103,700	1,151,456	397,269	904,255	1,301,523	1,102,056
Environmental Affairs	234,254	224,803	105,294	116,440	221,734	181,012
<b>Total Sewer</b>	<b>\$ 4,843,957</b>	<b>4,932,213</b>	<b>2,302,517</b>	<b>2,969,437</b>	<b>5,271,954</b>	<b>4,664,042</b>
<b>Total Utility Expenses</b>	<b>\$ 11,914,537</b>	<b>11,750,726</b>	<b>5,156,575</b>	<b>6,190,600</b>	<b>11,347,175</b>	<b>10,937,748</b>
<b>Estimated Operating Income</b>	<b>\$ 23,231,397</b>	<b>22,467,974</b>	<b>10,206,237</b>	<b>11,132,088</b>	<b>21,338,325</b>	<b>21,951,952</b>
<b>Debt Service - Interest</b>	<b>9,409,000</b>	<b>9,293,000</b>	<b>4,646,500</b>	<b>4,646,500</b>	<b>9,293,000</b>	<b>9,425,000</b>
<b>Depreciation</b>	<b>8,111,961</b>	<b>6,350,000</b>	<b>0</b>	<b>6,350,000</b>	<b>6,350,000</b>	<b>6,350,000</b>
<b>Other Transfers(Interfund Transf/RE Sewer)</b>	<b>9,873,605</b>	<b>1,000,000</b>	<b>970,747</b>	<b>1,970,747</b>	<b>2,941,494</b>	<b>2,225,555</b>
<b>Deferred Charges</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Total Other Expenses</b>	<b>\$ 27,404,566</b>	<b>16,653,000</b>	<b>5,617,247</b>	<b>12,977,247</b>	<b>18,594,494</b>	<b>18,010,555</b>
<b>Estimated Net Income</b>	<b>\$ (4,173,168)</b>	<b>5,814,974</b>	<b>4,588,990</b>	<b>(1,845,159)</b>	<b>2,743,831</b>	<b>3,941,397</b>
<b>Debt Service - Principal</b>	<b>8,253,000</b>	<b>8,237,000</b>	<b>4,118,500</b>	<b>4,118,500</b>	<b>8,237,000</b>	<b>8,648,000</b>

WATER FUND -600  
BUDGET WORKSHEET  
2021

<u>Administration - 61</u>	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
Salaries	\$ 97,952	97,577	45,035	52,541	97,577	97,577
Overtime	0	0	0	0	0	0
License Incentive Pay	0	0	0	0	0	0
FICA and Medicare Insurance	7,373	7,465	3,686	3,778	7,465	7,465
Retirement	13,661	13,661	6,830	6,830	13,661	15,124
Group Insurance	19,824	21,761	10,809	10,809	21,617	21,617
Vacation Accrual Expense	4,836	0	0	0	0	0
Unemployment	0	0	0	0	0	0
Net Pension Expense	127,490	0	0	0	0	0
General Office Supplies	973	900	409	409	818	700
Postage	310	400	186	186	373	300
Memberships & Subscriptions	0	0	0	0	0	0
General Operating Supplies	3,031	2,000	612	612	1,224	2,400
Fuel & Oil	151	100	100	100	200	100
Uniforms	139	200	89	89	177	100
Electricity	2,698	2,500	1,107	1,107	2,215	2,500
Beautification Meters	30,544	20,000	6,986	6,986	13,973	30,000
Communications/Telephone	5,265	5,000	2,914	2,914	5,828	5,600
Mobile Phones	8,897	9,500	3,865	3,865	7,730	9,000
Other Communications	2,947	1,000	2,739	2,739	5,477	6,000
Wireless Laptops	7,925	6,000	4,716	4,716	9,432	9,500
Equipment Rental	6,005	8,000	2,411	2,411	4,822	6,000
Computer Software Maintenance	244	800	0	0	0	600
Administration Charges	200,000	200,000	100,000	100,000	200,000	190,000
Building Maintenance	14,152	17,000	5,276	5,276	10,552	15,000
Equipment Maintenance	0	0	0	0	0	0
Computer System	43,000	43,000	21,500	21,500	43,000	40,850
Vehicle Maintenance	165	500	0	0	0	200
Travel & Training	0	500	380	380	760	400
Professional Services - Audit Fees	45,000	45,000	0	45,000	45,000	42,750
General Insurance	19,700	19,700	6,895	12,805	19,700	19,700
Other Expenses	538	0	0	0	0	500
Legal Ads	2,418	2,000	260	260	520	1,000
Collection Agency Fees	45,639	50,000	20,489	20,489	40,979	47,500
Consulting Fees - P3	645,476	638,456	268,723	268,723	537,447	638,456
Bad Debt	120,446	39,999	(26,566)	66,565	39,999	38,000
<b>Total</b>	<u>\$ 1,476,796</u>	<u>1,253,019</u>	<u>489,453</u>	<u>641,091</u>	<u>1,130,544</u>	<u>1,248,939</u>

Authorized Positions 2 2

Depreciation	3,953,731	3,750,000	0	3,750,000	3,750,000	3,750,000
Transfer to Capital 10% Water	4,758,528	0	503,075	503,075	1,006,150	1,533,043
Debt Service - Interest	4,231,900	4,184,000	2,092,000	2,092,000	4,184,000	4,345,500
Debt Service - Principal	2,320,000	2,470,500	1,235,250	1,235,250	2,470,500	2,746,500
Debt Service Transfer	6,551,900	6,654,500	3,327,250	3,327,250	6,654,500	7,092,000

Water Administration Administrative Activities

The Department of Public Utilities is responsible for the maintenance and operation of the City's Water and Sewer systems in accordance with the City Charter and all applicable state and federal regulations.

To monitor revenue adequacy and adherence to the approved operating and capital budgets.

To respond quickly and effectively to citizen complaints and requests for information.

To prepare for future water needs of the City.

WATER FUND -600  
BUDGET WORKSHEET  
2021

WATER TREATMENT PLANT-63

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual <u>YTD 6/30/20</u>	Remainder <u>of 2020</u>	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
\$	544,263	551,756	236,900	314,856	551,756	519,948
Salaries	48,161	40,000	19,168	20,832	40,000	40,000
Overtime	32,040	33,852	14,370	14,370	28,740	30,252
License Incentive Pay	47,163	45,269	22,343	22,926	45,269	42,836
FICA and Medicare Insurance	80,110	77,245	38,648	38,597	77,245	80,592
Retirement	137,903	142,057	70,304	71,753	142,057	130,257
Group Insurance	0	0	0	0	0	0
Unemployment	1,363	1,000	518	518	1,035	1,300
General Office Supplies	82	100	48	48	95	50
Postage	0	0	0	0	0	0
Books & Periodicals	1,500	900	300	300	600	900
Memberships & Subscriptions	961	1,000	0	0	0	1,000
Permit Fees	15,648	16,000	7,497	7,497	14,994	14,000
General Operating Supplies	8,944	9,000	6,691	6,691	13,383	12,000
Fuel & Oil	80	200	181	181	362	200
First Aid Supplies	805,878	800,000	285,550	285,550	571,101	750,000
Chemicals	1,993	2,000	1,676	1,676	3,352	2,000
Uniforms	907,178	750,000	282,116	282,116	564,231	750,000
Electricity	15,861	23,000	21,684	21,684	43,368	26,500
Natural Gas	1,138	1,000	474	474	948	1,000
Water & Sewer	4,308	4,000	1,735	1,735	3,471	4,500
Communications/Telephone	2,007	3,000	2,007	2,007	4,014	700
Other Communications	19,763	20,000	5,036	5,036	10,073	16,000
Building Maintenance	370	500	0	0	0	300
Legal Notices	0	0	0	0	0	0
Equipment Rental	24,709	25,000	6,726	6,726	13,452	22,000
Equipment Maintenance	18,340	17,000	10,548	10,548	21,096	12,000
Vehicle Maintenance	16,949	17,000	4,120	4,120	8,239	12,000
Pumping Equipment Maintenance	838	0	0	0	0	0
Water Main Maintenance	39,854	23,000	12,050	12,050	24,101	28,000
Treatment Equipment Maintenance	220	900	870	870	1,740	900
Travel & Training	98,203	150,000	48,423	48,423	96,847	120,000
Professional Services	52,904	100,000	61,037	61,037	122,074	95,000
Laboratory Testing	27,000	27,000	9,450	17,550	27,000	27,000
General Insurance	0	0	0	0	0	0
Other Expenses	2,955,733	2,881,779	1,170,471	1,260,173	2,430,644	2,741,234
<b>Total</b>						

Authorized Positions

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Administrative Activities

To insure that the City's drinking water meets State and Federal standards.

