

**City of Bossier City**

**2022**

**Operating and Capital Budgets**

## Operating Budgets

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## Office of the Mayor

BOSSIER CITY, LOUISIANA

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### CITY OF BOSSIER CITY

### MAYOR'S BUDGET MESSAGE

### FISCAL YEAR 2022

This budget has been prepared in accordance with the Bossier City Charter, Revised November 1, 2005. Included herein are the proposed financial plans, policies and objectives of the City budget year 2022. Details of projected revenues and proposed expenditures will be presented in the formal briefing before the Bossier City Council in public hearings and published in the Bossier Press-Tribune, the designated official journal for the City.

The fiscal year 2022 budgets will be introduced for City Council consideration during a regular Council meeting scheduled after the required advertising period of 10 days or as subsequently directed by the City Council. The 2022 financial plan is based on material projections from prior budget years. All departments in the General Fund are projected to operate at the manning levels indicated on the individual departmental budget pages. The proposed budget includes a reduction in approved headcount for the Human Resources Department and an increase in the approved headcount for the Legal, Police, and Parks and Recreation Departments. These changes in force will net the General Fund total headcount to 569, which is six (6) more than the 2021 amended budget headcount. There is an addition of one (1) employee for the Legal Department, three (3) employees for the Police Department, and three (3) employees for the Parks and Recreation Department and reduction of one (1) employee for the Human Resources Department.

The plan is designed to continue supporting the following broadly stated objectives: (1) improve the current level of services to our citizens; (2) continue improving City facilities and infrastructure; (3) provide continuous support of residential expansion and economic development; (4) to maintain and improve the quality of life for our citizens.

#### **Policies Applied to Budget Preparation**

Revenue projections are conservative. This prudent policy serves to lessen the impact should any deterioration in business activity occur or unanticipated expenditures become necessary. Idle funds are invested in interest-earning accounts until needed. Invested funds are in relatively liquid investments to facilitate availability for cash flow.

Presented herewith for your approval are the 2022 budgets for the General Fund, Emergency Medical Services Fund, Public Services and Sanitation Fund, Water and Sewer Fund, Alternative Fuel Stations Fund, Civic Center, Hotel/Motel Taxes, Fire Improvements and Operations, Jail and Municipal Building, Streets and Drainage, Consolidated Sales Tax, Property Tax, Riverboat Gaming Trust Fund, Public Health and Safety Trust Fund, and Arena operations.

### **General Fund**

The General Fund is the largest of the funds and provides the revenue needed to support the majority of city services. Because the sources of revenue for the General Fund are dependent largely on economic and business activity, it is the primary indicator of the overall financial strength of the City. The 2021 budget year began with a fund balance of \$20,407,934 from 2020. The fund balance at the end of the year 2021 is estimated to be \$21,817,740. The 2022 General Fund Budget will maintain this accumulated surplus to ensure that there are adequate funds available should adverse economic conditions develop that would affect the level of projected revenues. Ordinance 41 of 2014 adopted on May 20, 2014, established a minimum fund balance to be maintained at 15% of the presented expenditures. The proposed budget projects \$63,010,572 in expenditures, debt service and transfers out which would translate to a minimum requirement of \$9,451,586 which reflects \$12,366,154 surplus to the minimum required balance.

### **Emergency Medical Services Fund**

This budget reflects the expenses and revenues related to providing the residents of the City with emergency medical services.

### **Public Services and Sanitation**

This budget reflects the expenses and revenues related to the Solid Waste Collection and Disposal, Herbicide and Mosquito, Street Sweeping and Grass Cutting, and Animal Control Divisions.

### **Water and Sewer**

The Public Utilities Department had a net operating income (EBITDA) of \$19,641,065 in the year 2020. We project that this department will have a net income of approximately \$20,820,068 by the end of 2021. The firm of Manchac Consulting Group, Inc. has been contracted for the management and administration of the Water and Sewer Systems as well as the design and engineering of the new system-wide sewer sub-basin improvements. The partnership has been successful and we project a net operating income of \$20,442,837 for 2022.

### **Alternative Fuel Stations Fund**

This budget reflects the expenses and revenues related to providing the residents of the City with access to CNG and E85 Fuel.

### **Civic Center**

Civic Center Department revenues and fund balance, combined with the ability to transfer funds from the Hotel/Motel Tax Fund, continue to provide adequate funding to operate the Civic Center.

### **Hotel/Motel Taxes**

This budget was created to conform with amendments to state law that expanded the use of transfers of state sales taxes on hotel/motel rooms and the addition of a 0.75% increase in local hotel/motel taxes. These funds can now be used to operate and maintain the Civic Center and Multipurpose Arena, and for Downtown/Riverfront Development. The year 2022 budget reflects transfers out for debt service and to the Civic Center and the Arena Center.

### **Fire Improvements and Operations**

Our citizens created this budget to account for a portion of the 0.5% sales and use tax passed in 1991. These funds were earmarked to construct, equip, and operate two new fire stations and a training facility. Station #7 on Stockwell Road was constructed and opened in 1993. The training facility was completed in 1994, and Station #8 in the Riverbend Subdivision opened in early 1995. We fulfilled our commitment to our citizens and, in addition to keeping this promise, \$320,000 of these funds were used to help construct Station #9 on Brownlee Road. It opened in the year 2000. The percentage of the 1991 tax for the year 2022 is 28%, the same as for the year 2021. In 2022 it is estimated to generate nearly \$2.90 million, all of which will be transferred to the General Fund to help operate and maintain these facilities.

### **Jail and Municipal Building**

This budget also reflects a portion of the 1991 0.5% sales and use tax increase. In the year 2022, this portion is 15% of the 1991 tax, the same as for the year 2020. In 2022 this is estimated to generate \$1.55 million for jail and municipal building operations and maintenance.

### **Streets and Drainage**

This budget accounts for that portion of the 1991 0.5% sales and use tax to be used for street and drainage improvements. The year 2022 tax percentage is 27%, the same as for the year 2020. In 2022 this is estimated to generate \$2.79 million.

### **Consolidated Sales Tax**

At the end of June 2021, it appears that Sales Tax collections for 2021 will be close to the budgeted amount of \$48,000,000. The projection for 2022, relying on the continued success of existing retail developments as well as attracting new retail businesses to the area, is \$51,600,000. The projection for 2022 represents an increase of 7% from the estimated 2021 actual. The City has been fortunate to not feel the full impact of the recession on the local economy.

### **Property Tax**

The years 2016 and 2020 were constitutionally required reassessment years that resulted in the assessed value of \$608,311,222 and \$628,580,280 respectively. The assessed value for 2021 was \$629,572,100. The millage rate for both 2020 and 2021 was 22.58 mils. The year 2022 is anticipated to result in the assessed value of approximately \$629,000,000. The millage rate for 2022, which is required to be adopted by the City Council, is projected to be 23.36 mils.

### **Riverboat Gaming Trust Fund**

This budget is prepared to account for earnings accumulated riverboat gaming distributions. City ordinance required riverboat gaming money be accumulated in the fund until a base amount of \$30 million was attained. Funds are used for economic development and other uses as determined by City Council. There is one transfer out for capital projects budgeted for 2022.

### **Public Health and Safety Trust Fund**

This budget is prepared following the laws that regulate the expenditure of proceeds from the sale of Bossier Medical Center. The City is legally required to maintain \$18 million in fund balance. There is one transfer of funds to the Streets and Drainage fund budgeted for 2022.

### Arena Center

Current 2021 Budget estimates indicate a projected loss of \$880,775 compared to an originally budgeted loss of \$751,243. The year 2022 budgets are predicting this trend will continue as the national economy continues to suffer and medium markets are not being targeted by performers and other entertainment venues, but not as severely as 2021. In 2017, the City issued bonds in the amount of \$6.4 million for upgrades to enhance the Arena. The majority of the upgrades were completed in 2019 which will allow the Center to attract more diverse entertainment and sporting events to the Arena. During 2021 the City obtained federal funding to be used partially to acquire additional upgrades.

### Summary

The budgets discussed herein will be presented to the City Council during a regular council meeting as soon as the requisite advertising has been established or as directed by the City Council. They represent a financial plan that eliminates the use of riverboat gaming revenues.

I remain optimistic that our sustained growth, coupled with economic activities in our area, will provide adequate revenue to keep our city financially sound. However, with the nation's current economic situation, we must remain guarded in our approach and become proactive and revise our budget should local economic indicators dictate that we should reassess our financial situation.

I recommend the adoption of the budgets as presented by the Director of Finance and I will be available to answer any questions you may have.

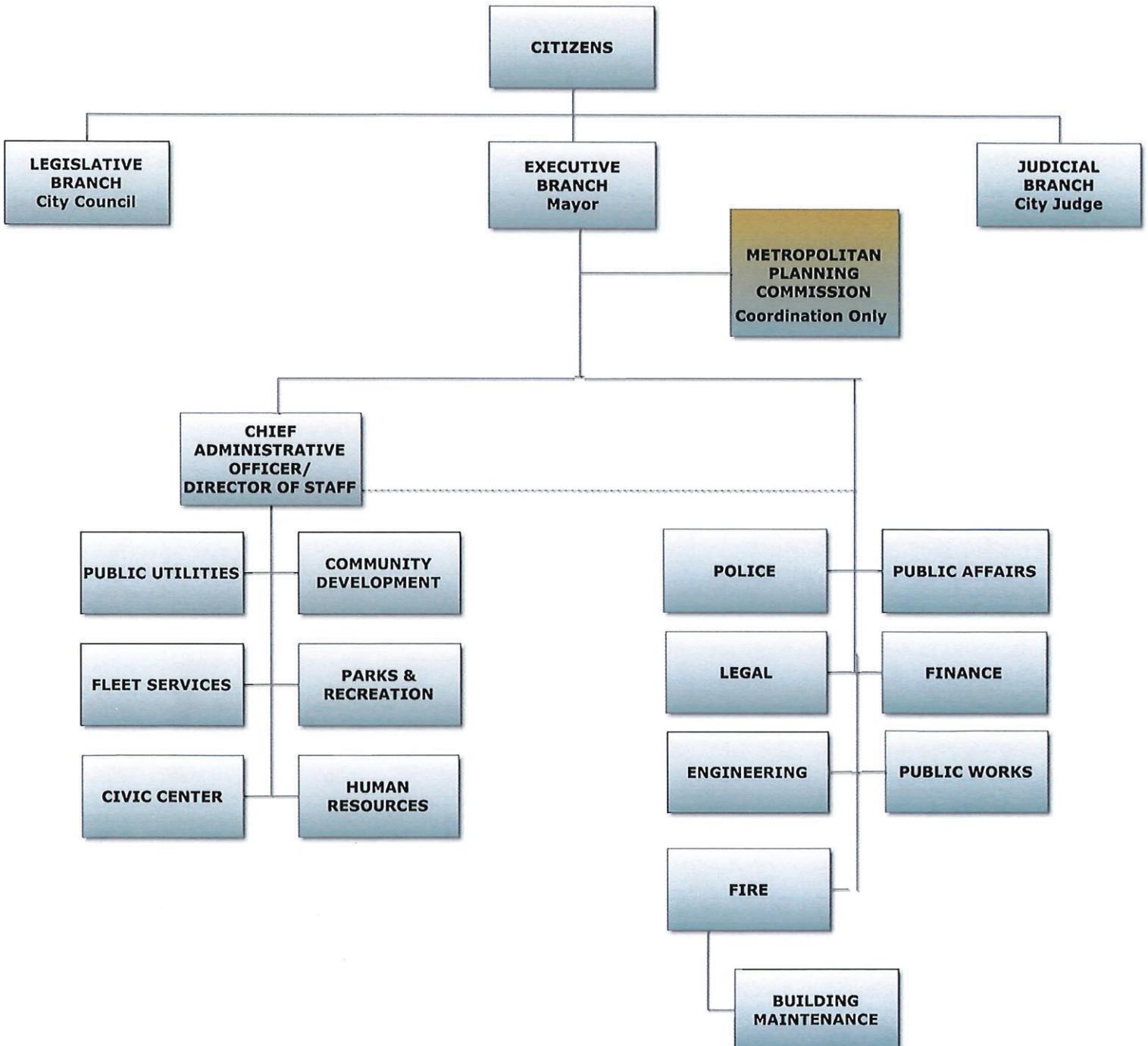
Respectfully submitted,



Thomas H. Chandler  
Mayor



# CITY OF BOSSIER CITY



## 2022 Budget Assumptions

1 Group Health Benefits - 5.03% Increase	
Health - 898.54/month	10,783.56
Vision - 4.46/month	53.52
Dental - 34.86/month	418.32
Life - 8.00/month	96.00
Approximate total increase \$345,000	11,351.40
	per employee per year

In order to budget more conservatively all departments except for Police, Fire, Parks & Recreation, and EMS budgeted group insurance for all authorized positions. The increase for this change in assumption is approximately \$540,000 over the prior fiscal year budget.

- 2 General and Liability Insurance has a budgeted \$366,000 increase.  
 Estimated Renewal of Insurance January 1, 2022 through December 31, 2022 is \$2,797,200.  
 A 15.1% increase is budgeted. Similar increases are expected for the next three years.
  
- 3 This Budget does not include a Cost of Living Adjustment, except for the State Mandated 2% for Police and Fire.
  
- 4 There will be no BAFB Airshow in 2022.
  
- 5 This budget does not include any funds for the Bossier Chamber of Commerce.
  
- 6 Retirement 2022 - 2% increase, approximately \$163,000  
 Municipal 15.50%  
 Firefighters 33.75%  
 Police 29.75%  
**Historical Data:**  
 MERS - Municipal Employee Retirement System 2022 - 15.5% 2021 - 15.5% 2020 - 14.00% 2019 - 14.00% 2018 -13.25% 2017 - 11.0% 2016 - 10.5% 2015 - 9.5% 2014 - 9.5%  
 FRS - Firefighter's Retirement System 2022 - 33.75% 2021 - 32.25% 2020 - 27.75% 2019 - 26.50% 2018 -26.50% 2017 - 27.25% 2016 - 25.25% 2015 - 27.25% 2014 - 29.25%  
 MPERS - Municipal Police Employee Retirement System 2022 - 29.75% 2021 - 33.75% 2020 - 32.5% 2019 - 32.25% 2018 - 30.75% 2017 - 32.50% 2016 - 31.75% 2015 - 29.5% 2014 - 31.5%
  
- 7 The 2022 Sales Tax is budgeted 7.5% higher than the 2021 budget.
  
- 8 Manning Changes:  
 Total Manning is being increased from 694 to 701.  
 The General Fund is up 6 = 3 in Police and 3 in Parks and Recreation.  
 Public Utilities is up 1 = 1 in Environmental Affairs Division.  
 Fleet Services Department is asking to move a part time position to a full time position.
  
- 9 The City applied for and received \$6.7M from the American Rescue Plan Act due to the Pandemic for investment in water and sewer infrastructure in 2021. Additional funding of \$6.7 million is expected during 2022.
  
- 10 There is one transfer out from the Riverboat Gaming Trust Fund to the Riverboat Gaming Capital Fund in the amount of 800,000 budgeted for 2022.  
 There is one transfer out from the Public Health and Safety Trust Fund to the Streets and Drainage Fund in the amount of \$1,000,000 budgeted for 2022.
  
- 11 Ordinance #41 of 2014 requires 15% of Budgeted Expenses be maintained in the General Fund balance. Budgeted Fund Balance for the year ending 12/31/2022 is \$21,818,168. Budgeted 2022 expenditures plus debt service and transfers out total \$63,010,572. Fifteen percent of this total equals \$9,451,586 which meets the requirement. The budget projects favorable revenue over expenditures of \$428.

# City of Bossier City

## Summary of Position Allocation 2022

### General Fund Positions

	2021 Budgeted	2022 Additions	2022 Budgeted	Elected Officials
1 City Council	8	0	8	7
2 Public Affairs Department	4	0	4	1
3 Finance Department	8	0	8	0
4 Purchasing Division	2	0	2	0
5 Human Resources Department	5	-1	4	0
6 City Attorney Department	4	1	5	0
7 City Court	13	0	13	1
8 City Marshal	14	0	14	1
9 Community Development Department	3	0	3	0
10 Fleet Services Department	15	0	15	0
11 Municipal Building Department	6	0	6	0
12 Information Services Division	8	0	8	0
15 Engineering Department	9	0	9	0
16 Traffic Engineering Division	8	0	8	0
17 Permits & Inspections Division	10	0	10	0
20 Police Department	207	3	210	0
21 Fire Department	206	0	206	0
25 Public Works Department - Administration	3	0	3	0
26 Streets Division	3	0	3	0
32 Parks & Recreation Department	27	3	30	0
<b>Total General Fund</b>	<b>563</b>	<b>6</b>	<b>569</b>	<b>10</b>

### Department of Public Utilities

61 Water Administration Division	2	0	2	0
63 Water Treatment Division	14	0	14	0
64 Transmission & Distribution Division	9	0	9	0
66 Customer Service Division	17	0	17	0
71 Sewer Administration Division	0	0	0	0
72 Red River Treatment Division	8	0	8	0
73 Sewer Collections Division	5	0	5	0
74 Lift Station Division	10	0	10	0
75 NE Treatment Plant Division	6	0	6	0
76 Environmental Affairs Division	2	1	3	0
<b>Total Public Utilities</b>	<b>73</b>	<b>1</b>	<b>74</b>	<b>0</b>

	2021 Budgeted	2022 Additions	2022 Budgeted	Elected Officials
<b>Department of Public Works</b>				
27 Solid Waste Disposal Division	14	0	14	0
28 Herbicide/Mosquito Division	2	-1	1	0
29 Street Sweeping/Grass Cutting Division	12	0	12	0
30 Animal Control Division	8	1	9	0
<b>Total Public Services &amp; Sanitation</b>	<u>36</u>	<u>0</u>	<u>36</u>	<u>0</u>

<b>Department of Finance</b>				
81 Sales Tax Division	12	0	12	0
<b>Total Sales Tax</b>	<u>12</u>	<u>0</u>	<u>12</u>	<u>0</u>

<b>Civic Center Department</b>				
54 Civic Center	3	0	3	0
<b>Total Civic Center</b>	<u>3</u>	<u>0</u>	<u>3</u>	<u>0</u>

<b>Metropolitan Planning Commission</b>				
Metropolitan Planning Commission	7	0	7	0
<b>Total MPC</b>	<u>7</u>	<u>0</u>	<u>7</u>	<u>0</u>

#### SUMMARY BY FUND ALLOCATION

	2021 Budgeted	Additions	2022 Budgeted
General Fund	553	6	559
Public Utilities Fund	73	1	74
Public Services & Sanitation Fund	36	0	36
Sales Tax Division	12	0	12
Civic Center Department	3	0	3
Elected Officials	10	0	10
Metropolitan Planning Commission	7	0	7
	<u>694</u>	<u>7</u>	<u>701</u>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**General Fund - Budget for Year Ending December 31, 2022**

	Current Year					Upcoming Year		
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
<b>Summary of Revenues - by Sources</b>								
Local sources:								
Property Taxes	\$ 14,900,000	\$ 14,900,000	\$ 200,708	\$ 14,630,000	\$ 14,830,708	(0.47%)	\$ 14,900,000	0.47%
Sales Taxes	30,740,600	30,740,600	14,115,713	17,932,017	32,047,730	4.25%	33,493,020	4.51%
Other Taxes	5,070,000	5,070,000	1,193,600	3,685,162	4,878,762	(3.77%)	5,080,000	4.12%
Licenses and Permits	3,720,840	3,720,840	3,273,397	990,527	4,263,924	14.60%	3,863,000	(9.40%)
Intergovernmental	1,285,000	1,285,000	572,438	702,850	1,275,288	(0.76%)	1,285,000	0.76%
Charges for Services	1,304,400	1,304,400	574,218	579,182	1,153,400	(11.58%)	1,604,300	39.09%
Fines and Penalties	745,000	745,000	358,696	358,696	717,392	(3.71%)	745,000	3.85%
Other Income	175,000	175,000	105,201	105,201	210,402	20.23%	175,000	(16.83%)
Total Revenues from Local Sources	57,940,840	57,940,840	20,393,971	38,983,635	59,377,606	2.48%	61,145,320	2.98%
State sources:								
State Supplemental Pay	1,832,280	1,832,280	875,348	875,348	1,750,696	(4.45%)	1,844,280	5.35%
Total Revenues from State Sources	1,832,280	1,832,280	875,348	875,348	1,750,696	(4.45%)	1,844,280	5.35%
Total Revenues by Sources	59,773,120	59,773,120	21,269,319	39,858,983	61,128,302	2.27%	62,989,600	3.04%
<b>Summary of Expenditures - by Agency</b>								
Agency								
City of Bossier City	56,456,982	56,601,982	25,002,981	31,501,915	56,504,896	(0.17%)	58,700,572	3.89%
Total Expenditures by Agency	56,456,982	56,601,982	25,002,981	31,501,915	56,504,896	(0.17%)	58,700,572	3.89%
<b>Summary of Expenditures - by Departments</b>								
Department								
City Council	299,904	299,904	152,302	161,294	313,596	4.57%	341,176	8.79%
Public Affairs	488,114	488,114	214,769	261,591	476,360	(2.41%)	512,637	7.62%
Finance	983,356	980,400	414,666	573,445	988,111	0.79%	1,038,447	5.09%
Purchasing	197,440	200,396	88,325	117,182	205,507	2.55%	226,041	9.99%
Human Resources	508,596	508,596	216,649	277,626	494,275	(2.82%)	438,376	(11.31%)
Legal	446,778	446,778	197,616	289,855	487,471	9.11%	512,092	5.05%
City Court	985,470	985,470	487,225	503,308	990,533	0.51%	1,026,988	3.68%
City Marshal	1,212,211	1,212,211	592,959	609,512	1,202,471	(0.80%)	1,252,453	4.16%
Community Development	252,977	252,977	107,467	142,963	250,430	(1.01%)	267,770	6.92%
Fleet Services	1,169,644	1,269,644	479,641	662,406	1,142,047	(10.05%)	1,162,934	1.83%
Municipal Building	1,911,048	1,911,048	737,030	1,164,934	1,901,964	(0.48%)	1,925,626	1.24%
Information Services	1,483,577	1,483,577	672,828	782,654	1,455,482	(1.89%)	1,534,500	5.43%
Engineering	1,190,999	1,190,999	561,790	581,067	1,142,857	(4.04%)	1,507,978	31.95%
Traffic Engineering	1,343,122	1,388,122	673,196	668,198	1,341,394	(3.37%)	1,626,749	21.27%
Permits and Inspections	858,840	858,840	442,353	422,448	864,801	0.69%	944,359	9.20%
Police Department	21,290,986	21,290,986	9,317,543	12,193,875	21,511,418	1.04%	21,912,021	1.86%
Fire Department	16,338,709	16,338,709	7,277,918	9,183,959	16,461,877	0.75%	16,698,727	1.44%
Public Works Administration	326,174	326,174	120,885	195,538	316,423	(2.99%)	333,672	5.45%

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**General Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
<b>Summary of Expenditures - by Departments (continued)</b>								
<b>Department</b>								
Street Division	350,021	350,021	179,193	161,910	341,103	(2.55%)	399,491	17.12%
Parks and Recreation	2,858,036	2,858,036	1,105,583	1,550,213	2,655,796	(7.08%)	3,149,555	18.59%
Payments to Governmental and Other Agencies	1,960,980	1,960,980	963,043	997,937	1,960,980	0.00%	1,888,980	(3.67%)
<b>Total Expenditures by Departments</b>	<b>56,456,982</b>	<b>56,601,982</b>	<b>25,002,981</b>	<b>31,501,915</b>	<b>56,504,896</b>	<b>(0.17%)</b>	<b>58,700,572</b>	<b>3.89%</b>
<b>Summary of Expenditures - by Functions</b>								
<b>Function</b>								
General Government	13,421,549	13,566,549	6,042,560	7,299,138	13,341,698	(1.66%)	14,261,337	6.89%
Public Safety	37,629,695	37,629,695	16,595,461	21,377,834	37,973,295	0.91%	38,610,748	1.68%
Highways and Streets	350,021	350,021	179,193	161,910	341,103	(2.55%)	399,491	17.12%
Culture and Recreation	2,858,036	2,858,036	1,105,583	1,550,213	2,655,796	(7.08%)	3,149,555	18.59%
City Court	985,470	985,470	487,225	503,308	990,533	0.51%	1,026,988	3.68%
City Marshal	1,212,211	1,212,211	592,959	609,512	1,202,471	(0.80%)	1,252,453	4.16%
<b>Total Expenditures by Functions</b>	<b>56,456,982</b>	<b>56,601,982</b>	<b>25,002,981</b>	<b>31,501,915</b>	<b>56,504,896</b>	<b>(0.17%)</b>	<b>58,700,572</b>	<b>3.89%</b>
<b>Summary of Expenditures - by Characters</b>								
<b>Character</b>								
Salaries	29,439,184	29,503,411	12,917,443	17,166,789	30,084,232	1.97%	30,135,271	0.17%
Payroll Taxes	942,530	947,444	393,152	571,204	964,356	1.79%	970,073	0.59%
Retirement	7,941,564	7,951,519	3,432,771	4,595,852	8,028,623	0.97%	8,067,889	0.49%
Employee Benefits	4,767,834	4,786,547	2,260,178	2,663,593	4,923,771	2.87%	5,409,170	9.86%
General Office Supplies	259,198	259,198	128,710	124,874	253,584	(2.17%)	302,990	19.48%
Operating Supplies	1,444,065	1,444,065	603,624	611,608	1,215,232	(15.85%)	1,472,169	21.14%
Utilities	1,610,233	1,610,233	797,653	797,653	1,595,306	(0.93%)	1,772,566	11.11%
Communications	800,021	800,021	412,156	414,943	827,099	3.38%	915,386	10.67%
Technical Services	83,552	83,552	21,895	29,637	51,532	(38.32%)	76,952	49.33%
Advertising	85,030	85,030	30,380	50,599	80,979	(4.76%)	87,987	8.65%
Rental	331,869	331,869	161,345	164,529	325,874	(1.81%)	337,822	3.67%
Maintenance Contracts	929,878	929,878	471,344	430,341	901,685	(3.03%)	946,050	4.92%
Administrative Charges	106,736	106,736	59,114	47,622	106,736	0.00%	107,000	0.25%
Repairs and Maintenance	2,366,219	2,366,219	890,633	1,270,173	2,160,806	(8.68%)	2,285,682	5.78%
Travel and Training	224,742	224,742	92,018	92,795	184,813	(17.77%)	238,274	28.93%
Professional Services	1,095,957	1,043,148	400,185	479,852	880,037	(15.64%)	1,348,980	53.29%
Contractual Services	241,353	241,353	76,625	76,625	153,250	(36.50%)	251,353	64.02%
Commissions and Fees	20,000	20,000	-	4,000	4,000	(80.00%)	20,000	400.00%
General Insurance	1,730,600	1,730,600	888,337	842,263	1,730,600	0.00%	1,991,200	15.06%
Other Expenses	59,960	159,960	(9,605)	55,046	45,441	(71.59%)	59,301	30.50%
Confidential Informant Money	15,477	15,477	11,980	13,980	25,960	67.73%	15,477	(40.38%)
Intergovernmental Expenditures	1,960,980	1,960,980	963,043	997,937	1,960,980	0.00%	1,888,980	(3.67%)
<b>Total Expenditures by Characters</b>	<b>56,456,982</b>	<b>56,601,982</b>	<b>25,002,981</b>	<b>31,501,915</b>	<b>56,504,896</b>	<b>(0.17%)</b>	<b>58,700,572</b>	<b>3.89%</b>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**General Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
				[C + D]	[E / B - 1]		[G / E - 1]	
Summary of Other Financing Sources - by Sources								
Other Financing Sources								
Transfers In - Alternative Fuel Stations Fund	21,400	21,400	21,400	-	21,400	0.00%	21,400	0.00%
Transfers In - Other	1,075,000	1,075,000	1,075,000	-	1,075,000	0.00%	-	(100.00%)
<b>Total Other Financing Sources by Sources</b>	<b>1,096,400</b>	<b>1,096,400</b>	<b>1,096,400</b>	<b>-</b>	<b>1,096,400</b>	<b>0.00%</b>	<b>21,400</b>	<b>(98.05%)</b>
Summary of other Financing Uses - by Uses								
Other Financing Uses								
Transfers Out - Debt Service Fund	4,060,000	4,060,000	2,022,743	2,037,257	4,060,000	0.00%	4,060,000	0.00%
Transfer to Component Unit	250,000	250,000	125,000	125,000	250,000	0.00%	250,000	0.00%
<b>Total Other Financing Uses by Uses</b>	<b>4,310,000</b>	<b>4,310,000</b>	<b>2,147,743</b>	<b>2,162,257</b>	<b>4,310,000</b>	<b>0.00%</b>	<b>4,310,000</b>	<b>0.00%</b>
Summary of Fund Balance								
Net change in fund balance	102,538	(42,462)	(4,785,005)	6,194,811	1,409,806	(3,420.16%)	428	(99.97%)
Estimated Beginning Fund Balance	18,695,185	18,695,185	20,407,934	15,622,929	20,407,934	9.16%	21,817,740	6.91%
<b>Estimated Ending Fund Balance</b>	<b>\$ 18,797,723</b>	<b>\$ 18,652,723</b>	<b>\$ 15,622,929</b>	<b>\$ 21,817,740</b>	<b>\$ 21,817,740</b>	<b>16.97%</b>	<b>\$ 21,818,168</b>	<b>0.00%</b>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Civic Center Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
<b>Summary of Revenues - by Sources</b>								
Local sources:								
Charges for Services	\$ 173,000	\$ 173,000	\$ 70,388	\$ 70,388	\$ 140,776	(18.63%)	\$ 199,000	41.36%
Other Income	3,200	3,200	6,416	6,416	12,832	301.00%	3,200	(75.06%)
Total Revenues from Local Sources	176,200	176,200	76,804	76,804	153,608	(12.82%)	202,200	31.63%
Total Revenues by Sources	176,200	176,200	76,804	76,804	153,608	(12.82%)	202,200	31.63%
<b>Summary of Expenditures - by Agency</b>								
Agency								
City of Bossier City	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
Total Expenditures by Agency	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
<b>Summary of Expenditures - by Departments</b>								
Department								
Civic Center	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
Total Expenditures by Departments	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
<b>Summary of Expenditures - by Functions</b>								
Function								
Culture and Recreation	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
Total Expenditures by Functions	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
<b>Summary of Expenditures - by Characters</b>								
Character								
Salaries	102,521	102,521	38,947	71,270	110,217	7.51%	110,217	0.00%
Payroll Taxes	7,843	7,843	2,756	5,676	8,432	7.51%	8,432	0.00%
Retirement	14,792	14,792	5,878	10,495	16,373	10.69%	16,373	0.00%
Employee Benefits	33,701	33,701	10,975	10,975	21,950	(34.87%)	35,329	60.95%
General Office Supplies	1,475	1,475	506	506	1,012	(31.39%)	1,475	45.75%
Operating Supplies	20,762	20,762	4,412	4,412	8,824	(57.50%)	20,762	135.29%
Utilities	100,371	100,371	74,755	74,755	149,510	48.96%	159,624	6.76%
Communications	9,134	9,134	4,188	4,188	8,376	(8.30%)	9,134	9.05%
Rental	7,617	7,617	693	693	1,386	(81.80%)	7,617	449.57%
Maintenance Contracts	500	500	-	1,300	1,300	160.00%	500	(61.54%)
Administrative Charges	34,000	34,000	17,000	17,000	34,000	0.00%	34,000	0.00%
Repairs and Maintenance	17,601	17,601	3,840	3,840	7,680	(56.37%)	18,500	140.89%
Travel and Training	250	250	-	-	-	(100.00%)	-	NA
General Insurance	30,600	30,600	10,710	19,890	30,600	0.00%	35,200	15.03%
Other Expenses	500	500	-	-	-	(100.00%)	-	NA

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Civic Center Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
				[C + D]		[E / B - 1]		[G / E - 1]
Summary of Expenditures - by Characters (continued)								
Character								
Capital Outlay	-	24,000	-	24,000	24,000	0.00%	200,000	733.33%
Total Expenditures by Characters	381,667	405,667	174,660	249,000	423,660	4.44%	657,163	55.12%
Summary of Other Financing Sources - by Sources								
Other Financing Sources								
Transfers In - Hotel/Motel Tax Fund	300,000	300,000	9,550	290,450	300,000	0.00%	300,000	0.00%
Total Other Financing Sources by Sources	300,000	300,000	9,550	290,450	300,000	0.00%	300,000	0.00%
Summary of Fund Balance								
Net change in fund balance	94,533	70,533	(88,306)	118,254	29,948	(57.54%)	(154,963)	(617.44%)
Estimated Beginning Fund Balance	1,401,879	1,401,879	1,401,026	1,312,720	1,401,026	(0.06%)	1,430,974	2.14%
Estimated Ending Fund Balance	\$ 1,496,412	\$ 1,472,412	\$ 1,312,720	\$ 1,430,974	\$ 1,430,974	(2.81%)	\$ 1,276,011	(10.83%)