WATER FUND-600  
BUDGET WORKSHEET  
2021

	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual YTD 6/30/20	Remainder of 2020	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<b>TRANSMISSION &amp; DISTRIBUTION-64</b>						
Salaries	\$ 306,643	304,249	138,160	127,359	265,520	265,520
Overtime	51,613	45,000	20,387	24,613	45,000	40,000
License Incentive Pay	600	1,956	300	300	600	1,956
FICA and Medicare Insurance	26,907	26,718	12,125	11,247	23,372	23,372
Retirement	42,671	42,595	19,633	22,962	42,595	41,156
Group Insurance	78,061	76,773	43,283	43,283	86,565	65,405
Unemployment	0	0	0	0	0	0
General Office Supplies	57	0	0	0	0	0
General Operating Supplies	10,909	10,000	3,458	3,458	6,916	10,000
Memberships & Subscriptions	40	0	0	0	0	0
Fuel & Oil	35,372	50,000	19,592	19,592	39,185	35,000
First Aid Supplies	173	200	46	46	91	150
Uniforms	1,096	1,500	1,023	1,023	2,046	1,500
Electricity	14,961	12,000	5,526	5,526	11,052	12,500
Natural Gas	1,288	1,500	951	951	1,902	1,200
Water & Sewer	2,247	3,000	650	650	1,300	2,000
Communications/ Telephone	1,412	1,500	787	787	1,575	1,500
Communications Wireless	0	0	0	0	0	0
Other Communications	2,007	2,500	2,007	2,007	4,014	1,000
Equipment Rental	0	0	0	0	0	0
Water Main Crossings Rental	14,985	15,000	2,080	2,080	4,160	10,000
Building Maintenance	1,000	2,500	0	0	0	1,000
Equipment Maintenance	0	2,000	756	756	1,512	1,000
Vehicle Maintenance	22,100	20,000	16,572	16,572	33,143	25,000
Pumping Equipment Maintenance	0	0	0	0	0	0
Water Main Maintenance	184,953	225,000	117,666	117,666	235,333	150,000
Water Meter Maintenance	0	0	0	0	0	0
Fire Hydrant Maintenance	0	0	0	0	0	0
Travel & Education	1,000	1,000	20	20	40	500
General Insurance	39,300	39,300	28,305	10,995	39,300	39,300
Other Expenses	0	0	0	0	0	0
<b>Total</b>	\$ 839,395	884,291	433,327	411,894	845,221	729,058

Authorized Positions

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Administrative Activities

To provide an effective maintenance program for the City's water mains, service lines, meters and hydrants.

To provide a preventive maintenance program for the City's water service.

To respond quickly and effectively to emergency request for repairs to water lines and facilities.

SEWER FUND-601  
BUDGET WORKSHEET  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>ADMINISTRATION-71</b>						
Admin. Charges -General Fund	200,000	200,000	100,000	100,000	200,000	190,000
Computer System	43,000	43,000	21,500	21,500	43,000	40,850
Audit Fees	45,000	45,000	42,500	2,500	45,000	42,750
Consulting Fees - P3	638,456	638,456	266,023	522,500	788,523	638,456
Estimated Bad Debt	177,244	225,000	(32,755)	257,755	225,000	190,000
<b>Total</b>	<u>1,103,700</u>	<u>1,151,456</u>	<u>397,269</u>	<u>904,255</u>	<u>1,301,523</u>	<u>1,102,056</u>
	\$					
Depreciation	4,158,230	2,600,000	0	2,600,000	2,600,000	2,600,000
Other Transfers(Interfund Transf/RE Sewer)	5,115,077	1,000,000	467,672	1,467,672	1,935,344	2,225,555
Debt Service - Interest	5,177,100	5,109,000	2,554,500	2,554,500	5,109,000	5,079,500
Debt Service - Principal	5,933,000	5,766,500	2,883,250	2,883,250	5,766,500	5,901,500
Deferred Charges	10,000	10,000	0	10,000	10,000	10,000
Debt Service Transfer	11,110,100	10,875,500	5,437,750	5,437,750	10,875,500	10,981,000

SEWER FUND -601  
BUDGET WORKSHEET  
2021

RED RIVER TREATMENT PLANT-72

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 282,898	321,482	140,348	181,134	321,482	301,468
Overtime	31,168	35,000	20,130	14,870	35,000	27,500
License Incentive Pay	7,278	8,712	3,923	3,923	7,845	8,712
FICA and Medicare Insurance	23,018	27,271	12,507	14,764	27,271	25,166
Retirement	40,514	45,008	22,024	22,984	45,008	46,728
Group Insurance	58,811	87,045	37,975	37,975	75,950	86,469
Unemployment	0	0	0	0	0	0
Vacation Accrual Expense	(4,672)	0	0	0	0	0
Net Pension Expense	127,490	0	0	0	0	0
General Office Supplies	14	100	0	0	0	50
Postage	0	100	37	37	75	50
Permit Fees	16,117	17,000	0	0	0	16,500
General Operating Supplies	7,108	8,000	3,983	3,983	7,965	5,000
Computer Accessories	0	0	0	0	0	0
Fuel & Oil	12,947	11,000	6,749	6,749	13,498	12,500
First Aid Supplies	89	100	0	0	0	100
Chemicals	65,606	45,000	48,424	48,424	96,848	55,000
Uniforms	1,059	1,500	79	79	158	500
Electricity	284,061	290,000	169,855	169,855	339,710	310,000
Natural Gas	1	150	0	0	0	0
Water & Sewer	7,391	10,000	7,326	7,326	14,651	11,000
Communications/Telephone	3,702	3,000	1,495	1,495	2,989	4,000
Other Communications	0	0	0	0	0	0
Legal Notices	0	0	0	0	0	0
Equipment Rental	3,090	5,000	147	147	294	2,000
Building Maintenance	5,446	2,500	1,616	1,616	3,232	3,500
Equipment Maintenance	14,240	12,000	2,487	2,487	4,974	10,000
Vehicle Maintenance	6,686	10,000	9,322	9,322	18,644	10,000
Pumping Equipment Maintenance	5,325	5,000	2,448	2,448	4,895	6,000
Treatment Equipment Maintenance	15,078	20,000	8,967	8,967	17,935	15,000
Travel & Training	892	2,500	874	874	1,748	1,500
Lab Tests	12,028	12,000	6,524	6,524	13,048	11,500
Contract Services N-Viro	0	0	0	0	0	0
Tipping Fees	370,359	300,000	230,543	230,543	461,086	370,000
General Insurance	17,500	17,500	6,256	11,244	17,500	17,500
Other Expenses	309	0	0	0	0	0
<b>Total</b>	\$ 1,415,553	<u>1,296,968</u>	<u>744,038</u>	<u>787,767</u>	<u>1,531,805</u>	<u>1,357,743</u>

Authorized Positions

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Administrative Activities.

To meet the discharge permit requirements established by the Environmental Protection Agency.

To improve the ability of the laboratory and industrial surveillance technician to monitor industrial waste discharges and provide commercial and industrial users with information and assistance to meet the discharge requirements.

SEWER FUND-601  
BUDGET WORKSHEET  
2021

<u>SEWER COLLECTIONS 73</u>	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 166,983	166,131	75,888	90,242	166,131	166,131
Overtime	21,319	20,000	10,773	4,227	15,000	15,000
License Incentive Pay	1,860	1,860	930	930	1,860	1,860
FICA and Medicare Insurance	13,799	14,239	6,865	6,991	13,856	13,856
Retirement	23,519	23,258	11,759	11,499	23,258	23,258
Group Insurance	49,552	54,403	27,022	27,022	54,043	54,043
Unemployment	0	0	0	0	0	0
General Operating Supplies	7,256	8,500	5,434	5,434	10,868	7,000
Computer Accessories	0	0	0	0	0	0
Fuel & Oil	6,955	7,000	2,488	2,488	4,976	6,500
First Aid Supplies	0	100	0	0	0	50
Chemicals	0	0	356	356	713	0
Uniforms	924	1,000	728	728	1,455	1,000
Communications/Telephone	706	700	394	394	787	750
Other Communications	0	0	0	0	0	0
Main Crossing Rentals	4,630	7,000	5,835	5,835	11,671	7,500
Equipment Maintenance	13,067	8,000	4,324	4,324	8,649	9,000
Vehicle Maintenance	27,584	25,000	8,692	8,692	17,385	20,000
Pumping Equipment Maintenance	0	0	0	0	0	0
Sewer Main Maintenance	136,812	100,000	64,777	64,777	129,554	100,000
Travel & Training	860	1,000	760	760	1,520	1,000
General Insurance	23,000	23,000	8,050	14,950	23,000	23,000
Other Expenses	0	0	0	0	0	0
<b>Total</b>	\$ <u>498,826</u>	<u>461,191</u>	<u>235,077</u>	<u>249,649</u>	<u>484,726</u>	<u>452,440</u>
Authorized Positions	5	5			5	5

Administrative Activities

To provide an effective maintenance program for the City's sewer lines.

To provide a preventive maintenance program for the City's sewer lines.

To respond quickly and effectively to emergency requests for repairs to sewer lines.

SEWER FUND-601  
BUDGET WORKSHEET  
2021

<u>LIFT STATION-74</u>	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020 Budget	Total 2020 Estimated	Proposed 2021 Budget
Salaries	\$ 306,258	329,906	151,706	177,763	329,469	329,469
Overtime	32,197	35,000	16,695	18,305	35,000	34,000
License Incentive Pay	2,270	3,480	660	660	1,320	3,480
FICA and Medicare Insurance	24,934	27,915	13,235	14,571	27,805	27,805
Retirement	42,036	46,187	23,164	23,164	46,327	51,068
Group Insurance	81,967	108,806	46,901	46,901	93,803	108,086
Unemployment	0	0	0	0	0	0
General Office Supplies	0	0	16	16	31	0
Memberships and Subscriptions	0	0	0	0	0	0
General Operating Supplies	5,509	7,000	4,531	4,531	9,061	7,200
Computer Accessories	0	0	0	0	0	0
Fuel & Oil	31,397	30,000	16,025	16,025	32,050	27,000
Chemicals	0	5,000	0	0	0	0
Uniforms	2,177	3,000	1,478	1,478	2,957	2,500
Electricity	140,392	160,000	76,032	76,032	152,064	135,000
Water & Sewer	7,018	6,000	3,376	3,376	6,752	7,000
Communications/Telephone	2,073	2,000	1,110	1,110	2,220	2,200
Other Communications	30,916	45,000	32,116	32,116	64,232	40,000
Building Maintenance	765	1,500	565	565	1,130	1,000
Equipment Maintenance	2,234	5,000	125	125	250	2,500
Vehicle Maintenance	18,407	10,000	7,184	7,184	14,367	12,000
Pumping Equip Maintenance	112,943	150,000	62,530	62,530	125,060	50,000
Sewer Main Maintenance	2,787	2,000	2,082	2,082	4,164	3,000
Maintenance Treatment Equipment	1,357	1,500	0	0	0	0
Equipment Rental	1,460	10,000	15,744	15,744	31,488	10,000
Travel & Training	80	1,500	1,790	1,790	3,580	1,800
General Insurance	38,200	38,200	13,370	24,830	38,200	38,200
Other Expenses	0	1,000	0	1,000	1,000	0
<b>Total</b>	<b>\$ 887,378</b>	<b>1,029,994</b>	<b>490,434</b>	<b>531,897</b>	<b>1,022,331</b>	<b>893,308</b>

Authorized Positions

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Administrative Activities

To provide an effective maintenance program for City's lift Stations.

To provide a preventive maintenance program for City's lift stations.

To respond quickly and effectively to emergency request for repairs to lift stations.

SEWER FUND -601  
BUDGET WORKSHEET  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b><u>NORTHEAST TREATMENT PLANT -75</u></b>						
Salaries	\$ 229,807	237,893	99,380	138,513	237,893	231,696
Overtime	18,891	22,000	23,866	23,866	47,731	17,500
License Incentive Pay	8,445	10,596	3,810	3,810	7,620	13,440
FICA and Medicare Insurance	19,056	19,882	10,125	9,757	19,882	19,063
Retirement	32,130	33,305	15,868	17,437	33,305	35,913
Group Insurance	52,462	54,925	32,426	32,426	64,852	54,518
Unemployment	0	0	0	0	0	3
General Office Supplies	109	0	0	0	0	0
Memberships/Subscriptions	0	100	0	0	0	0
Permit Fees	13,117	5,000	0	0	0	5,000
General Operating Supplies	16,950	17,000	6,059	6,059	12,117	15,000
Fuel & Oil	5,206	7,000	4,867	4,867	9,734	7,000
First Aid Supplies	32	100	0	0	0	50
Chemicals	30,520	33,000	9,092	9,092	18,184	30,000
Uniforms	1,212	1,500	79	79	158	1,000
Electricity	161,006	150,000	70,007	70,007	140,014	130,000
Water & Sewer	1,616	13,000	555	555	1,110	2,000
Communications/Telephone	4,766	4,200	2,113	2,113	4,226	5,000
Other Communications	0	0	0	0	0	0
Legal Notices	0	0	0	0	0	0
Building Maintenance	6,009	2,500	1,799	1,799	3,598	2,000
Equipment Maintenance	5,313	9,000	5,678	5,678	11,357	9,000
Vehicle Maintenance	12,401	15,000	3,044	3,044	6,088	5,000
Pumping Equipment Maintenance	13,324	15,000	2,875	2,875	5,750	13,000
Treatment Equipment Maintenance	17,726	25,000	5,311	5,311	10,621	16,000
Equipment Rental	289	3,500	141	141	282	1,000
Travel & Training	1,616	1,000	1,165	1,165	2,330	1,000
Lab Tests	13,186	15,000	12,983	12,983	25,965	16,000
Tipping Fees	11,759	45,000	9,609	9,609	19,219	20,000
General Insurance	27,300	27,300	9,555	17,745	27,300	27,300
Other Expenses	0	0	0	500	500	0
<b>Total</b>	\$ 704,246	767,801	330,406	379,429	709,835	677,483
Authorized Positions	6	6			6	6

Administrative Activities

To meet the discharge permit requirements established by the Environmental Protection Agency.

To improve the ability of the laboratory and industrial surveillance technician to monitor industrial waste discharge and provide commercial and industrial users with information and assistance to meet discharge requirements.

Sewer Fund-601  
Budget Worksheet  
2021

	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>2020</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>Estimated</u>	<u>2021</u>
							<u>Budget</u>
<b><u>ENVIRONMENTAL AFFAIRS DIVISION-76</u></b>							
Salaries	\$ 129,075	115,516	54,794	60,722	115,516	91,892	
Overtime	720	0	397	397	793	0	
Part Time	0	0	0	0	0	0	
License Incentive Pay	4,458	4,536	2,100	2,100	4,200	3,780	
FICA and Medicare Insurance	10,271	8,837	4,684	4,153	8,837	7,030	
Retirement	18,512	16,172	8,426	8,426	16,852	14,243	
Group Insurance	29,046	32,642	15,180	15,180	30,361	21,617	
General Office Supplies	459	200	0	0	0	200	
Postage	261	300	24	24	48	200	
Permit Fees	1,650	1,000	0	0	0	1,000	
General Operating Supplies	4,956	3,500	392	392	785	3,000	
Uniforms	593	800	326	326	652	400	
Water & Sewer	0	0	(69)	(69)	(138)	0	
Printing	0	0	0	0	0	0	
Fuel & Oil	1,523	3,000	663	663	1,327	1,500	
First Aid Supplies	0	0	0	0	0	0	
Communications/Telephone	2,228	2,200	1,180	1,180	2,360	2,200	
Legals	15	100	0	0	0	50	
Computer Software Maintenance	0	0	0	0	0	0	
Equipment Maintenance	0	200	0	0	0	100	
Vehicle Maintenance	1,058	1,500	41	41	82	500	
Travel & Training	1,239	1,500	30	30	60	500	
Lab Tests	10,281	15,000	11,001	11,001	22,001	15,000	
General Insurance	17,500	17,500	6,126	11,374	17,500	17,500	
Other Expenses	410	300	0	500	500	300	
<b>Total</b>	<b>\$ 234,254</b>	<b>224,803</b>	<b>105,294</b>	<b>116,440</b>	<b>221,734</b>	<b>181,012</b>	
Authorized Positions	3	3	3	3	3	2	