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Hotel/Motel Taxes Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget	
					[C + D]	[E / B - 1]			
							[G / E - 1]		
<b>Summary of Revenues - by Sources</b>									
<b>Local sources:</b>									
3/4% Occupancy Tax	\$ 750,000	\$ 750,000	\$ 463,785	\$ 463,785	\$ 927,570	23.68%	\$ 750,000	(19.14%)	
Other Income	15,000	15,000	2,530	7,500	10,030	(33.13%)	15,000	49.55%	
<b>Total Revenues from Local Sources</b>	<b>765,000</b>	<b>765,000</b>	<b>466,315</b>	<b>471,285</b>	<b>937,600</b>	<b>22.56%</b>	<b>765,000</b>	<b>(18.41%)</b>	
<b>State Sources:</b>									
State Funding	1,754,015	1,754,015	-	1,754,015	1,754,015	0.00%	1,754,015	0.00%	
<b>Total Revenues from State Sources</b>	<b>1,754,015</b>	<b>1,754,015</b>	<b>-</b>	<b>1,754,015</b>	<b>1,754,015</b>	<b>0.00%</b>	<b>1,754,015</b>	<b>0.00%</b>	
<b>Total Revenues by Sources</b>	<b>2,519,015</b>	<b>2,519,015</b>	<b>466,315</b>	<b>2,225,300</b>	<b>2,691,615</b>	<b>6.85%</b>	<b>2,519,015</b>	<b>(6.41%)</b>	
<b>Summary of Expenditures - by Agency</b>									
<b>Agency</b>									
City of Bossier City	45,500	202,700	42,345	268,855	311,200	53.53%	290,500	(6.65%)	
<b>Total Expenditures by Agency</b>	<b>45,500</b>	<b>202,700</b>	<b>42,345</b>	<b>268,855</b>	<b>311,200</b>	<b>53.53%</b>	<b>290,500</b>	<b>(6.65%)</b>	
<b>Summary of Expenditures - by Functions</b>									
<b>Function</b>									
General Government	45,500	60,500	40,800	24,500	65,300	7.93%	55,500	(15.01%)	
Capital Outlay	-	142,200	1,545	244,355	245,900	72.93%	235,000	(4.43%)	
<b>Total Expenditures by Functions</b>	<b>45,500</b>	<b>202,700</b>	<b>42,345</b>	<b>268,855</b>	<b>311,200</b>	<b>53.53%</b>	<b>290,500</b>	<b>(6.65%)</b>	
<b>Summary of Expenditures - by Characters</b>									
<b>Character</b>									
Professional Services	45,500	45,500	21,000	24,500	45,500	0.00%	45,500	0.00%	
Other Expenses	-	15,000	19,800	-	19,800	32.00%	10,000	(49.49%)	
Capital Outlay	-	142,200	1,545	244,355	245,900	72.93%	235,000	(4.43%)	
<b>Total Expenditures by Characters</b>	<b>45,500</b>	<b>202,700</b>	<b>42,345</b>	<b>268,855</b>	<b>311,200</b>	<b>53.53%</b>	<b>290,500</b>	<b>(6.65%)</b>	
<b>Summary of other Financing Uses - by Uses</b>									
<b>Other Financing Uses</b>									
Transfers Out - Utility Bond Sinking and Reserve Fund	1,000,000	1,000,000	500,000	500,000	1,000,000	0.00%	1,000,000	0.00%	
Transfers Out - Water Capital and Contingency Fund	-	1,885,000	1,885,000	-	1,885,000	0.00%	-	(100.00%)	
Transfers Out - 2015 LCDA Bond Issue Capital Projects Fund	-	600,000	600,000	-	600,000	0.00%	-	(100.00%)	
Transfers Out - Civic Center Fund	300,000	300,000	9,550	290,450	300,000	0.00%	300,000	0.00%	
Transfers Out to Arena	-	650,000	500,000	150,000	650,000	0.00%	200,000	(69.23%)	
<b>Total Other Financing Uses by Uses</b>	<b>1,300,000</b>	<b>4,435,000</b>	<b>3,494,550</b>	<b>940,450</b>	<b>4,435,000</b>	<b>0.00%</b>	<b>1,500,000</b>	<b>(66.18%)</b>	

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Hotel/Motel Taxes Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
Summary of Fund Balance								
Net change in fund balance	1,173,515	(2,118,685)	(3,070,580)	1,015,995	(2,054,585)	(3.03%)	728,515	(135.46%)
Estimated Beginning Fund Balance	4,889,780	4,889,780	4,182,026	1,111,446	4,182,026	(14.47%)	2,127,441	(49.13%)
Estimated Ending Fund Balance	<u>\$ 6,063,295</u>	<u>\$ 2,771,095</u>	<u>\$ 1,111,446</u>	<u>\$ 2,127,441</u>	<u>\$ 2,127,441</u>	<u>(23.23%)</u>	<u>\$ 2,855,956</u>	<u>34.24%</u>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**1991 Fire Improvements and Operations Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
				[C + D]	[E / B - 1]			[G / E - 1]
Summary of Revenues - by Sources								
Local Sources:								
Sales Taxes	\$ 2,693,280	2,693,280	1,234,228	1,727,919	2,962,147	9.98%	2,895,276	(2.26%)
Other Income	-	-	230	-	230	NA	-	(100.00%)
Total Revenues from Local Sources	2,693,280	2,693,280	1,234,458	1,727,919	2,962,377	9.99%	2,895,276	(2.27%)
Total Revenues by Sources	2,693,280	2,693,280	1,234,458	1,727,919	2,962,377	9.99%	2,895,276	(2.27%)
Summary of Other Financing Uses - by Uses								
Other Financing Uses								
Transfers Out - General Fund	2,693,280	3,093,280	1,746,640	1,346,640	3,093,280	0.00%	2,895,276	(6.40%)
Total Other Financing Uses by Uses	2,693,280	3,093,280	1,746,640	1,346,640	3,093,280	0.00%	2,895,276	(6.40%)
Summary of Fund Balance								
Net change in fund balance	-	(400,000)	(512,182)	381,279	(130,903)	(67.27%)	-	(100.00%)
Estimated Beginning Fund Balance	291,644	291,644	565,312	53,130	565,312	93.84%	434,409	(23.16%)
Estimated Ending Fund Balance	\$ 291,644	\$ (108,356)	\$ 53,130	\$ 434,409	\$ 434,409	(500.91%)	\$ 434,409	0.00%

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**1991 Jail and Municipal Building Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
Summary of Revenues - by Sources								
Local Sources:								
Sales Taxes	\$ 1,440,000	\$ 1,440,000	\$ 659,898	\$ 923,857	\$ 1,583,755	9.98%	\$ 1,548,000	(2.26%)
Scoreboard Market Revenue	87,000	87,000	-	-	-	(100.00%)	87,000	NA
Other Income	35,000	35,000	9,681	30,812	40,493	15.69%	35,000	(13.57%)
Total Revenues from Local Sources	1,562,000	1,562,000	669,579	954,669	1,624,248	3.99%	1,670,000	2.82%
Total Revenues by Sources	1,562,000	1,562,000	669,579	954,669	1,624,248	3.99%	1,670,000	2.82%
Summary of Expenditures - by Agency								
Agency								
City of Bossier City	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Total Expenditures by Agency	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Summary of Expenditures - by Departments								
Department								
Municipal Building	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Total Expenditures by Departments	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Summary of Expenditures - by Functions								
Function								
Capital Outlay	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Total Expenditures by Functions	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Summary of Expenditures - by Characters								
Character								
Capital Outlay	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Total Expenditures by Characters	320,774	320,774	-	320,774	320,774	0.00%	-	(100.00%)
Summary of Other Financing Uses - by Uses								
Other Financing Uses								
Transfers Out - General Fund	1,375,000	1,375,000	687,500	687,500	1,375,000	0.00%	1,375,000	0.00%
Total Other Financing Uses by Uses	1,375,000	1,375,000	687,500	687,500	1,375,000	0.00%	1,375,000	0.00%

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**1991 Jail and Municipal Building Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
				[C + D]	[E / B - 1]		[G / E - 1]	
Summary of Fund Balance								
Net change in fund balance	(133,774)	(133,774)	(17,921)	(53,605)	(71,526)	(46.53%)	295,000	(512.44%)
Estimated Beginning Fund Balance	3,296,526	3,296,526	3,233,482	3,215,561	3,233,482	(1.91%)	3,161,956	(2.21%)
Estimated Ending Fund Balance	<u>\$ 3,162,752</u>	<u>\$ 3,162,752</u>	<u>\$ 3,215,561</u>	<u>\$ 3,161,956</u>	<u>\$ 3,161,956</u>	<u>(0.03%)</u>	<u>\$ 3,456,956</u>	<u>9.33%</u>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**1991 Streets and Drainage Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
Summary of Revenues - by Sources								
Local Sources:								
Sales Taxes	\$ 2,594,400	\$ 2,594,400	\$ 1,188,915	\$ 1,664,481	\$ 2,853,396	9.98%	\$ 2,788,980	(2.26%)
Other Income	7,500	7,500	10,115	10,115	20,230	169.73%	7,500	(62.93%)
Total Revenues from Local Sources	2,601,900	2,601,900	1,199,030	1,674,596	2,873,626	10.44%	2,796,480	(2.68%)
Total Revenues by Sources	2,601,900	2,601,900	1,199,030	1,674,596	2,873,626	10.44%	2,796,480	(2.68%)
Summary of Expenditures - by Agency								
Agency								
City of Bossier City	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Total Expenditures by Agency	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Summary of Expenditures - by Departments								
Department								
Engineering	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Total Expenditures by Departments	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Summary of Expenditures - by Functions								
Function								
Capital Outlay	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Total Expenditures by Functions	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Summary of Expenditures - by Characters								
Character								
Capital Outlay	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Total Expenditures by Characters	2,250,000	2,250,000	500,895	1,749,105	2,250,000	0.00%	3,000,000	33.33%
Summary of Other Financing Sources - by Sources								
Other Financing Sources								
Transfers In - Sales Tax Capital Improvement Fund	-	250,000	250,000	-	250,000	0.00%	-	(100.00%)
Transfers In - Public Safety and Health Trust Fund	-	-	-	-	-	NA	1,000,000	NA
Total Other Financing Sources by Sources	-	250,000	250,000	-	250,000	0.00%	1,000,000	300.00%

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**1991 Streets and Drainage Fund - Budget for Year Ending December 31, 2022**

	Current Year					Upcoming Year		
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
Summary of Other Financing Uses - by Uses								
Other Financing Uses								
Transfers Out - General Fund	-	600,000	300,000	300,000	600,000	0.00%	795,000	32.50%
Total Other Financing Uses by Uses	-	600,000	300,000	300,000	600,000	0.00%	795,000	32.50%
Summary of Fund Balance								
Net change in fund balance	351,900	1,900	648,135	(374,509)	273,626	14,301.37%	1,480	(99.46%)
Estimated Beginning Fund Balance	1,904,054	1,904,054	1,520,593	2,168,728	1,520,593	(20.14%)	1,794,219	17.99%
Estimated Ending Fund Balance	\$ 2,255,954	\$ 1,905,954	\$ 2,168,728	\$ 1,794,219	\$ 1,794,219	(5.86%)	\$ 1,795,699	0.08%

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Riverboat Gaming Trust Fund - Budget for Year Ending December 31, 2022**

	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
Summary of Revenues - by Sources								
Local sources:								
Interest Earned	\$ 460,000	\$ 460,000	\$ 73,103	\$ 230,000	\$ 303,103	(34.11%)	\$ 460,000	51.76%
Total Revenues from Local Sources	460,000	460,000	73,103	230,000	303,103	(34.11%)	460,000	51.76%
Total Revenues by Sources	460,000	460,000	73,103	230,000	303,103	(34.11%)	460,000	51.76%
Summary of Expenditures - by Agency								
Agency								
City of Bossier City	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Total Expenditures by Agency	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Summary of Expenditures - by Functions								
Function								
General Government	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Total Expenditures by Functions	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Summary of Expenditures - by Characters								
Character								
Professional Services	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Total Expenditures by Characters	35,000	35,000	10,090	30,270	40,360	15.31%	35,000	(13.28%)
Summary of Other Financing Uses - by Uses								
Other Financing Uses								
Transfers Out - Riverboat Capital Projects Fund	-	-	-	575,000	575,000	NA	800,000	39.13%
Total Other Financing Uses by Uses	-	-	-	575,000	575,000	NA	800,000	39.13%
Summary of Fund Balance								
Net change in fund balance	425,000	425,000	63,013	(375,270)	(312,257)		(375,000)	20.09%
Estimated Beginning Fund Balance	33,390,486	33,390,486	31,560,270	31,623,283	31,560,270	(5.48%)	31,248,013	(0.99%)
Estimated Ending Fund Balance	\$ 33,815,486	\$ 33,815,486	\$ 31,623,283	\$ 31,248,013	\$ 31,248,013	(7.59%)	\$ 30,873,013	(1.20%)

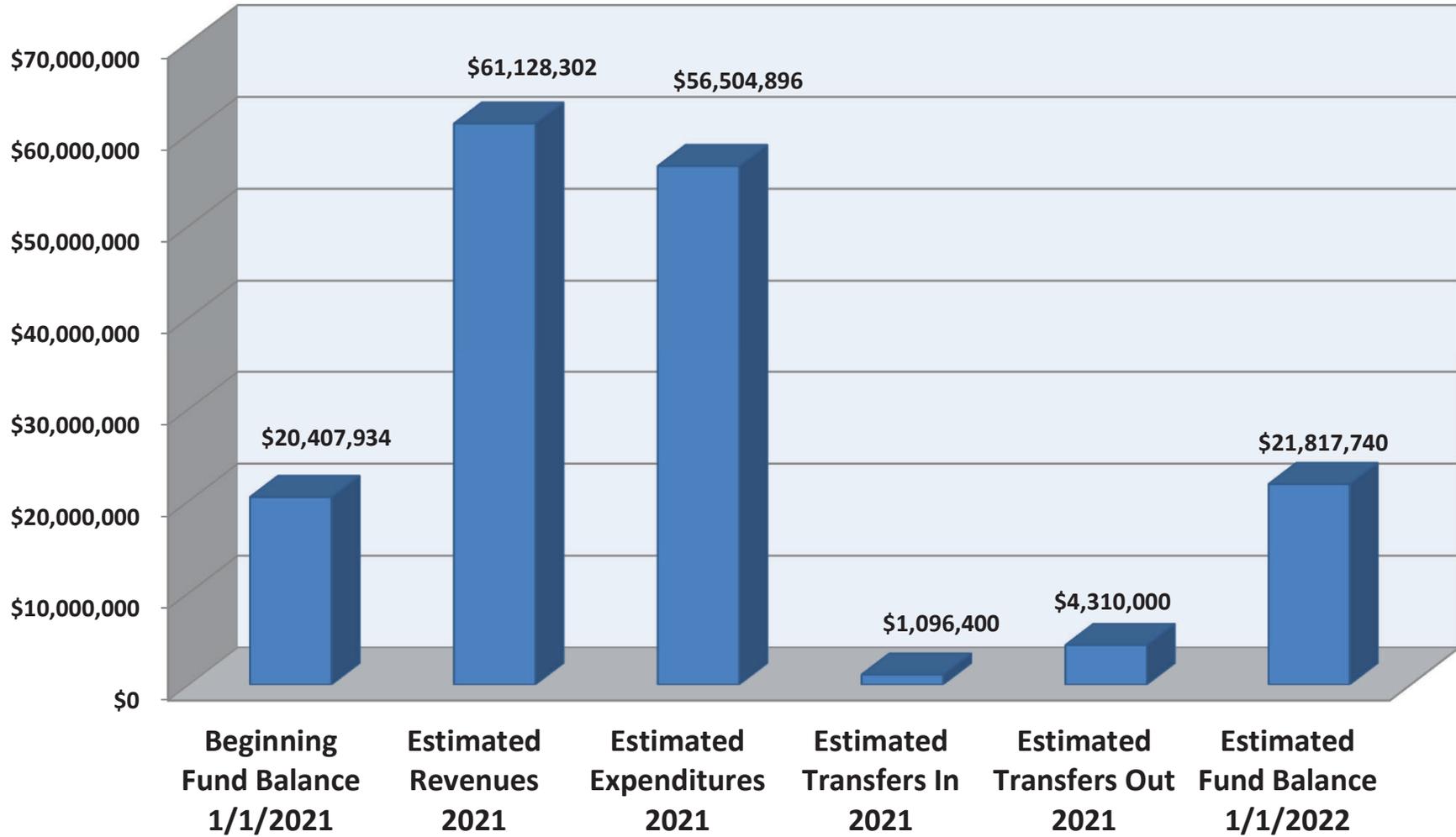
**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Arena Fund - Budget for Year Ending December 31, 2022**

	Current Year					Upcoming Year		
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		
							[G / E - 1]	
<b>Summary of Revenues - by Sources</b>								
<b>Local sources:</b>								
Direct Event Income	\$ 301,412	\$ 301,412	\$ 62,169	\$ 275,000	\$ 337,169	11.86%	\$ 586,680	74.00%
Commission	515,882	515,882	-	-	-	(100.00%)	672,926	NA
Merchandise	112,225	112,225	1,051	1,471	2,522	(97.75%)	152,504	5,946.95%
TM Commission	271,612	271,612	221	309	530	(99.80%)	(183,371)	(34,698.30%)
Facility Fee	459,568	459,568	520	728	1,248	(99.73%)	476,950	38,117.15%
Other Income	669,520	669,520	119,139	166,794	285,933	(57.29%)	1,219,200	326.39%
<b>Total Revenues from Local Sources</b>	<b>2,330,219</b>	<b>2,330,219</b>	<b>183,100</b>	<b>444,302</b>	<b>627,402</b>		<b>2,924,889</b>	
<b>Total Revenues by Sources</b>	<b>2,330,219</b>	<b>2,330,219</b>	<b>183,100</b>	<b>444,302</b>	<b>627,402</b>	<b>(73.08%)</b>	<b>2,924,889</b>	<b>366.19%</b>
<b>Summary of Expenditures - by Agency</b>								
<b>Agency</b>								
City of Bossier City	3,081,462	3,081,462	632,115	876,062	1,508,177	(51.06%)	3,363,247	123.00%
<b>Total Expenditures by Agency</b>	<b>3,081,462</b>	<b>3,081,462</b>	<b>632,115</b>	<b>876,062</b>	<b>1,508,177</b>	<b>(51.06%)</b>	<b>3,363,247</b>	<b>123.00%</b>
<b>Summary of Expenditures - by Functions</b>								
<b>Function</b>								
Culture and Recreation	3,081,462	3,081,462	632,115	876,062	1,508,177	(51.06%)	3,363,247	123.00%
<b>Total Expenditures by Functions</b>	<b>3,081,462</b>	<b>3,081,462</b>	<b>632,115</b>	<b>876,062</b>	<b>1,508,177</b>	<b>(51.06%)</b>	<b>3,363,247</b>	<b>123.00%</b>
<b>Summary of Expenditures - by Characters</b>								
<b>Character</b>								
Executive	260,648	260,648	75,485	105,679	181,164	(30.49%)	256,420	41.54%
Finance	208,159	208,159	28,479	39,871	68,350	(67.16%)	222,072	224.90%
Marketing	101,183	101,183	1,144	1,602	2,746	(97.29%)	180,214	6,462.78%
Operations	1,162,513	1,162,513	222,943	312,120	535,063	(53.97%)	1,261,852	135.83%
Box Office	62,428	62,428	23,167	32,434	55,601	(10.94%)	93,318	67.84%
Overhead	861,500	861,500	236,397	330,956	567,353	(34.14%)	849,300	49.70%
Food and Beverage	201,943	201,943	-	-	-	(100.00%)	283,482	NA
Management Fee	223,088	223,088	44,500	53,400	97,900	(56.12%)	216,589	121.23%
<b>Total Expenditures by Characters</b>	<b>3,081,462</b>	<b>3,081,462</b>	<b>632,115</b>	<b>876,062</b>	<b>1,508,177</b>	<b>(51.06%)</b>	<b>3,363,247</b>	<b>123.00%</b>
<b>Summary of Other Financing Sources - by Sources</b>								
<b>Other Financing Sources</b>								
Transfers in from City of Bossier City	650,000	650,000	500,000	150,000	650,000	0.00%	200,000	(69.23%)
<b>Total Other Financing Sources by Sources</b>	<b>650,000</b>	<b>650,000</b>	<b>500,000</b>	<b>150,000</b>	<b>650,000</b>	<b>0.00%</b>	<b>200,000</b>	<b>(69.23%)</b>

**City of Bossier City**  
**Louisiana Legislative Auditor Reporting**  
**Arena Fund - Budget for Year Ending December 31, 2022**

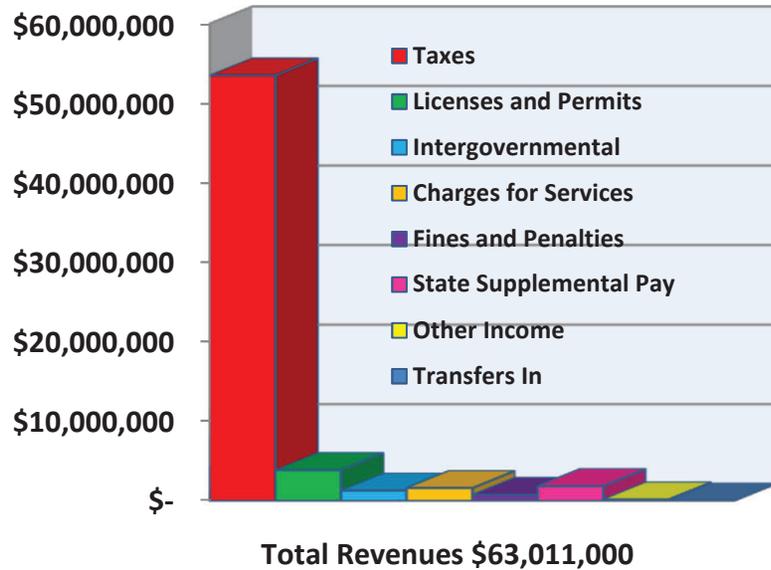
	Current Year				Upcoming Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget 2021	Last Adopted Budget 2021	Actual Year-to-Date as of 6/30/2021	Estimated Remaining for 2021	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Results at Year End	Proposed Budget 2022	% Change Projected Actual Results at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
Summary of Fund Balance								
Net change in fund balance	(101,243)	(101,243)	50,985	(281,760)	(230,775)	127.94%	(238,358)	3.29%
Estimated Beginning Fund Balance	79,532	79,532	738,356	789,341	738,356	828.38%	507,581	(31.26%)
Estimated Ending Fund Balance	<u>\$ (21,711)</u>	<u>\$ (21,711)</u>	<u>\$ 789,341</u>	<u>\$ 507,581</u>	<u>\$ 507,581</u>	<u>(2,437.90%)</u>	<u>\$ 269,223</u>	<u>(46.96%)</u>

# General Fund Balance 01/01/2021 - 01/01/2022

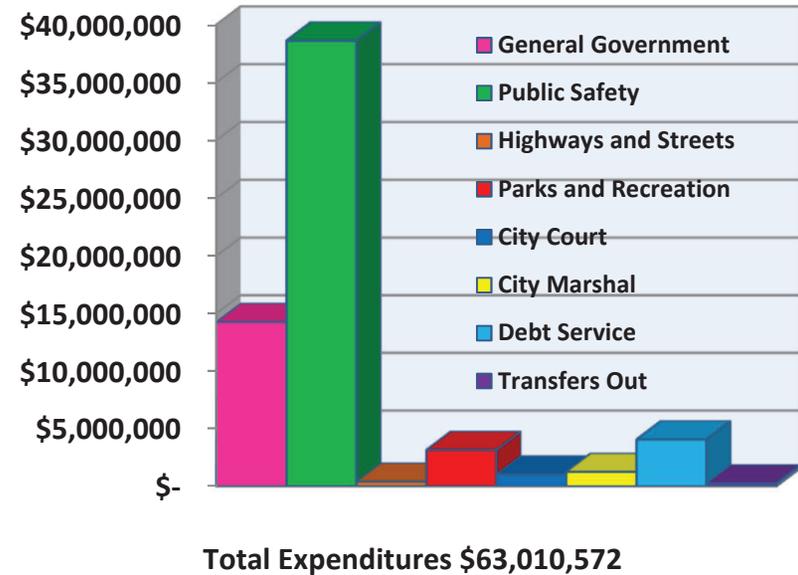


# 2022 General Fund Budget

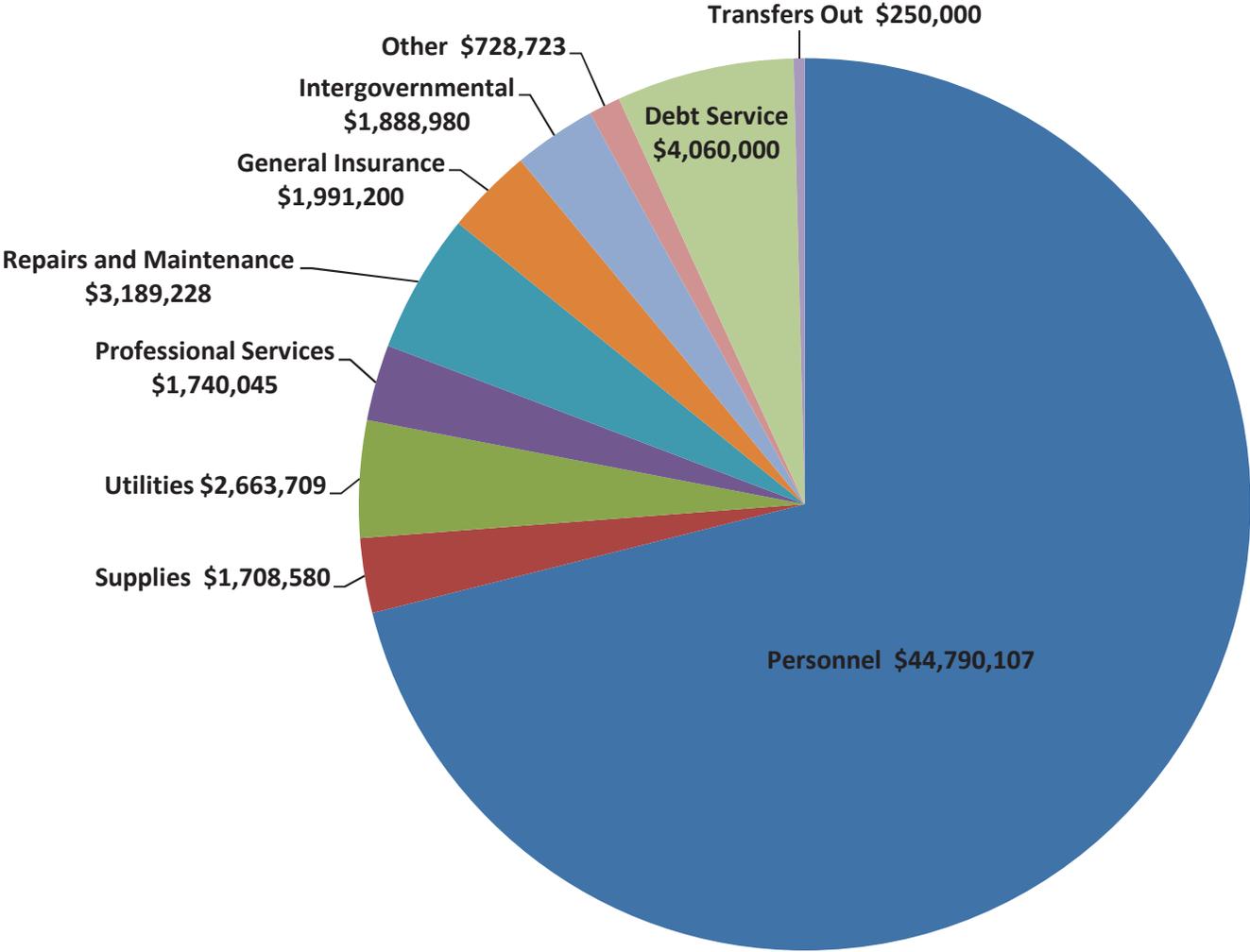
## Revenues



## Expenditures



# 2022 General Fund Expenditures by Type



**City of Bossier City  
Budget Summary**

<b>Funds</b>	<b>Total Expenditures</b>		<b>% Change</b>
	<b>2021</b>	<b>2022</b>	
General Fund	\$ 56,601,982	\$ 58,700,572	3.71%
Water and Sewer	10,987,147	12,162,692	10.70%
Public Health and Welfare Services	7,436,790	7,705,269	3.61%
Alternative Fuel Stations	470,100	496,300	5.57%
Sales Tax	117,450,085	126,286,220	7.52%
Property Tax	14,600,000	14,600,000	0.00%
Civic Center	405,667	657,163	62.00%
Fire Improvements and Operations	-	-	0.00%
Jail & Municipal Buildings	320,774	-	(100.00%)
Streets and Drainage	2,250,000	3,000,000	33.33%
Riverboat Gaming Trust	35,000	35,000	0.00%
Public Health and Safety Trust	18,400	18,400	0.00%
Hotel/Motel Taxes	202,700	290,500	43.32%
Emergency Medical Services	7,876,143	8,030,935	1.97%
Arena Operations	3,081,462	3,363,247	9.14%
Less Interfund Transfers	(48,159,400)	(51,018,000)	5.94%
<b>Total</b>	<b>\$ 173,576,851</b>	<b>\$ 184,328,298</b>	<b>6.19%</b>

**Manning Levels  
By Fund**

	<b>2021</b>	<b>2022</b>
General Fund	553	559
Water and Sewer	73	74
Public Services and Sanitation Fund	36	36
Sales Tax	12	12
Civic Center	3	3
Elected	10	10
Metropolitan Planning Commission (MPC)	7	7
<b>Total</b>	<b>694</b>	<b>701</b>

**General Fund  
Summary of Revenues and Expenditures**

	2020 Actual	2021 Budget	Actual YTD 6/30/2021	Estimated Remainder of 2021	Total 2021 Estimated	Adopted 2022 Budget
<b>Revenues</b>						
Taxes	\$ 50,690,670	50,710,600	15,510,021	36,247,179	51,757,200	53,473,020
Licenses and Permits	4,624,596	3,720,840	3,273,397	990,527	4,263,924	3,863,000
Intergovernmental	975,874	1,285,000	572,438	702,850	1,275,288	1,285,000
Charges for Services	1,223,983	1,304,400	574,218	579,182	1,153,400	1,604,300
Fines and Penalties	621,276	745,000	358,696	358,696	717,392	745,000
State Supplemental Pay	1,765,596	1,832,280	875,348	875,348	1,750,696	1,844,280
Other Income	425,691	175,000	105,201	105,201	210,402	175,000
<b>Total Revenues</b>	<b>60,327,686</b>	<b>59,773,120</b>	<b>21,269,319</b>	<b>39,858,983</b>	<b>61,128,302</b>	<b>62,989,600</b>
Transfers In	21,400	1,096,400	1,096,400	-	1,096,400	21,400
<b>Total Revenues and Transfers In</b>	<b>60,349,086</b>	<b>60,869,520</b>	<b>22,365,719</b>	<b>39,858,983</b>	<b>62,224,702</b>	<b>63,011,000</b>
<b>Expenditures</b>						
General Government	12,553,705	13,566,549	6,042,560	7,299,138	13,341,698	14,261,337
Public Safety	35,484,815	37,629,695	16,595,461	21,377,834	37,973,295	38,610,748
Highways and Streets	272,112	350,021	179,193	161,910	341,103	399,491
Parks and Recreation	2,427,301	2,858,036	1,105,583	1,550,213	2,655,796	3,149,555
City Court	929,400	985,470	487,225	503,308	990,533	1,026,988
City Marshal	1,206,007	1,212,211	592,959	609,512	1,202,471	1,252,453
<b>Total Expenditures</b>	<b>52,873,340</b>	<b>56,601,982</b>	<b>25,002,981</b>	<b>31,501,915</b>	<b>56,504,896</b>	<b>58,700,572</b>
Transfers Out	7,236,699	4,310,000	2,147,743	2,162,257	4,310,000	4,310,000
<b>Total Expenditures and Transfers Out</b>	<b>60,110,039</b>	<b>60,911,982</b>	<b>27,150,724</b>	<b>33,664,172</b>	<b>60,814,896</b>	<b>63,010,572</b>
<b>Excess (Deficiency) of Revenues and Transfers In Over Expenditures and Transfers Out</b>	<b>\$ 239,047</b>	<b>(42,462)</b>	<b>(4,785,005)</b>	<b>6,194,811</b>	<b>1,409,806</b>	<b>428</b>

**General Fund  
Fund Balance  
Summary**

Fund Balance as of 1/1/2021	\$ 20,407,934
Estimated Revenues and Transfers In 2021	<u>62,224,702</u>
Total Available Funds in 2021	82,632,636
Estimated Expenditures and Transfers Out 2021	60,814,896
Estimated Fund Balance 1/1/2022	<u><u>\$ 21,817,740</u></u>