**Administrative Activities**

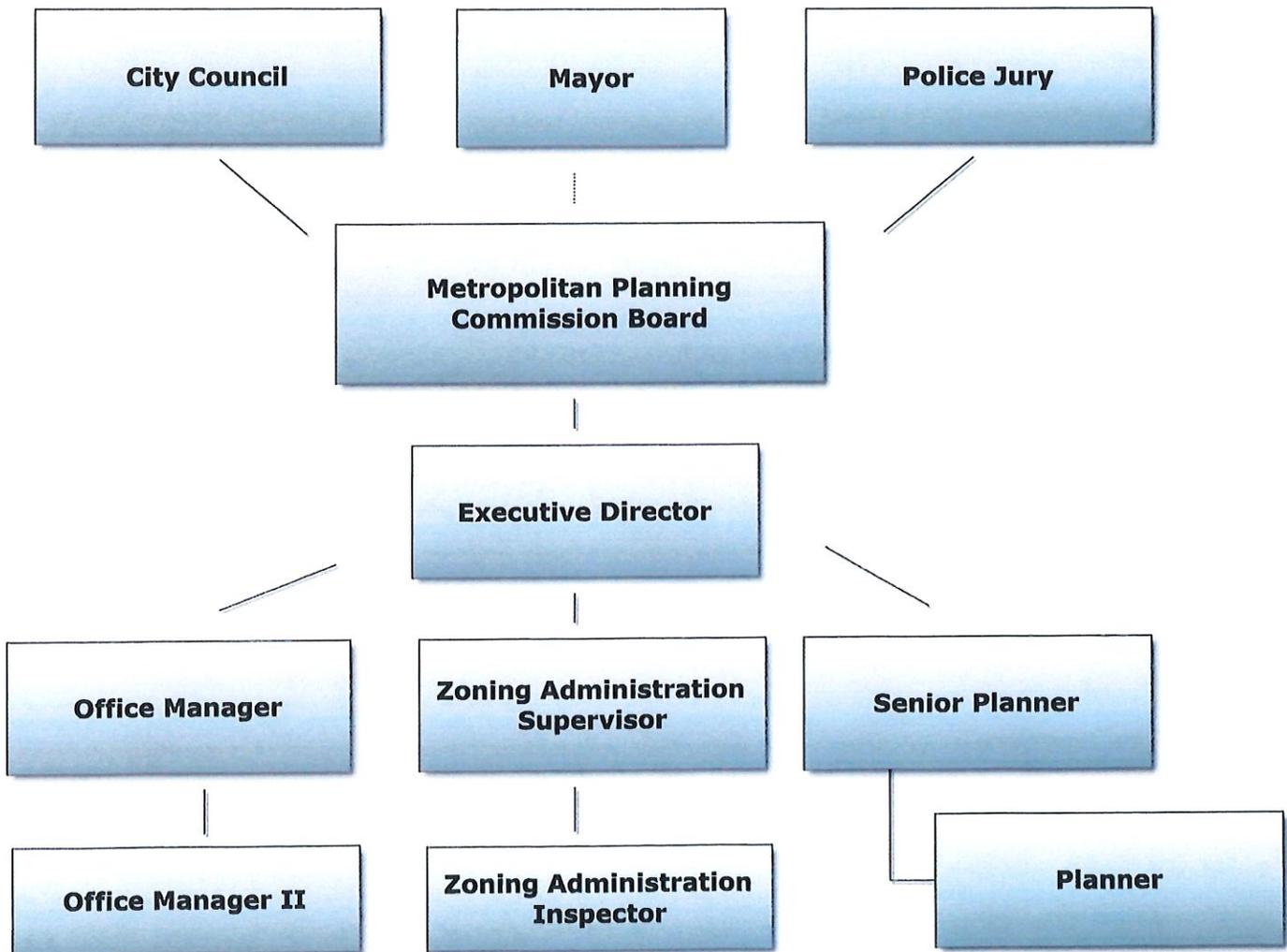
To ensure that industrial and commercial users meet Environmental Protection Agency requirements.

To monitor industrial waste discharges and provide commercial and industrial users with information and assistance to meet discharge requirements.

To take appropriate action for violations.

**BOSSIER CITY—PARISH  
METROPOLITAN PLANNING COMMISSION**

**PHONE 741-8824 – 620 BENTON RD.  
BOSSIER CITY, LOUISIANA 71111**



MPC  
Budget Worksheet  
2021

FUNDS FROM THE CITY	200,028	2019 Actual	2020 Budget	100,014 Actual YTD 6/30/20	100,014 Remainder of 2020	200,028 Total 2020 Estimated	250,000 Proposed 2021 Budget
<u>Metropolitan Planning Commission - 200</u>							
Salaries	\$ 353,995		333,358	149,127	184,232	333,358	358,947
Part-time	0		18,200	10,283	7,917	18,200	0
Auto Allowance	5,400		7,250	2,650	2,650	5,300	6,600
Mobile Phone Allowance	1,800		2,400	700	700	1,400	2,400
FICA and Medicare Insurance	26,296		26,894	13,018	13,876	26,894	28,968
Retirement	24,750		25,002	11,262	13,740	25,002	26,921
Group Insurance	59,508		68,000	28,377	28,377	56,753	74,614
Unemployment	0		0	0	0	0	0
General Office Supplies	1,202		2,000	1,268	1,268	2,535	2,000
Computer Supplies	373		2,000	0	0	0	2,000
Printing	121		0	0	0	0	0
Postage	1,992		2,500	713	713	1,426	2,500
Books/Periodicals	0		500	0	0	0	500
Memberships/Subscriptions	1,860		1,500	1,095	1,095	2,190	1,400
Credit Card Fees	850		1,000	96	96	192	1,000
General Operating Supplies	217		0	301	301	602	0
Fuel & Oil	616		1,500	341	341	683	1,500
Uniforms	114		1,000	0	0	0	1,000
Communications/Telephone	549		750	282	282	563	750
Mobile Phone Service	1,133		1,500	1,177	1,177	2,355	1,500
Legal Notices	629		1,500	141	141	283	1,300
Equipment Rental	0		0	0	0	0	0
Computer Software Maintenance	4,815		10,000	6,965	6,965	13,931	13,100
Equipment Maintenance	0		0	0	0	0	0
Vehicle Maintenance	452		1,000	372	372	744	1,000
Travel & Training	4,442		8,000	3,899	3,899	7,798	8,000
Professional Fees - Audit	2,000		2,000	0	2,000	2,000	2,000
Professional Fees - Legal	9,583		22,000	2,411	2,411	4,821	22,000
Professional Services	0		30,000	0	30,000	30,000	0
General Insurance	60,700		49,700	17,395	32,305	49,700	49,700
MPC Liability Insurance	14,521		17,000	15,569	0	15,569	17,800
Other Expenses	1,014		2,000	803	803	1,606	2,000
Office Equipment	1,170		5,000	0	5,000	5,000	6,000
Vehicles	0		0	0	0	0	25,000
Computer Equipment	9,532		10,000	3,032	6,968	10,000	9,000
<b>Total</b>	\$ 589,633		653,554	271,275	347,629	618,904	669,500

Authorized Positions

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Alternative Fuel Fund-625  
Budget Worksheet  
2021

<u>Alternative Fuel Stations</u>	2019 <u>Actual</u>	2020 <u>Budget</u>	Actual <u>YTD 6/30/20</u>	Remainder <u>of 2020</u>	Total 2020 <u>Estimated</u>	Proposed 2021 <u>Budget</u>
<u>Revenues</u>						
CNG Fuel - Hwy 80	244,744	400,000	92,121	92,121	184,241	212,600
CNG Fuel - Hwy 71	120,828	155,000	66,330	66,330	132,659	125,000
E85 Fuel - Hwy 80	125,185	200,000	37,010	37,010	74,019	80,000
E85 Fuel - Hwy 71	86,458	175,000	19,407	19,407	38,813	50,000
Interest Earned	5,818	2,000	24	24	49	2,000
Fuel Rebates - CNG	0	0	0	0	0	0
Other Income	5,772	500	500	500	1,000	500
<b>Total Revenues</b>	<b>588,805</b>	<b>932,500</b>	<b>215,391</b>	<b>215,391</b>	<b>430,781</b>	<b>470,100</b>

Highway 80 Station Expenses

Credit Card Fees	13,362	22,000	4,780	4,780	9,560	10,000
Postage	0	100	0	0	0	0
General Operating Supplies	358	500	83	83	166	500
Fuel & Oil	0	0	0	0	0	0
CNG Fuel Cost	117,194	140,000	38,954	38,954	77,908	80,000
E85 Fuel Cost	106,161	180,000	18,560	18,560	37,120	40,000
Federal Excise Tax	19,697	28,000	7,519	7,519	15,038	20,000
State Excise Tax	26,245	38,000	8,247	8,247	16,494	20,000
Electricity	25,236	24,000	8,170	8,170	16,340	18,000
Water & Sewer	764	1,000	484	484	968	800
Communications - Telephone	694	800	379	379	758	800
Building Repair and Maintenance	552	20,000	0	0	0	1,000
Equipment Repair and Maintenance	32,854	28,000	14,364	14,364	28,728	28,000
General Insurance	24,100	24,100	8,435	15,665	24,100	24,100
Administration Charges	11,000	11,000	5,500	5,500	11,000	11,000
Computer Charges	13,000	13,000	6,500	6,500	13,000	13,000

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>Highway 71 Station Expenses</b>						
Credit Card Fees	8,535	12,000	3,247	3,247	6,494	12,000
Postage	0	0	0	0	0	0
General Operating Supplies	223	500	80	80	159	500
Fuel & Oil	3	100	9	9	17	100
CNG Fuel Cost	59,845	65,000	21,328	21,328	42,656	50,000
E85 Fuel Cost	65,620	140,000	8,684	8,684	17,368	26,400
Federal Excise Tax	9,747	12,000	5,461	5,461	10,922	12,000
State Excise Tax	12,956	18,000	6,010	6,010	12,020	18,000
Electricity	15,539	20,000	8,711	8,711	17,421	20,000
Water & Sewer	834	1,000	346	346	693	1,000
Communications - Telephone	941	1,200	514	514	1,028	1,200
Building Repair and Maintenance	22,594	25,000	11,313	11,313	22,627	20,000
Equipment Repair and Maintenance	26,929	35,000	6,050	6,050	12,101	15,000
General Insurance	24,100	24,100	8,435	15,665	24,100	24,100
Capital - Other Equipment	0	0	0	0	0	2,600
<b>Total Expenses</b>	\$ <u>639,085</u>	<u>884,400</u>	<u>202,163</u>	<u>216,623</u>	<u>418,785</u>	<u>470,100</u>
Net Income/(Loss)	\$ <u>(50,281)</u>	<u>48,100</u>	<u>13,227</u>	<u>(1,233)</u>	<u>11,995</u>	<u>0</u>
Transfer to General Fund	\$ 27,956	21,400	21,400	0	21,400	21,400
Capital Outlay Projects	0	0	0	0	0	0
Net Income after Transfer	\$ <u>(78,237)</u>	<u>26,700</u>	<u>(8,173)</u>	<u>(1,233)</u>	<u>(9,405)</u>	<u>(21,400)</u>
<b>Fund Bal. at Beginning of Year</b>	\$ <u>464,005</u>	<u>385,768</u>	<u>385,768</u>	<u>385,768</u>	<u>385,768</u>	<u>376,363</u>
<b>Fund Balance at End of Year</b>	\$ <u>385,768</u>	<u>412,468</u>	<u>377,596</u>	<u>377,596</u>	<u>376,363</u>	<u>354,963</u>

**1991 FIRE IMPROVEMENT & OPERATIONS-240  
BUDGET WORKSHEET  
2021**

<u>1991 FIRE IMPROVEMENT &amp; OPERATIONS-240</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>	<u>YTD 6/30/20</u>	<u>of 2020</u>	<u>2020</u>	<u>2021</u>	<u>Budget</u>
Transfer From Sales Tax	\$ 2,762,053	2,693,280	1,073,798	1,503,317	2,577,114	2,693,280	
Interest Earned	2,264	0	399	0	0	0	
<b>Total Revenues</b>	<u>\$ 2,764,317</u>	<u>2,693,280</u>	<u>1,074,196</u>	<u>1,503,317</u>	<u>2,577,114</u>	<u>2,693,280</u>	
Transfer to General Fund	2,693,280	2,693,280	1,346,640	1,346,640	2,693,280	2,693,280	
<b>Total Expenditures</b>	<u>\$ 2,693,280</u>	<u>2,693,280</u>	<u>1,346,640</u>	<u>1,346,640</u>	<u>2,693,280</u>	<u>2,693,280</u>	
Excess (Deficiency) of Revenues Over Expenditures	71,037	0	(272,444)	156,677	(116,166)	0	
<b>Fund Bal. at Beginning of Year</b>	<u>\$ 336,773</u>	<u>407,809</u>	<u>407,809</u>		<u>407,809</u>	<u>291,644</u>	
<b>Fund Balance at End of Year</b>	<u>\$ 407,809</u>	<u>407,809</u>	<u>135,366</u>		<u>291,644</u>	<u>291,644</u>	

**1991 JAIL & MUNICIPAL BUILDING-250  
BUDGET WORKSHEET  
2021**

<u>JAIL &amp; MUNICIPAL BUILDING-250</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>	<u>YTD 6/30/20</u>	<u>of 2020</u>	<u>2020</u>	<u>Estimated</u>	<u>2021</u>
		<u>Budget</u>					<u>Budget</u>
Transfer from Sales Tax	\$ 1,476,770	1,440,000	574,121	803,769	1,377,890	1,440,000	
Scoreboard Market Revenue - From CenturyLink	87,000	87,000	0	87,000	87,000	87,000	
Interest	116,202	35,000	3,988	30,812	34,800	35,000	
<b>Total Revenues</b>	<b>\$ 1,679,972</b>	<b>1,562,000</b>	<b>578,109</b>	<b>921,581</b>	<b>1,499,690</b>	<b>1,562,000</b>	
Transfer to Gen. Fund for Jail/Bldg	\$ 600,000	600,000	300,000	300,000	600,000	600,000	
Transfer to Gen. Fund for Jailers							
Salaries	775,000	775,000	387,500	387,500	775,000	775,000	
Building Repairs/Improvements	182,874	1,278,190	112,571	1,165,619	1,278,190	0	
<b>Total Expenditures</b>	<b>\$ 1,557,874</b>	<b>2,653,190</b>	<b>800,071</b>	<b>1,853,119</b>	<b>2,653,190</b>	<b>1,375,000</b>	
Excess (Deficiency) of Revenues Over Expenditures	122,098	(1,091,190)	(221,962)	(931,538)	(1,153,500)	187,000	
<b>Fund Bal. at Beginning of Year</b>	<b>\$ 4,327,927</b>	<b>4,450,026</b>	<b>4,450,026</b>	<b>4,450,026</b>	<b>4,450,026</b>	<b>3,296,526</b>	
<b>Fund Balance at End of Year</b>	<b>\$ 4,450,026</b>	<b>3,358,836</b>	<b>4,228,064</b>	<b>4,228,064</b>	<b>3,296,526</b>	<b>3,483,526</b>	

**1991 STREETS AND DRAINAGE-260  
BUDGET WORKSHEET  
2021**

<u>STREETS &amp; DRAINAGE-260</u>	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
Transfer from Sales Tax Fund Interest/Misc Income	\$ 2,660,648 433,734	2,594,400 7,500	1,034,375 2,411	1,448,124 2,411	2,482,499 4,822	2,594,400 7,500
<b>Total Revenues</b>	\$ <u>3,094,382</u>	<u>2,601,900</u>	<u>1,036,786</u>	<u>1,450,535</u>	<u>2,487,321</u>	<u>2,601,900</u>
Capital Outlay	\$ 0	0	0	0	0	0
Transfer General Fund Op/Mtn Available for Streets/Drainage	600,000 1,453,411	600,000 2,000,000	300,000 576,857	300,000 1,423,143	600,000 2,000,000	600,000 2,000,000
<b>Total Expenditures</b>	\$ <u>2,053,411</u>	<u>2,600,000</u>	<u>876,857</u>	<u>1,723,143</u>	<u>2,600,000</u>	<u>2,600,000</u>
Excess(Deficiency)of Revenues Over Expenditures	\$ 1,040,971	1,900	159,929	(272,608)	(112,679)	1,900
<b>Fund Bal. at Beginning of Year</b>	\$ <u>975,762</u>	<u>2,016,733</u>	<u>2,016,733</u>		<u>2,016,733</u>	<u>1,904,054</u>
<b>Fund Balance at End of Year</b>	\$ <u>2,016,733</u>	<u>2,018,633</u>	<u>2,176,662</u>		<u>1,904,054</u>	<u>1,905,954</u>

RIVERBOAT GAMING SPECIAL REVENUE FUND - 810  
 BUDGET WORKSHEET  
 2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>RIVERBOAT GAMING TRUST - 810</b>						
Estimated Interest Earned	\$ 1,233,301	460,000	717,306	230,000	947,306	460,000
Receivable collections	0	0	0	0	0	0
Other Income	0	0	0	331,916	331,916	0
Transfer from Riverboat Gaming	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$ 1,233,301</b>	<b>460,000</b>	<b>717,306</b>	<b>561,916</b>	<b>1,279,222</b>	<b>460,000</b>
Investment Advisory Services	40,319	584,358	567,184	0	567,184	35,000
<b>Total Expenditures</b>	<b>\$ 40,319</b>	<b>584,358</b>	<b>567,184</b>	<b>0</b>	<b>567,184</b>	<b>35,000</b>
Excess(Deficiency)of Revenues Over Expenditures	1,192,982	(124,358)	18,198	18,198	36,397	425,000
Transfer to General Fund	0	0	0	0	0	0
<b>Net</b>	<b>\$ 1,192,982</b>	<b>(124,358)</b>	<b>18,198</b>	<b>18,198</b>	<b>36,397</b>	<b>425,000</b>
<b>Fund Balance at Beginning of Year</b>	<b>32,161,107</b>	<b>33,354,089</b>	<b>33,354,089</b>		<b>33,354,089</b>	<b>33,390,486</b>
<b>Fund Balance at End of Year</b>	<b>\$ 33,354,089</b>	<b>33,229,731</b>	<b>33,372,288</b>		<b>33,390,486</b>	<b>33,815,486</b>