**General Fund  
Budget Worksheet  
2022**

	2020 Actual	2021 Budget	Actual YTD 6/30/2021	Estimated Remainder of 2021	Total 2021 Estimated	Adopted 2022 Budget
<b>Revenues</b>						
Ad Valorem Taxes	\$ 13,862,706	14,600,000	-	14,600,000	14,600,000	14,600,000
Prior Year Ad Valorem Taxes	99,791	300,000	200,708	30,000	230,708	300,000
Tax Penalty Interest	82,153	95,000	60,133	60,133	120,266	95,000
Sales Taxes	31,986,964	30,740,600	14,115,713	17,932,017	32,047,730	33,493,020
Utility Taxes	3,812,951	4,000,000	984,824	2,954,472	3,939,296	4,000,000
Telephone	-	85,000	19	19	38	85,000
Chain Store Tax	85,195	95,000	72,800	72,800	145,600	105,000
2% Fire Insurance Refund	264,960	250,000	-	250,000	250,000	250,000
Cable T.V.	578,103	640,000	135,957	407,871	543,828	640,000
Occupational Licenses	1,863,129	1,850,000	1,687,748	162,252	1,850,000	1,851,000
Bonded Contractor Licenses	79,725	87,000	31,125	31,125	62,250	87,000
Insurance Licenses	850,810	850,000	853,604	25,000	878,604	850,000
Spec Funds from St of La. Traffic Signals	55,284	175,000	156,160	78,080	234,240	175,000
Beer Excise Tax	128,984	120,000	17,795	53,385	71,180	120,000
Liquor and Beer Licenses	70,250	75,000	3,770	75,000	78,770	75,000
Mowing/Towing	134,478	-	1,200	1,200	2,400	-
Louisiana Downs	16,733	40,000	12,627	12,627	25,254	40,000
Permit Fees	1,760,682	858,840	697,150	697,150	1,394,300	1,000,000
Louisiana Downs, Slots	274,306	375,000	157,279	157,279	314,558	375,000
Video Poker	252,999	360,000	179,626	179,626	359,252	360,000
Grant Income	175,415	140,000	48,951	146,853	195,804	140,000
Housing Authority Payment in Lieu of Taxes	72,153	75,000	-	75,000	75,000	75,000
General and Administrative	525,000	508,000	252,500	255,500	508,000	508,000
Computer System Charges	253,736	251,400	124,718	126,682	251,400	250,000
Public Safety Income	173,934	225,000	100,072	100,072	200,144	225,000
Engineering Fees	100,319	70,000	12,676	12,676	25,352	70,000
Parks and Recreation Income	36,516	250,000	83,052	83,052	166,104	551,300
Court Fines	539,123	650,000	298,563	298,563	597,126	650,000
Interest Earned	346,475	75,000	75,523	75,523	151,046	75,000
Other Income	79,216	100,000	29,678	29,678	59,356	100,000
State Supplemental Pay	1,765,596	1,832,280	875,348	875,348	1,750,696	1,844,280
<b>Total Revenues</b>	<b>60,327,686</b>	<b>59,773,120</b>	<b>21,269,319</b>	<b>39,858,983</b>	<b>61,128,302</b>	<b>62,989,600</b>

**General Fund  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Expenditures by Department</b>						
City Council	288,915	299,904	152,302	161,294	313,596	341,176
Public Affairs	482,100	488,114	214,769	261,591	476,360	512,637
Finance Department	905,544	980,400	414,666	573,445	988,111	1,038,447
Purchasing Division	184,551	200,396	88,325	117,182	205,507	226,041
Human Resources Department	476,413	508,596	216,649	277,626	494,275	438,376
Legal Department	420,294	446,778	197,616	289,855	487,471	512,092
City Court	929,400	985,470	487,225	503,308	990,533	1,026,988
City Marshal	1,206,007	1,212,211	592,959	609,512	1,202,471	1,252,453
Community Development Department	248,430	252,977	107,467	142,963	250,430	267,770
Fleet Services Department	1,169,402	1,269,644	479,641	662,406	1,142,047	1,162,934
Municipal Building Department	1,918,981	1,911,048	737,030	1,164,934	1,901,964	1,925,626
Information Services Division	1,413,587	1,483,577	672,828	782,654	1,455,482	1,534,500
Engineering Department	1,173,215	1,190,999	561,790	581,067	1,142,857	1,507,978
Traffic Engineering Division	1,207,798	1,388,122	673,196	668,198	1,341,394	1,626,749
Permits and Inspections Division	821,014	858,840	442,353	422,448	864,801	944,359
Police Department	20,106,409	21,290,986	9,317,543	12,193,875	21,511,418	21,912,021
Fire Department	15,378,406	16,338,709	7,277,918	9,183,959	16,461,877	16,698,727
Public Works Administration	316,241	326,174	120,885	195,538	316,423	333,672
Street Division	272,112	350,021	179,193	161,910	341,103	399,491
Recreation Department	2,427,301	2,858,036	1,105,583	1,550,213	2,655,796	3,149,555
Payments to Governmental and Other Agencies	1,527,220	1,960,980	963,043	997,937	1,960,980	1,888,980
<b>Total Expenditures</b>	<b>52,873,340</b>	<b>56,601,982</b>	<b>25,002,981</b>	<b>31,501,915</b>	<b>56,504,896</b>	<b>58,700,572</b>
<b>Revenues Over (Under) Expenditures</b>	<b>7,454,346</b>	<b>3,171,138</b>	<b>(3,733,662)</b>	<b>8,357,068</b>	<b>4,623,406</b>	<b>4,289,028</b>
<b>Other Financing Sources (Uses)</b>						
Transfers In From Alternative Fuel Stations	21,400	21,400	21,400	-	21,400	21,400
Transfers In From Other	-	1,075,000	1,075,000	-	1,075,000	-
Transfers Out to Debt Service	(7,036,671)	(4,060,000)	(2,022,743)	(2,037,257)	(4,060,000)	(4,060,000)
Transfers to Component Unit	(200,028)	(250,000)	(125,000)	(125,000)	(250,000)	(250,000)
<b>Total Other Financing Sources (Uses)</b>	<b>(7,215,299)</b>	<b>(3,213,600)</b>	<b>(1,051,343)</b>	<b>(2,162,257)</b>	<b>(3,213,600)</b>	<b>(4,288,600)</b>
<b>Change in Fund Balance</b>	<b>239,047</b>	<b>(42,462)</b>	<b>(4,785,005)</b>	<b>6,194,811</b>	<b>1,409,806</b>	<b>428</b>
<b>Fund Balance at Beginning of Year</b>	<b>20,168,887</b>	<b>18,695,185</b>	<b>20,407,934</b>	<b>15,622,929</b>	<b>20,407,934</b>	<b>21,817,740</b>
<b>Fund Balance at End of Year</b>	<b>\$ 20,407,934</b>	<b>18,652,723</b>	<b>15,622,929</b>	<b>21,817,740</b>	<b>21,817,740</b>	<b>21,818,168</b>

**General Fund  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Payments to Governmental Agencies</b>						
Bossier Office of Homeland Security and Emergency Preparedness	\$ 86,269	75,000	69,070	5,930	75,000	75,000
Detention Center	138,209	150,000	87,500	62,500	150,000	150,000
Sportran	604,102	900,000	180,632	719,368	900,000	900,000
Department of Veterans Affairs	60,878	25,000	12,134	12,866	25,000	25,000
Volunteers of America	-	25,000	25,000	-	25,000	25,000
BPSB-School Crossing Guards	99,351	100,000	59,111	40,889	100,000	100,000
Louisiana State University Extension Coop	5,000	5,000	2,500	2,500	5,000	5,000
Tax Renewal/Election Expense	68,377	60,000	23,178	36,822	60,000	60,000
<b>Subtotal</b>	<b>1,062,186</b>	<b>1,340,000</b>	<b>459,125</b>	<b>880,875</b>	<b>1,340,000</b>	<b>1,340,000</b>
<b>Payments to Others</b>						
Arts Council	130,000	130,000	130,000	-	130,000	130,000
Council on Aging	150,080	150,180	153,046	(2,866)	150,180	150,180
Louisiana Municipal Association Dues	-	24,800	7,629	17,171	24,800	24,800
Keep Bossier Beautiful	19,086	24,000	10,834	13,166	24,000	24,000
Veteran's Parade and Honor Ceremony	-	2,500	-	2,500	2,500	2,500
Northwest LA Council of Governments	34,118	70,000	68,159	1,841	70,000	63,000
Red River Valley Association	1,500	1,750	1,500	250	1,750	1,750
Commission for Women	10,000	10,000	10,000	-	10,000	10,000
Barksdale Forward	32,500	65,000	-	65,000	65,000	65,000
Freedom Fest Friday's	10,000	-	-	-	-	-
Coordinating and Development Council	32,750	32,750	32,750	-	32,750	32,750
Shreveport Bossier Military Affairs Council (Airshow)	-	65,000	65,000	-	65,000	-
United Way of Northwest LA	20,000	20,000	-	20,000	20,000	20,000
Gingerbread House Advocacy Center	25,000	25,000	25,000	-	25,000	25,000
<b>Subtotal</b>	<b>465,034</b>	<b>620,980</b>	<b>503,918</b>	<b>117,062</b>	<b>620,980</b>	<b>548,980</b>
<b>Total Payments to Governmental and other Agencies</b>	<b>\$ 1,527,220</b>	<b>1,960,980</b>	<b>963,043</b>	<b>997,937</b>	<b>1,960,980</b>	<b>1,888,980</b>

**General Fund  
Budget Worksheet  
2022**

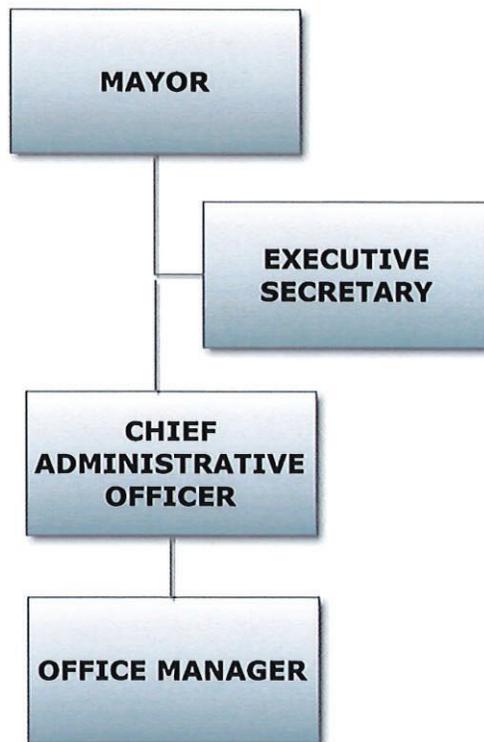
<b>CITY COUNCIL - 01</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 135,442	137,421	62,104	75,317	137,421	137,421
Car Allowance	1,680	1,680	840	840	1,680	1,680
Phone Allowance	720	720	360	360	720	-
FICA and Medicare Insurance	9,580	10,513	4,281	6,232	10,513	10,513
Retirement	8,919	9,384	4,337	5,047	9,384	9,396
Group Insurance	65,880	64,772	32,967	32,967	65,934	90,811
General Office Supplies	776	1,422	3,472	800	4,272	1,422
Computer Supplies	-	47	-	-	-	47
Postage	21	95	39	39	78	95
Books/Periodicals	-	3,317	180	3,137	3,317	3,317
Memberships/Subscriptions	235	948	415	415	830	948
Operating Supplies	3,129	2,843	249	2,594	2,843	2,843
Telephone Communications	4,715	3,412	2,171	2,171	4,342	3,412
Mobile Phone Service	-	-	-	2,000	2,000	4,000
Wireless Communications - Laptops	960	948	480	480	960	948
Advertising	16,321	17,059	5,570	11,489	17,059	20,000
Equipment Rental	3,735	3,412	1,820	1,820	3,640	3,412
Computer Software and Maintenance	21,062	18,000	24,145	-	24,145	25,000
Equipment Repairs and Maintenance	650	237	650	-	650	237
Travel and Training	1,890	10,000	2,994	7,006	10,000	10,000
General Insurance	13,200	13,200	4,620	8,580	13,200	15,200
Other Expenses	-	474	608	-	608	474
<b>Total</b>	<b>\$ 288,915</b>	<b>299,904</b>	<b>152,302</b>	<b>161,294</b>	<b>313,596</b>	<b>341,176</b>
<b>Authorized Positions</b>	<b>8</b>	<b>8</b>			<b>8</b>	<b>8</b>

**Administrative Activities**

To perform all specified duties as set forth in our City Charter.



## **PUBLIC AFFAIRS DEPARTMENT**



**General Fund  
Budget Worksheet  
2022**

<b>PUBLIC AFFAIRS - 02</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 274,036	270,015	122,366	147,174	269,540	269,540
FICA and Medicare Insurance	21,554	20,656	9,247	11,373	20,620	20,620
Retirement	41,739	41,852	19,288	22,491	41,779	41,779
Group Insurance	32,109	32,085	16,497	15,588	32,085	45,406
General Office Supplies	1,103	1,895	420	1,475	1,895	2,200
Computer Supplies	-	95	-	95	95	95
Printing	79	237	-	237	237	237
Postage	73	711	320	320	640	1,200
Books/Periodicals	-	284	-	284	284	284
Memberships/Subscriptions	6,076	3,412	242	242	484	3,412
Operating Supplies	3,396	4,265	1,231	1,231	2,462	4,265
Fuel and Oil	662	1,895	323	323	646	4,500
Telephone	5,329	4,265	2,769	2,769	5,538	4,265
Mobile Phone Service	2,076	4,265	959	959	1,918	5,500
Wireless Communications - Laptops	2,701	2,843	1,350	1,350	2,700	2,843
Equipment Rental	4,392	4,739	2,150	2,150	4,300	4,739
Equipment Maintenance	-	190	-	-	-	190
Vehicle Maintenance	353	948	417	417	834	948
Software Maintenance	1,038	2,370	-	2,370	2,370	2,370
Travel and Training	108	3,000	-	1,500	1,500	7,500
Professional Affiliations	1,047	1,422	-	711	711	3,600
General Insurance	23,400	23,400	8,190	15,210	23,400	27,000
Marketing and Promotional	2,285	1,500	-	1,500	1,500	1,144
Professional Lobbyist	58,000	58,000	29,000	29,000	58,000	58,000
Other Expenses	544	2,822	-	2,822	2,822	1,000
Office Equipment	-	948	-	-	-	-
<b>Total</b>	<b>\$ 482,100</b>	<b>488,114</b>	<b>214,769</b>	<b>261,591</b>	<b>476,360</b>	<b>512,637</b>
Authorized Positions	4	4			4	4

**Administrative Activities**

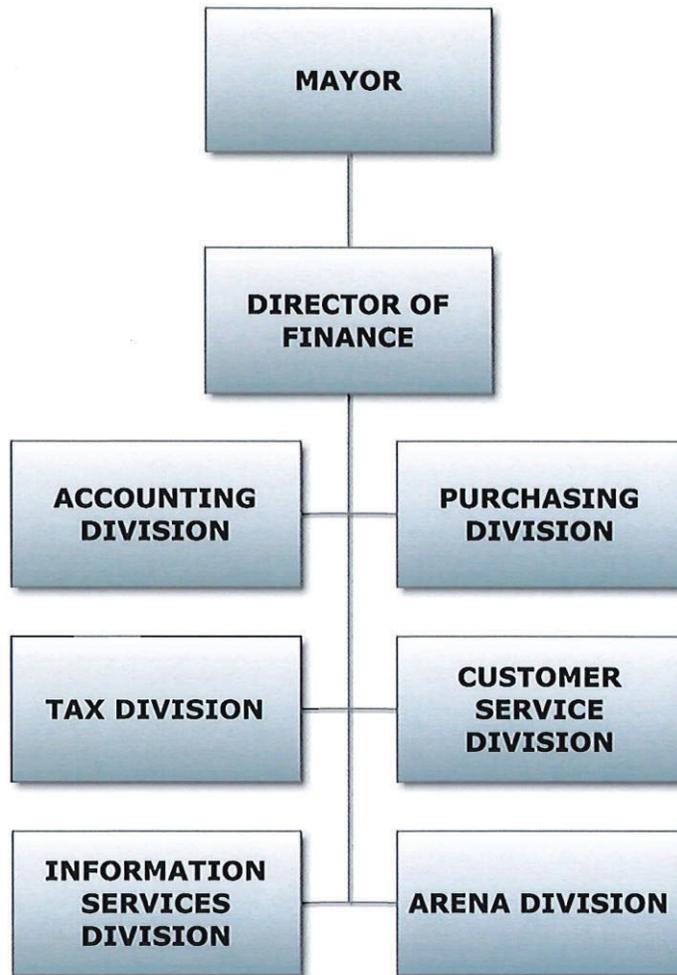
To coordinate and maintain daily operations of City government in accordance with our City charter.

To provide information about the City and its services to citizens, community organizations and the general public, and to assist these parties in requests regarding the delivery of City Services.

To institute City wide programs designed to promote the most effective use of City assets.



## FINANCE DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>FINANCE - 03</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 436,152	465,471	184,300	275,571	459,871	459,871
Phone allowance	720	720	300	300	600	720
FICA and Medicare Insurance	33,207	35,609	13,701	21,479	35,180	35,180
Retirement	66,429	72,148	28,750	42,530	71,280	71,280
Group Insurance	44,413	63,316	17,652	45,664	63,316	90,811
General Office Supplies	4,238	5,000	2,372	2,628	5,000	5,000
Computer Supplies	-	1,000	-	1,000	1,000	1,000
Printing	6,083	4,500	745	3,755	4,500	4,500
Postage	31,620	26,000	12,576	12,576	25,152	26,000
Books and Periodicals	-	500	-	500	500	500
Membership/Subscriptions	1,364	2,085	935	935	1,870	2,085
Credit Card Fees	10,517	9,000	15,361	15,361	30,722	30,000
Operating Supplies	5,708	7,500	5,817	1,683	7,500	7,500
Telephone	4,351	4,500	2,227	2,227	4,454	4,500
Mobile Phone Service	-	-	-	-	-	1,000
Wireless Communications - Laptops	2,387	960	1,441	1,441	2,882	2,500
Legal Notices	22,601	20,000	3,045	16,955	20,000	20,000
Computer Software	73,984	74,000	72,699	-	72,699	74,000
Computer System Charges	24,000	24,000	12,000	12,000	24,000	24,000
Equipment Maintenance	-	1,000	167	167	334	1,000
Equipment Rental	10,769	11,000	3,908	7,092	11,000	11,000
Travel and Training	1,064	5,000	-	-	-	5,000
Computer Consultant Fees	-	1,500	-	1,500	1,500	1,500
Professional Services/Audit	38,615	32,191	-	32,191	32,191	40,000
Professional Services/Actuarial	35,450	37,000	22,450	14,550	37,000	37,000
Preparation of Tax Rolls	16,742	35,000	-	35,000	35,000	35,000
General Insurance	34,600	40,400	14,140	26,260	40,400	46,500
Other Expenses	530	1,000	80	80	160	1,000
<b>Total</b>	<b>\$ 905,544</b>	<b>980,400</b>	<b>414,666</b>	<b>573,445</b>	<b>988,111</b>	<b>1,038,447</b>
Authorized Positions	7	8			8	8

**Administrative Activities**

To manage and report the City's financial affairs in accordance with the best recognized principles of government accounting.

To ensure that City employees are paid properly and in a timely manner.

To provide health and retirement benefits to the City's active and retired employees.

To manage and control the City's fixed assets.

To safeguard the City's assets and monitor all disbursements.

To provide reliable, accurate, and timely financial data to the Mayor, City Council, City management, and operating Departments and Divisions on a regular basis.

To maintain vendor files, record revenue, prepare receipts and make journal entries.

To maintain separate books and accounts for all general, special, state, federal, and local monies.

**General Fund  
Budget Worksheet  
2022**

<b>PURCHASING - 04</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 119,319	120,800	55,558	66,442	122,000	122,000
Phone allowance	300	720	360	360	720	720
FICA and Medicare Insurance	9,402	9,242	4,310	5,023	9,333	9,333
Retirement	18,170	18,724	8,587	10,323	18,910	18,910
Group Insurance	1,136	1,136	3,450	3,450	6,900	22,703
General Office Supplies	1,605	1,200	572	572	1,144	1,200
Printing	1,000	1,000	1,628	500	2,128	1,000
Postage	368	1,000	203	203	406	1,000
Books/Periodicals	-	60	-	-	-	60
Memberships	620	500	535	-	535	500
General Operating Supplies	2,221	1,100	700	700	1,400	1,100
Fuel and Oil	-	400	-	400	400	400
Communications/Telephone	7,972	7,500	4,039	4,039	8,078	7,500
Wireless Communications - Laptops	381	500	240	240	480	500
Legal Notices	30	200	-	200	200	200
Equipment Rental	4,559	4,500	2,380	2,380	4,760	4,500
Computer Software	120	8,765	-	8,765	8,765	8,765
Equipment Maintenance	-	100	-	100	100	100
Vehicle Maintenance	127	750	-	750	750	750
Travel and Training	(80)	4,800	-	1,500	1,500	4,800
General Insurance	16,900	16,900	5,915	10,985	16,900	19,500
Other Expenses	401	499	(152)	250	98	500
<b>Total</b>	<b>\$ 184,551</b>	<b>200,396</b>	<b>88,325</b>	<b>117,182</b>	<b>205,507</b>	<b>226,041</b>
Authorized Positions	2	2			2	2

**Administrative Activities**

To establish, after consultation with the heads of the departments concerned, standard specifications for all supplies, materials and equipment required by city government.

To prescribe, with the approval of the Mayor, the time for making requisitions for such supplies, materials and equipment and the future period said requisitions are to cover.

To inspect, or cause to be inspected, all deliveries of supplies, materials and equipment purchased, and to cause tests to be made when necessary to determine their quality, quantity, and conformity and conformity with specifications.

To transfer, with the approval of the Council, to or between departments and agencies of the city, or to sell supplies, materials, and equipment determined after consultation with the head of the department concerned to be surplus, obsolete or unused.

To maintain an adequate system of accounting for all property received and issued in accordance with accepted principles for property and inventory control, and to maintain inventory of all movable property belonging to the City, as may be required by the Council.

To provide Administrative contract management for all Public Works, construction, procurement and professional contracts.

**General Fund  
Budget Worksheet  
2022**

<b>INFORMATION SERVICES - 12</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 435,617	450,986	194,425	256,560	450,985	450,985
Overtime	12,477	10,000	11,443	-	11,443	20,000
FICA and Medicare Insurance	33,959	35,265	15,398	20,632	36,030	36,030
Retirement	66,069	69,903	30,692	39,211	69,903	69,903
Group Insurance	68,608	75,152	33,635	41,517	75,152	90,811
General Office Supplies	184	500	98	98	196	500
Computer Supplies	8,197	8,000	4,592	4,592	9,184	8,000
Postage	4	500	10	250	260	500
Freight	-	500	-	-	-	500
Books/Periodicals	-	500	-	-	-	500
Membership/Subscriptions	120	500	-	-	-	500
General Operating Supplies	15,103	18,000	4,199	4,199	8,398	18,000
Fuel and Oil	2,434	6,000	1,113	1,113	2,226	6,000
Communications/Telephone	39,098	34,000	18,959	18,959	37,918	34,000
Mobile Phone Service	6,472	7,500	2,581	2,581	5,162	7,500
Other Communications	19,057	20,000	9,631	9,631	19,262	20,000
Wireless Communications - Laptops	4,410	4,000	2,679	2,679	5,358	4,000
Equipment and Computer Rental	109,097	103,000	51,631	51,631	103,262	103,000
Maintenance Contracts-Comp Software	267,444	307,000	130,015	130,015	260,030	307,000
Vehicle Repairs and Maintenance	3,352	3,317	2,286	2,500	4,786	3,317
Equipment Maintenance	89,498	130,000	97,754	97,754	195,508	150,000
Travel and Training	12,086	18,954	315	315	630	18,954
Consultant Fees	186,383	148,000	49,279	78,510	127,789	148,000
General Insurance	30,000	30,000	10,500	19,500	30,000	34,500
Other Expenses	3,918	2,000	1,593	407	2,000	2,000
<b>Total</b>	<b>\$ 1,413,587</b>	<b>1,483,577</b>	<b>672,828</b>	<b>782,654</b>	<b>1,455,482</b>	<b>1,534,500</b>
Authorized Positions	8	8			8	8

**Administrative Activities**

The Information Services Division is committed to serving the business operational needs of the City of Bossier City by providing enterprise-wide integrated system solutions and high-quality end user service to facilitate the efficient utilization of technology resources.

The Information Services Division is responsible for delivering quality services in the areas of systems support, hardware and software, help desk support, network operations, equipment procurement and business systems analysis. There are approximately 1,000 network devices, and over 600 individual user accounts located at over 24 locations throughout the City. Our Information Services Division is constantly upgrading computer software and hardware to keep up with the latest technology.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>CUSTOMER SERVICE - 66</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 602,013	573,762	259,508	259,508	519,016	572,372
Overtime	1,608	2,600	1,252	1,252	2,504	2,600
FICA and Medicare Insurance	45,907	44,092	19,429	19,429	38,858	43,985
Retirement	91,366	89,336	40,614	40,614	81,228	88,718
Group Insurance	177,420	172,770	87,243	80,885	168,128	192,974
Unemployment	-	-	-	-	-	3,000
General Office Supplies	5,709	6,000	2,134	2,134	4,268	6,000
Computer Accessories	-	150	-	-	-	150
Printing	34,751	34,000	11,769	11,769	23,538	35,000
Postage	109,816	119,000	47,707	47,707	95,414	119,000
Credit Card Fees	192,180	240,000	92,303	107,687	199,990	240,000
Memberships and Subscriptions	11	15	-	15	15	15
Fuel and Oil	17,681	22,000	8,204	8,204	16,408	22,000
General Operating Supplies	7,588	20,000	8,104	8,104	16,208	20,000
Uniforms	2,115	5,000	796	796	1,592	4,000
Communications/Telephone	759	2,700	382	382	764	2,700
Communications/Mobile Phone Services	630	1,000	745	745	1,490	1,000
Wireless Communications - Laptops	63,154	63,000	1,202	61,798	63,000	66,961
Equipment Rental	3,032	4,000	2,017	2,017	4,034	4,000
Computer Software Maintenance	49,858	52,000	40,182	11,818	52,000	52,000
Equipment Maintenance	113	5,000	1,572	1,572	3,144	5,000
Vehicle Maintenance	4,948	10,000	4,636	4,636	9,272	10,000
Water Meter Maintenance	31,865	50,000	22,224	22,224	44,448	50,000
Travel and Training	-	6,000	-	-	-	6,000
General Insurance	31,000	31,800	11,130	20,670	31,800	36,600
Other Expenses	-	249	140	140	280	250
<b>Total</b>	<b>\$ 1,473,524</b>	<b>1,554,474</b>	<b>663,293</b>	<b>714,106</b>	<b>1,377,399</b>	<b>1,584,325</b>
Authorized Positions	17	17			17	17

**Administrative Activities**

To accurately bill all customers each month for water, sewer, EMS, and Solid Waste collection charges.

To collect and refund deposits, issue connect and disconnect orders, answer questions about customer accounts and services, and to adjust bills when appropriate.

To collect consumption information and provide information on broken or dysfunctional meters.

**Consolidated Sales Tax  
Budget Worksheet  
2022**

<b>ADMINISTRATION - 81</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 485,432	487,061	219,846	267,215	487,061	487,061
Overtime	2,062	4,500	1,010	3,490	4,500	4,500
Certification Pay	3,600	3,600	1,800	1,800	3,600	3,600
FICA and Medicare Insurance	36,426	37,604	15,934	21,946	37,880	37,880
Retirement	74,683	75,494	35,090	40,962	76,052	76,052
Group Insurance	98,291	98,421	54,375	54,375	108,750	136,217
Unemployment	209	-	946	946	1,892	-
Computer Accessories	130	1,500	-	-	-	1,500
General Office Supplies	2,126	4,500	1,120	1,120	2,240	4,500
Printing	4,443	5,000	529	529	1,058	5,000
Postage	26,015	23,000	10,963	10,963	21,926	25,000
Books and Periodicals	-	400	-	-	-	400
Memberships/Subscriptions	647	600	588	588	1,176	600
General Operating Supplies	4,087	4,500	2,794	2,794	5,588	4,500
Fuel and Oil	706	3,000	130	130	260	3,000
Uniforms	708	1,000	-	-	-	1,000
Communications/Telephone	1,744	2,500	629	629	1,258	2,500
Communications/ Mobile Phone Service	526	1,220	258	258	516	1,220
Wireless Communications - Laptops	2,881	2,880	1,712	1,712	3,424	2,880
General and Administrative Charges	26,000	26,000	13,000	13,000	26,000	26,000
Repairs and Maintenance Equipment	-	250	231	231	462	250
Vehicle Maintenance	122	2,500	1,980	1,980	3,960	2,500
Travel and Training	2,882	12,000	876	876	1,752	12,000
Professional Services - Audit Fees	58,984	125,000	53,141	53,141	106,282	125,000
Professional Services - Consultants	10,775	11,000	4,600	4,600	9,200	11,000
Professional Services - Legal Fees	8,928	40,000	14,837	14,837	29,674	40,000
General Insurance	27,300	27,300	9,687	9,687	19,374	31,400
Computer Software	18,750	26,000	18,750	7,250	26,000	26,000
Computer System Charges	16,000	16,000	8,000	8,000	16,000	16,000
Legal Ads	5,254	5,000	(813)	5,813	5,000	6,000
Equipment Rental	2,608	4,500	1,606	1,606	3,212	4,500
Other Expenses	79	501	-	-	-	501
Office Equipment	1,751	5,000	-	5,000	5,000	5,000

**Consolidated Sales Tax  
Budget Worksheet  
2022**

<b>ADMINISTRATION - 81</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Capital Outlay	11,694	12,000	-	12,000	12,000	12,000
Capital Outlay - Vehicles	25,361	-	-	-	-	-
Capital Outlay - Computer Software	-	30,000	2,800	27,200	30,000	12,000
<b>Total</b>	<b>\$ 961,204</b>	<b>1,099,831</b>	<b>476,419</b>	<b>574,678</b>	<b>1,051,097</b>	<b>1,127,561</b>
Authorized Positions	12	12			12	12

**Administrative Activities**

The Bossier City-Parish Sales and Use Tax Division operates three sub-divisions within its office. They are Audit, Compliance and Processing and Property and OLT.

**Audit**

The audit division is responsible for performing audits of dealers who are found to be doing business within Bossier Parish, process refund claims filed within Bossier Parish, and review tax returns filed with the division on a monthly, quarterly, and semi-annual basis.

**Compliance and Processing**

The compliance and processing division collect the sales and use taxes for the City Bossier City, Haughton, Benton, Plain Dealing, the Bossier Parish School Board, the Bossier Parish Police Jury, and the Bossier Parish Sheriff's Department. In addition, this division also collects hotel occupancy tax for the City of Bossier City, City of Shreveport, Shreveport-Bossier Convention and Tourist Bureau, Shreveport-Bossier Sports Commission, Independence Bowl Foundation, and the Ark-La-Tex Regional Air Service Alliance. As well, this division pursues legal actions to collect on delinquent taxes and process all electronic collections of taxes. Lastly, this division also collects the monthly auto rental tax for the Bossier Council on Aging.

**Property and OLT**

The Property and OLT division collects Property tax and Occupational License tax for the City of Bossier City. As well, the division holds the annual tax sale for all immovable property within the City of Bossier City.