PUBLIC SAFETY AND HEALTH FUND - 820  
 BUDGET WORKSHEET  
 2021

<u>PUBLIC HEALTH &amp; SAFETY - 820</u>	<u>2019</u>	<u>2020</u>	<u>Actual</u>	<u>YTD 6/30/20</u>	<u>Remainder</u>	<u>Total</u>	<u>Proposed</u>
	<u>Actual</u>	<u>Budget</u>			<u>of 2020</u>	<u>2020</u>	<u>2021</u>
						<u>Estimated</u>	<u>Budget</u>
Estimated Interest Earned	\$ 712,529	310,000	408,712	155,000	563,712	310,000	
Receivable collections	0	0	0	0	0	0	
Other Income	0	0	0	0	0	0	
Transfer from Riverboat Gaming	0	0	0	0	0	0	
<b>Total Revenues</b>	<u>\$ 712,529</u>	<u>310,000</u>	<u>408,712</u>	<u>155,000</u>	<u>563,712</u>	<u>310,000</u>	
Investment Advisory Services	19,635	18,400	10,218	30,653	40,871	18,400	
<b>Total Expenditures</b>	<u>\$ 19,635</u>	<u>18,400</u>	<u>10,218</u>	<u>30,653</u>	<u>40,871</u>	<u>18,400</u>	
Excess(Deficiency)of Revenues Over Expenditures	692,893	291,600	398,495	124,347	522,841	291,600	
Transfer to General Fund	0	0	0	0	0	0	
<b>Net</b>	<u>\$ 692,893</u>	<u>291,600</u>	<u>398,495</u>	<u>124,347</u>	<u>522,841</u>	<u>291,600</u>	
<b>Fund Balance at Beginning of Year</b>	19,230,411	19,923,304	19,923,304	19,923,304	19,923,304	20,446,145	
<b>Fund Balance at End of Year</b>	<u>\$ 19,923,304</u>	<u>20,214,904</u>	<u>20,321,799</u>	<u>20,321,799</u>	<u>20,446,145</u>	<u>20,737,745</u>	

**HOTEL/MOTEL TAXES-235  
BUDGET WORKSHEET  
2021**

	<u>2019 Actual</u>	<u>2020 Budget</u>	<u>Actual YTD 6/30/20</u>	<u>Remainder of 2020</u>	<u>Total 2020 Estimated</u>	<u>Proposed 2021 Budget</u>
<b>HOTEL/MOTEL TAXES</b>						
Revenue from State	\$ 1,874,272	1,754,015	0	1,754,015	1,754,015	1,754,015
3/4% Occupancy Tax	946,548	900,000	386,377	386,377	772,754	750,000
Interest Earned/Other	99,545	15,000	993	7,500	8,493	15,000
<b>Total Revenue</b>	<u>\$ 2,920,365</u>	<u>2,669,015</u>	<u>387,370</u>	<u>2,147,892</u>	<u>2,535,262</u>	<u>2,519,015</u>
Debt Service (DEQ 2010)	1,000,000	1,000,000	500,000	500,000	1,000,000	1,000,000
CenturyLink Equipment	0	38,500	0	38,500	38,500	0
Civic Center Equipment	0	110,000	922	109,078	110,000	0
East Bank District Landscape Management	28,000	45,500	7,000	38,500	45,500	45,500
<b>Total Expenditures</b>	<u>\$ 1,028,000</u>	<u>1,194,000</u>	<u>507,922</u>	<u>686,078</u>	<u>1,194,000</u>	<u>1,045,500</u>
<b>Excess(Deficiency)of Revenues Over Expenditures</b>	<u>\$ 1,892,365</u>	<u>1,475,015</u>	<u>(120,553)</u>	<u>1,461,814</u>	<u>1,341,262</u>	<u>1,473,515</u>
<b>Audit Transfers Net</b>						
Trf Out to CenturyLink(special events)*	0	0	0	0	0	0
Transfer Out to CenturyLink(cash flow)	(400,000)	(400,000)	(400,000)	(250,000)	(650,000)	(650,000)
Transfer Out to Civic Center	(400,000)	(309,550)	(9,550)	(309,550)	(300,000)	(300,000)
Transfer Out to Bossier Chamber of Commerce	(50,000)	0	0	0	0	0
Transfer Out to Boardwalk-Concrete Repair	(57,490)	0	0	0	0	0
Transfer Out to Freedom Fest Friday	(20,000)	0	0	0	0	0
Transfer Out Holiday Lights @ East Bank	(9,849)	0	0	0	0	0
Transfer Out Dixie Little League/Shrv Sports	0	0	0	0	0	0
Transfer Out for Miss USA	0	0	0	0	0	0
Transfer Out for Sports Commission SBSC	(10,000)	(10,000)	0	0	0	0
Transfer Out for BPCC 2018 Upstate Rising	0	0	0	0	0	0
<b>Fund Balance at Beginning of Year</b>	3,553,493	4,498,519	4,498,519	4,498,519	4,498,519	4,889,780
<b>Fund Balance Reserved CenturyLink</b>						
<b>Fund Balance at End of Year</b>	<u>\$ 4,498,519</u>	<u>5,253,984</u>	<u>3,968,416</u>	<u>3,968,416</u>	<u>4,889,780</u>	<u>5,413,295</u>

\*May be used to attract special events, etc.

Consolidated Sales Tax  
Budget Worksheet  
2021

	2019 Actual	2020 Budget	Actual YTD 6/30/20	Remainder of 2020	Total 2020 Estimated	Proposed 2021 Budget
<b>CONSOLIDATED SALES TAX</b>						
Sales Taxes	\$ 131,360,423	118,000,000	65,808,424	52,191,576	118,000,000	118,000,000
Less Department Expenses	(1,023,607)	(1,075,162)	(485,892)	(506,810)	(992,702)	(1,099,831)
Plus School Boards share	501,567	516,078	0	516,078	496,351	549,915
<b>Total Revenues</b>	<b>\$ 130,838,383</b>	<b>117,440,916</b>	<b>65,322,533</b>	<b>52,200,844</b>	<b>117,503,649</b>	<b>117,450,085</b>
<b>External Distributions:</b>						
School Board, Houghton, Benton Plain Dealing, B.P. Police Jury	\$ 81,587,488	69,440,916	41,239,031	28,201,885	69,440,916	69,445,163
<b>Internal Distributions:</b>	<b>49,250,895</b>	<b>48,000,000</b>	<b>24,083,502</b>	<b>23,998,958</b>	<b>48,062,733</b>	<b>48,004,922</b>
<b>Debt Service:</b>						
Original 1/2 %	0	0	0	0	0	0
06 Public Improvement Bonds	0	0	0	0	0	0
06 (A) Refunding Bonds	2,460,000	2,460,000	1,230,000	1,230,000	2,460,000	2,444,000
10 Refunding Bonds	472,900	475,000	237,500	237,500	475,000	480,000
15A Refunding Bonds	2,398,220	2,405,000	1,202,500	1,202,500	2,405,000	2,420,000
16 Refunding Bonds (2006 Series)	290,050	290,000	145,000	145,000	290,000	290,000
16 Sales Tax Revenue	856,000	855,000	427,500	427,500	855,000	850,000
17 Sales Tax Revenue						
<b>Total</b>	<b>\$ 6,477,170</b>	<b>6,485,000</b>	<b>3,242,500</b>	<b>3,242,500</b>	<b>6,485,000</b>	<b>6,484,000</b>
<b>Parkway 1/2%</b>						
97 Parkway Refunding Bonds	0	0	0	0	0	0
14 LCDA Revenue Bonds	905,000	905,000	452,500	452,500	905,000	908,000
<b>Total</b>	<b>905,000</b>	<b>905,000</b>	<b>452,500</b>	<b>452,500</b>	<b>905,000</b>	<b>908,000</b>
<b>Total Debt</b>	<b>\$ 7,382,170</b>	<b>7,390,000</b>	<b>3,695,000</b>	<b>3,695,000</b>	<b>7,390,000</b>	<b>7,392,000</b>