**Property Tax  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Total Assessed Valuation</b>	\$ 646,589,903	625,000,000	-	625,000,000	625,000,000	646,589,900
<b>Rate per \$1,000</b>	X 22.58	X 23.36	X	X 23.36	X 23.36	X 22.58
<b>Gross Tax Levy</b>	\$ 14,600,000	14,600,000	-	14,600,000	14,600,000	14,600,000
<b>Distribution</b>						
<b>General Fund</b>						
Op/Maintenance Fire/Police 2.71/2.80	\$ 1,752,258	1,750,000	-	1,750,000	1,750,000	1,752,258
General Operation of City 5.57/5.76	3,601,506	3,600,000	-	3,600,000	3,600,000	3,601,506
Op/Maintenance Fire/Police 5.98/6.19	3,866,608	3,868,750	-	3,868,750	3,868,750	3,866,608
Op/Maintenance Fire/Police 8.32/8.61	5,379,628	5,381,250	-	5,381,250	5,381,250	5,379,628
<b>General Fund Total</b>	\$ 14,600,000	14,600,000	-	14,600,000	14,600,000	14,600,000

**Brookshires Grocery Arena**  
**Budgeted Income Statement**  
**For the Year Ending December 31, 2022**

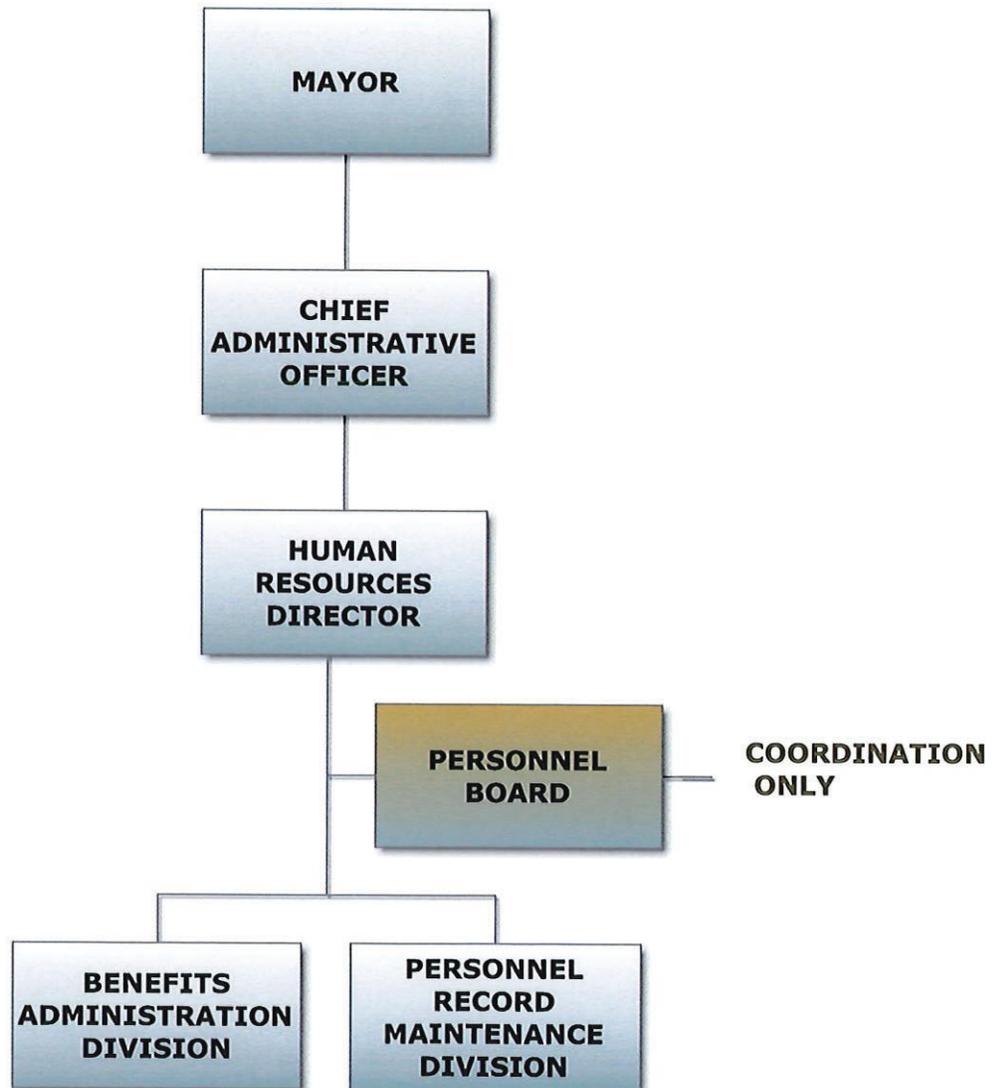
	2020 Actual	2021 Budget	Actual YTD 6/30/2021	Estimated Remainder of 2021	Total 2021 Estimated	Adopted 2022 Budget
<b>Revenues</b>						
Direct Event Income	\$ 227,237	301,412	62,169	275,000	337,169	586,680
Ancillary Income						
Concessions	186,158	515,882	-	-	-	672,926
Merchandise	45,481	112,225	1,051	1,471	2,522	152,504
TM Commission	(410,983)	271,612	221	309	530	(183,371)
Facility Fee	179,344	459,568	520	728	1,248	476,950
Total Ancillary Income	-	1,359,287	1,792	2,508	4,300	1,119,009
Total Event Income	227,237	1,660,699	63,961	277,508	341,469	1,705,689
Other Income						
Luxury Seating	302,313	514,420	8,938	12,513	21,451	656,000
Advertising	399,460	101,700	118,213	165,498	283,711	300,500
Incremental Advertising	-	87,000	-	87,000	87,000	87,000
Payment to City Scoreboard	-	(87,000)	-	(87,000)	(87,000)	(87,000)
Ticket Incentives	-	-	-	-	-	212,000
Club Membership Fees	-	18,900	-	-	-	12,000
Miscellaneous	21,705	34,500	(8,012)	(11,217)	(19,229)	38,700
Total Other Income	723,478	669,520	119,139	166,794	285,933	1,219,200
<b>Total Revenues</b>	950,715	2,330,219	183,100	444,302	627,402	2,924,889
<b>Indirect Expenditures</b>						
Executive	196,579	260,648	75,485	105,679	181,164	256,420
Finance	147,289	208,159	28,479	39,871	68,350	222,072
Marketing	69,360	101,183	1,144	1,602	2,746	180,214
Operations	667,412	1,162,513	222,943	312,120	535,063	1,261,852
Box Office	64,624	62,428	23,167	32,434	55,601	93,318
Overhead	507,384	861,500	236,397	330,956	567,353	849,300
Food and Beverage	-	201,943	-	-	-	283,482
Management Fee	160,197	223,088	44,500	53,400	97,900	216,589
<b>Total Expenditures</b>	1,812,845	3,081,462	632,115	876,062	1,508,177	3,363,247

**Brookshires Grocery Arena  
Budgeted Income Statement  
For the Year Ending December 31, 2022**

<b>Brookshires Grocery Arena (Continued)</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(862,130)	(751,243)	(449,015)	(431,760)	(880,775)	(438,358)
<b>Other Financing Sources (Uses)</b>						
Transfer In from City	1,150,000	650,000	500,000	150,000	650,000	200,000
<b>Total Other Financing Sources (Uses)</b>	1,150,000	650,000	500,000	150,000	650,000	200,000
<b>Net Change in Fund Balance</b>	287,870	(101,243)	50,985	(281,760)	(230,775)	(238,358)
Beginning Fund Balance	450,486	79,532	738,356	789,341	738,356	507,581
Ending Fund Balance	<u>\$ 738,356</u>	<u>(21,711)</u>	<u>789,341</u>	<u>507,581</u>	<u>507,581</u>	<u>269,223</u>



# HUMAN RESOURCES DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>HUMAN RESOURCES - 05</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 261,415	258,929	116,412	142,276	258,688	212,188
FICA and Medicare Insurance	19,916	19,808	8,708	7,524	16,232	16,232
Retirement	39,490	40,134	18,318	14,571	32,889	32,889
Group Insurance	54,043	61,664	21,783	39,881	61,664	45,406
General Office Supplies	1,253	2,369	1,033	1,033	2,066	2,369
Computer Supplies	-	237	-	237	237	237
Printing	814	1,000	-	1,000	1,000	1,000
Postage	468	650	94	400	494	650
Membership/Subscriptions	130	1,000	219	781	1,000	1,000
Operating Supplies	1,666	1,800	222	1,578	1,800	1,800
Fuel and Oil	617	2,275	159	750	909	2,275
Communications/Telephone	3,021	3,000	1,568	1,568	3,136	3,000
Mobile Phones	965	1,220	517	517	1,034	1,220
Wireless Communications - Laptops	480	480	240	240	480	480
Employment Physicals	4,715	8,500	4,587	4,587	9,174	9,200
Public Records Checks	12,938	22,000	7,279	14,721	22,000	22,000
Equipment Rental	5,192	7,200	2,946	2,946	5,892	7,200
Computer Software	8,895	10,000	9,339	661	10,000	10,000
Equipment Maintenance	-	300	-	300	300	300
Vehicle Maintenance	452	750	-	750	750	750
Travel and Training	161	2,000	-	2,000	2,000	2,000
Consultant Fees - EAP	40,982	43,730	16,645	27,085	43,730	43,730
General Insurance	18,800	18,800	6,580	12,220	18,800	21,700
Other Expenses	-	750	-	-	-	750
<b>Total</b>	<b>\$ 476,413</b>	<b>508,596</b>	<b>216,649</b>	<b>277,626</b>	<b>494,275</b>	<b>438,376</b>
Authorized Positions	4	5			5	4

**Administrative Activities**

To provide personnel management support service and information to all operating and staff organizations and their employees.

To maintain the current classification plan and the pay with regular program of job audits and compensation studies.

To continue to establish and refine Personnel recruitment and selection procedures.

To Administer the City's Group Hospitalization, Life, and Dental Plans.



## LEGAL DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>LEGAL DEPARTMENT - 06</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 271,294	269,223	122,185	193,538	315,723	315,723
FICA and Medicare Insurance	20,317	20,596	8,955	15,198	24,153	24,153
Retirement	41,316	41,730	19,260	19,633	38,893	38,893
Group Insurance	32,593	36,325	16,497	19,828	36,325	44,868
General Office Supplies	920	1,100	446	446	892	2,000
Computer Supplies	-	100	-	-	-	100
Postage	220	1,000	312	312	624	1,000
Books/Periodicals	21,725	28,000	14,755	14,755	29,510	32,000
Memberships/Subscriptions	-	125	80	80	160	125
General Operating Supplies	2,616	2,750	3,017	1,500	4,517	5,000
Communications/Telephone	1,039	1,500	524	524	1,048	1,500
Mobile Phones	1,144	2,500	749	749	1,498	2,500
Wireless Communications - Laptops	960	960	480	480	960	960
Legals	45	1,000	206	206	412	1,000
Equipment Rental	3,584	3,670	1,773	1,773	3,546	3,670
Travel and Training	612	12,000	10	5,000	5,010	12,000
Legal Fees	3,000	6,000	2,000	4,000	6,000	6,000
General Insurance	16,000	16,000	5,600	10,400	16,000	18,400
Other Expenses	240	1,199	-	1,200	1,200	1,200
Recording Fees	2,669	1,000	767	233	1,000	1,000
<b>Total</b>	<b>\$ 420,294</b>	<b>446,778</b>	<b>197,616</b>	<b>289,855</b>	<b>487,471</b>	<b>512,092</b>
Authorized Positions	4	4			4	5

**Administrative Activities**

To provide legal advice to the Mayor, City Council, and all other offices departments, divisions, commissions, boards, and agencies of City Government.

To handle all legal instruments to which the City is a party and in which it has an interest, and all litigation, including prosecution of ordinance violations in the City of Bossier City.

To insure and protect the City and its employees against various risks and potential liability.



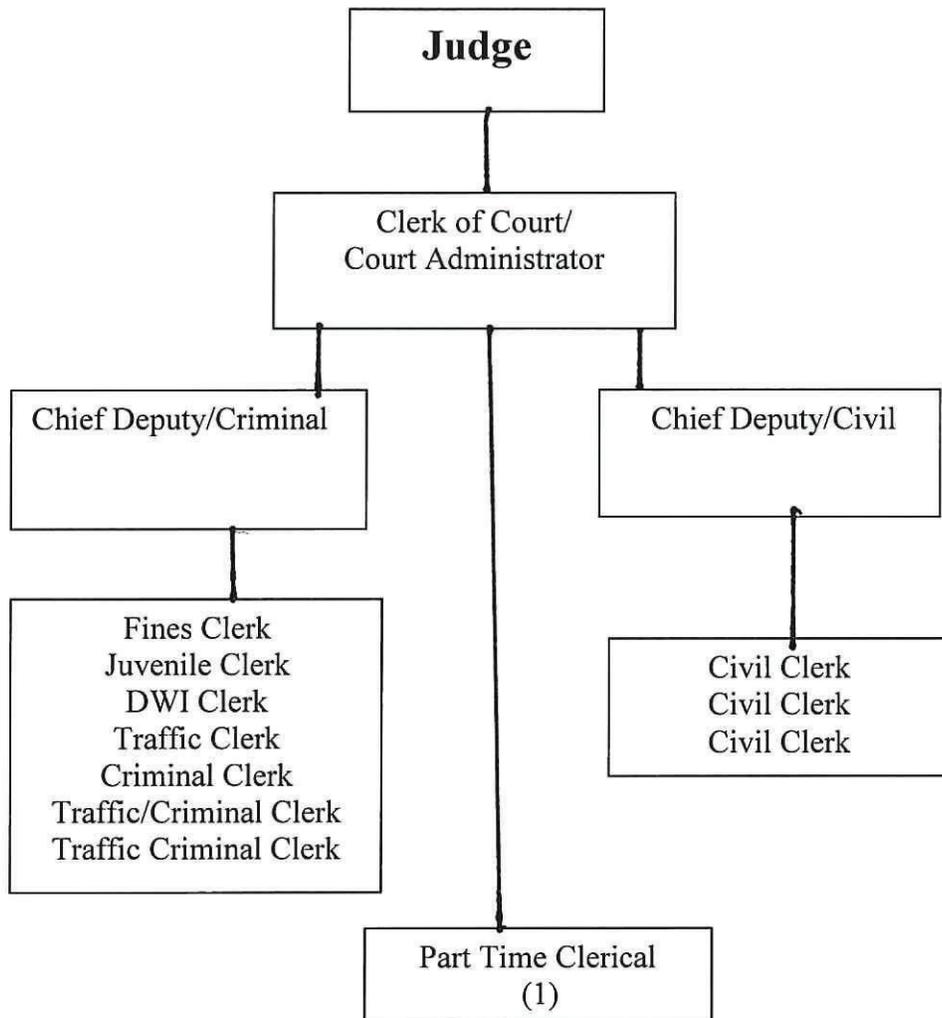
# CITY COURT

620 BENTON ROAD  
BOSSIER CITY, LOUISIANA 71111  
(318) 741-8582

SANTI A. PARKS  
JUDGE

PAMELA COMBS  
CLERK OF COURT

## JUDICIAL



**General Fund  
Budget Worksheet  
2022**

<b>CITY COURT - 07</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 553,153	575,213	259,124	329,817	588,941	588,941
Court Supplemental Pay	76,100	84,000	38,300	45,700	84,000	84,000
Overtime	-	1,000	-	-	-	1,000
Part-time	3,712	14,000	1,885	12,115	14,000	14,000
FICA and Medicare Insurance	46,399	51,577	21,667	30,960	52,627	52,627
Retirement	105,777	103,421	50,840	52,581	103,421	105,549
Group Insurance	115,728	131,456	50,682	80,774	131,456	147,568
Unemployment	-	900	-	948	948	900
General Office Supplies	2,071	2,000	1,457	1,457	2,914	2,000
Computer Supplies	-	950	-	950	950	950
Printing	4,960	2,000	248	1,752	2,000	2,000
Postage	8,121	5,200	1,902	1,902	3,804	5,200
Books/Periodicals	30,368	17,500	17,070	430	17,500	17,500
General Operating Supplies	9,512	28,000	2,728	10,000	12,728	28,000
Communications/Telephone	4,529	5,000	2,002	2,002	4,004	5,000
Equipment Rental	4,664	5,203	3,008	3,008	6,016	5,203
Audit Fees	17,200	16,500	19,530	-	19,530	20,000
Consulting Fees	-	750	-	-	-	750
Storage Building Rental	7,301	4,500	3,792	3,792	7,584	4,500
Equipment Maintenance	1,300	500	1,300	1,300	2,600	500
General Insurance	32,800	32,800	11,480	21,320	32,800	37,800
Other Expenses	1,911	1,000	210	500	710	1,000
City Court Reimbursement	(96,206)	(98,000)	-	(98,000)	(98,000)	(98,000)
<b>Total</b>	<b>\$ 929,400</b>	<b>985,470</b>	<b>487,225</b>	<b>503,308</b>	<b>990,533</b>	<b>1,026,988</b>

Authorized Positions	13	13		13	13
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**Administrative Activities**

To properly dispose of all cases within the requirements of the law and to provide the service as defined by law.

To handle all cases which come before City Court.

To prepare, file and record all court related documents on civil claims.

To prepare court dockets, charge the fees prescribed by law and disburse the appropriate revenues.

To receive all criminal and traffic charges, to prepare all court dockets and to keep all criminal and traffic records.

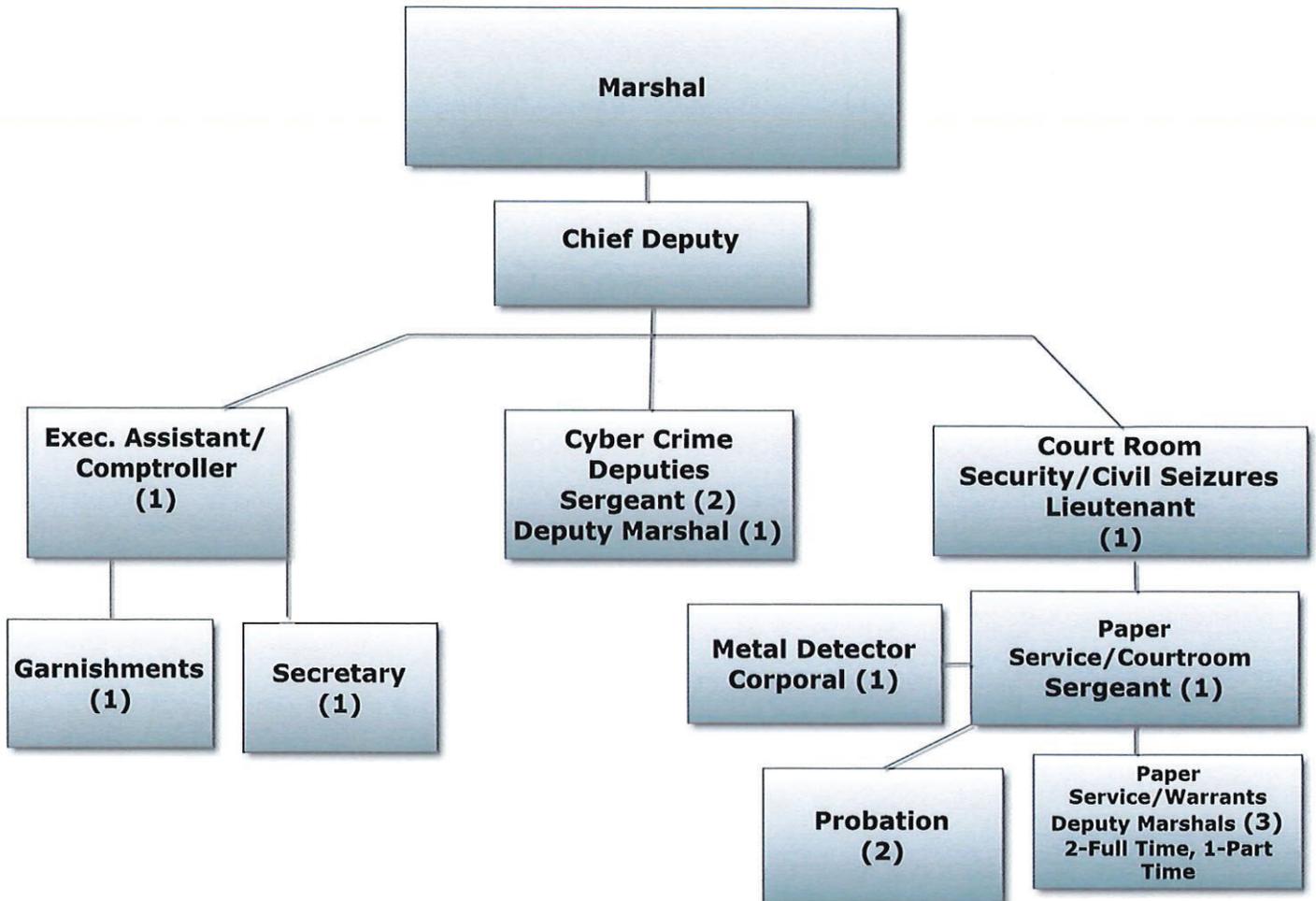
To prepare bench warrants and other court related matters.

To receive and process fines levied in connection with traffic infractions.

Act 594 of 1986 placed the City Court and Marshal Office's funding totally from the City.



# City Marshal



**General Fund  
Budget Worksheet  
2022**

<b>CITY MARSHAL - 08</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 721,942	717,678	325,633	392,045	717,678	717,678
Overtime	7,575	15,000	6,460	8,540	15,000	15,000
Part Time	22,117	22,000	9,945	12,055	22,000	22,000
Educational Incentive Pay	20,400	29,000	10,200	18,800	29,000	29,000
State Supplemental Pay	61,950	59,400	30,000	29,400	59,400	59,400
FICA and Medicare Insurance	62,854	64,495	28,444	36,051	64,495	64,495
Retirement	122,296	111,240	56,346	54,894	111,240	115,735
Group Insurance	120,127	130,000	60,063	69,937	130,000	158,920
Unemployment	-	2,000	-	-	-	2,000
General Office Supplies	7	750	-	750	750	750
Computer Supplies	50	450	110	340	450	450
Postage	1,459	1,900	792	1,108	1,900	1,900
General Operating Supplies	2,302	2,500	497	2,003	2,500	2,500
Fuel and Oil	13,739	24,000	7,697	7,697	15,394	24,000
Uniforms	2,147	2,000	1,930	70	2,000	2,000
Communications/Telephone	2,701	3,000	1,374	1,374	2,748	3,000
Mobile Phones	8,412	11,373	5,400	5,400	10,800	12,500
Other Communications	-	250	-	250	250	250
Wireless Communications - Laptops	10,285	10,000	5,042	5,042	10,084	10,000
Computer Software	18,600	19,200	10,800	8,400	19,200	19,200
Equipment Rental	4,346	9,000	2,614	2,614	5,228	9,000
Equipment Maintenance	2,928	4,500	-	4,500	4,500	4,500
Vehicle Maintenance	11,000	16,000	3,287	3,287	6,574	16,000
Professional Services	14,040	15,000	15,265	-	15,265	16,000
General Insurance	31,000	31,000	11,345	19,655	31,000	35,700
Other Expenses	-	475	(285)	300	15	475
Salary Reimbursement	(56,270)	(90,000)	-	(75,000)	(75,000)	(90,000)
<b>Total</b>	<b>\$ 1,206,007</b>	<b>1,212,211</b>	<b>592,959</b>	<b>609,512</b>	<b>1,202,471</b>	<b>1,252,453</b>
Authorized Positions	14	14			14	14

**Administrative Activities**

To execute court orders and mandates, make arrests, and preserve the peace according to RS 13:1881, Court and Judicial Procedures, State of Louisiana.

To locate persons needed in the execution of orders from the courts.

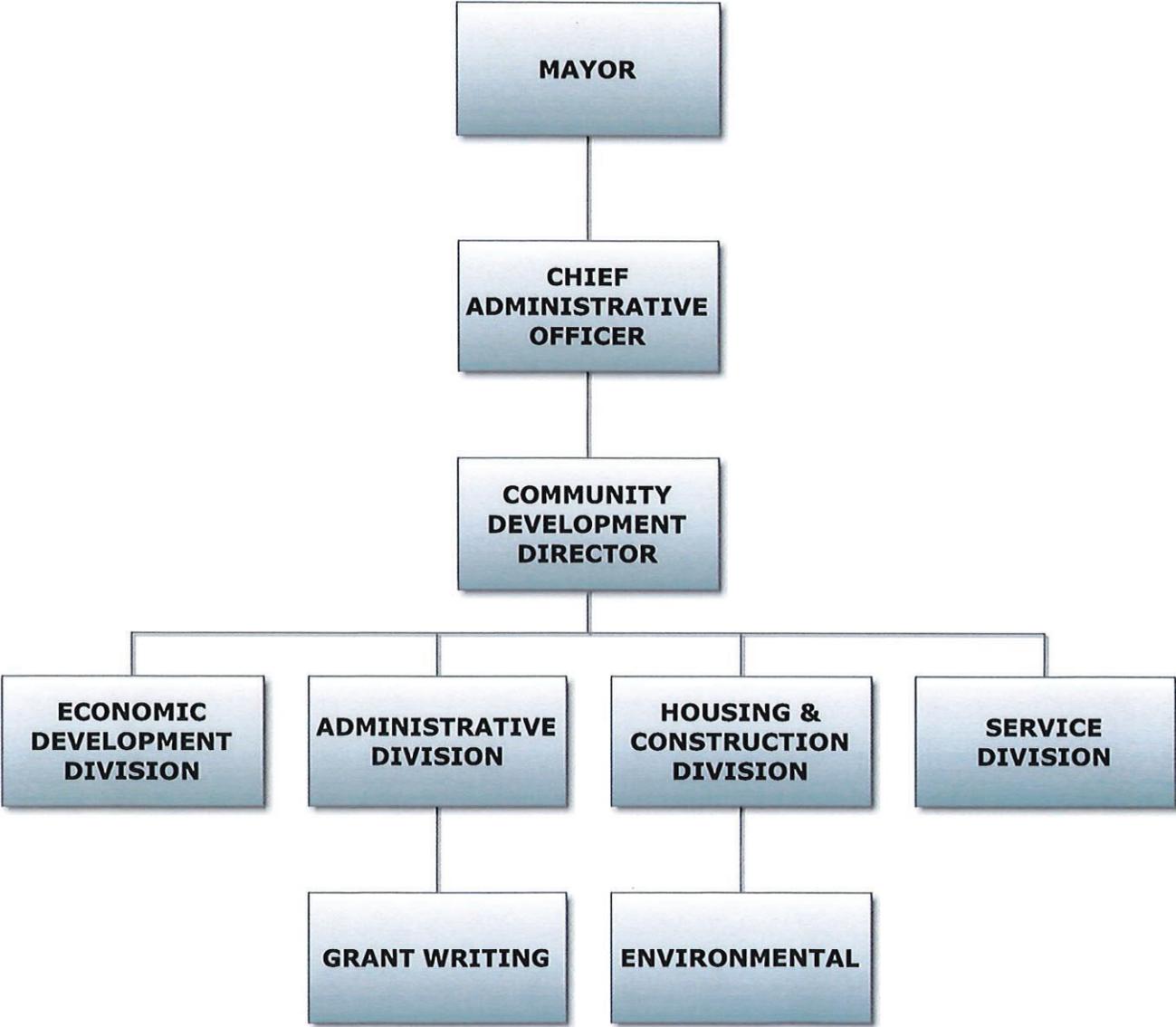
To collect garnishments, seizures and to make all disbursement.

To conduct all criminal, traffic and civil court sessions.

Collect Fines



# COMMUNITY DEVELOPMENT DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>COMMUNITY DEVELOPMENT - 09</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 145,128	144,020	65,363	78,657	144,020	144,020
Overtime	-	-	45	45	90	-
Part-time	-	-	-	-	-	10,000
FICA and Medicare Insurance	10,911	11,018	4,823	6,960	11,783	11,783
Retirement	22,102	22,323	10,303	12,020	22,323	22,323
Group Insurance	32,426	32,426	16,213	16,213	32,426	34,054
Unemployment	-	300	-	-	-	300
General Office Supplies	356	500	10	200	210	500
Computer Supplies	-	100	-	-	-	100
Postage	262	350	229	229	458	350
Books/Periodicals	-	95	-	95	95	95
Memberships/Subscriptions	1,693	2,400	940	1,460	2,400	2,400
General Operating Supplies	1,653	1,800	793	793	1,586	1,800
Fuel and Oil	711	1,300	498	498	996	1,300
Communications/Telephone	3,519	2,900	1,240	1,240	2,480	2,900
Advertising/Legals	2,948	2,400	1,211	1,211	2,422	2,400
Equipment Rental	3,001	2,900	1,737	1,737	3,474	3,500
Vehicle Maintenance	320	2,000	72	300	372	2,000
Computer Software Maintenance	-	750	-	-	-	750
Travel and Training	-	1,895	-	1,895	1,895	1,895
Audit Fees	12,000	12,000	-	12,000	12,000	12,000
General Insurance	11,400	11,400	3,990	7,410	11,400	13,200
Other Expenses	-	100	-	-	-	100
<b>Total</b>	<b>\$ 248,430</b>	<b>252,977</b>	<b>107,467</b>	<b>142,963</b>	<b>250,430</b>	<b>267,770</b>
Authorized Positions	3	3			3	3

**Administrative Activities**

To supervise and coordinate all planning activities including: CDBG applications, neighborhood plans, all necessary meetings, hearings and workshops.

To coordinate all administrative support activities including: processing payment documents, contract documents, and monitor projects.

To improve approved rehabilitation home quality by preparing in depth work write ups to identify the specific scope and exact location of each item to be repaired together with cost estimates with specify quantity and quality of material.

To upgrade quality of home rehabilitation's by daily inspections of work in progress.

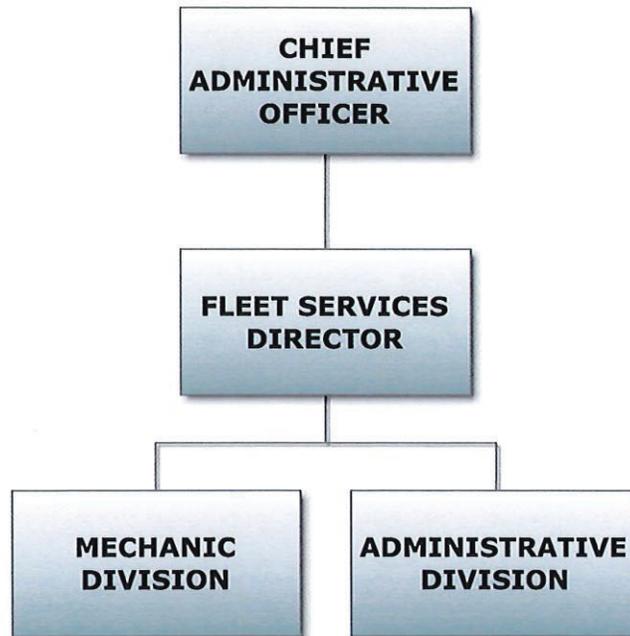
To establish a tracking system to ensure rehabilitation work is completed on time.

To develop a sound and viable Community Development program through citizen input and proper planning.

To seek and apply for other funding sources to further neighborhood improvement, community and economic development.



## **FLEET SERVICES DEPARTMENT**



**General Fund  
Budget Worksheet  
2022**

<b>FLEET SERVICES - 10</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 605,570	630,298	283,578	333,678	617,256	617,256
Overtime	35,360	30,000	12,209	27,791	40,000	40,000
Part-time	23,077	40,000	-	40,000	40,000	-
Tool Allowance	720	1,500	360	1,140	1,500	1,500
FICA and Medicare Insurance	50,825	53,688	22,339	22,339	44,678	50,395
Retirement	95,703	97,696	44,586	53,110	97,696	95,675
Group Insurance	137,459	138,089	69,665	68,424	138,089	170,271
Unemployment	-	1,895	-	-	-	1,895
General Office Supplies	1,323	1,137	375	375	750	1,137
Postage	-	379	-	200	200	379
General Operating Supplies	10,043	14,216	4,736	4,736	9,472	14,216
Fuel and Oil	13,636	14,216	7,926	7,926	15,852	16,000
First Aid Supplies	-	284	-	-	-	284
Uniforms	3,699	8,529	1,843	1,843	3,686	8,529
Electricity	44,823	42,647	15,211	15,211	30,422	42,647
Natural Gas	11,697	11,373	7,946	7,946	15,892	11,373
Water and Sewer	7,086	4,739	2,999	2,999	5,998	4,739
Communications/Telephone	4,261	3,127	2,155	2,155	4,310	3,127
Mobile Phones	1,386	1,895	1,260	1,260	2,520	1,895
Other Communications	-	569	-	300	300	569
Wireless Communications - Laptops	520	569	240	240	480	569
Equipment Rental	701	1,327	438	438	876	1,327
Computer Software	11,069	9,477	11,623	-	11,623	9,477
Building Maintenance	5,282	8,529	4,073	4,073	8,146	8,529
Equipment Maintenance	5,431	3,791	1,906	1,906	3,812	3,791
Vehicle Maintenance	20,286	12,320	8,242	4,078	12,320	15,000
Towing Charges	-	237	-	-	-	237
Travel and Training	-	2,369	238	2,131	2,369	2,369
General Insurance	32,800	32,800	11,480	21,320	32,800	37,800
Garage Default	46,645	101,000	(35,787)	36,787	1,000	1,000
Other Expenses	-	948	-	-	-	948
<b>Total</b>	<b>\$ 1,169,402</b>	<b>1,269,644</b>	<b>479,641</b>	<b>662,406</b>	<b>1,142,047</b>	<b>1,162,934</b>
Authorized Positions	15	15			15	15

**Administrative Activities**

To service, or secure services for all vehicles and equipment in need of repair.

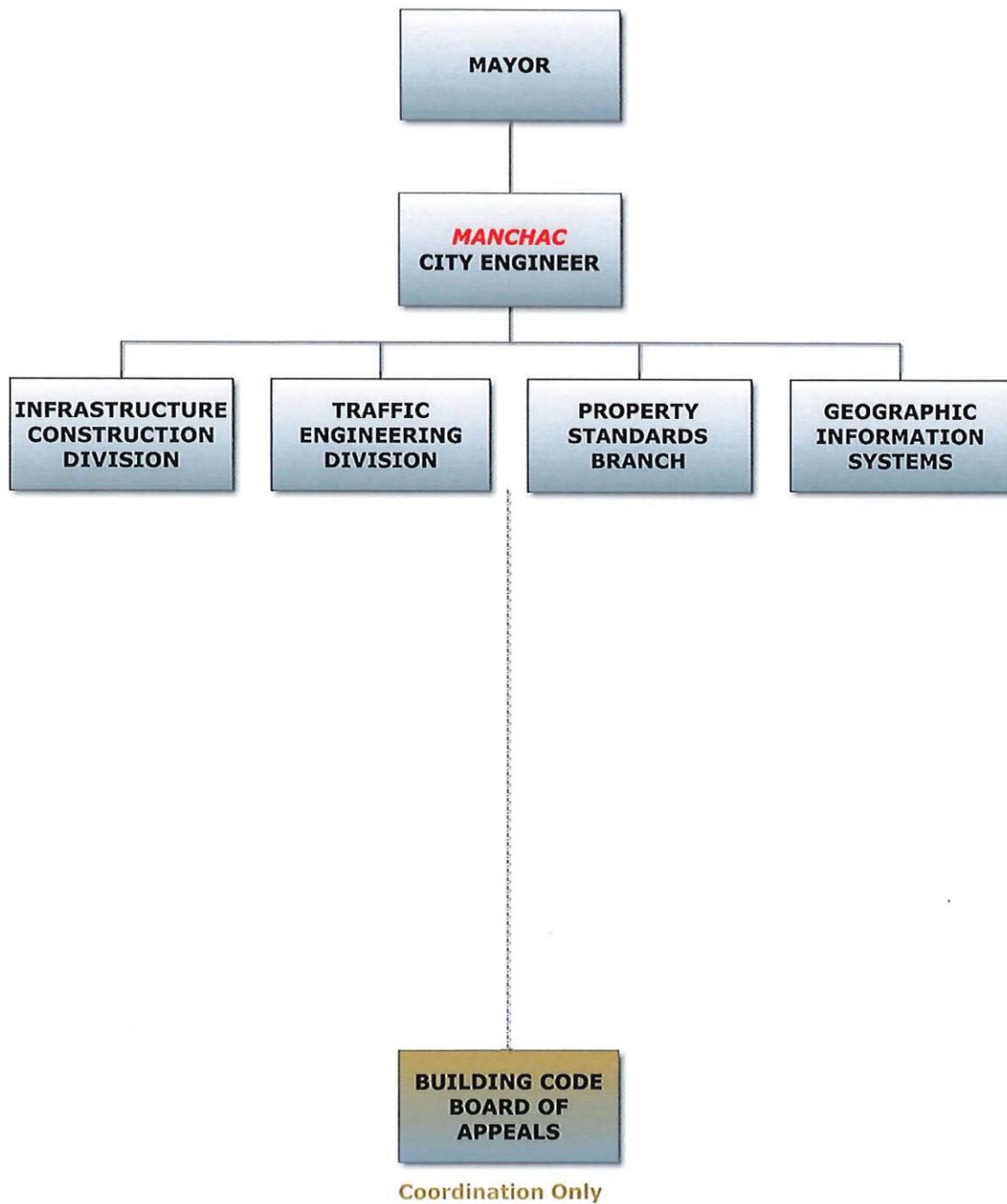
To provide emergency road service.

To provide fueling service for all City vehicles.

To decrease the frequency of repairs per vehicle.



## ENGINEERING DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>ENGINEERING - 15</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 498,870	427,398	193,788	222,217	416,005	416,005
Overtime	42	-	-	-	-	-
FICA and Medicare Insurance	38,640	32,696	14,851	16,973	31,824	31,824
Retirement	74,482	66,247	29,403	36,844	66,247	64,481
Group Insurance	83,048	72,334	42,591	29,743	72,334	102,163
Unemployment	-	1,500	-	-	-	1,500
General Office Supplies	2,140	2,500	1,354	1,354	2,708	2,500
Computer Supplies	480	500	-	-	-	500
Printing	3,419	3,000	655	1,000	1,655	3,000
Postage	12,072	13,000	10,375	10,375	20,750	21,000
Books and Periodicals	-	95	55	55	110	95
Memberships/Subscriptions	100	200	-	200	200	200
General Operating Supplies	4,876	4,000	3,325	3,325	6,650	4,000
Uniforms	3,166	2,000	-	2,000	2,000	2,000
Fuel and Oil	1,881	4,000	1,898	1,898	3,796	4,000
Communications/Telephone	737	730	333	333	666	730
Mobile Phones	3,957	4,500	1,856	1,856	3,712	4,500
Wireless Communications - Laptops	-	200	-	-	-	3,780
Legal Notices	45,859	40,000	19,400	19,400	38,800	40,000
Equipment Rental	10,157	13,000	5,134	5,134	10,268	13,000
Computer Software	31,397	35,000	29,331	5,669	35,000	36,400
Equipment Maintenance	70	100	-	-	-	100
Vehicle Maintenance	3,639	6,500	3,724	3,724	7,448	6,500
Towing Charges	3,000	5,000	1,500	1,500	3,000	5,000
Contract Mowing Charges	168,087	190,000	57,065	57,065	114,130	100,000
Demolitions	-	-	-	-	-	100,000
Travel and Training	25	1,000	-	-	-	1,500
Consultant Fees	74,555	178,000	107,083	107,083	214,166	450,000
Laboratory Testing	57,245	20,000	19,720	19,720	39,440	20,000
Recording Fees	4,808	20,000	-	4,000	4,000	20,000
General Insurance	37,500	37,500	13,125	24,375	37,500	43,200
Other Expenses	8,963	9,999	5,224	5,224	10,448	10,000
<b>Total</b>	<b>\$ 1,173,215</b>	<b>1,190,999</b>	<b>561,790</b>	<b>581,067</b>	<b>1,142,857</b>	<b>1,507,978</b>
Authorized Positions	9	9			9	9

**Administrative Activities**

To ensure quality control in the construction of streets and storm drainage systems and to design streets and storm drainage systems which will alleviate flooding of homes and property.

To prepare quantity/cost estimates, prepare plans and specifications, and monitor projects and construction for capital improvement projects.

To prepare legal descriptions and maps for annexation, land acquisitions, street dedications and closures.

To make certain that all contractors working within the City limits adhere to all specifications required by city ordinances.

**General Fund  
Budget Worksheet  
2022**

<b>TRAFFIC ENGINEERING - 16</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 171,273	237,936	78,283	225,111	303,394	303,394
Overtime	3,945	4,500	1,936	2,564	4,500	4,500
Certification Incentive Pay	6,750	12,000	3,000	3,000	6,000	8,400
FICA and Medicare Insurance	13,797	19,464	6,264	17,932	24,196	24,196
Retirement	27,012	36,880	12,830	24,050	36,880	48,328
Group Insurance	41,529	52,559	11,406	41,153	52,559	90,811
Unemployment	-	474	-	-	-	474
General Office Supplies	1,173	1,422	166	166	332	1,422
Printing	-	142	-	-	-	142
Postage	6	190	1	1	2	190
Books and Periodicals	-	284	-	-	-	284
Membership/Subscriptions	340	663	270	270	540	663
General Operating Supplies	5,214	5,686	1,079	1,079	2,158	5,686
Fuel and Oil	5,748	11,373	3,256	3,256	6,512	11,373
Electricity -Traffic Signals	26,325	18,954	13,096	13,096	26,192	27,000
Electricity-Street lights	621,206	473,856	297,487	297,487	594,974	620,000
Electricity	6,700	5,686	2,381	2,381	4,762	5,000
Natural Gas	677	948	475	475	950	800
Water and Sewer	724	948	297	297	594	800
Communications/Telephone	6,280	5,307	3,241	3,241	6,482	6,500
Mobile Phone Service	2,047	1,895	673	673	1,346	2,000
Computer Software	2,802	3,791	-	4,000	4,000	25,000
Other Communications	-	-	-	-	-	25,000
Wireless Communications - Laptops	1,280	948	480	480	960	948
Equipment Rental	-	584	92	92	184	600
Traffic Signal Maintenance	5,794	35,000	24,124	24,124	48,248	35,000
Street Light Maintenance	14,492	45,000	2,262	2,262	4,524	45,000
Street Sign Maintenance	16,151	30,000	12,692	12,692	25,384	30,000
Guard Rail Maintenance	5,700	11,373	4,425	4,425	8,850	11,373
Pavement Marking Maintenance	12,078	85,294	-	40,000	40,000	-
Building Maintenance	90	948	234	234	468	948
Equipment Maintenance	556	1,422	384	384	768	1,422
Vehicle Maintenance	5,017	11,373	2,630	2,630	5,260	11,373

**General Fund  
Budget Worksheet  
2022**

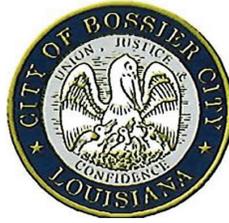
<b>TRAFFIC ENGINEERING - 16</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Travel and Training	80	1,000	4,339	-	4,339	5,000
Consultant Fees	183,862	250,000	53,618	53,618	107,236	250,000
General Insurance	18,800	18,800	131,775	(112,975)	18,800	21,700
Other Expenses	350	1,422	-	-	-	1,422
<b>Total</b>	<b>\$ 1,207,798</b>	<b>1,388,122</b>	<b>673,196</b>	<b>668,198</b>	<b>1,341,394</b>	<b>1,626,749</b>
Authorized Positions	5	8			8	8

**Administrative Activities**

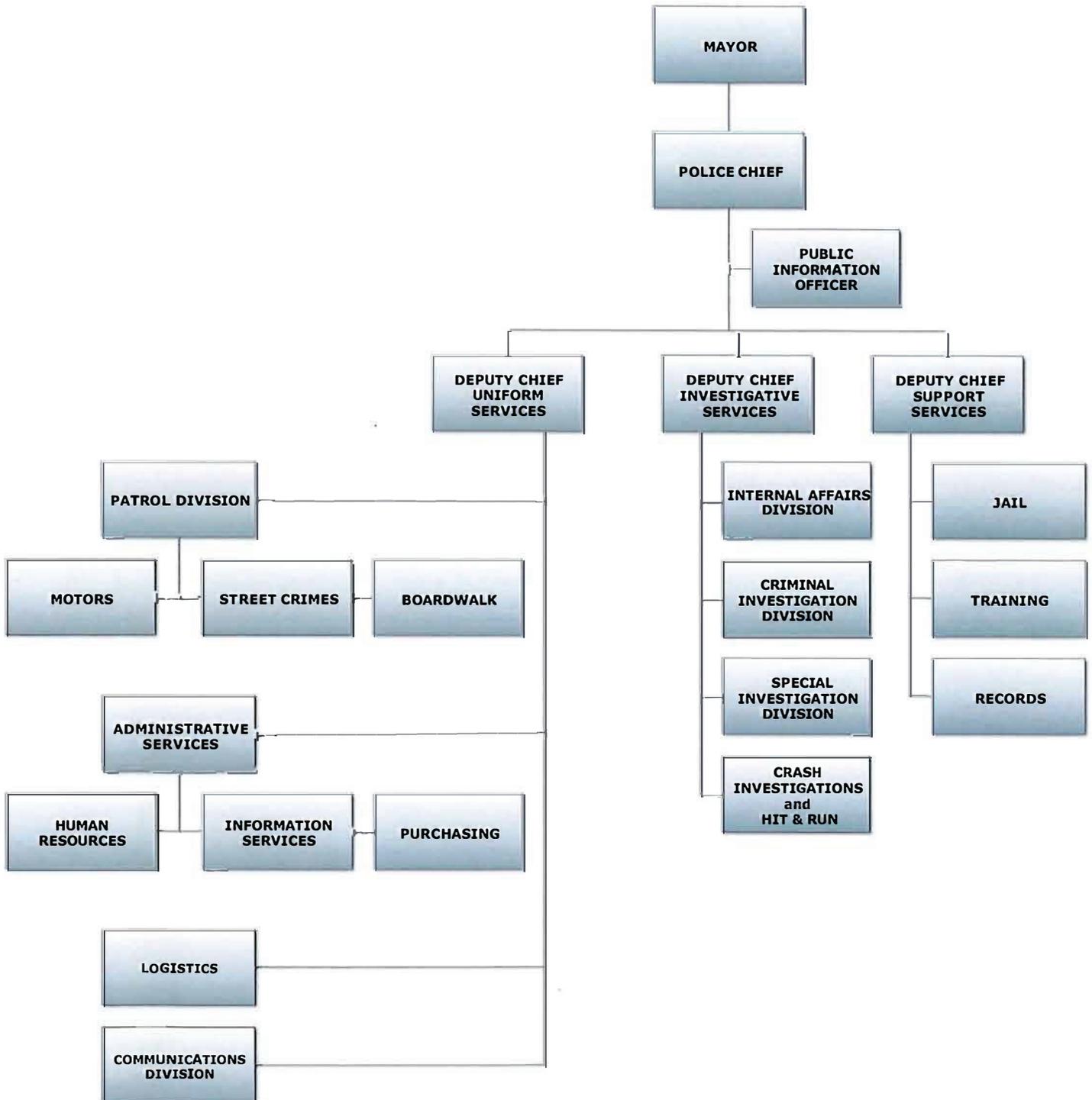
**To install and maintain all regulatory, warning and informational signs within the City's jurisdiction.**

**To maintain and operate all traffic signals in accordance with State and Federal Highway Standards.**

**To maintain and repair all roadway lighting systems, pavement markings, guardrails and safety barriers within the City's jurisdiction.**



# POLICE DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>POLICE DEPARTMENT - 20</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 10,383,222	10,654,703	4,645,599	6,331,958	10,977,557	10,977,557
Overtime	351,766	450,000	162,710	287,290	450,000	400,000
Part-time	23,074	46,592	10,740	35,852	46,592	46,592
Uniform Allowance	49,982	50,000	24,975	25,025	50,000	50,000
Other Additional Pay	145,550	139,400	72,125	67,275	139,400	113,400
State Supplemental Pay	942,684	1,002,000	455,100	558,900	1,014,000	1,014,000
Salary Reimbursement	(21,650)	(25,000)	(1,750)	(1,750)	(3,500)	(25,000)
FICA and Medicare Insurance	197,713	221,235	87,761	129,932	217,693	217,693
Hazardous Duty Pay	14,300	32,400	8,300	8,300	16,600	48,000
Retirement	3,531,455	3,856,541	1,605,287	2,251,254	3,856,541	3,858,564
Group Insurance	1,890,681	1,855,015	947,351	947,351	1,894,702	2,030,121
Unemployment	2,093	4,739	2,093	2,093	4,186	4,739
General Office Supplies	8,115	8,274	3,250	3,250	6,500	8,274
Computer Supplies	1,034	1,500	-	-	-	1,500
Printing	3,226	5,686	4,630	4,630	9,260	9,000
Postage	11,532	9,477	5,026	5,026	10,052	10,000
Credit Card Fees	3,163	3,500	1,320	1,320	2,640	3,500
Books/Periodicals	2,450	4,265	-	-	-	2,500
Memberships/Subscriptions	1,362	3,317	1,182	1,182	2,364	3,317
General Operating Supplies	41,221	47,386	21,354	21,354	42,708	47,386
Ammunition/Firearms/Equipment Repairs	46,512	47,386	18,355	18,355	36,710	47,386
Fuel and Oil	314,746	365,000	186,521	186,521	373,042	370,000
Uniforms	88,578	89,000	26,656	26,656	53,312	89,000
Jail Food	27,195	37,909	10,136	10,136	20,272	37,909
Jail Medical	9,631	9,477	607	607	1,214	9,477
Jail Operating Supplies	25,362	28,431	14,969	14,969	29,938	28,431
Jail Contract Security	2,867	9,477	1,208	1,208	2,416	9,477
Water and Sewer	4,232	3,791	1,465	1,465	2,930	3,791
Electricity	95,669	98,987	50,144	50,144	100,288	98,987
Natural Gas	3,609	7,582	2,962	2,962	5,924	7,582
Communications/Telephone	86,655	84,450	40,822	40,822	81,644	84,450
Mobile Phones	20,563	11,373	9,166	9,166	18,332	21,000
Other Communications	143,566	170,588	109,416	109,416	218,832	220,000
Wireless Communications - Laptops	97,233	150,000	51,107	51,107	102,214	150,000

**General Fund  
Budget Worksheet  
2022**

<b>POLICE DEPARTMENT - 20</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Employment Physicals	11,027	18,954	7,371	7,371	14,742	18,954
Employee Health Services	843	948	134	134	268	948
Equipment Rental	43,029	48,647	25,310	25,310	50,620	50,000
Software Maintenance	195,717	215,000	141,333	73,667	215,000	350,000
Other Equipment Maintenance Contracts	20,542	198,437	13,617	184,820	198,437	50,000
Legal Notices	1,018	1,422	774	774	1,548	1,422
Computer System Charges	40,278	40,278	20,139	20,139	40,278	41,500
Building Repairs and Maintenance	84,230	110,000	52,163	52,163	104,326	110,000
Equipment Repairs and Maintenance	6,888	9,477	1,328	1,328	2,656	9,477
Vehicle Maintenance	306,969	280,000	122,542	122,542	245,084	280,000
Travel and Training	49,073	71,078	42,980	28,098	71,078	90,000
Consultant Fees	6,410	18,477	3,082	3,082	6,164	10,000
Coroners Fees	195,818	165,000	59,513	59,513	119,026	165,000
Contract Garbage Pickup	4,125	3,980	1,560	1,560	3,120	3,980
General Insurance	698,300	698,300	278,110	420,190	698,300	803,100
Community Relations	354	2,500	-	-	-	2,500
Other Expenses	3,557	4,739	3,137	3,137	6,274	4,739
Confidential Informant Money	13,850	15,477	11,980	13,980	25,960	15,477
K-9 Expenses	-	-	-	-	-	2,500
Wrecker Services	1,875	3,791	2,291	2,291	4,582	3,791
Grant Reimbursement	(126,885)	(100,000)	(50,408)	(30,000)	(80,408)	(100,000)
<b>Total</b>	<b>\$ 20,106,409</b>	<b>21,290,986</b>	<b>9,317,543</b>	<b>12,193,875</b>	<b>21,511,418</b>	<b>21,912,021</b>
Authorized Positions	197	207			207	210

**Administrative Activities**

To protect life and property and preserve peace.

To prevent criminal activity.

To expedite the efficient flow of vehicular traffic.

To gain continued public support for the Police Department.

To respond to demands for investigative service and to dispose of the demand as soon as possible.

To investigate criminal activity by juveniles and adult offenders and apprehend responsible persons.

To effect an improved clearance rate of reported crimes.

To coordinate investigative activities of local, state and federal agencies.

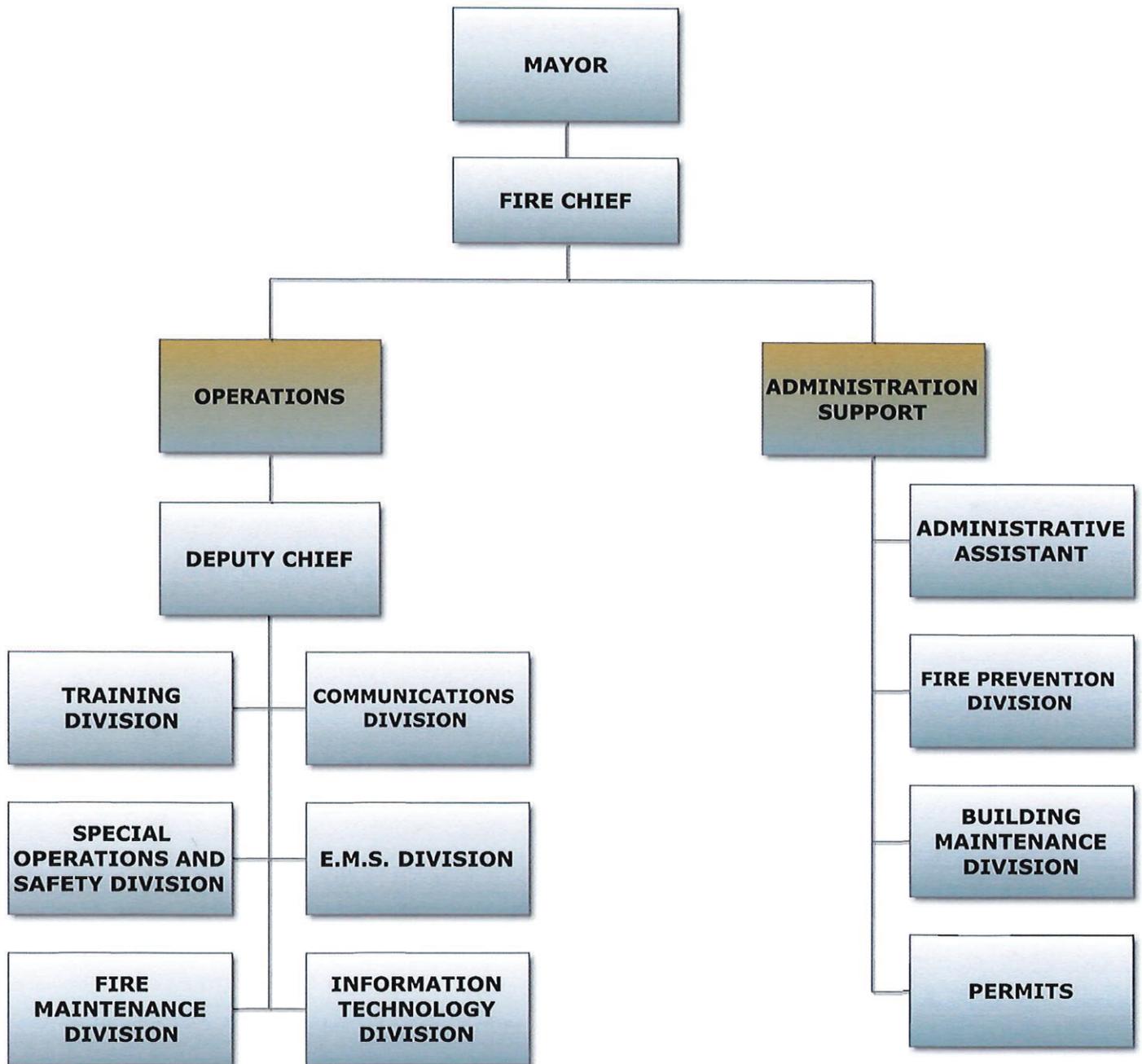
To maintain and efficiently operate the communications, training, records, identification and incarceration facilities of the Police Department.

To have a safe/ sanitary confinement facility to house all incarcerated persons.

To receive, prepare, maintain and coordinate all reports and records necessary for utilization by the Police Department and other agencies.



# FIRE DEPARTMENT



**General Fund  
Budget Worksheet  
2022**

<b>FIRE DEPARTMENT - 21</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 8,151,591	8,420,381	3,669,240	4,736,793	8,406,033	8,406,033
Overtime - Premium Hours	135,041	128,480	60,257	74,793	135,050	135,050
Part Time	22,462	5,475	16,846	16,846	33,692	36,500
State Supplemental Pay	760,979	797,160	390,965	414,955	805,920	805,920
Out of Class pay	108,580	107,522	38,707	74,931	113,638	113,638
Part Time Civil Service Secretary	-	-	-	5,475	5,475	5,475
Holiday Pay	149,337	178,850	90,598	88,252	178,850	178,850
Regular Overtime - 24 Hours Shift	120,941	163,885	85,258	97,242	182,500	182,500
Specialized Training Pay	76,869	80,592	37,449	43,143	80,592	80,592
FICA and Medicare Insurance	144,660	148,239	65,548	86,228	151,776	151,776
Unemployment	-	13,505	540	540	1,080	13,505
Retirement	2,802,371	3,042,651	1,352,527	1,778,065	3,130,592	3,130,592
Group Insurance	1,439,050	1,636,229	722,731	1,000,218	1,722,949	1,722,949
General Office Supplies	6,634	6,935	3,227	3,227	6,454	9,490
Computer Supplies	2,103	3,650	325	325	650	3,650
Printing	714	3,577	706	706	1,412	3,577
Postage	1,088	2,555	580	580	1,160	2,555
Books/Periodicals	2,462	5,840	762	762	1,524	5,840
Memberships/Subscriptions	6,443	6,205	1,350	1,350	2,700	6,205
General Operating Supplies	62,172	59,130	20,574	20,574	41,148	62,780
Fuel and Oil	78,849	131,400	58,928	58,928	117,856	138,700
Uniforms	63,525	81,030	39,200	39,200	78,400	81,030
Laundry and Cleaning	5,588	7,300	644	644	1,288	7,300
Electricity	153,414	138,700	63,489	63,489	126,978	142,350
Natural Gas	17,013	21,900	13,549	13,549	27,098	25,550
Water and Sewer	29,127	29,200	16,222	16,222	32,444	31,025
Communications/Telephone	64,677	55,520	31,379	31,379	62,758	58,765
Mobile Phones	17,871	18,250	7,330	7,330	14,660	21,900
Other Communications	51,100	58,400	26,522	26,522	53,044	58,400
Wireless Communications - Laptops	27,909	29,930	15,238	15,238	30,476	32,850
Physicals/Vaccinations	7,899	19,345	2,347	2,347	4,694	14,600
Employee Health Services	7,851	13,505	177	177	354	10,950
Legal Notices	443	1,700	41	41	82	1,700

**General Fund  
Budget Worksheet  
2022**

<b>FIRE DEPARTMENT - 21</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Equipment Rental	74,744	80,000	39,429	39,429	78,858	80,000
Computer System Charges	42,458	42,458	26,975	15,483	42,458	41,500
Building Repairs and Maintenance	66,999	65,700	23,196	23,196	46,392	65,700
Equipment Maintenance	30,068	45,990	23,091	23,091	46,182	47,450
Vehicle Maintenance	147,191	131,400	75,676	75,676	151,352	142,350
Travel and Training	26,983	78,840	36,054	36,054	72,108	62,050
Consultant fees	6,000	6,000	3,000	3,000	6,000	36,000
General Insurance	465,200	465,200	217,241	247,959	465,200	535,000
Other Expenses	-	6,080	-	-	-	6,080
<b>Total</b>	<b>\$ 15,378,406</b>	<b>16,338,709</b>	<b>7,277,918</b>	<b>9,183,959</b>	<b>16,461,877</b>	<b>16,698,727</b>
Authorized Positions	200	206			206	206

**Administrative Activities**

**To protect life and property against fires and other life threatening situations for the citizens of Bossier City.**

**To provide emergency ambulance service.**

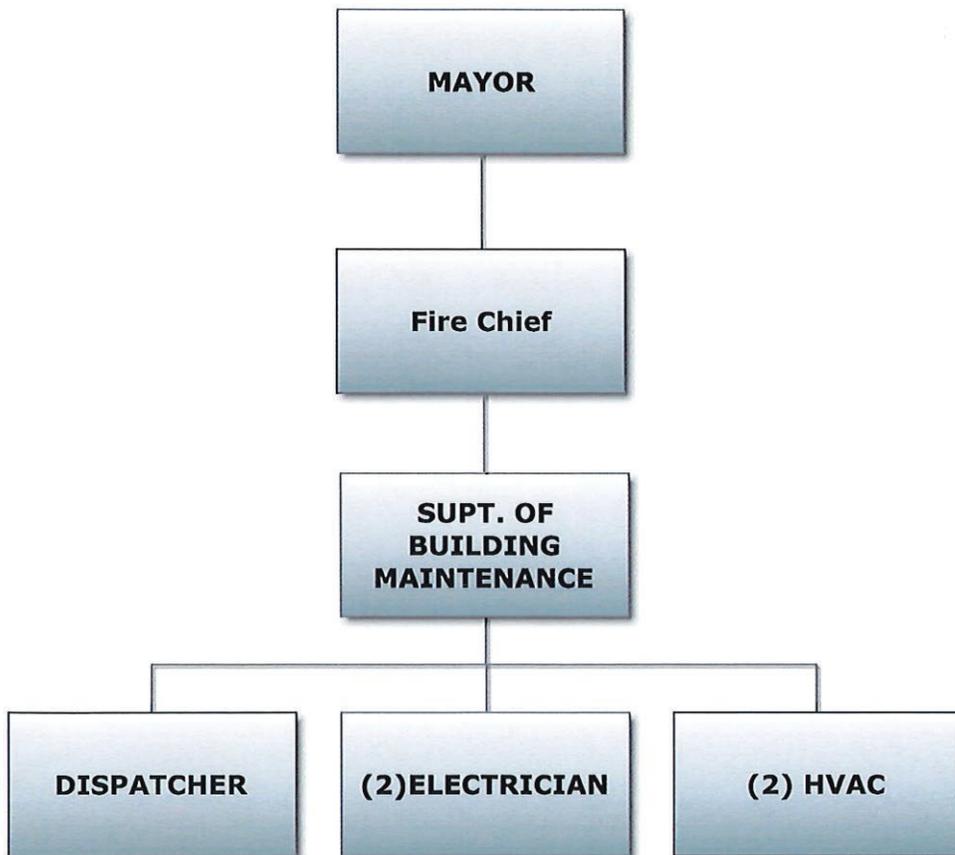
**To provide effective, efficient management of the Bossier City Fire Department.**

**To assure rapid response to fires by maintaining a system to accurately locate streets, hydrants, hospitals, schools and other facilities.**

**To maintain correct written records on all fire related incidents.**



# **BUILDING MAINTENANCE DEPARTMENT**



**General Fund  
Budget Worksheet  
2022**

<b>MUNICIPAL BUILDING - 11</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 315,060	305,185	138,507	187,915	326,422	326,422
Overtime	6,418	10,000	2,315	7,685	10,000	10,000
FICA and Medicare Insurance	24,312	24,112	10,467	15,269	25,736	25,736
Retirement	47,163	47,304	21,832	25,472	47,304	50,595
Group Insurance	58,439	54,558	32,426	32,426	64,852	68,108
Unemployment	-	1,500	-	-	-	1,500
General Office Supplies	72	1,025	837	837	1,674	1,000
Computer Supplies	-	100	-	-	-	100
Postage	138	35	-	-	-	35
General Operating Supplies	12,340	12,000	8,196	8,196	16,392	15,000
Fuel and Oil	18,575	20,000	21,919	21,919	43,838	20,000
First Aid Supplies	-	250	-	-	-	250
Uniforms	1,971	2,000	-	-	-	2,000
Electricity	286,530	325,000	150,392	150,392	300,784	325,000
Natural Gas	5,326	14,000	4,604	4,604	9,208	14,000
Water and Sewer	57,675	70,000	16,823	16,823	33,646	70,000
Mobile Phone	3,386	3,500	7,057	7,057	14,114	4,800
Communications/Telephone	16,208	14,000	3,328	3,328	6,656	14,000
Other Communications	6,022	6,000	4,630	4,630	9,260	8,500
Wireless Communications - Laptops	440	480	240	240	480	480
Equipment Rental	5,774	6,000	3,780	3,780	7,560	10,000
Building Maintenance	938,986	910,000	279,258	630,742	910,000	870,000
Equipment Repairs and Maintenance	60,562	22,000	4,602	4,602	9,204	18,000
Vehicle Maintenance	9,573	17,000	10,417	10,417	20,834	19,000
Travel-Educational	-	500	-	-	-	500
General Insurance	44,000	44,000	15,400	28,600	44,000	50,600
Other Expenses	11	499	-	-	-	-
<b>Total</b>	<b>\$ 1,918,981</b>	<b>1,911,048</b>	<b>737,030</b>	<b>1,164,934</b>	<b>1,901,964</b>	<b>1,925,626</b>
Authorized Positions	6	6			6	6

**Administrative Activities**

To provide plumbing, roofing, carpentry, electrical, air conditioning and heating, painting and equipment repair.

To protect the capital investment in City buildings.

To prevent emergencies causing down time in buildings, through preventive maintenance.

To maintain a high level of appearance for City buildings.

**General Fund  
Budget Worksheet  
2022**

<b>PERMITS AND INSPECTIONS - 17</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 486,134	512,765	232,619	290,146	522,765	522,765
Certification Incentive Pay	10,150	-	5,700	5,700	11,400	33,000
Overtime	1,131	5,000	-	5,000	5,000	5,000
FICA and Medicare Insurance	37,893	39,609	17,874	25,025	42,899	42,899
Retirement	75,363	79,479	37,566	41,913	79,479	81,029
Group Insurance	88,411	89,463	43,540	43,540	87,080	113,514
Unemployment	-	4,739	-	-	-	4,739
General Office Supplies	1,358	2,559	581	581	1,162	2,559
Printing	714	2,843	74	74	148	2,843
Postage	416	1,895	164	164	328	1,895
Books/Periodicals	-	1,422	-	-	-	2,500
Memberships/Subscriptions	265	616	400	500	900	616
Credit Card Fees	18,849	7,582	5,341	5,341	10,682	11,000
General Operating Supplies	1,258	2,843	967	967	1,934	2,843
Uniforms	2,383	6,029	814	814	1,628	6,029
Fuel and Oil	11,302	14,216	5,982	5,982	11,964	14,216
Communications/Telephone	3,189	2,369	1,557	1,557	3,114	3,200
Mobile Phone Service	5,364	6,160	2,562	2,562	5,124	6,160
Wireless Communications - Laptops	3,870	3,791	3,458	3,458	6,916	3,791
Equipment Rental	2,093	1,895	933	933	1,866	1,895
Equipment Maintenance	774	1,895	774	774	1,548	1,895
Vehicle Maintenance	3,190	6,160	498	498	996	6,160
Computer Software Maintenance	21,134	16,111	18,968	-	18,968	16,111
Travel and Training	6,473	9,600	4,938	4,662	9,600	12,000
General Insurance	39,300	39,300	57,043	(17,743)	39,300	45,200
Other Expenses	-	499	-	-	-	500
<b>Total</b>	<b>\$ 821,014</b>	<b>858,840</b>	<b>442,353</b>	<b>422,448</b>	<b>864,801</b>	<b>944,359</b>
Authorized Positions	10	10			10	10

**Administrative Activities**

To issue permits for construction within the city limits or for any projects that tie into City water or sewage.

To inspect all construction work for compliance with applicable codes.

To ensure that permits taken by subcontractors are equal to the amount deducted from the building permit by the general contractor.

To collect and maintain accurate records of fees for permits issued, and other monies received for services provided.