Orig. 1/2 % Capital Imp., Fund	\$	3,373,009	1,574,200	1,574,200	1,574,200	3,148,401	3,116,000
P'way Capital Imp/Operations Fund		4,945,179	2,364,200	2,364,200	2,364,200	4,728,401	4,692,000
<b>Total Capital Improvements</b>	\$	<u>8,318,188</u>	<u>3,938,401</u>	<u>3,938,401</u>	<u>3,938,401</u>	<u>7,876,802</u>	<u>7,808,000</u>
General Fund P'way 1/2% reeded.	\$	4,000,000	2,000,000	2,000,000	2,000,000	4,000,000	4,000,000
General Fund Fire & Police		9,850,179	4,816,700	4,816,700	4,816,700	9,633,401	9,600,000
General Fund for salaries other than Fire & Police		2,947,174	1,441,157	1,441,157	1,441,157	2,882,314	2,872,320
<b>Total General Fund</b>	\$	<u>16,797,353</u>	<u>8,257,857</u>	<u>8,257,857</u>	<u>8,257,857</u>	<u>16,515,714</u>	<u>16,472,320</u>

**CONSOLIDATED SALES TAX  
(CONTINUED)**

Police Pension Fund	\$	0	0	0	0	0	0
Fire Pension Fund		0	0	0	0	0	0
General Fund		9,850,179	4,816,700	4,816,700	4,816,700	9,633,401	9,600,000
<b>Total Pension Fund</b>	\$	<u>9,850,179</u>	<u>4,816,700</u>	<u>4,816,700</u>	<u>4,816,700</u>	<u>9,633,401</u>	<u>9,600,000</u>
Transfer to Jail/Mun. Bldg. Fund	\$	1,477,527	722,505	722,505	722,505	1,445,010	1,440,000
Transfer to Streets/Drainage		2,662,011	1,301,713	1,301,713	1,301,713	2,603,427	2,594,400
Transfer to Fire Operations/Improv		2,763,468	1,351,325	1,351,325	1,351,325	2,702,651	2,693,280
<b>Total</b>	\$	<u>6,903,005</u>	<u>3,375,544</u>	<u>3,375,544</u>	<u>3,375,544</u>	<u>6,751,087</u>	<u>6,727,680</u>
<b>Total Internal Distributions</b>	\$	<u>49,250,895</u>	<u>24,083,502</u>	<u>24,083,502</u>	<u>24,083,502</u>	<u>48,167,004</u>	<u>48,000,000</u>
<b>Total Distributions</b>	\$	<u>130,838,383</u>	<u>65,322,533</u>	<u>65,322,533</u>	<u>65,322,533</u>	<u>117,607,920</u>	<u>117,445,163</u>

**ORDINANCE# \_\_\_\_\_ OF 2020**

BY;

An Ordinance adopting detailed estimate and exhibition of the various items of receipts and expenditures for the City of Bossier City, Louisiana, for the fiscal year beginning January 1, 2021 and ending December 31, 2021, to serve as a budget of expenditures during said fiscal year and appropriating the amounts herein set forth as a budget of expenditures.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOSSIER CITY, LOUISIANA IN SESSION CONVENED THAT:

SECTION 1: The following detailed estimate of receipts and expenditures for the City of Bossier City, Louisiana for the fiscal year beginning January 1, 2021, and ending December 31, 2021, and the same is hereby adopted to serve as a budget of expenditures for said City for said fiscal year, to wit:

**2021 SALES TAX CAPITAL  
IMPROVEMENT  
PROPOSED BUDGET**

SOURCE OF FUNDS	Budget 2021
1978 Sales Tax 1/2% estimated fund balance 12/31/2020	1,736,452
Estimated Receipts 2021	3,115,000
Interest Earned	25,000
Transfer From Disaster Reserve Fund	1,525,000
<b>Sub Total</b>	<u><u>6,401,452</u></u>
1987 Sales Tax 1/2% estimated fund balance 12/31/2021	-
Estimated Receipts 2021	4,695,000
Interest Earned	20,000
Transfer From RiverBoat Capital Projects Fund	-
<b>Sub Total</b>	<u><u>4,715,000</u></u>
<b>Total</b>	<u><u>11,116,452</u></u>

**PROJECTS**

**Projects Funded from Sales Tax Capital Improvement Funds  
and interest earned from the 1978 Sales Tax 1/2%**

North Bossier Park Tennis Center & Park Equipment	174,000
Ball Field Improvements & Repairs	300,000
City Wide Striping - Public Works	250,000
Balance South Bossier Redevelopment Plan	1,299,670
Tinsley Ball Field Improvements	133,664
Bicentennial Park Improvements	8,000
Hooter Park Improvements	20,000
Walbrook Park Improvements	31,000
Mitchell Park Improvements	-
Swan Lake Park Restroom	400,000
Mike Wood, Walker, Shady Grove Parks Improvements	65,698
Field of Dreams Improvements	42,600
Repairs Various Parks	100,000
Patricia Park Improvements	-
Fort Smith Park Improvements	-
Hwy 71 Lighting (match Public Service Commission)	436,782
<b>Total</b>	<u><u>3,261,414</u></u>

**Equipment Funded from Sales Tax Capital Improvement Funds  
and Interest earned from the 1978 Sales Tax 1/2%**

<b>20 Police</b>	
Building Improvements	210,000
Autos & Trucks	527,809
Vehicle Equipment	111,400
<b>21 Fire</b>	
Other Equipment	568,300
Autos & Trucks	818,630
	<b>Total</b>
	<u>2,236,139</u>

**Equipment Funded from 1987 Sales Tax Capital Improvement  
Funds and Interest Earned**

<b>01 City Council</b>	
Office Furniture & Equipment	5,000
Computer Equipment	15,000
Other Equipment	10,000
<b>02 Public Affairs</b>	
Office Furniture & Equipment	5,000
Computer Equipment	5,000
Autos & Trucks	-
<b>03 Finance</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
<b>04 Purchasing</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
<b>05 Human Resources</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
<b>06 Legal Department</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
<b>07 City Court</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
<b>08 City Marshall</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
Other Equipment (radios)	15,000
<b>09 Community Development</b>	
Building Improvements	-
Office Furniture & Equipment	2,500
Computer Equipment	5,000
Autos & Trucks	-
<b>10 Fleet Services</b>	
Building Improvements	-
Office Furniture & Equipment	-
Computer Equipment	-
Other Equipment	16,000
Tire Balancer	10,000
Four Post Lift	16,000
Autos & Trucks (Welding Truck)	42,000
<b>11 Municipal Building</b>	
Building Improvements	70,000
Arts Council Elevator up to code	100,000
Roof Civic Center	59,500
Municipal Building Improvements	100,000
Other Equipment	25,000
Autos & Trucks	35,000

<b>12 Information Services</b>	
Building Improvements	-
Office Furniture & Equipment	5,000
Computer Equipment	456,500
Computer Software	1,987,200
Autos & Trucks	-
<b>15 Engineering</b>	
Office Furniture & Equipment	2,500
Computer Equipment	5,000
Other Equipment	4,000
Autos & Trucks (Property Standards)	-
<b>16 Traffic Engineering</b>	
Computer Equipment	2,500
Other Equipment	35,000
Autos & Trucks	-
<b>17 Permits &amp; Inspections</b>	
Office Furniture & Equipment	2,500
Computer Equipment	-
Autos & Trucks	105,000
<b>20 Police Department</b>	
Office Furniture & Equipment	21,935
Computer Equipment	512,310
Computer Software	-
Body Armor	80,000
Other Equipment	334,309
Communications Equipment	-
<b>21 Fire Department</b>	
Building Improvements	-
Office Furniture & Equipment	-
Computer Equipment (Software and Hardware)	98,650
Bunker Clothes	60,000
Communications Equipment	-
<b>25 Public Works Administration</b>	
Computer Equipment	2,500
<b>26 Streets</b>	
Other Equipment	15,000
Autos & Trucks	37,000
<b>27 Solid Waste</b>	
Other Equipment	110,000
Autos & Trucks	-
<b>28 Herb/Mosq Control</b>	
Other Equipment	10,000
Autos & Trucks	-
<b>29 Street Sweeping &amp; Grass Cutting</b>	
Other Equipment	57,000
Autos & Trucks	315,000
<b>30 Animal Control</b>	
Building Improvements	-
Other Equipment	145,000
<b>32 Parks &amp; Recreation</b>	
Office Furniture & Equipment	5,000
Computer Equipment	5,000
Other Equipment	183,400
Box Truck	75,000
	<u>5,253,304</u>

Summary

Total Equipment	7,489,443
Total Projects	3,281,414
Contingency	<u>365,595</u>
Total	<u>11,116,452</u>

SECTION 2: The adoption of this budget be, and the same is hereby declared to operate as an appropriation of the amounts herein set for the purposes therein stated.

SECTION 3: This Ordinance shall become effective after its promulgation all in the manner and form prescribed by law.

SECTION 4: This Ordinance was duly read to the City Council of the City of Bossier City and considered section by section, then as a whole, and was on motion of \_\_\_\_\_ and seconded by \_\_\_\_\_, adopted this \_\_\_\_\_ day of \_\_\_\_\_, 2020 by the following ayes and naves vote:

AYES;

NAYES;

ABSENT;

ABSTAIN;

\_\_\_\_\_  
President, David Montgomery, Jr.