**Emergency Medical Services Fund  
Budget Worksheet  
2022**

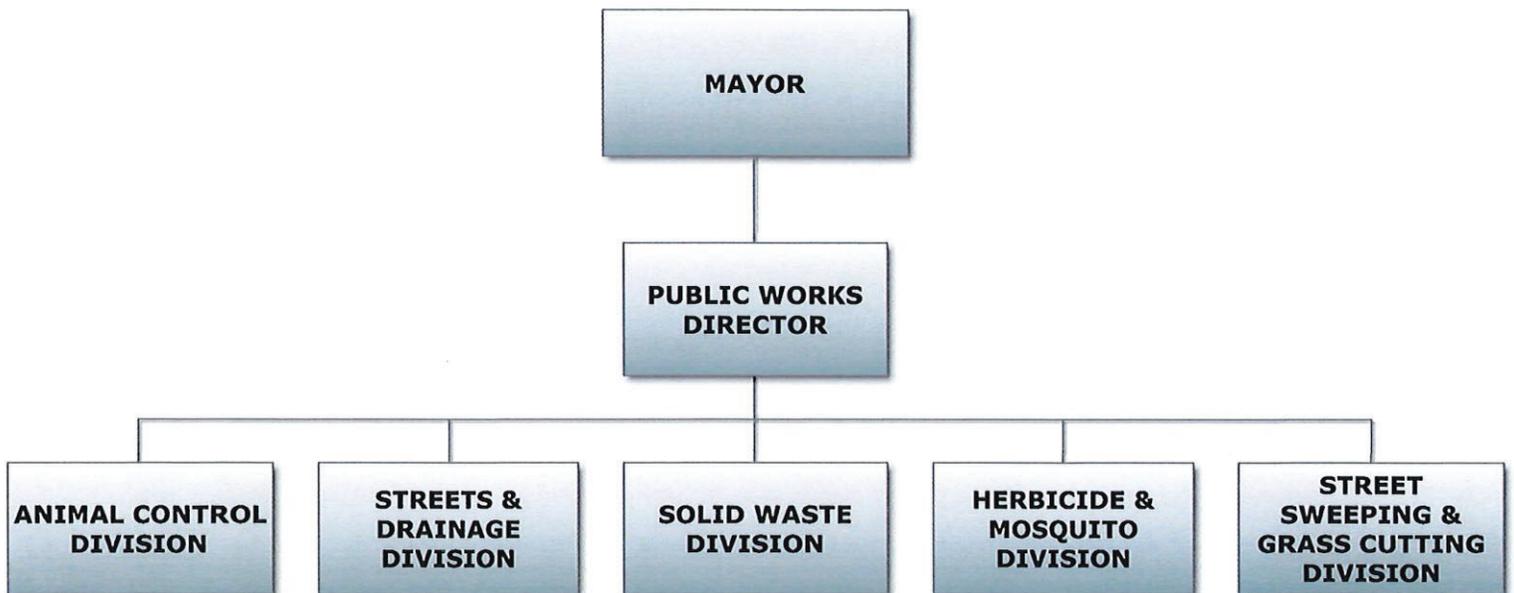
<b>EMERGENCY MEDICAL SERVICES - 610</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Out of Town Fees	\$ 3,909,026	4,247,143	2,082,692	2,082,692	4,165,384	4,401,935
Ambulance Fees	3,256,582	3,250,000	1,295,022	1,634,022	2,929,044	3,250,000
Other Income	1,693,260	-	807,319	538,213	1,345,532	685,000
Penalties	73,712	80,000	49,014	49,014	98,028	80,000
State Supplemental Pay	281,458	295,000	144,604	144,604	289,208	295,000
Interest Earned	5,914	4,000	1,752	1,752	3,504	4,000
<b>Total Revenues</b>	<b>9,219,952</b>	<b>7,876,143</b>	<b>4,380,403</b>	<b>4,450,297</b>	<b>8,830,700</b>	<b>8,715,935</b>
<b>Expenses</b>						
Salaries	3,014,968	3,114,387	1,327,343	1,787,044	3,114,387	3,109,081
Overtime - Premium Hours	49,947	47,520	22,287	25,233	47,520	49,950
Part Time	8,308	2,250	6,231	6,231	12,462	13,500
Emergency Med Tech Pay	549,375	583,200	271,300	311,900	583,200	595,200
State Supplemental Pay	281,458	294,840	144,604	150,236	294,840	298,080
Out of Class pay	40,160	39,768	14,316	25,452	39,768	42,030
Part Time Civil Service Secretary	-	2,025	-	2,025	2,025	2,025
Holiday Pay	55,234	66,150	33,509	32,641	66,150	66,150
Regular Overtime - 24 Hours Shift	44,732	60,615	31,534	29,081	60,615	67,500
Specialized Training Pay	28,431	29,808	13,851	15,957	29,808	29,808
FICA and Medicare Insurance	53,504	54,828	24,244	30,584	54,828	56,136
Retirement	1,036,493	1,125,364	498,064	627,300	1,125,364	1,157,890
Group Insurance	532,252	605,182	267,312	337,870	605,182	637,257
Vacation Accrual	(557)	6,000	-	6,000	6,000	6,000
Unemployment	-	4,995	-	4,995	4,995	4,995
Net Pension Expense	129,620	-	-	-	-	-
General Office Supplies	391	2,565	-	-	-	3,510
Computer Supplies	-	1,350	-	-	-	1,350
Printing	(1,338)	1,323	(2,392)	2,300	(92)	1,323
Postage	182	945	90	90	180	945
Books/Periodicals	1,923	2,160	-	-	-	2,160
Memberships/Subscriptions	1,180	2,295	175	175	350	2,295
General Operating Supplies	7,334	21,870	1,319	1,319	2,638	23,220
Fuel and Oil	29,163	48,600	19,780	19,780	39,560	51,300

**Emergency Medical Services Fund  
Budget Worksheet  
2022**

<b>EMERGENCY MEDICAL SERVICES - 610</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
First Aid Supplies	203,755	236,000	91,239	91,239	182,478	236,000
Uniforms	23,495	29,970	5,622	5,622	11,244	29,970
Laundry and Cleaning	-	2,700	-	-	-	2,700
Electricity	56,742	51,300	23,482	23,482	46,964	52,650
Natural Gas	6,292	8,100	5,011	5,011	10,022	9,450
Water and Sewer	10,773	10,800	6,000	6,000	12,000	11,475
Communications/Telephone	23,922	20,385	11,364	11,364	22,728	21,735
Mobile Phone Service	6,610	6,750	5,082	5,082	10,164	8,100
Other Communications	18,900	21,600	17,872	17,872	35,744	21,600
Wireless Communications - Laptops	10,322	11,070	5,636	5,636	11,272	12,150
Physicals/Vaccinations	2,922	7,155	6,142	6,142	12,284	5,400
Employee Health Services	2,904	4,995	66	66	132	4,050
Computer Software Maintenance contracts	21,928	115,000	5,079	56,000	61,079	115,000
General and Administrative Charges	37,000	37,000	18,500	18,500	37,000	40,000
Computer System Charges	18,750	17,000	8,500	8,500	17,000	17,000
Building Repairs and Maintenance	-	24,300	-	-	-	24,300
Equipment Maintenance	7,087	17,010	-	-	-	17,550
Vehicle Maintenance	54,441	48,600	26,134	26,134	52,268	52,650
Travel and Training	10,330	29,160	15,057	15,057	30,114	22,950
Consultant Fees	2,160	-	720	720	1,440	30,000
Garbage pick up *(medical waste)	4,696	8,000	1,778	1,778	3,556	5,000
General Insurance	190,800	190,800	66,780	124,020	190,800	219,500
Bad Debt	692,194	550,000	168,814	168,814	337,628	550,000
Billing Services	140,713	310,408	104,445	104,445	208,890	300,000
<b>Total Expenses</b>	<b>7,409,496</b>	<b>7,876,143</b>	<b>3,266,890</b>	<b>4,117,697</b>	<b>7,384,587</b>	<b>8,030,935</b>
<b>Net Income (Loss)</b>	<b>1,810,456</b>	<b>-</b>	<b>1,113,513</b>	<b>332,600</b>	<b>1,446,113</b>	<b>685,000</b>
<b>Transfers</b>						
Transfer Out to Capital and Contingency	(1,662,302)	-	(611,835)	(733,697)	(1,345,532)	(685,000)
<b>Total Transfers</b>	<b>(1,662,302)</b>	<b>-</b>	<b>(611,835)</b>	<b>(733,697)</b>	<b>(1,345,532)</b>	<b>(685,000)</b>
<b>Net Income (Loss) after Transfers</b>	<b>148,154</b>	<b>-</b>	<b>501,678</b>	<b>(401,097)</b>	<b>100,581</b>	<b>-</b>
<b>Fund Balance at Beginning of Year</b>	<b>(5,857,245)</b>	<b>(5,765,200)</b>	<b>(5,709,091)</b>	<b>(5,207,413)</b>	<b>(5,709,091)</b>	<b>(5,608,510)</b>
<b>Fund Balance at End of Year</b>	<b>\$ (5,709,091)</b>	<b>(5,765,200)</b>	<b>(5,207,413)</b>	<b>(5,608,510)</b>	<b>(5,608,510)</b>	<b>(5,608,510)</b>



## **PUBLIC WORKS DEPARTMENT**



**General Fund  
Budget Worksheet  
2022**

<b>PUBLIC WORKS ADMINISTRATION - 25</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 172,517	172,317	67,956	104,361	172,317	172,317
Overtime	15,023	15,000	1,286	13,714	15,000	15,000
FICA and Medicare Insurance	14,744	14,330	5,384	8,946	14,330	14,330
Retirement	26,360	26,709	8,442	18,267	26,709	26,709
Group Insurance	32,426	31,856	13,439	18,417	31,856	34,054
General Office Supplies	433	850	155	155	310	850
Postage	117	190	76	76	152	190
General Operating Supplies	1,782	1,422	965	965	1,930	1,422
Fuel and Oil	2,712	5,600	1,389	1,389	2,778	5,600
First Aid Supplies	-	25	-	25	25	25
Electricity	7,544	11,000	2,278	2,278	4,556	11,000
Natural Gas	677	1,000	475	475	950	1,000
Water and Sewer	5,464	6,300	3,531	3,531	7,062	6,300
Communications/Telephone	6,703	6,500	3,396	3,396	6,792	6,500
Mobile Phones	2,082	1,900	1,689	1,689	3,378	5,000
Legal Notices	15	475	41	41	82	475
Equipment Rental	1,315	1,500	838	838	1,676	1,500
Computer Software Maintenance	-	2,500	-	2,500	2,500	2,500
Building Maintenance	3,677	5,000	1,984	1,984	3,968	5,000
Equip Maintenance	4,524	2,500	1,335	1,335	2,670	2,500
Vehicle Maintenance	4,026	3,600	1,141	1,141	2,282	3,600
Travel and Training	-	1,000	150	850	1,000	1,000
General Insurance	14,100	14,100	4,935	9,165	14,100	16,300
Other Expenses	-	500	-	-	-	500
<b>Total</b>	<b>\$ 316,241</b>	<b>326,174</b>	<b>120,885</b>	<b>195,538</b>	<b>316,423</b>	<b>333,672</b>
Authorized Positions	3	3			3	3

**Administrative Activities**

**This department is responsible for maintenance and cleaning of streets, sidewalks, alleys, ditches and storm drains. In addition the management of Animal Control, Solid Waste and Herbicide/Mosquito Control are assigned to this department.**

**General Fund  
Budget Worksheet  
2022**

<b>STREET DIVISION - 26</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 56,415	86,981	34,560	46,706	81,266	81,266
Overtime	1,398	7,500	1,137	6,363	7,500	7,500
FICA and Medicare Insurance	4,614	7,228	2,750	4,041	6,791	6,791
Retirement	8,469	13,482	5,357	8,125	13,482	12,596
Group Insurance	1,605	728	9,551	9,551	19,102	34,054
Unemployment	-	-	1,926	1,926	3,852	-
General Office Supplies	315	474	-	-	-	474
General Operating Supplies	7,459	17,500	8,432	8,432	16,864	17,500
Fuel and Oil	16,702	30,000	13,306	13,306	26,612	30,000
First Aid Supplies	108	275	-	-	-	275
Uniforms	707	1,185	278	278	556	1,200
Construction Materials	15,692	35,000	8,520	8,520	17,040	35,000
Electricity	4,391	5,000	1,388	1,388	2,776	5,000
Natural Gas	677	1,137	475	475	950	1,137
Water and Sewer	1,125	948	297	297	594	948
Communications Telephone	1,327	1,250	672	672	1,344	1,250
Mobile Phone Service	526	700	283	283	566	700
Other Communications	-	237	-	237	237	237
Employment Physicals	-	300	-	300	300	300
Legal Notices	-	190	-	190	190	190
Equipment Rental	-	3,317	177	177	354	3,317
Building Maintenance	8,264	9,477	-	9,477	9,477	9,477
Equipment Maintenance	11,021	5,686	4,912	4,912	9,824	10,000
Vehicle Maintenance	53,533	42,647	33,048	9,599	42,647	50,000
Travel and Training	177	284	-	284	284	284
General Insurance	76,600	76,600	52,124	24,476	76,600	88,100
Other Expenses	987	1,895	-	1,895	1,895	1,895
<b>Total</b>	<b>\$ 272,112</b>	<b>350,021</b>	<b>179,193</b>	<b>161,910</b>	<b>341,103</b>	<b>399,491</b>
Authorized Positions	3	3			3	3

**Administrative Activities**

**To maintain streets, alleys, bridges and ditches including all asphalt and concrete street patching and restructuring.**

**Public Services and Sanitation Fund  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Sanitation Service Charges	\$ 6,178,748	5,990,000	2,462,456	3,527,544	5,990,000	5,990,000
Sanitation Service Penalties	145,672	155,000	94,659	94,659	189,318	155,000
Interest Earned	135,726	45,000	20,513	20,513	41,026	45,000
Other Revenues	25,675	40,000	100	100	200	40,000
Recycling Revenue	13,944	15,000	6,599	6,599	13,198	15,000
Animal Control	25,985	110,000	25,933	25,933	51,866	110,000
Transfer Station	52,890	50,000	30,553	30,553	61,106	50,000
State/Grass Cutting/Street Sweeping	67,200	67,110	33,600	33,600	67,200	67,110
Mowing Charges	26,772	35,000	7,549	7,549	15,098	35,000
<b>Total Revenues</b>	<b>6,672,612</b>	<b>6,507,110</b>	<b>2,681,962</b>	<b>3,747,050</b>	<b>6,429,012</b>	<b>6,507,110</b>
<b>Expenses</b>						
Solid Waste Disposal	5,087,199	5,440,688	2,296,802	3,138,306	5,435,108	5,597,690
Herbicide/Mosquito	229,982	261,112	97,185	126,550	223,735	264,308
Street Sweeping/Grass Cutting	839,452	1,063,882	358,179	580,705	938,884	1,116,838
Animal Control	507,720	671,108	249,407	302,498	551,905	726,433
<b>Total Expenses</b>	<b>6,664,353</b>	<b>7,436,790</b>	<b>3,001,573</b>	<b>4,148,059</b>	<b>7,149,632</b>	<b>7,705,269</b>
<b>Net Income (Loss)</b>	<b>8,259</b>	<b>(929,680)</b>	<b>(319,611)</b>	<b>(401,009)</b>	<b>(720,620)</b>	<b>(1,198,159)</b>
<b>Fund Balance at Beginning of Year</b>	<b>5,791,118</b>	<b>6,169,676</b>	<b>5,799,377</b>	<b>5,479,766</b>	<b>5,799,377</b>	<b>5,078,757</b>
<b>Fund Balance at End of Year</b>	<b>\$ 5,799,377</b>	<b>5,239,996</b>	<b>5,479,766</b>	<b>5,078,757</b>	<b>5,078,757</b>	<b>3,880,598</b>

**Public Services and Sanitation Fund  
Budget Worksheet  
2022**

<b>SOLID WASTE DISPOSAL - 27</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 372,364	400,117	175,538	224,579	400,117	398,826
Overtime	15,419	24,000	6,359	17,641	24,000	24,000
Part Time	4,590	-	3,195	3,195	6,390	-
FICA and Medicare Insurance	29,996	32,445	13,989	18,456	32,445	32,346
Retirement	56,587	62,018	27,450	34,568	62,018	61,818
Group Insurance	137,025	142,828	63,261	63,261	126,522	158,920
Vacation Accrual Expense	(7,074)	-	-	-	-	-
Net Pension Expense	4,281	25,000	-	25,000	25,000	25,000
General Office Supplies	136	200	109	109	218	200
Printing	1,884	2,000	-	-	-	2,000
Postage	-	30	-	15	15	30
General Operating Supplies	8,902	7,500	3,973	3,973	7,946	7,500
Fuel and Oil	13,364	17,500	6,938	6,938	13,876	17,500
Uniforms	1,492	1,500	1,869	1,869	3,738	3,000
Electricity	9,847	11,500	5,335	5,335	10,670	11,500
Communications Telephone	3,411	3,500	1,729	1,729	3,458	3,500
Mobile Phone Service	1,107	1,500	263	263	526	1,500
Wireless Communications - Laptops	480	1,500	240	240	480	1,500
Equipment Rental	1,716	2,000	715	715	1,430	2,000
Building Maintenance	1,028	3,000	1,309	1,309	2,618	3,000
Equipment Maintenance	2,506	5,000	2,573	2,573	5,146	5,000
Vehicle Maintenance	18,652	16,000	6,482	6,482	12,964	16,000
Travel and Training	485	250	-	-	-	250
Contractual Services	4,205,057	4,500,000	1,828,985	2,671,015	4,500,000	4,635,000
General and Administrative Charges	32,000	32,000	16,000	16,000	32,000	32,000
Tipping Fees	26,983	28,000	8,053	8,053	16,106	28,000
General Insurance	26,300	26,300	27,405	(1,105)	26,300	30,300
Household Hazardous Waste	12,000	10,000	-	10,000	10,000	12,000
Other Expenses	1,852	-	1,093	11,093	12,186	-
Provision for Bad Debts	89,809	85,000	93,939	5,000	98,939	85,000
<b>Total</b>	<b>\$ 5,072,199</b>	<b>5,440,688</b>	<b>2,296,802</b>	<b>3,138,306</b>	<b>5,435,108</b>	<b>5,597,690</b>
Authorized Positions	15	14			14	14

**Administrative Activities**

**To collect and dispose of residential solid waste in the City via contract.  
To operate a Recycling Center and litter pick-up.**

**Public Services and Sanitation Fund  
Budget Worksheet  
2022**

<b>HERBICIDE/MOSQUITO - 28</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 71,767	72,892	33,122	39,860	72,982	72,982
Overtime	1,870	10,000	1,843	8,157	10,000	10,000
Part-Time	14,156	25,000	894	894	1,788	25,000
FICA and Medicare Insurance	6,396	8,254	2,545	5,716	8,261	8,261
Retirement	10,935	11,298	5,285	6,027	11,312	11,312
Group Insurance	21,617	21,617	11,008	11,008	22,016	22,703
Vacation Accrual Expense	-	500	-	500	500	500
General Operating Supplies	696	1,500	21	21	42	1,500
Fuel and Oil	7,538	9,500	3,092	3,092	6,184	9,500
Chemicals	68,274	70,000	32,836	32,836	65,672	70,000
Uniforms	179	300	134	134	268	300
Telephones	190	175	96	96	192	175
Legal Notices	-	50	-	-	-	25
Communications	-	25	-	-	-	50
Computer Software Maintenance	-	1,000	-	1,000	1,000	1,000
Equipment Maintenance	890	2,000	-	2,000	2,000	2,000
Building Maintenance	9,505	5,000	-	5,000	5,000	5,000
Vehicle Maintenance	2,919	6,000	1,223	1,223	2,446	6,000
Travel and Training	50	3,001	536	536	1,072	3,000
General Insurance	13,000	13,000	4,550	8,450	13,000	15,000
<b>Total</b>	<b>\$ 229,982</b>	<b>261,112</b>	<b>97,185</b>	<b>126,550</b>	<b>223,735</b>	<b>264,308</b>
Authorized Positions	2	2			2	2

**Administrative Activities**

**To control mosquitoes and vegetation in/on City streets and drainage ditches.**

**Public Services and Sanitation Fund  
Budget Worksheet  
2022**

<b>STREET SWEEPING/GRASS CUTTING - 29</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 306,547	336,196	128,432	207,764	336,196	332,021
Overtime	7,721	8,000	911	7,089	8,000	8,000
FICA and Medicare Insurance	24,492	26,331	9,893	16,438	26,331	26,012
Retirement	46,711	52,110	19,984	32,126	52,110	51,463
Group Insurance	107,430	108,619	43,430	65,189	108,619	136,217
Unemployment	-	5,000	-	-	-	5,000
General Office Supplies	208	-	-	-	-	-
General Operating Supplies	10,852	9,000	5,019	5,019	10,038	9,000
Fuel and Oil	13,687	24,000	5,882	5,882	11,764	24,000
Uniforms	2,135	2,500	908	908	1,816	2,700
Equipment Rental	1,859	2,000	1,073	1,073	2,146	2,000
Equipment Maintenance	30,539	40,000	3,143	3,143	6,286	40,000
Vehicle Maintenance	28,767	70,000	18,174	18,174	36,348	70,000
Spraying Right-of-way	170,000	170,000	83,930	170,000	253,930	245,000
Travel and Training	16	125	-	-	-	125
Contractual Services Mowing	53,488	175,001	25,150	25,150	50,300	125,000
General Insurance	35,000	35,000	12,250	22,750	35,000	40,300
<b>Total</b>	<b>\$ 839,452</b>	<b>1,063,882</b>	<b>358,179</b>	<b>580,705</b>	<b>938,884</b>	<b>1,116,838</b>
Authorized Positions	10	12			12	12

**Administrative Activities**

To keep City roads and neighborhood streets clean.

To cut grass on City right of ways, lots, medians and ditches.

To cut grass on State highways that the State has contracted the City to mow.

**Public Services and Sanitation Fund  
Budget Worksheet  
2022**

<b>ANIMAL CONTROL - 30</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 200,158	227,008	96,809	130,199	227,008	226,995
Overtime	10,768	15,000	5,248	9,752	15,000	15,000
Part Time	18,678	50,000	12,812	12,812	25,624	50,000
FICA and Medicare Insurance	17,812	22,339	8,756	13,583	22,339	22,338
Retirement	30,442	35,186	15,450	15,450	30,900	35,184
Group Insurance	60,506	57,369	30,952	30,952	61,904	90,811
Unemployment	-	5,000	-	-	-	5,000
General Office Supplies	1,095	2,000	866	866	1,732	2,000
Printing	-	1,000	-	-	-	1,000
Postage	14	80	17	17	34	80
Books/Periodicals	-	125	-	-	-	125
Credit Card Fees	794	2,000	202	202	404	2,000
General Operating Supplies	25,148	42,000	15,942	15,942	31,884	42,000
Disposal fees	-	1,000	-	-	-	1,000
Uniforms	3,232	6,000	3,678	3,678	7,356	6,000
Fuel and Oil	4,459	7,000	2,306	2,306	4,612	7,000
Cleaning Supplies	3,236	12,000	2,149	2,149	4,298	12,000
First Aid Supplies	-	250	-	-	-	250
Animal Food	8,242	13,500	3,853	3,853	7,706	13,500
Rabies Certificates/Spay and Neuter	36,113	65,000	11,146	11,146	22,292	65,000
Electricity	14,949	18,500	1,204	1,204	2,408	18,500
Natural Gas	5,288	9,000	3,364	3,364	6,728	9,000
Water and Sewer	3,101	4,500	1,721	1,721	3,442	4,500
Communications/Telephone	2,549	2,500	1,259	1,259	2,518	2,500
Communications/Mobile Phone Services	319	750	156	156	312	750
Wireless Communications - Laptops	-	1,800	-	500	500	1,800
Other Communications	1,920	2,000	960	960	1,920	2,000
Equipment Rental	552	1,200	351	351	702	3,000
Computer Software Maintenance	340	1,500	340	340	680	1,500
Building Maintenance	20,617	20,000	15,579	15,579	31,158	35,000
Equipment Maintenance	610	5,000	1,572	1,572	3,144	5,000
Vehicle Maintenance	3,108	3,000	650	650	1,300	3,000
Travel and Training	170	3,500	-	-	-	3,500
General Insurance	33,500	33,500	12,065	21,435	33,500	38,600
Other Expenses	-	501	-	500	500	500
<b>Total</b>	<b>\$ 507,720</b>	<b>671,108</b>	<b>249,407</b>	<b>302,498</b>	<b>551,905</b>	<b>726,433</b>

Authorized Positions

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8

8

8

**Administrative Activities**

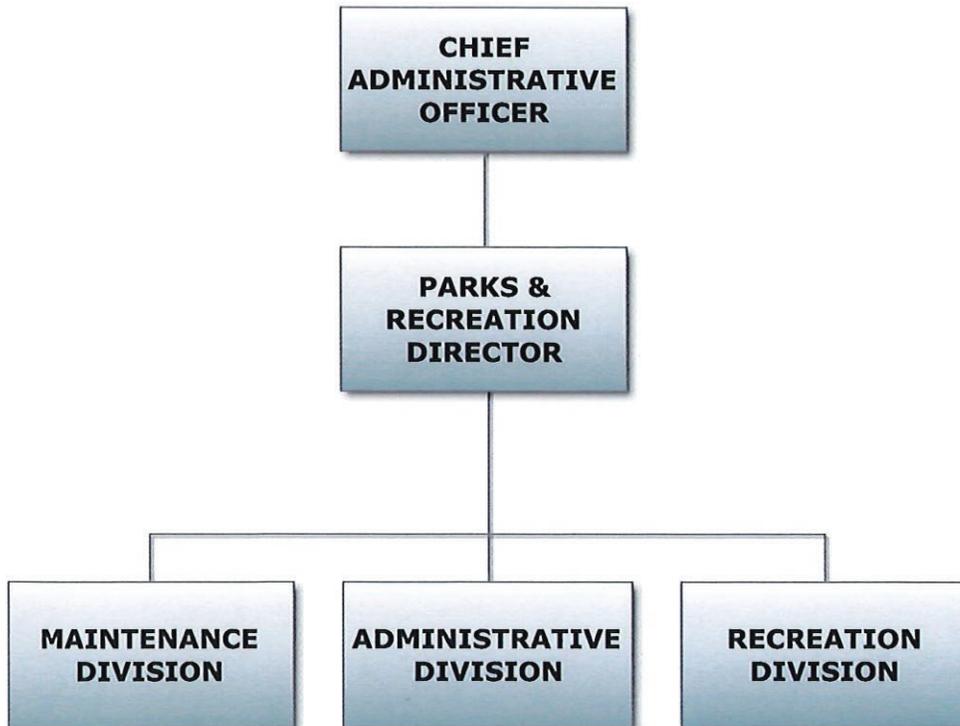
To enforce City and State Animal Control ordinances.

To enforce public health ordinances covering the housing and keeping of animals, domestic and non-domestic.

To encourage proper care and humane treatment of all domestic and non-domestic animals.



## **PARKS & RECREATION DEPARTMENT**



**General Fund  
Budget Worksheet  
2022**

<b>PARKS AND RECREATION - 32</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 816,783	991,429	371,396	550,000	921,396	1,113,952
Overtime	8,149	25,000	11,975	38,025	50,000	50,000
Part-time including Scorekeepers and Umpires	345,429	396,166	142,519	307,481	450,000	450,000
FICA and Medicare Insurance	90,723	108,064	40,380	83,087	123,467	123,467
Retirement	143,722	153,671	68,220	85,451	153,671	172,663
Group Insurance	169,152	194,884	93,460	101,424	194,884	239,267
Unemployment	1	948	20	20	40	948
General Office Supplies	436	1,422	-	-	-	1,422
Credit Card Check Fees	2,218	4,265	927	927	1,854	4,265
First Aid Supplies	-	284	-	-	-	284
Membership/Subscriptions	71	95	50	50	100	95
Postage	87	948	84	84	168	948
General Operating Supplies	39,607	56,863	22,032	22,032	44,064	56,863
Fuel and Oil	21,036	28,431	12,607	12,607	25,214	28,431
Field Paint	5,234	15,000	4,179	4,179	8,358	15,000
Trophies	3,591	9,477	3,316	3,316	6,632	9,477
Keys/Locks	1,608	2,843	16	16	32	2,843
Chemicals	21,756	34,000	22,289	22,289	44,578	34,000
Uniforms Youth Sports	14,981	48,000	10,363	10,363	20,726	48,000
Uniforms - Employees	5,796	7,582	3,666	3,666	7,332	7,582
Concession Purchases - Pools	3,621	7,582	-	-	-	7,582
Electricity	263,522	251,144	109,454	109,454	218,908	251,144
Natural Gas	6,735	11,373	6,788	6,788	13,576	11,373
Water and Sewer	65,872	54,020	13,425	13,425	26,850	54,020
Communications/Telephone	23,590	17,059	12,923	12,923	25,846	17,059
Other Communications	-	474	-	-	-	474
Wireless Communications - Laptops	960	474	481	481	962	474
Equipment Rental	15,417	17,059	7,547	7,547	15,094	17,059

**General Fund  
Budget Worksheet  
2022**

<b>PARKS AND RECREATION - 32</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Computer Software Maintenance	8,946	9,477	9,474	9,474	18,948	9,477
Building Maintenance	82,497	94,771	45,497	45,497	90,994	94,771
Grounds Repairs and Maintenance	51,319	75,817	13,203	13,203	26,406	75,817
Park/Fixture Repairs and Maintenance	11,120	18,954	13	13	26	18,954
Equipment Maintenance	20,376	23,693	3,724	3,724	7,448	23,693
Vehicle Maintenance	31,451	33,170	6,569	6,569	13,138	33,170
South Bossier	27,385	30,012	11,242	11,242	22,484	30,012
Travel and Training	-	1,422	-	1,500	1,500	1,422
Gym Cleaning	3,010	11,373	-	-	-	11,373
North Bossier Tennis Pro Expense	36,000	36,000	18,000	18,000	36,000	36,000
Hooter Park Lease	15,000	14,216	15,000	-	15,000	15,000
General Insurance	70,100	70,100	24,744	45,356	70,100	80,700
Other Expenses	-	474	-	-	-	474
<b>Total</b>	<b>\$ 2,427,301</b>	<b>2,858,036</b>	<b>1,105,583</b>	<b>1,550,213</b>	<b>2,655,796</b>	<b>3,149,555</b>
Authorized Positions	26	27			27	30

**Administrative Activities**

**To provide management policies to all facets of recreation that will bring about a more efficient and productive recreation division.**

**To plan for future recreational projects/facilities.**

**To provide programs that serve the functional athletic needs to as many citizens as possible in recreational competitive sports.**

**To make available recreational swimming and to provide the opportunity to learn basic swim strokes, and to improve swimming skills already learned.**

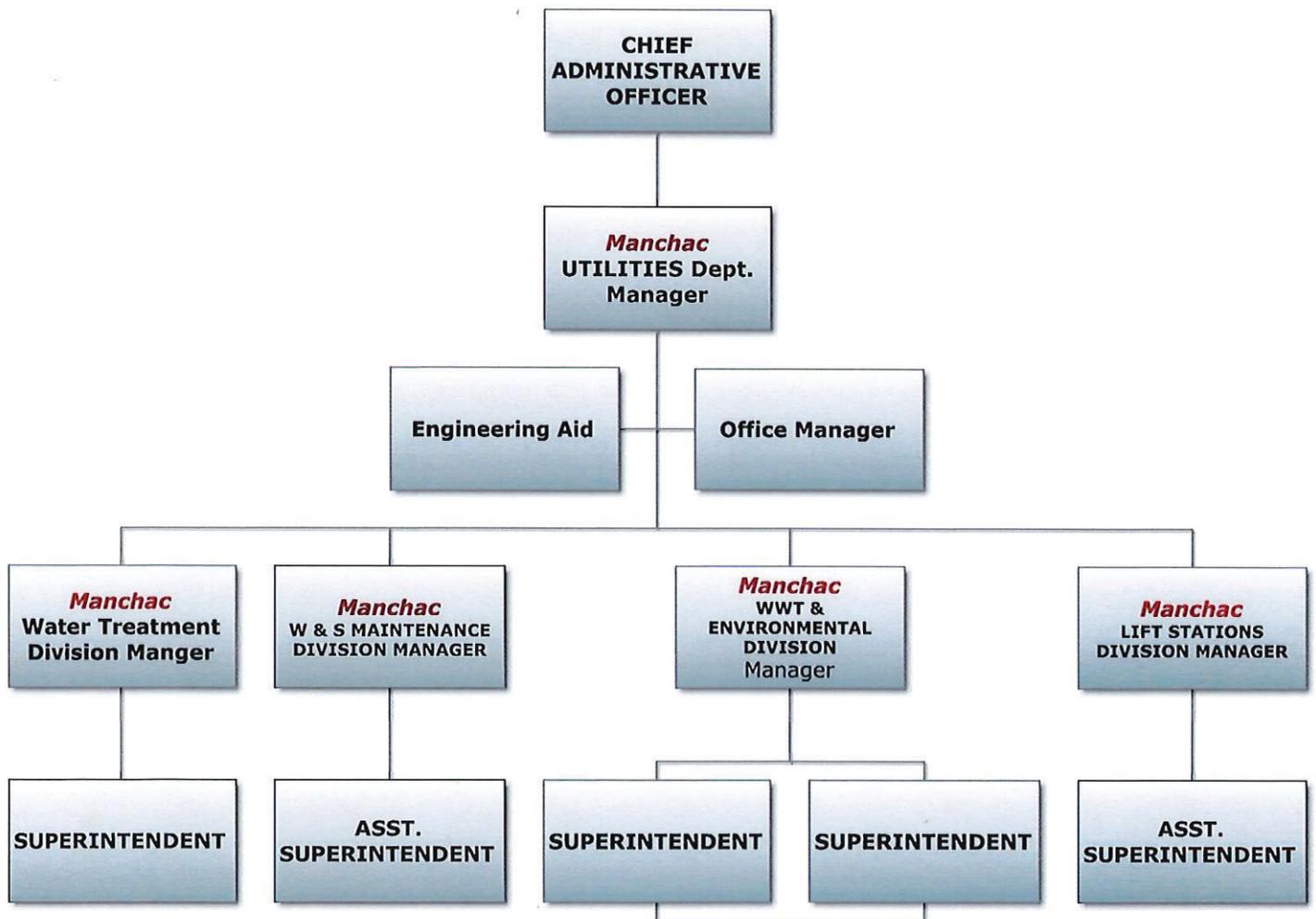
**To operate recreational facilities in a professional manner that meets the needs of our citizens.**

**To promote increased sports participation.**

**To maintain all recreation facilities.**



## PUBLIC UTILITIES DEPARTMENT



**Water and Sewer Fund  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Water Revenues</b>						
Metered Sales	\$ 10,732,712	11,683,820	4,046,170	7,637,650	11,683,820	11,952,548
Flat Charges	2,981,861	3,066,656	1,161,732	1,904,924	3,066,656	3,137,189
Forfeited Discounts	173,220	229,002	149,249	79,753	229,002	229,000
Fire Hydrant Rental	57,000	59,900	29,950	29,950	59,900	60,000
Water Meters, Boxes and Taps	138,209	132,132	66,145	65,987	132,132	135,171
Other Income	32,689	31,846	29,498	2,348	31,846	31,846
Miscellaneous Service Income	115,810	158,922	74,254	84,668	158,922	155,000
Interest Earned	16,823	120,822	3,088	117,734	120,822	120,822
<b>Total Water Revenues</b>	<b>14,248,324</b>	<b>15,483,100</b>	<b>5,560,086</b>	<b>9,923,014</b>	<b>15,483,100</b>	<b>15,821,576</b>
<b>Sewer Revenues</b>						
Sewer Charges	9,738,317	9,534,635	3,859,664	5,674,971	9,534,635	9,753,932
Sewer Usage	5,595,310	5,837,439	2,300,830	3,536,609	5,837,439	5,971,700
BAFB Contract	491,671	505,687	337,236	168,451	505,687	517,318
Forfeited Discounts	365,288	410,244	232,091	178,153	410,244	419,680
Other Income/Pratt	790,382	32,517	33,535	(1,018)	32,517	33,265
Interest Earned	39,020	65,861	8,780	57,081	65,861	67,376
Sur Charges	22,486	20,217	8,840	11,377	20,217	20,682
<b>Total Sewer Revenues</b>	<b>17,042,474</b>	<b>16,406,600</b>	<b>6,780,976</b>	<b>9,625,624</b>	<b>16,406,600</b>	<b>16,783,953</b>
<b>Total Utility Revenues</b>	<b>31,290,798</b>	<b>31,889,700</b>	<b>12,341,062</b>	<b>19,548,638</b>	<b>31,889,700</b>	<b>32,605,529</b>

**Water and Sewer Fund  
Budget Worksheet  
2022**

	2020 Actual	2021 Budget	Actual YTD 6/30/2021	Estimated Remainder of 2021	Total 2021 Estimated	Adopted 2022 Budget
<b>Water Expenses</b>						
Administration	1,329,414	1,248,939	667,572	546,631	1,214,203	1,420,819
Water Treatment Plant	2,859,126	2,741,234	1,565,652	1,259,960	2,825,612	3,096,216
Transmission and Distribution	886,101	758,058	434,591	347,021	781,612	914,022
Customer Service	1,473,524	1,554,474	663,293	714,106	1,377,399	1,584,325
<b>Total Water</b>	<u>6,548,165</u>	<u>6,302,705</u>	<u>3,331,108</u>	<u>2,867,718</u>	<u>6,198,826</u>	<u>7,015,382</u>
<b>Sewer Expenses</b>						
Sewer Administration	1,083,823	1,102,056	592,802	659,322	1,252,124	1,243,750
Red River Treatment Plant	1,568,593	1,357,743	632,114	667,958	1,300,072	1,414,657
Waste Water Transmission and Distribution	481,199	452,440	194,929	220,098	415,027	470,621
Lift Stations	994,670	893,308	447,478	508,701	956,179	989,387
Northeast Treatment Plant	774,951	677,483	363,997	407,191	771,188	792,145
Environmental Affairs	198,332	201,412	74,192	102,024	176,216	236,750
<b>Total Sewer</b>	<u>5,101,568</u>	<u>4,684,442</u>	<u>2,305,512</u>	<u>2,565,294</u>	<u>4,870,806</u>	<u>5,147,310</u>
<b>Total Utility Expenses</b>	<u>11,649,733</u>	<u>10,987,147</u>	<u>5,636,620</u>	<u>5,433,012</u>	<u>11,069,632</u>	<u>12,162,692</u>
<b>Estimated Operating Income</b>	<u>19,641,065</u>	<u>20,902,553</u>	<u>6,704,442</u>	<u>14,115,626</u>	<u>20,820,068</u>	<u>20,442,837</u>
<b>Other Expenses</b>						
Debt Service - Interest	9,293,000	9,425,000	4,712,500	4,712,500	9,425,000	5,527,000
Depreciation	8,701,615	6,350,000	-	6,350,000	6,350,000	6,350,000
Deferred Charges	10,000	10,000	-	10,000	10,000	10,000
<b>Total Other Expenses</b>	<u>18,004,615</u>	<u>15,785,000</u>	<u>4,712,500</u>	<u>11,072,500</u>	<u>15,785,000</u>	<u>11,887,000</u>
<b>Estimated Income (Loss) Before Transfers</b>	<u>1,636,450</u>	<u>5,117,553</u>	<u>1,991,942</u>	<u>3,043,126</u>	<u>5,035,068</u>	<u>8,555,837</u>
Transfer In for Debt Service	1,000,000	1,000,000	500,000	500,000	1,000,000	1,000,000
Transfer Out to Water and Sewer Capital	(4,336,151)	(2,225,555)	(1,058,047)	(2,700,551)	(4,358,598)	(5,818,139)
	<u>(3,336,151)</u>	<u>(1,225,555)</u>	<u>(558,047)</u>	<u>(2,200,551)</u>	<u>(3,358,598)</u>	<u>(4,818,139)</u>
<b>Estimated Net Income (Loss)</b>	<u>\$ (1,699,701)</u>	<u>3,891,998</u>	<u>1,433,895</u>	<u>842,575</u>	<u>1,676,470</u>	<u>3,737,698</u>
<b>Debt Service - Principal</b>	8,237,000	8,648,000	4,324,000	4,324,000	8,648,000	10,721,000

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>ADMINISTRATION - 61</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 98,327	97,577	44,285	53,292	97,577	97,577
FICA and Medicare Insurance	7,660	7,465	3,384	4,081	7,465	7,465
Retirement	14,974	15,124	6,981	6,981	13,962	15,124
Group Insurance	21,617	21,617	10,809	10,809	21,618	22,703
Vacation Accrual Expense	7,727	-	-	-	-	-
Net Pension Expense	6,154	-	-	-	-	-
General Office Supplies	1,367	700	509	509	1,018	1,000
Postage	357	300	275	275	550	300
General Operating Supplies	2,260	2,400	122	122	244	2,400
Fuel and Oil	194	100	455	455	910	100
Uniforms	89	100	-	100	100	100
Electricity	2,713	2,500	1,490	1,490	2,980	2,500
Beautification Meters	30,375	30,000	8,476	8,476	16,952	29,000
Communications/Telephone	5,656	5,600	2,845	2,845	5,690	5,600
Mobile Phones	7,769	9,000	4,322	4,322	8,644	9,000
Other Communications	5,422	6,000	1,481	1,481	2,962	3,700
Wireless Communications - Laptops	9,517	9,500	5,715	5,715	11,430	10,500
Equipment Rental	5,156	6,000	3,258	3,258	6,516	6,000
Computer Software Maintenance	251	600	-	600	600	600
General and Administrative Charges	200,000	190,000	95,000	95,000	190,000	190,000
Building Maintenance	12,072	15,000	4,887	4,887	9,774	11,000
Computer System Charges	43,000	40,850	20,425	20,425	40,850	42,000
Vehicle Maintenance	273	200	-	200	200	200
Travel and Training	380	400	-	400	400	-
Professional Services - Audit Fees	45,000	42,750	42,750	-	42,750	42,750
General Insurance	19,700	19,700	6,895	12,805	19,700	22,700
Other Expenses	-	500	-	500	500	-
Legal Ads	260	1,000	116	116	232	1,000
Collection Agency Fees	42,767	47,500	29,304	29,304	58,608	47,500
Consulting Fees - P3	644,936	638,456	268,183	268,183	536,366	780,000
Bad Debt	93,441	38,000	105,605	10,000	115,605	70,000
<b>Total</b>	<b>\$ 1,329,414</b>	<b>1,248,939</b>	<b>667,572</b>	<b>546,631</b>	<b>1,214,203</b>	<b>1,420,819</b>
Authorized Positions	2	2			2	2

**Water and Sewer Fund  
Budget Worksheet  
2022**

	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>ADMINISTRATION - 61</b>						
Depreciation	4,161,785	3,750,000	-	3,750,000	3,750,000	3,750,000
Transfer to Water Capital	2,020,037	1,533,043	552,647	980,396	2,133,043	1,566,891
Debt Service - Interest	4,184,000	4,345,500	2,172,750	2,172,750	4,345,500	2,842,000
Debt Service - Principal	2,470,500	2,746,500	1,373,250	1,373,250	2,746,500	3,526,500
Debt Service Transfer	6,654,500	7,092,000	3,546,000	3,546,000	7,092,000	6,368,500

**Water Administration Administrative Activities**

The Department of Public Utilities is responsible for the maintenance and operation of the City's Water and Sewer systems in accordance with the City Charter and all applicable state and federal regulations.

To monitor revenue adequacy and adherence to the approved operating and capital budgets.

To respond quickly and effectively to citizen complaints and requests for information.

To prepare for future water needs of the City.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>WATER TREATMENT PLANT - 63</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 520,460	519,948	234,315	285,633	519,948	514,974
Overtime	49,860	40,000	32,463	7,537	40,000	50,000
License Incentive Pay	28,740	30,252	14,370	15,882	30,252	27,552
FICA and Medicare Insurance	46,848	42,836	21,677	21,159	42,836	45,328
Retirement	84,031	80,592	39,341	41,251	80,592	84,092
Group Insurance	140,604	130,257	70,304	59,953	130,257	158,920
Unemployment	2,223	-	(741)	-	(741)	-
General Office Supplies	968	1,300	571	571	1,142	1,300
Postage	48	50	-	-	-	50
Memberships and Subscriptions	300	900	300	300	600	300
Permit Fees	961	1,000	-	-	-	1,000
General Operating Supplies	14,809	14,000	5,897	5,897	11,794	14,000
Fuel and Oil	12,439	12,000	4,820	4,820	9,640	12,000
First Aid Supplies	311	200	200	200	400	200
Chemicals	727,239	750,000	539,963	210,037	750,000	1,000,000
Uniforms	2,000	2,000	-	-	-	2,000
Electricity	863,632	750,000	432,233	432,233	864,466	850,000
Natural Gas	30,168	26,500	20,107	20,107	40,214	29,000
Water and Sewer	1,138	1,000	569	569	1,138	1,100
Communications/Telephone	4,565	4,500	1,694	1,694	3,388	4,500
Other Communications	2,007	700	1,538	1,538	3,076	1,600
Building Maintenance	14,401	16,000	5,348	5,348	10,696	15,000
Legal Notices	-	300	-	-	-	300
Equipment Maintenance	23,974	22,000	17,163	17,163	34,326	22,000
Vehicle Maintenance	18,245	12,000	5,160	5,160	10,320	15,000
Pumping Equipment Maintenance	6,337	12,000	657	657	1,314	9,000
Treatment Equipment Maintenance	34,570	28,000	23,858	23,858	47,716	30,000
Travel and Training	1,550	900	(30)	-	(30)	900
Professional Services	104,341	120,000	48,164	48,164	96,328	105,000
Laboratory Testing	95,357	94,999	34,470	34,470	68,940	70,000
General Insurance	27,000	27,000	11,241	15,759	27,000	31,100
<b>Total</b>	<b>\$ 2,859,126</b>	<b>2,741,234</b>	<b>1,565,652</b>	<b>1,259,960</b>	<b>2,825,612</b>	<b>3,096,216</b>
Authorized Positions	14	14			14	14

**Administrative Activities**

To ensure that the City's drinking water meets State and Federal standards.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>TRANSMISSION AND DISTRIBUTION - 64</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 285,677	285,412	118,176	174,536	292,712	292,712
Overtime	43,378	40,000	27,313	12,687	40,000	50,000
License Incentive Pay	600	1,956	300	300	600	1,956
FICA and Medicare Insurance	24,334	24,893	11,208	15,159	26,367	26,367
Retirement	40,635	44,239	18,755	25,484	44,239	45,674
Group Insurance	77,370	69,909	32,522	32,522	65,044	102,163
General Office Supplies	80	-	-	-	-	-
General Operating Supplies	10,894	10,000	7,321	7,321	14,642	10,000
Fuel and Oil	35,038	35,000	17,882	17,882	35,764	35,000
First Aid Supplies	93	150	41	41	82	150
Uniforms	1,500	1,500	-	-	-	1,500
Electricity	18,174	12,500	12,910	12,910	25,820	17,000
Natural Gas	1,354	1,200	949	949	1,898	1,200
Water and Sewer	1,625	2,000	650	650	1,300	1,600
Communications/Telephone	1,516	1,500	768	768	1,536	1,500
Other Communications	2,007	1,000	1,538	1,538	3,076	2,000
Water Main Crossings Rental	6,840	10,000	6,935	6,935	13,870	12,000
Building Maintenance	1,000	1,000	-	-	-	1,000
Equipment Maintenance	1,990	1,000	121	121	242	1,500
Vehicle Maintenance	35,185	25,000	19,645	5,355	25,000	35,000
Water Main Maintenance	257,491	150,000	124,291	25,709	150,000	230,000
Travel and Education	20	499	60	60	120	500
General Insurance	39,300	39,300	33,206	6,094	39,300	45,200
<b>Total</b>	<b>\$ 886,101</b>	<b>758,058</b>	<b>434,591</b>	<b>347,021</b>	<b>781,612</b>	<b>914,022</b>

Authorized Positions

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9

9

**Administrative Activities**

To provide an effective maintenance program for the City's water mains, service lines, meters and hydrants.

To provide a preventive maintenance program for the City's water service.

To respond quickly and effectively to emergency request for repairs to water lines and facilities.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>ADMINISTRATION - 71</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
General and Administrative Charges	\$ 200,000	190,000	95,000	95,000	190,000	190,000
Computer System Charges	43,000	40,850	20,425	20,425	40,850	41,000
Audit Fees	45,000	42,750	42,750	-	42,750	42,750
Consulting Fees - P3	638,456	638,456	266,024	522,500	788,524	780,000
Estimated Bad Debt	157,367	190,000	168,603	21,397	190,000	190,000
<b>Total</b>	<b>\$ 1,083,823</b>	<b>1,102,056</b>	<b>592,802</b>	<b>659,322</b>	<b>1,252,124</b>	<b>1,243,750</b>
Depreciation	4,539,830	2,600,000	-	2,600,000	2,600,000	2,600,000
Transfer to Sewer Capital	2,316,114	2,225,555	505,400	1,720,155	2,225,555	4,251,248
Debt Service - Interest	5,109,000	5,079,500	2,539,750	2,539,750	5,079,500	2,685,000
Debt Service - Principal	5,766,500	5,901,500	2,950,750	2,950,750	5,901,500	7,194,500
Deferred Charges	10,000	10,000	-	10,000	10,000	10,000
Debt Service Transfer	10,875,500	10,981,000	5,490,500	5,490,500	10,981,000	9,879,500

**Sewer Administration Administrative Activities**

**The Department of Public Utilities is responsible for the maintenance and operation of the City's Water and Sewer systems in accordance with the City Charter and all applicable state and federal regulations.**

**To monitor revenue adequacy and adherence to the approved operating and capital budgets.**

**To respond quickly and effectively to citizen complaints and requests for information.**

**To prepare for future water needs of the City.**

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>RED RIVER TREATMENT PLANT - 72</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 305,879	301,468	129,730	171,738	301,468	303,321
Overtime	43,177	27,500	20,330	7,170	27,500	35,000
License Incentive Pay	7,913	8,712	4,170	4,170	8,340	8,712
FICA and Medicare Insurance	26,060	25,166	11,246	13,920	25,166	26,548
Retirement	45,955	46,728	21,203	25,525	46,728	48,365
Group Insurance	70,666	86,469	32,746	32,746	65,492	90,811
Vacation Accrual Expense	(10,973)	0	-	-	-	-
Net Pension Expense	6,152	0	-	-	-	-
General Office Supplies	312	50	-	-	-	50
Postage	37	50	-	-	-	50
Permit Fees	16,117	16,500	-	-	-	16,500
General Operating Supplies	7,266	5,000	2,247	2,247	4,494	6,000
Fuel and Oil	8,788	12,500	6,755	6,755	13,510	9,000
First Aid Supplies	-	100	100	100	200	100
Chemicals	92,726	55,000	21,243	21,243	42,486	55,000
Uniforms	875	500	161	161	322	500
Electricity	343,812	310,000	174,131	174,131	348,262	340,000
Water and Sewer	11,275	11,000	5,254	5,254	10,508	9,000
Communications/Telephone	3,849	4,000	1,468	1,468	2,936	4,000
Equipment Rental	1,685	2,000	205	205	410	2,000
Building Maintenance	3,221	3,500	2,380	2,380	4,760	3,500
Equipment Maintenance	22,000	10,000	916	916	1,832	12,000
Vehicle Maintenance	21,656	10,000	4,704	4,704	9,408	10,000
Pumping Equipment Maintenance	4,386	6,000	3,909	3,909	7,818	6,000
Treatment Equipment Maintenance	17,032	15,000	6,995	6,995	13,990	15,000
Travel and Training	874	1,500	1,763	1,763	3,526	1,500
Laboratory Testing	10,807	11,500	3,287	3,287	6,574	11,500
Tipping Fees	489,546	370,000	151,465	151,465	302,930	380,000
General Insurance	17,500	17,500	25,706	25,706	51,412	20,200
<b>Total</b>	<b>1,568,593</b>	<b>1,357,743</b>	<b>632,114</b>	<b>667,958</b>	<b>1,300,072</b>	<b>1,414,657</b>
Authorized Positions	8	8			8	8

**Administrative Activities**

To meet the discharge permit requirements established by the Environmental Protection Agency.

To improve the ability of the laboratory and industrial surveillance technician to monitor industrial waste discharges and provide commercial and industrial users with information and assistance to meet the discharge requirements.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>SEWER COLLECTIONS - 73</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 165,513	166,131	75,219	90,912	166,131	166,131
Overtime	21,706	15,000	11,030	10,970	22,000	22,000
License Incentive Pay	1,860	1,860	930	930	1,860	1,860
FICA and Medicare Insurance	14,149	13,856	6,413	8,121	14,534	14,534
Retirement	25,570	25,750	12,029	13,721	25,750	26,039
Group Insurance	54,043	54,043	27,022	27,022	54,044	56,757
General Operating Supplies	8,015	7,000	4,464	4,464	8,928	7,000
Fuel and Oil	4,743	6,500	2,935	2,935	5,870	6,000
First Aid Supplies	-	50	-	-	-	50
Uniforms	877	1,000	-	-	-	1,000
Communications/Telephone	758	750	384	384	768	750
Main Crossing Rentals	7,207	7,500	2,554	2,554	5,108	7,000
Equipment Maintenance	10,217	9,000	1,586	1,586	3,172	9,000
Vehicle Maintenance	23,659	20,000	10,510	10,510	21,020	25,000
Sewer Main Maintenance	118,766	100,000	31,281	31,281	62,562	100,000
Travel and Training	760	1,000	140	140	280	1,000
General Insurance	23,000	23,000	8,432	14,568	23,000	26,500
<b>Total</b>	<b>\$ 481,199</b>	<b>452,440</b>	<b>194,929</b>	<b>220,098</b>	<b>415,027</b>	<b>470,621</b>

Authorized Positions	5	5	5	5
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**Administrative Activities**

**To provide an effective maintenance program for the City's sewer lines.**

**To provide a preventive maintenance program for the City's sewer lines.**

**To respond quickly and effectively to emergency requests for repairs to sewer lines.**

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>LIFT STATIONS - 74</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 328,809	329,469	135,933	193,973	329,906	329,906
Overtime	33,921	34,000	22,811	11,189	34,000	35,000
License Incentive Pay	1,320	3,480	660	660	1,320	4,236
FICA and Medicare Insurance	27,273	27,805	11,937	16,302	28,239	28,239
Retirement	50,268	51,068	21,599	21,599	43,198	51,792
Group Insurance	94,688	108,086	43,283	43,283	86,566	113,514
General Office Supplies	59	-	-	-	-	-
General Operating Supplies	6,787	7,200	2,895	2,895	5,790	6,500
Fuel and Oil	27,135	27,000	12,202	12,202	24,404	27,000
Uniforms	2,624	2,500	-	-	-	2,500
Electricity	173,631	135,000	90,017	90,017	180,034	165,000
Water and Sewer	8,005	7,000	4,370	4,370	8,740	7,000
Communications/Telephone	2,164	2,200	1,096	1,096	2,192	2,200
Other Communications	32,116	40,000	35,274	35,274	70,548	40,000
Building Maintenance	565	1,000	150	150	300	1,000
Equipment Maintenance	4,149	2,500	2,870	2,870	5,740	4,000
Vehicle Maintenance	13,513	12,000	7,613	7,613	15,226	14,000
Pumping Equipment Maintenance	129,827	50,000	39,448	39,448	78,896	100,000
Sewer Main Maintenance	2,082	3,000	40	40	80	2,000
Equipment Rental	15,744	10,000	-	-	-	10,000
Travel and Training	1,790	1,800	1,590	210	1,800	1,500
General Insurance	38,200	38,200	13,690	24,510	38,200	44,000
Other Expenses	-	-	-	1,000	1,000	-
<b>Total</b>	<b>\$ 994,670</b>	<b>893,308</b>	<b>447,478</b>	<b>508,701</b>	<b>956,179</b>	<b>989,387</b>

Authorized Positions	9	10	10	10
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**Administrative Activities**

To provide an effective maintenance program for City's lift Stations.

To provide a preventive maintenance program for City's lift stations.

To respond quickly and effectively to emergency request for repairs to lift stations.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>NORTHEAST TREATMENT PLANT - 75</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 210,398	231,696	100,140	131,556	231,696	231,696
Overtime	40,660	17,500	13,864	13,864	27,728	30,000
License Incentive Pay	7,750	13,440	4,873	4,873	9,746	10,116
FICA and Medicare Insurance	19,904	19,063	9,120	9,943	19,063	20,794
Retirement	33,375	35,913	16,574	19,339	35,913	37,481
Group Insurance	59,918	54,518	27,500	27,500	55,000	68,108
Unemployment	-	3	-	-	-	-
General Office Supplies	-	-	236	236	472	-
Permit Fees	15,624	5,000	-	-	-	16,000
General Operating Supplies	11,361	15,000	5,309	5,309	10,618	13,000
Fuel and Oil	6,736	7,000	3,006	3,006	6,012	6,500
First Aid Supplies	110	50	50	50	100	50
Chemicals	28,168	30,000	8,757	8,757	17,514	25,000
Uniforms	964	1,000	254	254	508	1,000
Electricity	207,724	130,000	136,832	136,832	273,664	200,000
Water and Sewer	3,102	2,000	7,769	7,769	15,538	2,000
Communications/Telephone	5,106	5,000	2,074	2,074	4,148	5,000
Building Maintenance	3,529	2,000	1,055	1,055	2,110	2,500
Equipment Maintenance	8,703	9,000	336	336	672	7,000
Vehicle Maintenance	16,117	5,000	5,232	5,232	10,464	11,000
Pumping Equipment Maintenance	5,034	13,000	160	160	320	13,000
Treatment Equipment Maintenance	21,946	16,000	3,436	3,436	6,872	20,000
Equipment Rental	1,898	1,000	1,869	1,869	3,738	3,500
Travel and Training	1,225	1,000	490	490	980	1,000
Laboratory Testing	21,090	16,000	1,684	1,684	3,368	16,000
Tipping Fees	17,209	20,000	3,822	3,822	7,644	20,000
General Insurance	27,300	27,300	9,555	17,745	27,300	31,400
<b>Total</b>	<b>\$ 774,951</b>	<b>677,483</b>	<b>363,997</b>	<b>407,191</b>	<b>771,188</b>	<b>792,145</b>
Authorized Positions	5	6			6	6

**Administrative Activities**

To meet the discharge permit requirements established by the Environmental Protection Agency.

To improve the ability of the laboratory and industrial surveillance technician to monitor industrial waste discharge and provide commercial and industrial users with information and assistance to meet discharge requirements.

**Water and Sewer Fund  
Budget Worksheet  
2022**

<b>ENVIRONMENTAL AFFAIRS DIVISION - 76</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Salaries	\$ 101,233	99,680	39,324	60,356	99,680	121,892
Overtime	397	-	-	-	-	-
License Incentive Pay	4,175	3,780	2,100	2,100	4,200	4,536
FICA and Medicare Insurance	8,306	7,626	3,157	4,469	7,626	9,672
Retirement	15,866	15,450	6,501	6,501	13,002	19,596
Group Insurance	25,989	32,426	10,809	10,809	21,618	34,054
General Office Supplies	120	200	72	72	144	200
Postage	58	200	27	27	54	200
Permit Fees	1,650	1,000	-	-	-	1,650
General Operating Supplies	3,578	3,000	970	970	1,940	4,000
Uniforms	788	400	-	-	-	500
Water and Sewer	1	-	-	-	-	-
Fuel and Oil	1,070	1,500	442	442	884	1,500
Communications/Telephone	2,338	2,200	1,184	1,184	2,368	2,300
Legals	-	50	-	-	-	50
Equipment Maintenance	-	100	-	-	-	100
Vehicle Maintenance	276	500	84	84	168	500
Travel and Training	65	500	180	180	360	500
Laboratory Testing	14,291	15,000	3,086	3,086	6,172	15,000
General Insurance	17,500	17,500	6,256	11,244	17,500	20,200
Other Expenses	631	300	-	500	500	300
<b>Total</b>	<b>\$ 198,332</b>	<b>201,412</b>	<b>74,192</b>	<b>102,024</b>	<b>176,216</b>	<b>236,750</b>
Authorized Positions	2	2			2	3

**Administrative Activities**

**To ensure that industrial and commercial users meet Environmental Protection Agency requirements.**

**To monitor industrial waste discharges and provide commercial and industrial users with information and assistance to meet discharge requirements.**

**To take appropriate action for violations.**

**Alternative Fuel Station Fund  
Budget Worksheet  
2022**

<b>ALTERNATIVE FUEL STATIONS - 625</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
CNG Fuel - Hwy 80	\$ 172,963	212,600	68,268	68,268	136,536	150,000
CNG Fuel - Hwy 71	124,474	125,000	73,264	73,264	146,528	140,000
E85 Fuel - Hwy 80	75,014	80,000	71,505	71,505	143,010	124,400
E85 Fuel - Hwy 71	38,173	50,000	50,530	50,530	101,060	99,400
Interest Earned	12,139	2,000	1,711	1,711	3,422	3,400
Fuel Rebates - CNG	319,453	-	18,984	56,952	75,936	-
Other Income	570	500	(188)	(188)	(376)	500
<b>Total Revenues</b>	<b>742,786</b>	<b>470,100</b>	<b>284,074</b>	<b>322,042</b>	<b>606,116</b>	<b>517,700</b>
<b>Highway 80 Station Expenses</b>						
Credit Card Fees	9,245	10,000	4,769	4,769	9,538	10,000
General Operating Supplies	410	500	90	90	180	500
CNG Fuel Cost	112,609	80,000	46,197	46,197	92,394	80,000
E85 Fuel Cost	62,004	40,000	49,210	49,210	98,420	50,000
Federal Excise Tax	15,555	20,000	5,858	5,858	11,716	20,000
State Excise Tax	18,551	20,000	6,087	6,087	12,174	20,000
Electricity	18,434	18,000	7,448	7,448	14,896	18,000
Water and Sewer	824	800	431	431	862	800
Communications - Telephone	758	800	380	380	760	800
Building Repairs and Maintenance	121	1,000	69	69	138	1,000
Equipment Repairs and Maintenance	39,119	28,000	26,060	26,060	52,120	28,000
General Insurance	24,100	24,100	8,435	15,665	24,100	27,800
General and Administrative Charges	11,000	11,000	5,500	5,500	11,000	11,000
Computer System Charges	13,000	13,000	6,500	6,500	13,000	13,000

**Alternative Fuel Station Fund  
Budget Worksheet  
2022**

<b>ALTERNATIVE FUEL STATIONS - 625</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Highway 71 Station Expenses</b>						
Credit Card Fees	6,329	12,000	4,129	4,129	8,258	12,000
General Operating Supplies	403	500	90	90	180	500
Fuel and Oil	12	100	-	-	-	100
CNG Fuel Cost	45,486	50,000	34,823	34,823	69,646	50,000
E85 Fuel Cost	34,000	26,400	37,342	37,342	74,684	37,800
Federal Excise Tax	11,172	12,000	6,246	6,246	12,492	12,000
State Excise Tax	13,348	18,000	6,565	6,565	13,130	18,000
Electricity	19,231	20,000	10,102	10,102	20,204	20,000
Water and Sewer	825	1,000	417	417	834	1,000
Communications - Telephone	1,028	1,200	515	515	1,030	1,200
Building Repairs and Maintenance	22,627	20,000	7,602	7,602	15,204	20,000
Equipment Repairs and Maintenance	24,949	15,000	12,545	12,545	25,090	15,000
General Insurance	24,100	24,100	8,435	15,665	24,100	27,800
Capital - Other Equipment	-	2,600	-	-	-	-
<b>Total Expenses</b>	<b>529,240</b>	<b>470,100</b>	<b>295,845</b>	<b>310,305</b>	<b>606,150</b>	<b>496,300</b>
<b>Net Income (Loss)</b>	<b>213,546</b>	<b>-</b>	<b>(11,771)</b>	<b>11,737</b>	<b>(34)</b>	<b>21,400</b>
<b>Transfers</b>						
Transfer Out to General Fund	(21,400)	(21,400)	(21,400)	-	(21,400)	(21,400)
Transfers Out for Capital Outlay Projects	-	-	-	-	-	(61,000)
<b>Total Transfers</b>	<b>(21,400)</b>	<b>(21,400)</b>	<b>(21,400)</b>	<b>-</b>	<b>(21,400)</b>	<b>(82,400)</b>
<b>Net Income (Loss) after Transfers</b>	<b>192,146</b>	<b>(21,400)</b>	<b>(33,171)</b>	<b>11,737</b>	<b>(21,434)</b>	<b>(61,000)</b>
<b>Fund Balance at Beginning of Year</b>	<b>385,768</b>	<b>376,363</b>	<b>577,914</b>	<b>544,743</b>	<b>577,914</b>	<b>556,480</b>
<b>Fund Balance at End of Year</b>	<b>\$ 577,914</b>	<b>354,963</b>	<b>544,743</b>	<b>556,480</b>	<b>556,480</b>	<b>495,480</b>

**BOSSIER CITY—PARISH  
METROPOLITAN PLANNING COMMISSION**

PHONE 741-8824 – 620 BENTON RD.  
BOSSIER CITY, LOUISIANA 71111



**Metropolitan Planning Commission  
Budget Worksheet  
2022**

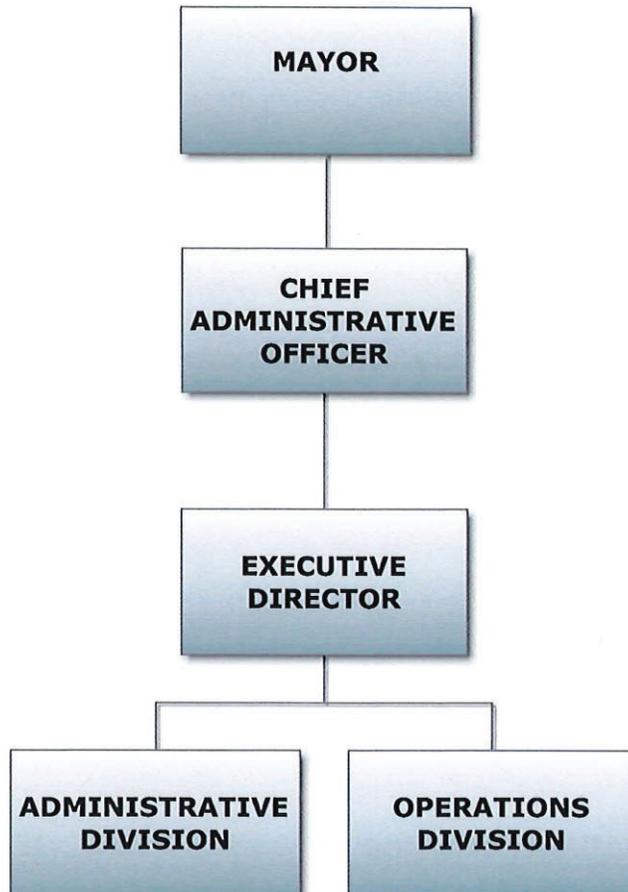
<b>METROPOLITAN PLANNING COMMISSION - 200</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Charges for Services	\$ 77,263	144,000	136,130	100,000	236,130	177,433
Operating Subsidy - Bossier Parish	150,021	250,000	125,000	125,000	250,000	250,000
Interest Earned	2,367	-	790	700	1,490	-
Other Income	1,380	-	2,234	-	2,234	-
<b>Total Revenues</b>	<b>231,031</b>	<b>394,000</b>	<b>264,154</b>	<b>225,700</b>	<b>489,854</b>	<b>427,433</b>
<b>Expenditures</b>						
Salaries	\$ 310,580	361,948	150,291	211,657	361,948	359,423
Part-time	15,680	-	-	-	-	-
Auto Allowance	4,750	6,600	2,100	2,100	4,200	4,200
Mobile Phone Allowance	1,350	2,400	900	900	1,800	2,400
FICA and Medicare Insurance	25,407	29,210	11,557	17,653	29,210	29,006
Retirement	23,162	27,147	11,023	16,124	27,147	26,957
Group Insurance	50,070	74,614	26,193	26,193	52,386	83,227
Unemployment	-	-	865	865	1,730	-
General Office Supplies	2,661	2,000	2,036	2,036	4,072	4,000
Computer Supplies	1,155	2,000	196	196	392	6,000
Postage	1,794	2,500	969	969	1,938	2,500
Books/Periodicals	125	500	-	-	-	500
Memberships/Subscriptions	1,499	1,400	295	295	590	1,400
Credit Card Fees	486	1,000	360	360	720	1,000
General Operating Supplies	307	-	-	-	-	-
Fuel and Oil	713	1,500	986	986	1,972	3,000
Uniforms	941	1,000	-	-	-	1,500
Communications/Telephone	585	750	310	310	620	750
Mobile Phone Service	1,693	1,500	337	337	674	1,500
Legal Notices	609	1,300	434	434	868	1,300
Computer Software Maintenance	9,351	13,100	2,653	2,653	5,306	13,100
Vehicle Maintenance	1,109	1,000	1,861	1,861	3,722	3,000
Travel and Training	8,138	8,000	1,402	1,402	2,804	10,000
Professional Fees - Audit	1,782	2,000	-	2,000	2,000	2,000
Professional Fees - Legal	12,166	22,000	9,121	9,121	18,242	17,000
Consultant Fees	-	-	-	-	-	8,000