\_\_\_\_\_  
City Clerk, Phyllis McGraw

ORDINANCE# \_\_\_\_\_ OF 2020

BY;

An Ordinance adopting detailed estimate and exhibition of the various items of receipts and expenditures for the City of Bossier City, Louisiana, for the fiscal year beginning January 1, 2021 and ending December 31, 2021, to serve as a budget of expenditures during said fiscal year and appropriating the amounts herein set forth as a budget of expenditures.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOSSIER CITY, LOUISIANA IN SESSION CONVENED THAT:

SECTION 1: The following detailed estimate of receipts and expenditures for the City of Bossier City, Louisiana for the fiscal year beginning January 1, 2021, and ending December 31, 2021, and the same is hereby adopted to serve as a budget of expenditures for said City for said fiscal year, to wit:

**2021 PROPOSED  
Riverboat Gaming Capital Projects Budget**

	<b>Budget</b>
<b>Estimated Fund Balance as of 01/01/2020</b>	5,102,798
Estimated Revenues	10,500,000
Rental Income	-
Interest Earned	25,000
Transfers In	-
<b>Total Revenue</b>	<u><u>15,627,798</u></u>
<b>Expenditures</b>	
Transfer to 2007 Debt Service Fund 335	-
Transfer to 2015 Refunding Fund 335	6,090,000
Transfer to 2015 Debt Service (\$35,000,000)	2,355,000
Transfer to 2015 Debt Service (\$15,000,000)	750,000
Balance Viking Drive Improvements - Construction Match	-
Balance Viking Drive Improvements Design	50,000
I20/I220 Barksdale Exchange (12 year recurring 2019/Now NLCOG)	-
Balance South Bossier Redevelopment Plan	3,250,000
Balance Complete Culvert Repair Diamond Jack's Casino	220,000
Balance Melrose to Plantation	868,206
Balance North Gate Lighting & Sidewalks	14,592
Balance Bossier Ditch to correct Cox Ditch	700,000
GM Turn Lane Study	100,000
	-
Contingency	<u>1,230,000</u>
	<u><u>15,627,798</u></u>

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AYES;

NAYES;

ABSENT;

ABSTAIN;

\_\_\_\_\_  
President, David Montgomery, Jr.

\_\_\_\_\_  
City Clerk, Phyllis McGraw

ORDINANCE# \_\_\_\_\_ OF 2020

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BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOSSIER CITY, LOUISIANA IN SESSION CONVENED THAT:

SECTION 1: The following detailed estimate of receipts and expenditures for the City of Bossier City, Louisiana for the fiscal year beginning January 1, 2021, and ending December 31, 2021, and the same is hereby adopted to serve as a budget of expenditures for said City for said fiscal year, to wit:

PROPOSED  
2021 UTILITIES CAPITAL  
IMPROVEMENT  
BUDGET

SOURCE OF FUNDS	Budget 2021
<b>WATER CAPITAL ADDITIONS &amp; CONTINGENCY FUND</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	1,500,000
Interest Earned	31,500
Other Transfers (InterFund Transfer Retained Earnings Water)	600,000
Other Transfers	242,500
<b>Total</b>	<u><u>2,374,000</u></u>
<b>SEWER CAPITAL ADDITIONS &amp; CONTINGENCY FUND</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	1,200,000
Interest Earned	10,025
Transfer of BABs rebate	921,100
Other Transfers (Impact fees)	66,500
Other Transfers(InterFund Transfer Retained Earnings Sewer)	1,000,000
<b>Total</b>	<u><u>3,197,625</u></u>
<b>WATER CAPITAL BOND FUND (2002)</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	-
Interest Earned	-
Other Transfers	-
<b>Total</b>	<u><u>-</u></u>
<b>SEWER CAPITAL BOND FUND (2002)</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	-
Interest Earned	-
Other Transfers	-
<b>Total</b>	<u><u>-</u></u>
<b>WATER CAPITAL IMPROVEMENT ASSESSMENT FUND</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	240,000
Interest Earned	2,500
Other Transfers	(242,500)
<b>Total</b>	<u><u>-</u></u>
<b>SEWER CAPITAL IMPROVEMENT ASSESSMENT FUND</b>	
Estimated Fund Balance 12/31/2020	-
Estimated Receipts 2021	65,000
Interest Earned	1,500
Other Transfers	(66,500)
<b>Total</b>	<u><u>-</u></u>
<b>Total All Funds</b>	<u><u>5,571,625</u></u>

PROJECTS

Water Capital and Contingency Fund Projects

Valve Management Program 319,000

Sewer Capital and Contingency Fund Projects

Sewer Manhole Rehab Projects 20,000  
Lift Station Rehab and Improvements 100,000  
LaBossier Pump Station Improvement -  
Lakewood Pump Station Improvement -  
Laural Lane Pump Station Improvement -  
Glassell Pump Station Improvement -  
Rivera Pump Station Improvement -  
Joe Mason Pump Station Improvement -

Water Capital Improvement Assessment Fund

Sewer Capital Improvement Assessment Fund

Total Projects 439,000

Equipment Funded from Utility Capital Improvement Funds and Interest Earned

61 Water Administration

Computer Equipment 12,000

63 Water Treatment Plant

Building Improvements -  
Other Equipment 615,350  
Autos & Trucks -

64 Water Maintenance

Other Equipment 513,010

66 Customer Service/Meter Readers

Building Improvements -  
Office Furniture & Equipment 2,500  
Computer Equipment 2,500  
Other Equipment -  
Autos & Trucks 35,000

72 Red River Treatment Plant

Building Improvements -  
Computer Equipment -  
Other Equipment 364,400  
Autos & Trucks -

73 Sewer Maintenance

Other Equipment 770,000  
Autos & Trucks 35,000

74 Lift Stations

Other Equipment 325,000  
Autos & Trucks -

75 Northeast Treatment Plant

Other Equipment 175,000

76 Environmental Division

Other Equipment 3,378  
Autos & Trucks -

2,853,138

<b>Summary</b>	
<b>Total Equipment</b>	2,853,138
<b>Total Projects</b>	439,000
<b>Contingency</b>	<u>2,279,487</u>
	<u>5,571,625</u>

**SECTION 2:** The adoption of this budget be, and the same is hereby declared to operate as an appropriation of the amounts herein set for the purposes therein stated.

**SECTION 3:** This Ordinance shall become effective after its promulgation all in the manner and form prescribed by law.

**SECTION 4:** This Ordinance was duly read to the City Council of the City of Bossier City and considered section by section, then as a whole, and was on motion of \_\_\_\_\_ and seconded by \_\_\_\_\_, adopted this \_\_\_\_\_ day of \_\_\_\_\_, 2020 by the following ayes and naves vote:

AYES;

NAYES;

ABSENT;

ABSTAIN;

\_\_\_\_\_  
President, David Montgomery, Jr.

\_\_\_\_\_  
City Clerk, Phyllis McGraw

ORDINANCE# \_\_\_\_\_ OF 2020

BY;

An Ordinance adopting detailed estimate and exhibition of the various items of receipts and expenditures for the City of Bossier City, Louisiana, for the fiscal year beginning January 1, 2021 and ending December 31, 2021, to serve as a budget of expenditures during said fiscal year and appropriating the amounts herein set forth as a budget of expenditures.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOSSIER CITY, LOUISIANA IN SESSION CONVENED THAT:

SECTION 1: The following detailed estimate of receipts and expenditures for the City of Bossier City, Louisiana for the fiscal year beginning January 1, 2021, and ending December 31, 2021, and the same is hereby adopted to serve as a budget of expenditures for said City for said fiscal year, to wit:

**2021 PROPOSED  
Emergency Medical Services Capital Projects Budget**

Estimated Fund Balance as of 01/01/2021	Budget 200,000
Transfers In	695,500
Interest Earned	-
<b>Total Revenue</b>	<u><u>895,500</u></u>
<b>Expenditures</b>	
Ambulance Remount	175,000
Other Equipment	287,500
EMS Vehicles	-
Bunker Clothes	-
Contingency	233,000
	<u><u>695,500</u></u>
Estimated Fund Balance as of 12/31/2021	<u><u>200,000</u></u>

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SECTION 4: This Ordinance was duly read to the City Council of the City of Bossier City and considered section by section, then as a whole, and was on motion of \_\_\_\_\_ and seconded by \_\_\_\_\_, adopted this \_\_\_\_\_ day of \_\_\_\_\_, 2019 by the following ayes and naves vote:

AYES;

NAYES;

ABSENT;

ABSTAIN;

\_\_\_\_\_  
President, David Montgomery, Jr.

\_\_\_\_\_  
City Clerk, Phyllis McGraw