**Metropolitan Planning Commission  
Budget Worksheet  
2022**

<b>METROPOLITAN PLANNING COMMISSION - 200</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
General Insurance	49,700	49,700	17,395	32,305	49,700	57,200
MPC Liability Insurance	15,569	17,800	16,195	-	16,195	20,470
Other Expenses	3,457	2,000	858	858	1,716	3,000
Office Equipment	263	10,737	-	10,737	10,737	6,000
Vehicles	-	25,000	25,546	-	25,546	-
Computer Equipment	7,554	9,447	1,964	7,483	9,447	9,000
<b>Total Expenditures</b>	<b>552,656</b>	<b>678,153</b>	<b>285,847</b>	<b>349,835</b>	<b>635,682</b>	<b>677,433</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(321,625)</b>	<b>(284,153)</b>	<b>(21,693)</b>	<b>(124,135)</b>	<b>(145,828)</b>	<b>(250,000)</b>
<b>Other Financing Sources (Uses)</b>						
Transfer In from City of Bossier City	200,028	250,000	125,000	125,000	250,000	250,000
<b>Total Other Financing Sources (Uses)</b>	<b>200,028</b>	<b>250,000</b>	<b>125,000</b>	<b>125,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Net Change in Fund Balance</b>	<b>(121,597)</b>	<b>(34,153)</b>	<b>103,307</b>	<b>865</b>	<b>104,172</b>	<b>-</b>
<b>Fund Balance at Beginning of Year</b>	<b>167,873</b>	<b>-</b>	<b>46,276</b>	<b>149,583</b>	<b>46,276</b>	<b>150,448</b>
<b>Fund Balance at End of Year</b>	<b>\$ 46,276</b>	<b>(34,153)</b>	<b>149,583</b>	<b>150,448</b>	<b>150,448</b>	<b>150,448</b>
Authorized Positions	6	7			7	7



## **CIVIC CENTER DEPARTMENT**



**Civic Center Fund  
Budget Worksheet  
2022**

<b>CIVIC CENTER - 230</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Commercial Events	\$ 46,966	60,000	30,883	30,883	61,766	73,000
Non-Commercial Events	42,388	97,500	39,505	39,505	79,010	110,500
Non-Profit Events	(1,750)	-	-	-	-	-
City Sponsored	1,510	500	-	-	-	500
Concessions	-	15,000	-	-	-	15,000
Interest Earned	31,072	3,000	4,278	4,278	8,556	3,000
Other Income	8,880	200	2,138	2,138	4,276	200
<b>Total Revenues</b>	<b>129,066</b>	<b>176,200</b>	<b>76,804</b>	<b>76,804</b>	<b>153,608</b>	<b>202,200</b>
<b>Expenditures</b>						
Salaries	103,076	95,434	37,306	68,324	105,630	105,630
Overtime	1,892	2,087	1,255	832	2,087	2,087
Part-time	1,597	5,000	386	2,114	2,500	2,500
FICA and Medicare Insurance	7,794	7,843	2,756	5,676	8,432	8,432
Retirement	15,588	14,792	5,878	10,495	16,373	16,373
Group Insurance	22,417	32,426	10,975	10,975	21,950	34,054
Unemployment	-	1,275	-	-	-	1,275
General Office Supplies	27	275	25	25	50	275
Computer Supplies	-	50	-	-	-	50
Postage	3	500	20	20	40	100
Credit Card Check Fees	836	400	461	461	922	1,000
Memberships/Subscriptions	21	250	-	-	-	50
General Operating Supplies	8,765	8,650	2,855	2,855	5,710	8,650
Fuel and Oil	825	1,112	459	459	918	1,112
Uniforms	1,108	1,000	-	-	-	1,000
Concession Supplies	2,752	10,000	1,098	1,098	2,196	10,000
Electricity	106,870	90,747	70,294	70,294	140,588	150,000
Natural Gas	2,646	4,262	2,113	2,113	4,226	4,262
Water and Sewer	6,521	5,362	2,348	2,348	4,696	5,362
Communications/Telephone	6,891	7,205	3,478	3,478	6,956	7,205

**Civic Center Fund  
Budget Worksheet  
2022**

<b>CIVIC CENTER - 230</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Mobile Phone Service	1,190	1,572	470	470	940	1,572
Other Communications Services	415	357	240	240	480	357
General and Administrative Charges	19,000	19,000	9,500	9,500	19,000	19,000
Computer Software	206	500	-	1,300	1,300	500
Computer System Charges	15,000	15,000	7,500	7,500	15,000	15,000
Equipment Rental	4,418	7,617	693	693	1,386	7,617
Building Maintenance	11,904	15,000	3,199	3,199	6,398	15,000
Equipment Maintenance	300	2,500	-	-	-	2,500
Vehicle Maintenance	1,478	101	641	641	1,282	1,000
Travel and Training	-	250	-	-	-	-
General Insurance	30,600	30,600	10,710	19,890	30,600	35,200
Other Expenses	-	500	-	-	-	-
Building and Improvements	-	24,000	-	24,000	24,000	200,000
<b>Total Expenditures</b>	<b>374,140</b>	<b>405,667</b>	<b>174,660</b>	<b>249,000</b>	<b>423,660</b>	<b>657,163</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(245,074)</b>	<b>(229,467)</b>	<b>(97,856)</b>	<b>(172,196)</b>	<b>(270,052)</b>	<b>(454,963)</b>
<b>Other Financing Sources (Uses)</b>						
Operating Transfer In	309,550	300,000	9,550	290,450	300,000	300,000
<b>Total Other Financing Sources (Uses)</b>	<b>309,550</b>	<b>300,000</b>	<b>9,550</b>	<b>290,450</b>	<b>300,000</b>	<b>300,000</b>
<b>Net Change in Fund Balance</b>	<b>64,476</b>	<b>70,533</b>	<b>(88,306)</b>	<b>118,254</b>	<b>29,948</b>	<b>(154,963)</b>
<b>Fund Balance at Beginning of Year</b>	<b>1,336,550</b>	<b>1,401,879</b>	<b>1,401,026</b>	<b>1,312,720</b>	<b>1,401,026</b>	<b>1,430,974</b>
<b>Fund Balance at End of Year</b>	<b>\$ 1,401,026</b>	<b>1,472,412</b>	<b>1,312,720</b>	<b>1,430,974</b>	<b>1,430,974</b>	<b>1,276,011</b>
Authorized Positions	2	3			3	3

**Administrative Activities**

To serve the local economy by attracting conventions, trade shows, exhibits, banquets, expositions consumer shows, public attractions, and other events determined to be in the City's best interest.  
To support the citizens of our City, educational institutions, and our business community.

**Hotel/Motel Taxes Fund  
Budget Worksheet  
2022**

<b>HOTEL/MOTEL TAXES - 235</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Revenue from State	\$ 1,874,273	1,754,015	-	1,754,015	1,754,015	1,754,015
3/4% Occupancy Tax	809,132	750,000	463,785	463,785	927,570	750,000
Interest Earned/Other	97,108	15,000	2,530	7,500	10,030	15,000
<b>Total Revenues</b>	<b>2,780,513</b>	<b>2,519,015</b>	<b>466,315</b>	<b>2,225,300</b>	<b>2,691,615</b>	<b>2,519,015</b>
<b>Expenditures</b>						
East Bank District Landscape Management	42,000	45,500	21,000	24,500	45,500	45,500
Sports Commission SBSC	10,000	15,000	15,000	-	15,000	10,000
Holiday Lights @ East Bank	-	-	4,800	-	4,800	-
Arena Equipment	6,301	38,500	1,545	140,655	142,200	200,000
Civic Center Equipment	-	103,700	-	103,700	103,700	-
Capital Projects	79,155	-	-	-	-	35,000
<b>Total Expenditures</b>	<b>137,456</b>	<b>202,700</b>	<b>42,345</b>	<b>268,855</b>	<b>311,200</b>	<b>290,500</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>2,643,057</b>	<b>2,316,315</b>	<b>423,970</b>	<b>1,956,445</b>	<b>2,380,415</b>	<b>2,228,515</b>
<b>Other Financing Sources (Uses)</b>						
Transfer Out for Debt Service (DEQ 2010)	(1,000,000)	(1,000,000)	(500,000)	(500,000)	(1,000,000)	(1,000,000)
Transfer Out for Water Tank Rehab	(1,000,000)	(1,885,000)	(1,885,000)	-	(1,885,000)	-
Transfer Out for East Bank Fire Station	-	(600,000)	(600,000)	-	(600,000)	-
Transfer Out to Civic Center	(309,550)	(300,000)	(9,550)	(290,450)	(300,000)	(300,000)
Transfer Out to Brookshire Arena	(650,000)	(650,000)	(500,000)	(150,000)	(650,000)	(200,000)
<b>Total Other Financing Sources (Uses)</b>	<b>(2,959,550)</b>	<b>(4,435,000)</b>	<b>(3,494,550)</b>	<b>(940,450)</b>	<b>(4,435,000)</b>	<b>(1,500,000)</b>
<b>Net Change in Fund Balance</b>	<b>(316,493)</b>	<b>(2,118,685)</b>	<b>(3,070,580)</b>	<b>1,015,995</b>	<b>(2,054,585)</b>	<b>728,515</b>
<b>Fund Balance at Beginning of Year</b>	<b>4,498,519</b>	<b>4,889,780</b>	<b>4,182,026</b>	<b>1,111,446</b>	<b>4,182,026</b>	<b>2,127,441</b>
<b>Fund Balance at End of Year</b>	<b>\$ 4,182,026</b>	<b>2,771,095</b>	<b>1,111,446</b>	<b>2,127,441</b>	<b>2,127,441</b>	<b>2,855,956</b>

**1991 Fire Improvement and Operations Fund  
Budget Worksheet  
2022**

<b>FIRE IMPROVEMENT AND OPERATIONS - 240</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Sales Taxes	\$ 2,845,362	2,693,280	1,234,228	1,727,919	2,962,147	2,895,276
Interest Earned	5,420	-	230	-	230	-
<b>Total Revenues</b>	<u>2,850,782</u>	<u>2,693,280</u>	<u>1,234,458</u>	<u>1,727,919</u>	<u>2,962,377</u>	<u>2,895,276</u>
<b>Total Expenditures</b>						
	-	-	-	-	-	-
<b>Excess (Deficiency) of Revenues Over Expenditures</b>						
	2,850,782	2,693,280	1,234,458	1,727,919	2,962,377	2,895,276
<b>Other Financing Sources (Uses)</b>						
Transfer Out to General Fund	(2,693,280)	(3,093,280)	(1,746,640)	(1,346,640)	(3,093,280)	(2,895,276)
<b>Total Other Financing Sources (Uses)</b>	<u>(2,693,280)</u>	<u>(3,093,280)</u>	<u>(1,746,640)</u>	<u>(1,346,640)</u>	<u>(3,093,280)</u>	<u>(2,895,276)</u>
<b>Net Change in Fund Balance</b>						
	157,502	(400,000)	(512,182)	381,279	(130,903)	-
<b>Fund Balance at Beginning of Year</b>						
	<u>407,810</u>	<u>291,644</u>	<u>565,312</u>	<u>53,130</u>	<u>565,312</u>	<u>434,409</u>
<b>Fund Balance at End of Year</b>						
	<u>\$ 565,312</u>	<u>(108,356)</u>	<u>53,130</u>	<u>434,409</u>	<u>434,409</u>	<u>434,409</u>

**1991 Jail and Municipal Building Fund  
Budget Worksheet  
2022**

<b>JAIL AND MUNICIPAL BUILDING - 250</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Sales Taxes	\$ 1,521,313	1,440,000	659,898	923,857	1,583,755	1,548,000
Scoreboard Market Revenue - From Brookshire Grocery Arena	-	87,000	-	-	-	87,000
Interest	83,901	35,000	9,681	30,812	40,493	35,000
<b>Total Revenues</b>	<b>1,605,214</b>	<b>1,562,000</b>	<b>669,579</b>	<b>954,669</b>	<b>1,624,248</b>	<b>1,670,000</b>
<b>Expenditures</b>						
Building Repairs/Improvements	1,446,757	320,774	-	320,774	320,774	-
<b>Total Expenditures</b>	<b>1,446,757</b>	<b>320,774</b>	<b>-</b>	<b>320,774</b>	<b>320,774</b>	<b>-</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>158,457</b>	<b>1,241,226</b>	<b>669,579</b>	<b>633,895</b>	<b>1,303,474</b>	<b>1,670,000</b>
<b>Other Financing Sources (Uses)</b>						
Transfer Out to General Fund for Jail building	(600,000)	(600,000)	(300,000)	(300,000)	(600,000)	(600,000)
Transfer Out to General Fund for Jailers Salaries	(775,000)	(775,000)	(387,500)	(387,500)	(775,000)	(775,000)
<b>Total Other Financing Sources (Uses)</b>	<b>(1,375,000)</b>	<b>(1,375,000)</b>	<b>(687,500)</b>	<b>(687,500)</b>	<b>(1,375,000)</b>	<b>(1,375,000)</b>
<b>Net Change in Fund Balance</b>	<b>(1,216,543)</b>	<b>(133,774)</b>	<b>(17,921)</b>	<b>(53,605)</b>	<b>(71,526)</b>	<b>295,000</b>
<b>Fund Balance at Beginning of Year</b>	<b>4,450,025</b>	<b>3,296,526</b>	<b>3,233,482</b>	<b>3,215,561</b>	<b>3,233,482</b>	<b>3,161,956</b>
<b>Fund Balance at End of Year</b>	<b>\$ 3,233,482</b>	<b>3,162,752</b>	<b>3,215,561</b>	<b>3,161,956</b>	<b>3,161,956</b>	<b>3,456,956</b>

**1991 Streets and Drainage Fund  
Budget Worksheet  
2022**

<b>STREETS AND DRAINAGE - 260</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Sales Taxes	\$ 2,740,899	2,594,400	1,188,915	1,664,481	2,853,396	2,788,980
Interest	31,549	7,500	10,115	10,115	20,230	7,500
<b>Total Revenues</b>	<b>2,772,448</b>	<b>2,601,900</b>	<b>1,199,030</b>	<b>1,674,596</b>	<b>2,873,626</b>	<b>2,796,480</b>
<b>Expenditures</b>						
Streets and Drainage Improvements	1,883,588	2,250,000	500,895	1,749,105	2,250,000	3,000,000
<b>Total Expenditures</b>	<b>1,883,588</b>	<b>2,250,000</b>	<b>500,895</b>	<b>1,749,105</b>	<b>2,250,000</b>	<b>3,000,000</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>888,860</b>	<b>351,900</b>	<b>698,135</b>	<b>(74,509)</b>	<b>623,626</b>	<b>(203,520)</b>
<b>Other Financing Sources (Uses)</b>						
Transfers In from Other Funds	215,000	250,000	250,000	-	250,000	1,000,000
Transfers Out to General Fund Op/Mtn	(1,600,000)	(600,000)	(300,000)	(300,000)	(600,000)	(795,000)
<b>Total Other Financing Sources (Uses)</b>	<b>(1,385,000)</b>	<b>(350,000)</b>	<b>(50,000)</b>	<b>(300,000)</b>	<b>(350,000)</b>	<b>205,000</b>
<b>Net Change in Fund Balance</b>	<b>(496,140)</b>	<b>1,900</b>	<b>648,135</b>	<b>(374,509)</b>	<b>273,626</b>	<b>1,480</b>
<b>Fund Balance at Beginning of Year</b>	<b>2,016,733</b>	<b>1,904,054</b>	<b>1,520,593</b>	<b>2,168,728</b>	<b>1,520,593</b>	<b>1,794,219</b>
<b>Fund Balance at End of Year</b>	<b>\$ 1,520,593</b>	<b>1,905,954</b>	<b>2,168,728</b>	<b>1,794,219</b>	<b>1,794,219</b>	<b>1,795,699</b>

**Riverboat Gaming Special Revenue Fund  
Budget Worksheet  
2022**

<b>RIVERBOAT GAMING TRUST - 810</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Estimated Interest Earned	\$ 1,020,213	460,000	73,103	230,000	303,103	460,000
<b>Total Revenues</b>	<b>1,020,213</b>	<b>460,000</b>	<b>73,103</b>	<b>230,000</b>	<b>303,103</b>	<b>460,000</b>
<b>Expenditures</b>						
Investment Advisory Services	49,032	35,000	10,090	30,270	40,360	35,000
Capital Expenditures	550,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>599,032</b>	<b>35,000</b>	<b>10,090</b>	<b>30,270</b>	<b>40,360</b>	<b>35,000</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>421,181</b>	<b>425,000</b>	<b>63,013</b>	<b>199,730</b>	<b>262,743</b>	<b>425,000</b>
<b>Other Financing Sources (Uses)</b>						
Transfers Out for Capital Projects	(2,215,000)	-	-	(575,000)	(575,000)	(800,000)
<b>Total Other Financing Sources (Uses)</b>	<b>(2,215,000)</b>	<b>-</b>	<b>-</b>	<b>(575,000)</b>	<b>(575,000)</b>	<b>(800,000)</b>
<b>Net Change in Fund Balance</b>	<b>(1,793,819)</b>	<b>425,000</b>	<b>63,013</b>	<b>(375,270)</b>	<b>(312,257)</b>	<b>(375,000)</b>
<b>Fund Balance at Beginning of Year</b>	<b>33,354,089</b>	<b>33,390,486</b>	<b>31,560,270</b>	<b>31,623,283</b>	<b>31,560,270</b>	<b>31,248,013</b>
<b>Fund Balance at End of Year</b>	<b>\$ 31,560,270</b>	<b>33,815,486</b>	<b>31,623,283</b>	<b>31,248,013</b>	<b>31,248,013</b>	<b>30,873,013</b>

**Public Health and Safety Fund  
Budget Worksheet  
2022**

<b>PUBLIC HEALTH AND SAFETY - 820</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Estimated Interest Earned	\$ 572,105	310,000	37,183	155,000	192,183	310,000
<b>Total Revenues</b>	572,105	310,000	37,183	155,000	192,183	310,000
<b>Expenditures</b>						
Investment Advisory Services	25,650	18,400	5,261	15,783	21,044	18,400
<b>Total Expenditures</b>	25,650	18,400	5,261	15,783	21,044	18,400
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	546,455	291,600	31,922	139,217	171,139	291,600
<b>Other Financing Sources (Uses)</b>						
Transfers Out - Streets and Drainage Fund	-	-	-	-	-	(1,000,000)
<b>Total Other Financing Sources (Uses)</b>	-	-	-	-	-	(1,000,000)
<b>Net Change in Fund Balance</b>	546,455	291,600	31,922	139,217	171,139	(708,400)
<b>Fund Balance at Beginning of Year</b>	19,923,304	20,446,145	20,469,759	20,501,681	20,469,759	20,640,898
<b>Fund Balance at End of Year</b>	\$ 20,469,759	20,737,745	20,501,681	20,640,898	20,640,898	19,932,498

**Consolidated Sales Tax  
Budget Worksheet  
2022**

<b>CONSOLIDATED SALES TAX</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
<b>Revenues</b>						
Sales Taxes	\$ 137,145,255	118,000,000	65,808,424	52,191,576	118,000,000	126,850,000
Less Department Expenses	(961,204)	(1,099,831)	(476,419)	(574,678)	(1,051,097)	(1,127,561)
Plus School Boards share	480,602	549,916	-	549,916	549,916	563,781
<b>Total Revenues</b>	<b>136,664,653</b>	<b>117,450,085</b>	<b>65,332,005</b>	<b>52,166,814</b>	<b>117,498,819</b>	<b>126,286,220</b>
<b>External Distributions:</b>						
School Board, Haughton, Benton Plain Dealing, B.P. Police Jury	86,364,890	69,450,085	41,239,031	28,211,054	69,450,085	74,686,220
<b>Internal Distributions:</b>	<b>50,299,763</b>	<b>48,000,000</b>	<b>24,092,974</b>	<b>23,955,760</b>	<b>48,048,734</b>	<b>51,600,000</b>
<b>Debt Service:</b>						
<b>Original 1/2 %</b>						
10 Refunding Bonds	2,460,000	2,444,000	1,222,000	1,222,000	2,444,000	2,430,000
15A Refunding Bonds	475,000	480,000	240,000	240,000	480,000	480,000
16 Refunding Bonds (2006 Series)	2,405,000	2,420,000	1,210,000	1,210,000	2,420,000	2,425,000
16 Sales Tax Revenue	290,000	290,000	145,000	145,000	290,000	290,000
17 Sales Tax Revenue	855,000	850,000	425,000	425,000	850,000	850,000
<b>Total</b>	<b>6,485,000</b>	<b>6,484,000</b>	<b>3,242,000</b>	<b>3,242,000</b>	<b>6,484,000</b>	<b>6,475,000</b>
<b>Parkway 1/2%</b>						
14 LCDA Revenue Bonds	905,000	908,000	454,000	454,000	908,000	908,000
<b>Total</b>	<b>905,000</b>	<b>908,000</b>	<b>454,000</b>	<b>454,000</b>	<b>908,000</b>	<b>908,000</b>
<b>Total Debt Service</b>	<b>7,390,000</b>	<b>7,392,000</b>	<b>3,696,000</b>	<b>3,696,000</b>	<b>7,392,000</b>	<b>7,383,000</b>

**Consolidated Sales Tax  
Budget Worksheet  
2022**

<b>CONSOLIDATED SALES TAX (CONTINUED)</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>Actual YTD 6/30/2021</b>	<b>Estimated Remainder of 2021</b>	<b>Total 2021 Estimated</b>	<b>Adopted 2022 Budget</b>
Original 1/2 % Capital Improvements Fund	3,574,490	3,116,000	1,574,200	1,574,200	3,148,400	3,845,000
Parkway Capital Imp/Operations Fund	5,156,802	4,692,000	2,372,674	2,372,674	4,745,348	4,712,000
<b>Total Capital Improvements</b>	<b>8,731,292</b>	<b>7,808,000</b>	<b>3,946,874</b>	<b>3,946,874</b>	<b>7,893,748</b>	<b>8,557,000</b>
General Fund Parkway 1/2% reded.	4,000,000	4,000,000	2,000,000	2,000,000	4,000,000	4,700,000
General Fund Fire and Police	10,059,490	9,600,000	4,816,700	4,816,700	9,633,400	10,320,000
General Fund for salaries other than Fire and Police	3,009,800	2,872,320	1,441,157	1,441,157	2,882,314	3,087,744
<b>Total General Fund</b>	<b>17,069,290</b>	<b>16,472,320</b>	<b>8,257,857</b>	<b>8,257,857</b>	<b>16,515,714</b>	<b>18,107,744</b>
General Fund	10,059,490	9,600,000	4,816,700	4,816,700	9,633,400	10,320,000
<b>Total Pension Fund</b>	<b>10,059,490</b>	<b>9,600,000</b>	<b>4,816,700</b>	<b>4,816,700</b>	<b>9,633,400</b>	<b>10,320,000</b>
Transfer to Jail and Municipal Building Fund	1,508,924	1,440,000	722,505	722,505	1,445,010	1,548,000
Transfer to Streets and Drainage Fund	2,718,577	2,594,400	1,301,713	1,301,713	2,603,426	2,788,980
Transfer to Fire Improvements and Operations	2,822,190	2,693,280	1,351,326	1,351,326	2,702,652	2,895,276
<b>Total</b>	<b>7,049,691</b>	<b>6,727,680</b>	<b>3,375,544</b>	<b>3,375,544</b>	<b>6,751,088</b>	<b>7,232,256</b>
<b>Total Internal Distributions</b>	<b>50,299,763</b>	<b>48,000,000</b>	<b>24,092,975</b>	<b>24,092,975</b>	<b>48,185,950</b>	<b>51,600,000</b>
<b>Total Distributions</b>	<b>\$ 136,664,653</b>	<b>117,450,085</b>	<b>65,332,006</b>	<b>52,304,029</b>	<b>117,636,035</b>	<b>126,286,220</b>

**Sales Tax Capital Improvement  
Adopted 2022 Budget**

	<b>Adopted 2022 Budget</b>
<b>Sources of Funds</b>	
1978 Sales Tax 1/2% estimated fund balance 12/31/2021	\$ 1,010,492
Estimated Receipts 2022	3,845,000
Interest Earned	25,000
<b>Subtotal</b>	<b>4,880,492</b>
1987 Sales Tax 1/2% estimated fund balance 12/31/2021	436,782
Estimated Receipts 2022	4,712,000
Interest Earned	20,000
<b>Subtotal</b>	<b>5,168,782</b>
<b>Total</b>	<b>10,049,274</b>

**PROJECTS**

**Projects Funded from Sales Tax Capital Improvement Funds  
and Interest earned from the 1978 Sales Tax 1/2%**

Balance South Bossier Redevelopment Plan	1,010,492
Pavement Marking Maintenance	300,000
North Bossier Park Tennis Center and Park Equipment	127,500
Meadowview Park Improvements	56,130
<b>Total</b>	<b>1,494,122</b>

**Projects Funded from Sales Tax Capital Improvement Funds  
and Interest earned from the 1987 Sales Tax 1/2%**

Balance Hwy 71 Lighting (match Public Service Commission)	436,782
Ball Field Improvements and Repairs	300,000
Tinsley Ball Field Improvements	585,465
Mike Wood, Walker Place, Shady Grove Parks Improvements	18,750
Repairs Various Parks	100,000
Jack Tuttle Park Improvements	40,000
<b>Total</b>	<b>1,480,997</b>

## EQUIPMENT

### Equipment Funded from Sales Tax Capital Improvement Funds and Interest earned from the 1978 Sales Tax 1/2%

#### 20 Police

Building Improvements	84,800
Office Furniture and Equipment	7,375
Body Armor	16,000
Vehicle Equipment	146,750
Autos and Trucks	602,000

#### 21 Fire

Computer Equipment	36,650
Other Equipment	433,000
Autos and Trucks	1,425,000
<b>Total</b>	<u>2,751,575</u>

### Equipment Funded from Sales Tax Capital Improvement Funds and Interest Earned from the 1987 Sales Tax 1/2%

#### 01 City Council

Office Furniture and Equipment	5,000
Computer Equipment	15,000
Other Equipment	10,000

#### 02 Public Affairs

Office Furniture and Equipment	5,000
Computer Equipment	5,000

#### 03 Finance

Office Furniture and Equipment	2,500
Computer Equipment	5,000

#### 04 Purchasing

Office Furniture and Equipment	2,500
Computer Equipment	5,000

#### 05 Human Resources

Office Furniture and Equipment	2,500
Computer Equipment	5,000

#### 06 Legal Department

Office Furniture and Equipment	2,500
Computer Equipment	5,000

<b>07 City Court</b>	
Office Furniture and Equipment	2,500
Computer Equipment	5,000
<b>08 City Marshal</b>	
Office Furniture and Equipment	2,500
Computer Equipment	10,000
Other Equipment (radios)	10,000
<b>09 Community Development</b>	
Office Furniture and Equipment	2,500
Computer Equipment	5,000
<b>10 Fleet Services</b>	
Building Improvements	75,000
Other Equipment	34,900
Autos and Trucks	45,500
<b>11 Municipal Building</b>	
Building Improvements	50,000
Gym/Locker Room Remodel	100,000
Roof Civic Center	90,000
Card Reader Access System	150,000
<b>12 Information Services</b>	
Office Furniture and Equipment	5,000
Computer Equipment	785,500
<b>15 Engineering</b>	
Office Furniture and Equipment	2,500
Computer Equipment	12,000
Autos and Trucks (Property Standards)	70,000
<b>16 Traffic Engineering</b>	
Computer Equipment	6,000
Other Equipment	305,000
<b>17 Permits and Inspections</b>	
Office Furniture and Equipment	2,500
Computer Equipment	5,000
<b>20 Police Department</b>	
Computer Equipment	535,970
Other Equipment	157,487

<b>21 Fire Department</b>	
Bunker Clothes	45,000
Communications Equipment	18,000
<b>25 Public Works Administration</b>	
Computer Equipment	2,500
<b>26 Streets</b>	
Other Equipment	130,000
Autos and Trucks	28,000
<b>27 Solid Waste</b>	
Other Equipment	200,000
Autos and Trucks	28,000
<b>28 Herbicide/Mosquito Control</b>	
Other Equipment	10,000
<b>29 Street Sweeping and Grass Cutting</b>	
Other Equipment	313,000
Autos and Trucks	63,000
<b>30 Animal Control</b>	
Other Equipment	38,000
<b>32 Parks and Recreation</b>	
Office Furniture and Equipment	5,000
Computer Equipment	30,000
Other Equipment	140,000
Autos and Trucks	37,000
<b>Total</b>	<u>3,627,357</u>
 <b>Summary</b>	
<b>Total Projects</b>	2,975,119
<b>Total Equipment</b>	6,378,932
<b>Contingency</b>	695,223
<b>Total</b>	<u><u>\$ 10,049,274</u></u>

**Riverboat Capital Projects  
Adopted 2022 Budget**

	<b>Adopted 2022 Budget</b>
<b>Sources of Funds</b>	
Estimated Fund Balance as of 12/31/2021	\$ -
Estimated Revenues	10,500,000
Interest Earned	25,000
Transfers In	800,000
<b>Total Sources of Funds</b>	<b>11,325,000</b>
 <b>Expenditures</b>	
Transfer to 2015 Refunding Fund 335	6,090,000
Transfer to 2015 Debt Service (\$35,000,000)	2,355,000
Transfer to 2015 Debt Service (\$15,000,000)	795,000
 Mid Term South Bossier Redevelopment Projects	 800,000
Unplanned Concrete, Drainage, and Storm Pipe Projects	500,000
Storm Drainage Cleaning Project	700,000
 Contingency	 85,000
<b>Total Expenditures</b>	<b>\$ 11,325,000</b>

**Utilities Capital Improvement  
Adopted 2022 Budget**

	<b>Adopted 2022 Budget</b>
<b>Sources of Funds</b>	
<b>Water Capital Additions and Contingency Fund</b>	
Estimated Fund Balance 12/31/2021	\$ -
Estimated Receipts 2022	1,566,891
Interest Earned	31,500
Other Transfers (Impact fees)	242,500
<b>Total</b>	<b>1,840,891</b>
 <b>Sewer Capital Additions and Contingency Fund</b>	
Estimated Fund Balance 12/31/2021	-
Estimated Receipts 2022	1,251,248
Interest Earned	10,025
Other Transfers (Interfund Transfer Retained Earnings Sewer)	3,000,000
Other Transfers (Impact fees)	66,500
<b>Total</b>	<b>4,327,773</b>
 <b>Water Capital Improvement Assessment Fund</b>	
Estimated Fund Balance 12/31/2021	-
Estimated Receipts 2022	240,000
Interest Earned	2,500
Other Transfers	(242,500)
<b>Total</b>	<b>-</b>
 <b>Sewer Capital Improvement Assessment Fund</b>	
Estimated Fund Balance 12/31/2021	-
Estimated Receipts 2022	65,000
Interest Earned	1,500
Other Transfers	(66,500)
<b>Total</b>	<b>-</b>
 <b>Total All Funds</b>	 <b>6,168,664</b>
<b>PROJECTS</b>	
 <b>Water Capital and Contingency Fund Projects</b>	
Valve Management Program	319,000
 <b>Sewer Capital and Contingency Fund Projects</b>	
Lift Station Rehab and Improvements	100,000
Meadowview and Village Lane Pump Station Improvements	200,000
<b>Total Projects</b>	<b>619,000</b>

## EQUIPMENT

### Equipment Funded from Utility Capital Improvement Funds and Interest Earned

#### 61 Water Administration

Computer Equipment 6,000

#### 63 Water Treatment Plant

Other Equipment 824,550

#### 64 Water Transmission and Distribution

Other Equipment 330,510

#### 66 Customer Service

Office Furniture and Equipment 2,500

Other Equipment 152,500

Other Equipment (2 handheld readers) 5,000

Autos and Trucks 35,000

#### 72 Red River Treatment Plant

Other Equipment 458,800

#### 73 Sewer Collections

Other Equipment 80,000

Autos and Trucks 35,000

#### 74 Lift Stations

Other Equipment 300,000

#### 75 Northeast Treatment Plant

Other Equipment 378,700

#### 76 Environmental Affairs Division

Office Furniture and Equipment 1,500

Other Equipment 8,500

#### Total Equipment

2,618,560

#### Summary

Total Projects 619,000

Total Equipment 2,618,560

Contingency 2,931,104

Total \$ 6,168,664

**Emergency Medical Services Capital Projects  
Adopted 2022 Budget**

	<b>Adopted 2022 Budget</b>
<b>Sources of Funds</b>	
Estimated Fund Balance as of 12/31/2021	\$ -
Transfers In	685,000
<b>Total Funds</b>	<u>685,000</u>
<b>Expenditures</b>	
Other Equipment	470,000
EMS Vehicles	215,000
<b>Total Expenditures</b>	<u>685,000</u>
<b>Estimated Fund Balance as of 12/31/2022</b>	<u>\$ -</u>